

BMA

Management Consulting Inc.

Municipal Study 2022



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Executive Summary

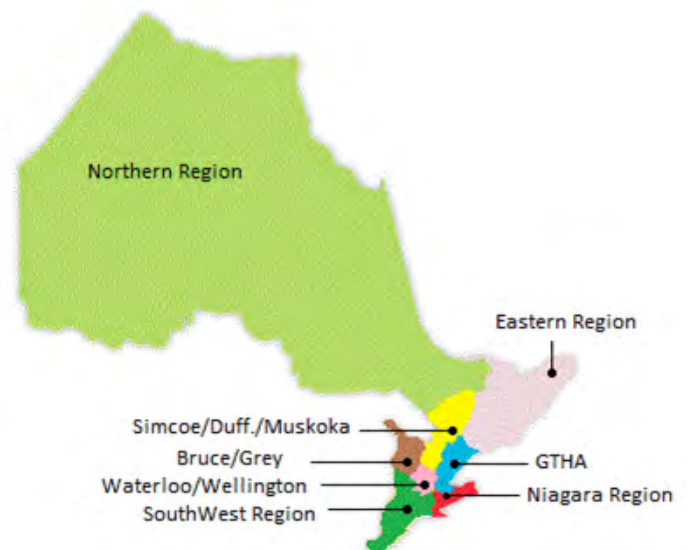
SECTION 1: Introduction

Since 2000, BMA Management Consulting Inc. has annually completed a municipal comparative study on behalf of participating Ontario municipalities. The *Executive Summary* provides an overview of the analysis contained in the comprehensive report.

The study identifies both key quantifiable indicators and selective environmental factors that should be considered as part of a comprehensive evaluation of a local municipality's financial condition. Use of the study over a number of years provides trends to allow decision makers to monitor selected indicators over time. Trend analysis helps to provide interpretative context. In addition, context can be provided by comparing a municipality's own experience with the experience of other municipalities.

117 Ontario municipalities, representing approximately 86% of the population

Populations	Number of Municipalities
100,000 or greater	28
30,000 - 99,999	30
15,000 - 29,999	27
0 - 14,999	32
Total	117



The analysis was completed using the most recent information available as provided by the participating municipalities including:

- 2022 Current Value Assessment
- 2022 Tax Policies
- 2022 Levy By-laws
- 2022 Development Charges
- 2022 Water/Sewer Rates
- 2021 FIRs
- 2022 User Fees
- Economic Development Programs

2022 Municipalities Included in the Study

The following provides a summary of the municipalities participating by population range:

Populations 15,000 or less	Populations 15,000 –29,999	Populations 30,000 –99,999	Populations >100,000
Aylmer	Amherstburg	Aurora	Ajax
Brock	Bracebridge	Belleville	Barrie
Central Elgin	Brockville	Brant	Brampton
Chatsworth	Collingwood	Bruce County	Brantford
Dryden	Essex	Caledon	Burlington
Elliot Lake	Huntsville	Centre Wellington	Cambridge
Erin	Kenora	Cornwall	Chatham-Kent
Espanola	King	Dufferin County	Clarington
Georgian Bluffs	Lincoln	East Gwillimbury	Durham Region
Gravenhurst	Middlesex Centre	Elgin County	Essex County
Grey Highlands	Niagara-on-the-Lake	Fort Erie	Greater Sudbury
Guelph-Eramosa	North Grenville	Georgina	Grey County
Hanover	North Perth	Grimsby	Guelph
Ingersoll	Owen Sound	Haldimand	Halton Region
Kincardine	Pelham	Halton Hills	Hamilton
Lambton Shores	Port Colborne	Innisfil	Kingston
Mapleton	Port Hope	Lakeshore	Kitchener
Meaford	Prince Edward County	Muskoka District	London
Minto	Saugeen Shores	New Tecumseth	Markham
North Dumfries	Scugog	Newmarket	Middlesex County
North Middlesex	Springwater	Niagara Falls	Milton
Parry Sound	Strathroy-Caradoc	Norfolk	Mississauga
Puslinch	Thorold	North Bay	Niagara Region
South Bruce Peninsula	Tillsonburg	Orangeville	Oakville
Southgate	West Lincoln	Orillia	Oshawa
Tay	Wilmot	Peterborough	Ottawa
The Blue Mountains	Woolwich	Quinte West	Peel Region
Tiny		Sarnia	Pickering
Wainfleet		Sault Ste. Marie	Simcoe County
Wellesley		St. Thomas	St. Catharines
Wellington North		Stratford	Thunder Bay
West Grey		Timmins	Toronto
		Welland	Vaughan
		Whitchurch-Stouffville	Waterloo
			Waterloo Region
			Whitby
			Windsor
			York Region

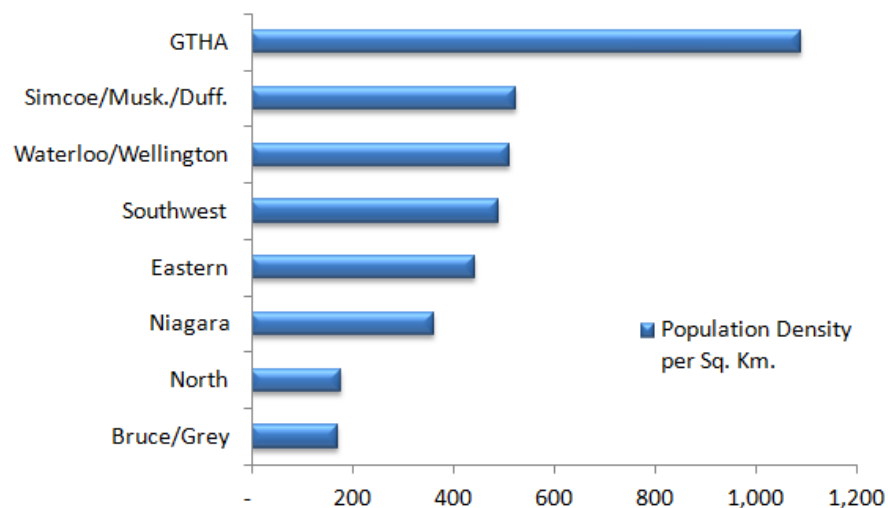
SECTION 2: Socio-Economic Indicators

A complete assessment of a municipality’s financial condition should include consideration of socio-economic factors. Socio-economic indicators describe and quantify a municipality’s wealth and economic conditions and provide insight into a municipality’s ability to generate revenue relative to the municipality's demand for public services. An evaluation of socio-economic indicators contributes to the development of sound financial policies.



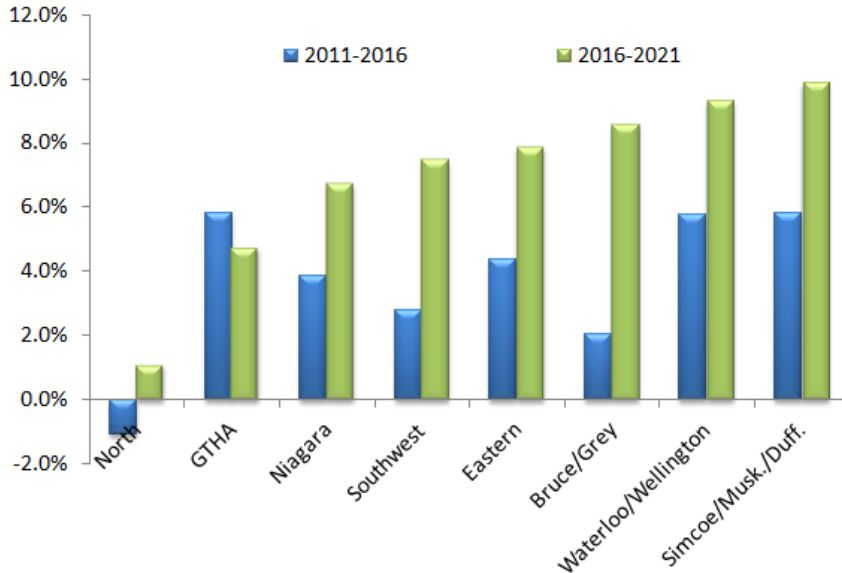
Land Density

Population density indicates the number of residents living in an area (usually measured by square kilometre). Analysis of density can provide insight into the age of a city, growth patterns, zoning practices and new development opportunities. High population density can indicate whether a municipality may be reaching build-out, as well as service and infrastructure needs, such as additional public transit or street routes. The following graph provides a summary of average population density per square kilometre by geographic location.



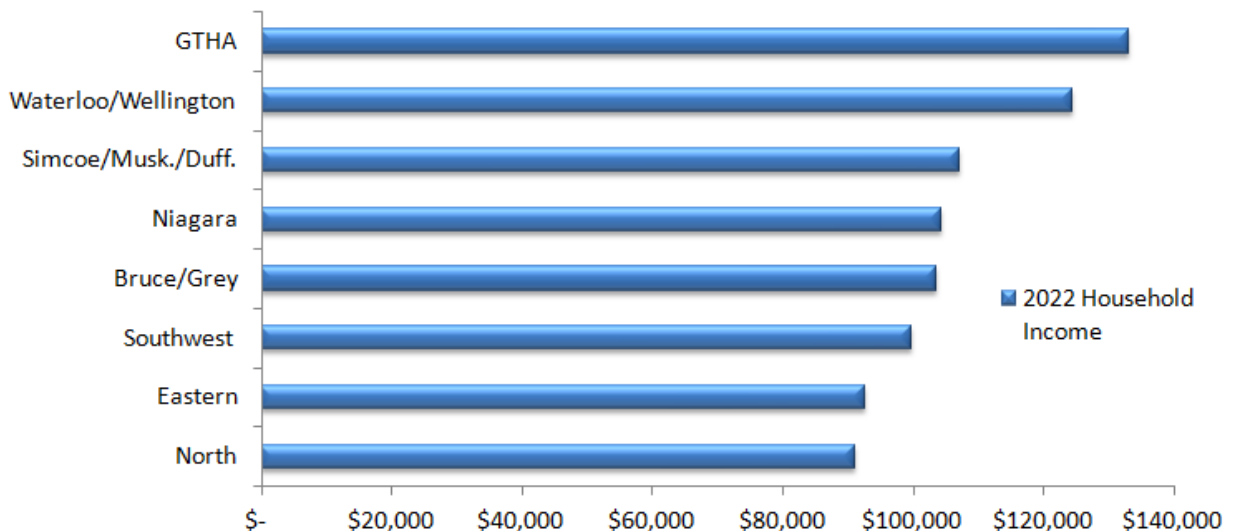
Population Growth

The following graph shows the change in population from 2011-2016 and from 2016-2021. As shown in the graph, the Simcoe/Muskoka/Dufferin municipalities experienced the largest population percentage growth during 2016 to 2021. Northern municipalities experienced the lowest percentage of population growth.



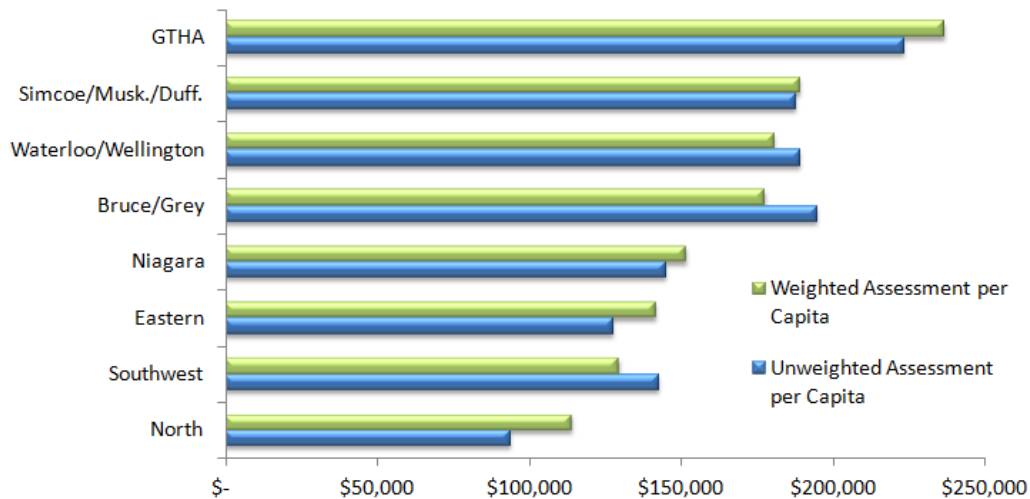
Household Income

Household income is one measure of a community’s ability to pay. While a higher relative household income is a positive indicator of the overall local economy, it may lead to a greater expectation for quality programs and additional challenges in balancing desired levels of service with a willingness to pay for programs and services. The average household income varies by geographic location. The average household income in Eastern municipalities was \$92,586 compared with \$133,117 in the GTHA.



Assessment per Capita

Property assessment is the basis upon which municipalities raise taxes. A strong assessment base is critical to a municipality’s ability to generate revenues. Assessment per capita statistics have been compared to provide an indication of the “richness” of the assessment base in each municipality. Unweighted assessment provides the actual current value assessment of the properties. Weighted assessment reflects the basis upon which property taxes are levied, after applying the tax ratios to the various property classes to the unweighted assessment. The average assessment per capita is highest in the GTHA and lowest in Northern municipalities.



Assessment Change

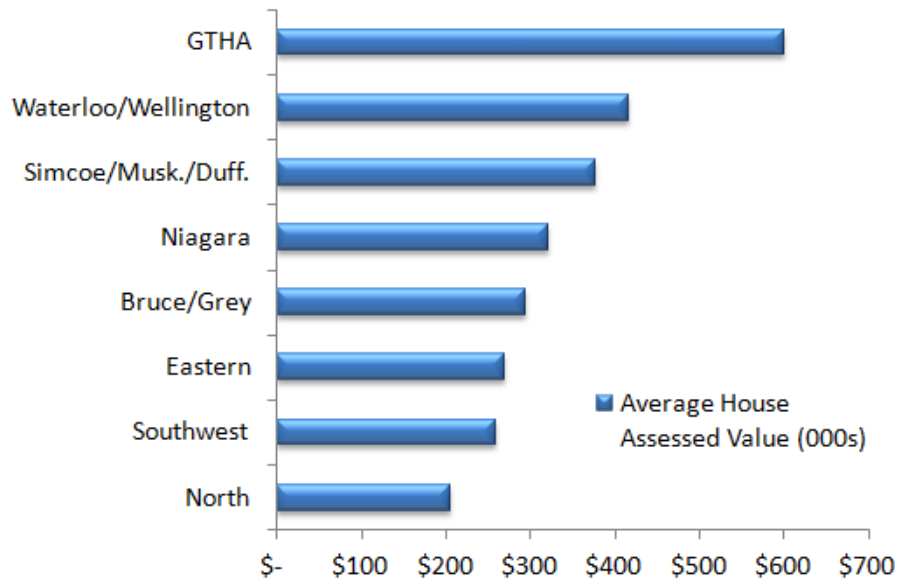
Assessment growth provides an indication of how the bases upon which taxes are levied is changing over time. From 2021–2022, the assessment increased by 1.8% on average across the 117 Ontario municipalities. The Southwest geographic area experienced the largest increase at 2.3%.

Municipalities Grouped by Location	2018-2019	2019-2020	2020-2021	2021-2022
North	3.2%	3.1%	0.5%	0.5%
Eastern	5.4%	4.6%	0.7%	1.3%
Bruce/Grey	5.4%	5.4%	1.6%	1.6%
Waterloo/Wellington	7.1%	6.9%	1.5%	1.6%
Simcoe/Musk./Duff.	6.5%	6.4%	1.6%	1.8%
Niagara	6.3%	5.8%	1.9%	1.9%
GTHA	9.3%	8.0%	1.7%	1.9%
Southwest	6.4%	5.9%	1.6%	2.3%



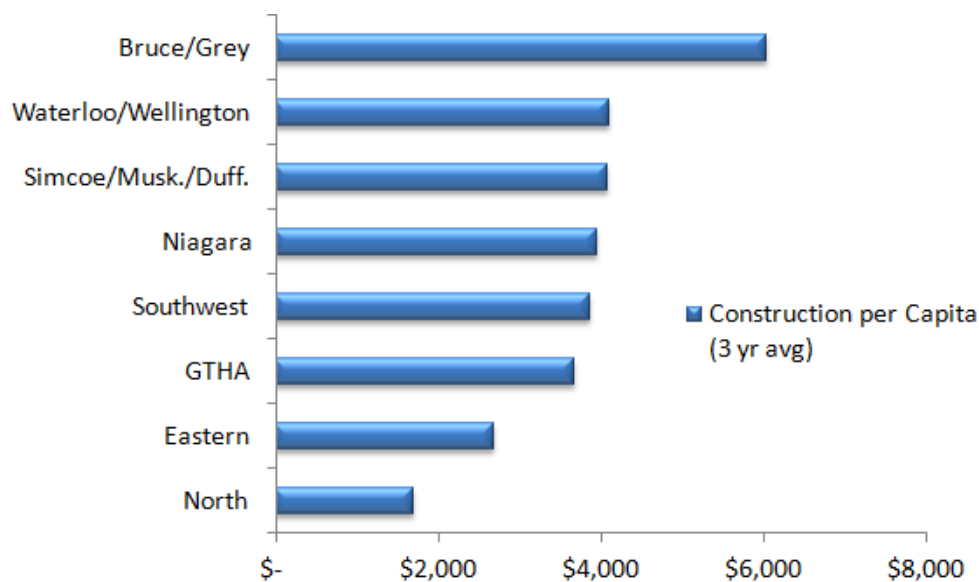
Residential Properties

Residential properties were broken down by property type to provide an indication of the housing mix in each municipality. The following graph reflects the average assessed values for residential properties by geographic location.



Construction Activity

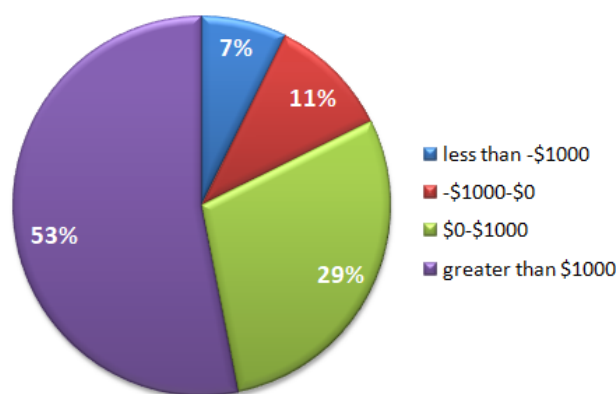
The three year average of building construction value per capita were analyzed to provide a measure of relative building activity in each municipality and across the geographic locations. The following reflects the results from 2019-2021.



SECTION 3: Municipal Financial Sustainability Indicators

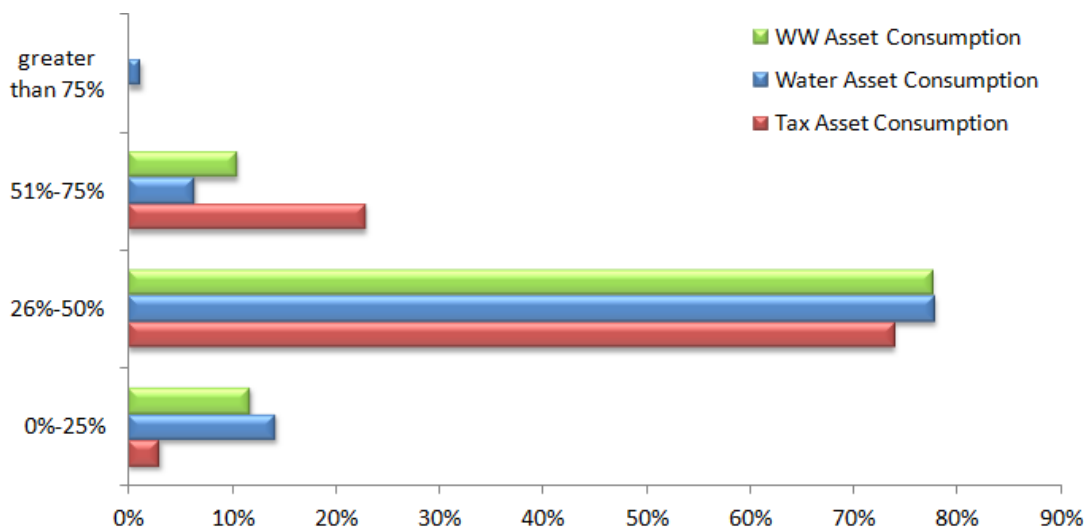
Financial Position per Capita

The **Financial Indicators** section of the report includes a number of indicators to assist municipalities in evaluating financial condition. A municipality’s financial position is defined as the total fund balances including equity in business government enterprises less the amount to be recovered in future years associated with long-term liabilities. A comparison was made of each municipality’s overall financial position (assets less liabilities). There is a significant range in municipal financial position per capita across Ontario from a low of negative (\$2,861) to a high of \$4,860 per capita. The following graph provides the percentage of municipalities that fall within each range.



Asset Consumption Ratio

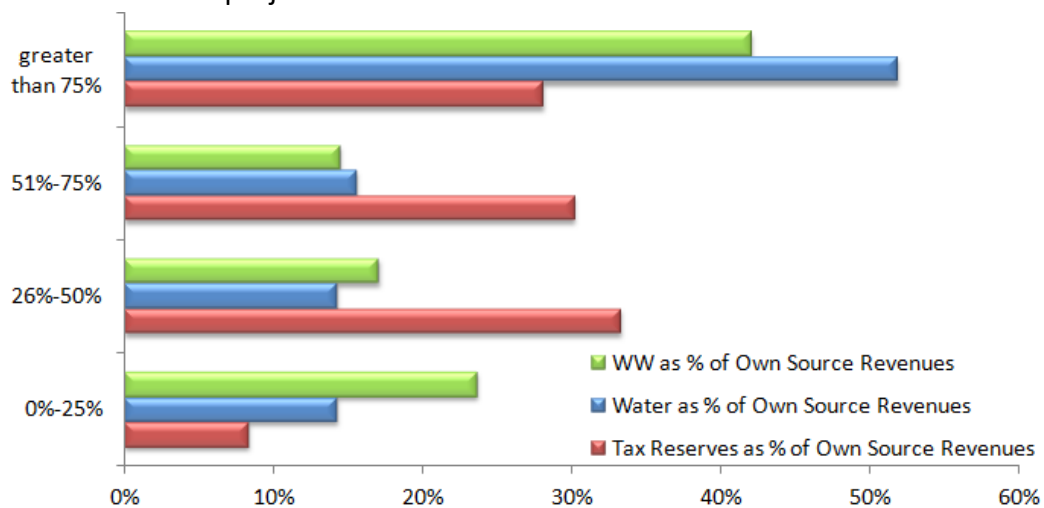
The asset consumption ratio reflects the written down value of the tangible capital assets in relation to the historical costs of the assets. This ratio seeks to highlight the aged condition of the assets and the potential asset replacement needs. A higher ratio may indicate significant replacement needs. However, if assets are renewed and replaced in accordance with an asset management plan a high ratio should not be a cause for concern. The following graphs reflect the ratio ranges across the survey for tax, water and wastewater assets.



Reserves

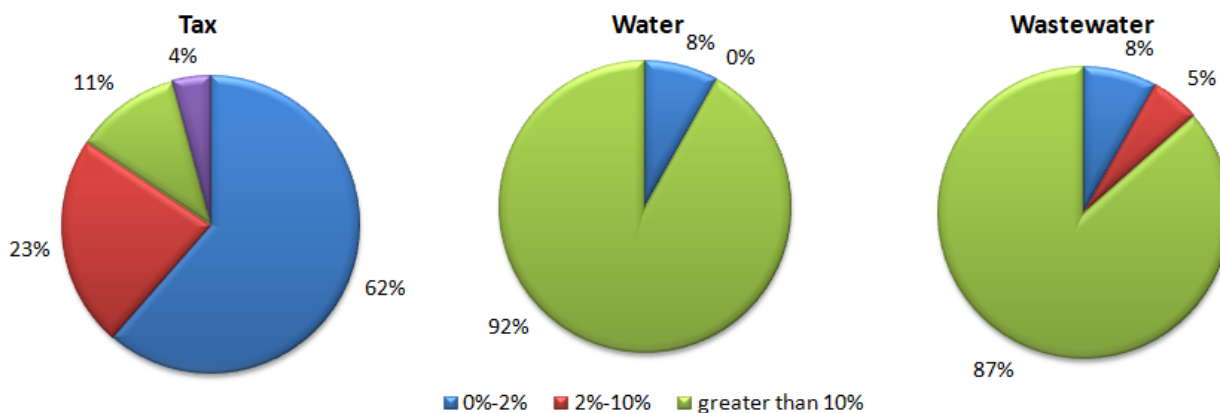
Reserves are a critical component of a municipality’s long-term financing plan. The following graphs provide the range of reserves as a percentage of own source revenues for tax supported services, water and wastewater. The level of reserves required will vary for a number of reasons including:

- Services provided by the municipality
- Age and condition of infrastructure, inventory of fleet and vehicles supporting municipal operations
- Level of expenditures
- Internal debt and reserve policies
- Targets, ranges established on a reserve by reserve basis
- Economic conditions and projections



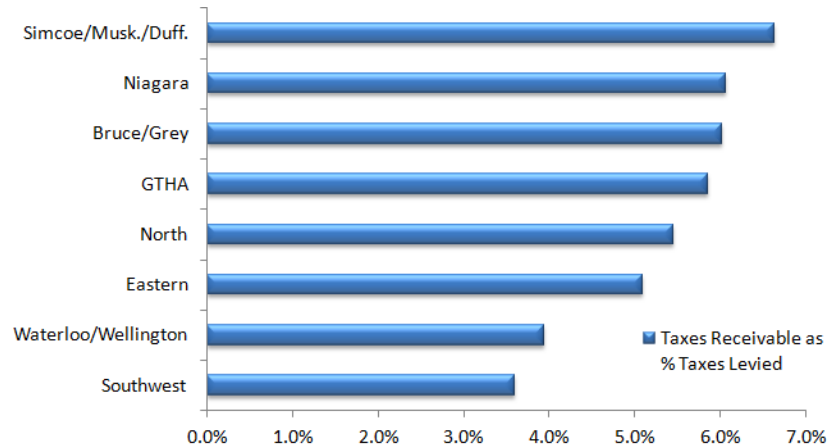
Debt Indicators

Debt indicators can reveal increasing reliance on debt, decreasing flexibility, sudden large increases or decreases in future debt service and the amount of debt that a community can absorb. The following graphs summarize the debt interest ratio for tax, water and wastewater to provide an understanding of the percentage of municipalities within various ranges of the debt interest ratio. This ratio indicates the extent to which a municipality’s operating revenues are committed to interest expenses.



Taxes Receivable as a % of Taxes Levied

Every year, a percentage of property owners is unable to pay property taxes. If this percentage increases over time, it may indicate an overall decline in the municipality’s economic health. Additionally, as uncollected property taxes rise, liquidity decreases. If the percentage of uncollected property taxes increases, over time, it may indicate an overall decline in the municipality’s economic health. The following graph provides a summary of the 2021 taxes receivable as a percentage of taxes levied in each of the geographic areas.

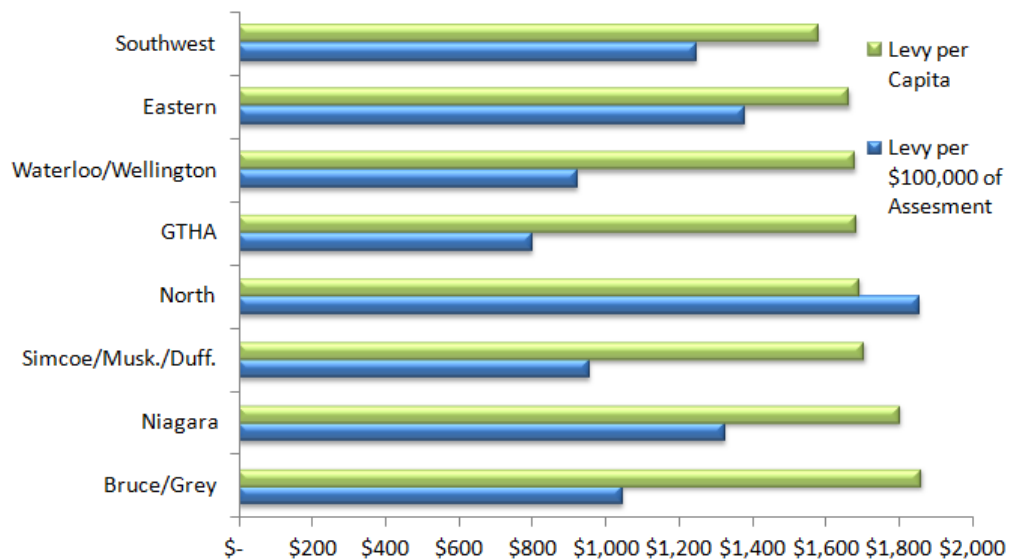


SECTION 4: Revenue & Expenditure Analysis

Net Municipal Levy per Capita and per \$100,000 of assessment

An analysis of levy per capita and per \$100,000 of assessment does not indicate value for money or the effectiveness in meeting community objectives. Municipal levies may vary as a result of:

- Different service levels
- Variations in the types of services
- Different methods of providing services
- User fee policies
- Different assessment composition
- Varying demand for services
- Locational factors
- Demographic differences
- Socio-economic differences
- Urban/rural composition differences



SECTION 5: Select User Fees and Revenue Information

The **Select User Fee and Revenue Information** section of the report includes development charges, building permit fees, tipping fees and transit fares.

Development Charges

The recovery of costs by Ontario municipalities for capital infrastructure required to support new growth is governed by the Development Charges Act (1997) and supporting regulations. The following table summarizes the 2022 development charges. Note: some municipalities do not charge development charges.

2022 Development Charges	Residential	Multiples Dwelling 3+ bed. per unit	Apartment units >=2 (per unit)	Apartment units < 2 (per unit)	Non-Residential Commercial (per sq.ft.)	Non-Residential Industrial (per sq.ft.)
Bruce/Grey	\$ 20,239	\$ 14,127	\$ 12,023	\$ 11,113	\$ 9.64	\$ 9.01
Eastern	\$ 21,324	\$ 15,504	\$ 13,580	\$ 9,752	\$ 11.28	\$ 6.80
North	\$ 22,162	\$ 12,791	\$ 12,791	\$ 12,791	\$ 4.92	\$ 3.70
Southwest	\$ 22,437	\$ 15,648	\$ 13,366	\$ 9,693	\$ 7.99	\$ 6.66
Niagara	\$ 42,096	\$ 29,870	\$ 27,999	\$ 17,751	\$ 22.58	\$ 10.24
Waterloo/Wellington	\$ 42,474	\$ 32,346	\$ 25,232	\$ 22,198	\$ 17.03	\$ 11.81
Simcoe/Musk./Duff.	\$ 45,117	\$ 37,487	\$ 29,054	\$ 22,410	\$ 15.71	\$ 13.28
GTHA	\$ 103,030	\$ 83,909	\$ 64,672	\$ 44,728	\$ 53.80	\$ 25.89

SECTION 6: Tax Policies

The relative tax burden in each class of property will be impacted by the type of tax policies implemented in each municipality. As such, an analysis of the 2022 tax policies that impact the relative tax position was completed. The following table summarizes the range of 2022 tax ratios across the survey.

2022 Tax Ratios	Average	Median	Min.	Max.
Multi-Residential	1.7246	1.8629	1.0000	2.3594
Commercial	1.6689	1.7042	1.0820	2.6374
Industrial	2.1175	2.0691	1.1000	4.4267

SECTION 7: Comparison of Relative Taxes

Like property comparisons were undertaken on 12 property types that were of most interest to the participating municipalities. In order to calculate the relative tax burden of “like” properties, every effort was made to hold constant those factors deemed to be most critical in determining a property’s assessed value. There are many reasons for differences in relative tax burdens across municipalities and across property classes. These include, but are not limited, to the following:

- The values of like properties vary significantly across municipalities
- The tax ratios in each class and the use of optional classes
- Non-uniform education tax rates in the non-residential classes
- Tax burdens across municipalities also vary based on the level of service provided and the associated costs of providing these services
- Extent to which a municipality employs user fees or has access to other sources of revenues such as dividends from hydro utilities, gaming & casino revenues

Residential Properties	Detached Bungalow	2 Storey	Senior Executive	Industrial Properties	Standard per sq.ft.	Large per sq.ft.	Vacant Land per acre
Bruce/Grey	\$ 2,874	\$ 4,439	\$ 6,858	Bruce/Grey	\$ 0.84	\$ 0.78	\$ 1,168
Simcoe/Musk./Duff.	\$ 3,229	\$ 4,320	\$ 5,949	Simcoe/Musk./Duff.	\$ 1.21	\$ 0.86	\$ 2,431
Southwest	\$ 3,322	\$ 4,573	\$ 6,311	Southwest	\$ 1.26	\$ 0.82	\$ 1,637
North	\$ 3,523	\$ 5,391	\$ 7,017	Eastern	\$ 1.55	\$ 1.13	\$ 3,611
Eastern	\$ 3,570	\$ 4,793	\$ 6,959	Waterloo/Wellington	\$ 1.74	\$ 1.33	\$ 5,027
Waterloo/Wellington	\$ 3,582	\$ 4,654	\$ 6,535	Niagara	\$ 1.89	\$ 0.94	\$ 4,537
Niagara	\$ 3,932	\$ 5,202	\$ 7,022	North	\$ 1.94	\$ 1.04	\$ 3,874
GTHA	\$ 4,651	\$ 5,453	\$ 7,471	GTHA	\$ 2.05	\$ 1.44	\$ 10,684
Survey Average	\$ 3,698	\$ 4,885	\$ 6,816	Survey Average	\$ 1.59	\$ 1.11	\$ 4,689
Survey Median	\$ 3,669	\$ 4,984	\$ 6,751	Survey Median	\$ 1.58	\$ 1.10	\$ 2,815

Multi-Residential Properties	Walk-Up per Unit	High-Rise per Unit	Commercial Properties	Office per sq.ft.	Neigh. Shopping per sq.ft.	Hotel per suite	Motel per suite
Bruce/Grey	\$ 928	\$ 1,914	Bruce/Grey	\$ 2.50	\$ 2.51	\$ 1,821	\$ 1,045
Simcoe/Musk./Duff.	\$ 1,101	\$ 1,635	Southwest	\$ 2.73	\$ 3.32	\$ 1,322	\$ 1,071
Southwest	\$ 1,470	\$ 1,880	Simcoe/Musk./Duff.	\$ 2.79	\$ 3.46	\$ 1,848	\$ 1,101
North	\$ 1,499	\$ 1,861	Niagara	\$ 2.95	\$ 4.17	\$ 1,935	\$ 1,157
Waterloo/Wellington	\$ 1,552	\$ 2,131	Eastern	\$ 3.33	\$ 4.32	\$ 1,933	\$ 1,293
GTHA	\$ 1,590	\$ 1,825	Waterloo/Wellington	\$ 3.35	\$ 3.82	\$ 1,619	\$ 1,683
Niagara	\$ 1,725	\$ 1,882	North	\$ 3.44	\$ 3.69	\$ 1,452	\$ 1,293
Eastern	\$ 1,795	\$ 2,265	GTHA	\$ 3.48	\$ 4.47	\$ 1,567	\$ 1,381
Survey Average	\$ 1,472	\$ 1,918	Survey Average	\$ 3.11	\$ 3.78	\$ 1,636	\$ 1,223
Survey Median	\$ 1,473	\$ 1,969	Survey Median	\$ 3.04	\$ 3.77	\$ 1,506	\$ 1,164

SECTION 8: Comparison of Water/Sewer Costs

The establishment of water and sewer rates is a municipal responsibility and the absence of standard procedures across Ontario has resulted in the evolution of a great variety of rate structure formats. There was considerable diversity across the survey in terms of the costs of water/sewer and how services are charged.

Volume Meter Size	Residential 200 m ³ 5/8"	Commercial 10,000 m ³ 2"	Industrial 30,000 m ³ 3"	Industrial 100,000 m ³ 4"	Industrial 500,000 m ³ 6"
Average	\$ 1,237	\$ 40,904	\$ 118,195	\$ 384,234	\$ 1,898,081
Median	\$ 1,191	\$ 38,532	\$ 112,599	\$ 363,998	\$ 1,809,196
Min	\$ 625	\$ 11,857	\$ 27,057	\$ 107,204	\$ 527,352
Max	\$ 2,844	\$ 108,936	\$ 318,360	\$ 1,029,912	\$ 5,066,112



SECTION 9: Property Taxes and Water/Wastewater as a % of Income

A comparison was made of relative property tax burdens and water/sewer costs on comparable properties against the median household incomes. The report also calculates the total municipal tax burden as a percentage of income available on an average household.

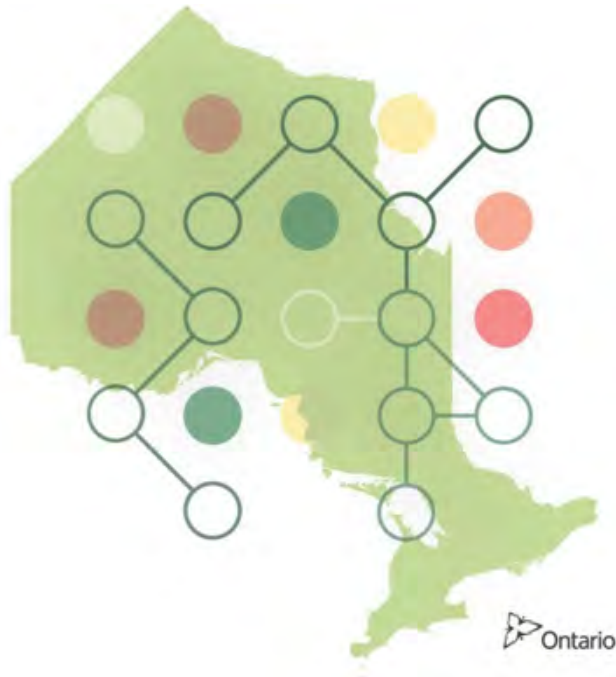


Total Municipal Burden as a % of Household Income	
Waterloo/Wellington	4.7%
GTHA	4.7%
Southwest	5.0%
Bruce/Grey	5.1%
Simcoe/Musk./Duff.	5.2%
North	5.3%
Niagara	5.3%
Eastern	5.6%

SECTION 10: Economic Development Programs

- Business Retention & Expansion Programs**
- Downtown/Area Specific Programs**
- Brownfield Redevelopment**

Introduction – Municipal Study 2022



Introduction

For the past twenty years, BMA Management Consulting Inc. has completed annually a municipal comparative study on behalf of participating Ontario municipalities. This report brings together a group of indicators to give an overall snapshot for each municipality. The analysis was completed using the most recent information available as provided by the participating municipalities including:

- 2022 current value assessment
- 2022 tax policies
- 2022 levy by-laws
- 2022 development charges
- 2022 water/sewer charges
- 2021 FIRs
- 2022 user fees
- Economic Development programs

To facilitate the analysis, given the significant volume of information included in the report, the information is also accessible through BMA's online password protected database. This provides the participating municipalities with the ability to select only those municipalities that are of interest and to focus on specific areas of interest. The database also provides the ability to analyze trends, with data available over a five year period. The database can be accessed from the BMA website: www.bmaconsult.com. This information can be downloaded from the website into Microsoft Excel to allow municipalities the ability to track their progress over time and to focus their analysis on specific comparators which can be incorporated into reports and presentations.

For more information please feel free to contact

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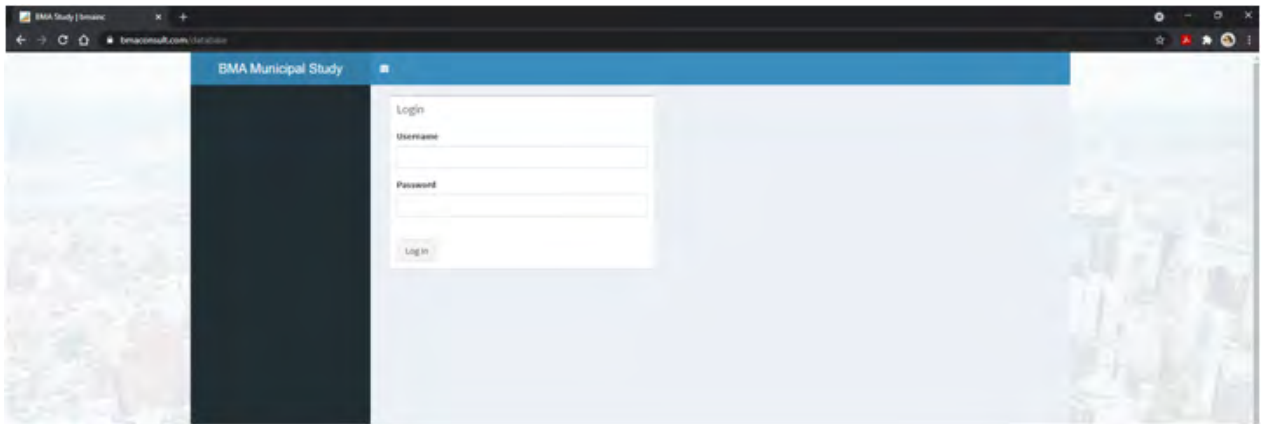
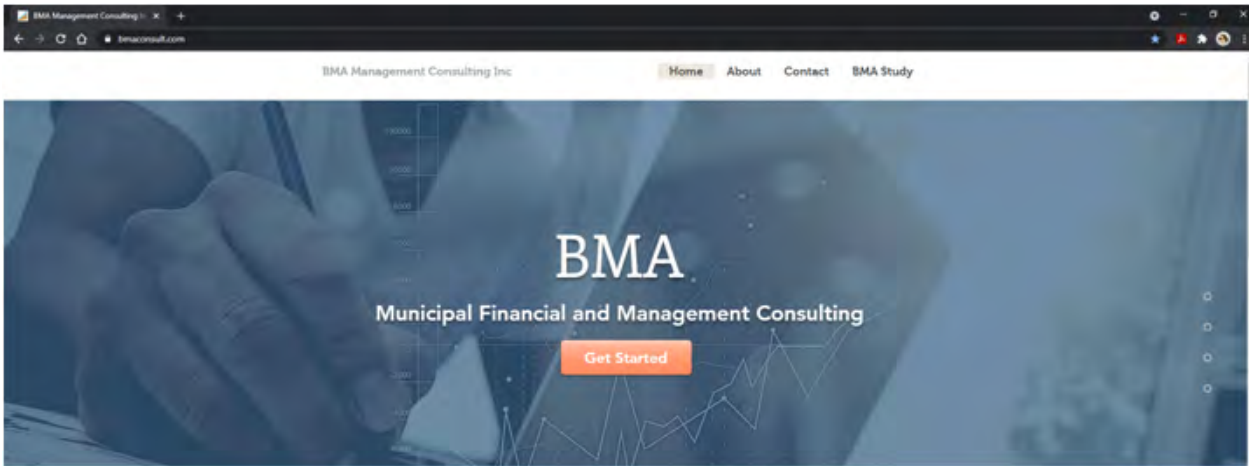
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BMA
Management Consulting Inc.

Municipal Study Online Database



BMA Municipal Study

2020 Population

View in Excel

Municipality	2006 Population	2011 Population	2016 Population	2020 Population	2020 Population Density per sq. km.	2011-2020 Population Increase	2020 Weighted Median Value of Dwelling	2020 Unweighted Assessment per Capita	2020 Weighted Assessment per Capita
Aurora	47,829	53,205	55,445	62,742	1,239	17.00%	\$795,538	\$279,130	\$287,000
Barrie	126,420	125,711	141,434	151,060	1,512	11.79%	\$353,912	\$145,740	\$156,725
Belleville	48,821	49,454	50,728	54,111	229	6.40%	\$224,839	\$110,554	\$118,890
Brampton	15,852	15,409	16,009	17,471	28	13.98%	\$245,261	\$194,959	\$195,209
Brampton	433,806	523,811	593,638	728,173	2,898	35.59%	\$335,815	\$147,925	\$157,215
Brant County	34,415	35,438	36,707	39,089	46	6.71%	\$183,524	\$184,059	\$176,341
Brantford	90,292	93,850	97,496	105,082	1,030	12.11%	\$289,852	\$152,381	\$135,266
Brock	13,979	11,341	11,642	12,617	30	11.43%	\$338,844	\$173,646	\$153,126
Brockville	21,857	21,870	21,348	21,893	1,090	0.11%	\$218,348	\$134,725	\$126,797
Bruce County	96,310	95,264	98,147	73,056	18	21.23%			
Burlington	194,415	175,779	185,324	193,824	1,044	10.27%	\$372,115	\$236,572	\$265,873
Cañon	17,050	59,480	86,062	76,928	112	26.37%	\$471,852	\$253,924	\$234,804
Cambridge	126,372	126,348	128,920	138,575	1,228	9.59%	\$335,368	\$131,847	\$160,290
Central Elgin	12,723	12,740	12,687	13,078	47	2.83%	\$265,887	\$180,510	\$145,243
Centre Wellington	26,249	26,482	28,191	31,149	76	16.69%	\$286,342	\$180,064	\$158,828

Why Participate in a Study?

The study identifies key financial and economic indicators and factors that should be considered as part of a comprehensive evaluation of a municipality's financial condition. Use of the study over a number of years provides trends to allow decision makers to monitor selected indicators over time. Trend analysis helps to provide interpretative context. Additional context can come from comparing a municipality's own experience with the experience of other municipalities. While the study includes 110+ municipalities, it is recommended that the users take advantage of the online database to focus on similar municipalities.



Many of the analytical techniques included in the report are consistent with approaches used by credit rating agencies and are also used by the International City/County Management Association (ICMA). The information contained in this report can help local municipalities analyze and interpret financial, economic and demographic trends. Trend analysis is critical to truly understand and evaluate a municipality's financial condition and to provide early warning signals of potential or emerging financial problems.

It is anticipated that the consolidation of the financial and economic indicators contained in the Municipal Study will achieve the following goals and objectives:

- To help municipal decision-makers in assessing market conditions
- To understand the unique characteristics of each municipality
- To understand the relationship between various controllable and uncontrollable factors in addressing a municipality's competitive opportunities and challenges
- To develop a database of material that can be updated in future years to assess progress and establish targets
- To create awareness of the trends and the potential need to modify policies
- To assist in aligning municipal decisions in property taxation with the other economic development programs and initiatives
- To assist municipalities in developing a long-term strategy for property taxation to achieve municipal competitive objectives in targeted property classes
- To create a baseline source of information that will assist municipalities in addressing specific areas of concern and to gain a better understanding of how other municipalities have addressed similar concerns
- To understand the impact of reassessment and growth
- To identify areas that may require further review (e.g. service levels, user fees, service delivery)

Socio-Economic Indicators



Socio-Economic Indicators

A complete assessment of local government's financial condition should include socio-economic factors. Socio-economic indicators describe and quantify a municipality's wealth and economic conditions and provide insight into a municipality's collective ability to generate revenue relative to the municipality's demand for public services. An examination of local economic and demographic characteristics can identify the following situations:

- A decline in the tax base as measured by population, property value, employment, or business activity
- A need to shift public service priorities because demographic changes in the municipality
- A need to shift public policies because of changes in economic conditions

An evaluation of socio-economic factors are important to the development of sound financial policies. The ***Socio-Economic Factors*** section of the report includes the following information to assist municipalities in understanding some basic facts about each municipality included in the study.

- *Population Statistics (2011 – 2022)*
 - *Note: Manifold Data Mining estimates for 2022 includes the undercount, normally 3-5% of population*
- *Age Demographics*
- *Average Household Income*
- *Land Area and Density*
- *Labour Statistics*
- *Assessment per Capita*
- *Change in Unweighted Assessment (2017 - 2022)*
- *Assessment Composition by Class*
- *Consolidated Unweighted and Weighted Assessment (Residential vs. Non-Residential)*
- *Shift in Tax Burden – Unweighted to Weighted Residential Assessment*
- *Residential Properties by Type*
- *Building Construction Activity (Residential, Non-Residential)*



Population Statistics 2011-2022 (sorted highest to lowest population)

Municipality	2011 Stats Canada	2016 Stats Canada	2021 Stats Canada	2022 Manifold Data Mining	% Change 2011-2016	% Change 2016-2021
Toronto	2,615,060	2,731,571	2,794,356	2,928,017	4.5%	2.3%
Ottawa	883,391	934,243	1,017,449	1,078,845	5.8%	8.9%
Mississauga	713,443	721,599	717,961	750,655	1.1%	-0.5%
Brampton	523,911	593,638	656,480	701,593	13.3%	10.6%
Hamilton	519,949	536,917	569,353	598,900	3.3%	6.0%
London	366,151	383,822	422,324	449,209	4.8%	10.0%
Markham	301,709	328,966	338,503	354,913	9.0%	2.9%
Vaughan	288,301	306,233	323,103	340,942	6.2%	5.5%
Kitchener	219,153	233,222	256,885	273,983	6.4%	10.1%
Windsor	210,891	217,188	229,660	242,365	3.0%	5.7%
Oakville	182,520	193,832	213,759	224,884	6.2%	10.3%
Burlington	175,779	183,314	186,948	194,729	4.3%	2.0%
Oshawa	149,607	159,458	175,383	186,513	6.6%	10.0%
Greater Sudbury	160,274	161,531	166,004	173,072	0.8%	2.8%
Barrie	135,711	141,434	147,829	155,654	4.2%	4.5%
Guelph	121,688	131,794	143,740	153,188	8.3%	9.1%
Whitby	122,022	128,377	138,501	146,346	5.2%	7.9%
Cambridge	126,748	129,920	138,479	146,303	2.5%	6.6%
Milton	84,362	110,128	132,979	142,773	30.5%	20.7%
St. Catharines	131,400	133,113	136,803	142,467	1.3%	2.8%
Kingston	123,363	123,798	132,485	139,929	0.4%	7.0%
Ajax	109,600	119,677	126,666	133,636	9.2%	5.8%
Waterloo	98,780	104,986	121,436	130,677	6.3%	15.7%
Thunder Bay	108,359	107,909	108,843	113,356	-0.4%	0.9%
Brantford	93,650	98,563	104,688	110,096	5.2%	6.2%
Chatham-Kent	103,671	101,647	103,988	108,363	-2.0%	2.3%
Clarington	84,548	92,013	101,427	107,854	8.8%	10.2%
Pickering	88,721	91,771	99,186	104,906	3.4%	8.1%
Niagara Falls	82,997	88,071	94,415	99,455	6.1%	7.2%
Newmarket	79,978	84,224	87,942	92,491	5.3%	4.4%
Peterborough	78,698	81,032	83,651	87,326	3.0%	3.2%
Caledon	59,460	66,502	76,581	82,480	11.8%	15.2%
Sault Ste. Marie	75,141	73,368	72,051	74,706	-2.4%	-1.8%
Sarnia	72,366	71,594	72,047	74,539	-1.1%	0.6%
Norfolk	63,175	64,044	67,490	70,886	1.4%	5.4%
Aurora	53,203	55,445	62,057	66,502	4.2%	11.9%
Halton Hills	59,008	61,161	62,951	65,807	3.6%	2.9%
Welland	50,631	52,293	55,750	58,475	3.3%	6.6%

Population Statistics (sorted highest to lowest population) (cont'd)

Municipality	2011 Stats Canada	2016 Stats Canada	2021 Stats Canada	2022 Manifold Data Mining	% Change 2011-2016	% Change 2016-2021
Belleville	49,454	50,716	55,071	58,256	2.6%	8.6%
North Bay	53,651	51,553	52,662	54,901	-3.9%	2.2%
Whitchurch-Stouffville	37,628	45,837	49,864	53,099	21.8%	8.8%
Haldimand	44,876	45,608	49,216	52,122	1.6%	7.9%
Georgina	43,517	45,418	47,642	50,223	4.4%	4.9%
Cornwall	46,340	46,589	47,845	49,830	0.5%	2.7%
Quinte West	43,086	43,577	46,560	49,028	1.1%	6.8%
New Tecumseth	30,234	34,242	43,948	47,231	13.3%	28.3%
Innisfil	33,079	36,566	43,326	46,446	10.5%	18.5%
St. Thomas	37,905	38,909	42,840	45,424	2.6%	10.1%
Lakeshore	34,546	36,611	40,410	43,063	6.0%	10.4%
Timmins	43,165	41,788	41,145	42,753	-3.2%	-1.5%
Brant	35,638	35,640	39,474	41,879	0.0%	10.8%
East Gwillimbury	22,473	23,991	34,637	37,357	6.8%	44.4%
Orillia	30,586	31,166	33,411	35,209	1.9%	7.2%
Stratford	30,886	31,465	33,232	34,879	1.9%	5.6%
Fort Erie	29,960	30,710	32,901	34,477	2.5%	7.1%
Centre Wellington	26,693	28,191	31,093	33,021	5.6%	10.3%
Orangeville	27,975	28,900	30,167	31,664	3.3%	4.4%
Grimsby	25,325	27,314	28,883	30,306	7.9%	5.7%
King	19,899	24,512	27,333	29,230	23.2%	11.5%
Woolwich	23,145	25,006	26,999	28,509	8.0%	8.0%
Lincoln	22,487	23,787	25,719	27,078	5.8%	8.1%
Prince Edward County	25,258	24,735	25,704	26,712	-2.1%	3.9%
Collingwood	19,241	21,793	24,811	26,353	13.3%	13.8%
Thorold	17,931	18,801	23,816	25,497	4.9%	26.7%
Strathroy-Caradoc	20,978	20,867	23,871	25,464	-0.5%	14.4%
Amherstburg	21,556	21,936	23,524	24,877	1.8%	7.2%
Springwater	18,223	19,059	21,701	23,200	4.6%	13.9%
Brockville	21,870	21,569	22,116	23,016	-1.4%	2.5%
Owen Sound	21,688	21,341	21,612	22,511	-1.6%	1.3%
Wilmot	19,223	20,545	21,429	22,444	6.9%	4.3%
Scugog	21,569	21,617	21,581	22,357	0.2%	-0.2%
Huntsville	19,056	19,816	21,147	22,346	4.0%	6.7%
Essex	19,600	20,427	21,216	22,257	4.2%	3.9%
Port Colborne	18,424	18,306	20,033	21,089	-0.6%	9.4%
Niagara-on-the-Lake	15,400	17,511	19,088	20,102	13.7%	9.0%
Middlesex Centre	16,487	17,262	18,928	20,030	4.7%	9.7%

Population Statistics (sorted highest to lowest population) (cont'd)

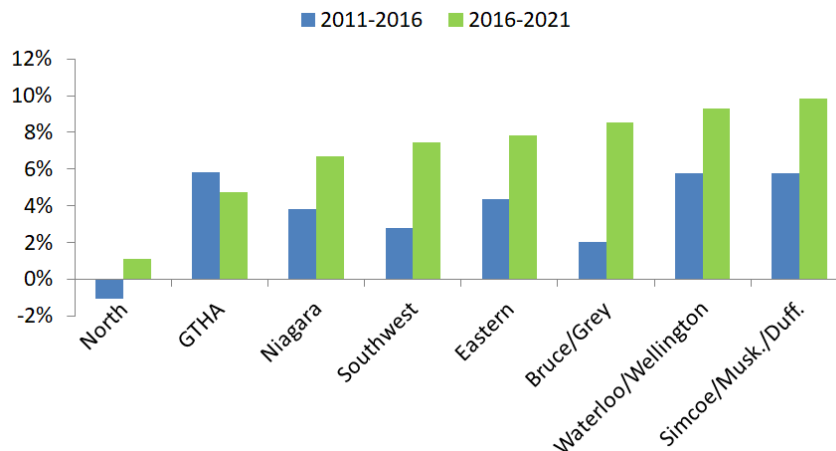
Municipality	2011 Stats Canada	2016 Stats Canada	2021 Stats Canada	2022 Manifold Data Mining	% Change 2011-2016	% Change 2016-2021
Tillsonburg	15,301	15,872	18,615	19,821	3.7%	17.3%
Pelham	16,598	17,110	18,192	19,069	3.1%	6.3%
North Grenville	15,085	16,451	17,964	18,979	9.1%	9.2%
Bracebridge	15,409	16,010	17,305	18,288	3.9%	8.1%
Port Hope	16,214	16,753	17,294	18,027	3.3%	3.2%
Saugeen Shores	12,661	13,715	15,908	16,998	8.3%	16.0%
North Perth	12,631	13,130	15,538	16,632	4.0%	18.3%
West Lincoln	13,837	14,500	15,454	16,210	4.8%	6.6%
Kenora	15,348	15,096	14,967	15,570	-1.6%	-0.9%
Guelph-Eramosa	13,458	12,854	13,904	14,540	-4.5%	8.2%
Central Elgin	12,743	12,607	13,746	14,490	-1.1%	9.0%
Ingersoll	12,146	12,757	13,693	14,488	5.0%	7.3%
Gravenhurst	11,640	12,311	13,157	13,887	5.8%	6.9%
West Grey	12,286	12,518	13,131	13,747	1.9%	4.9%
Tiny	11,232	11,787	12,966	13,651	4.9%	10.0%
Brock	11,341	11,642	12,567	13,265	2.7%	7.9%
Wellington North	11,477	11,914	12,431	13,010	3.8%	4.3%
Kincardine	11,174	11,389	12,268	12,961	1.9%	7.7%
Erin	10,770	11,439	11,981	12,554	6.2%	4.7%
Lambton Shores	10,656	10,631	11,876	12,487	-0.2%	11.7%
Meaford	11,100	10,991	11,485	11,982	-1.0%	4.5%
Elliot Lake	11,348	10,741	11,372	11,839	-5.3%	5.9%
Wellesley	10,713	11,260	11,318	11,784	5.1%	0.5%
Tay	9,736	10,033	11,091	11,765	3.1%	10.5%
Georgian Bluffs	10,404	10,479	11,100	11,566	0.7%	5.9%
Mapleton	9,989	10,527	10,839	11,323	5.4%	3.0%
North Dumfries	9,334	10,215	10,619	11,152	9.4%	4.0%
Grey Highlands	9,520	9,804	10,424	10,953	3.0%	6.3%
The Blue Mountains	6,453	7,025	9,390	9,997	8.9%	33.7%
South Bruce Peninsula	8,413	8,416	9,137	9,606	0.0%	8.6%
Minto	8,334	8,671	9,094	9,528	4.0%	4.9%
Southgate	7,190	7,354	8,716	9,289	2.3%	18.5%
Puslinch	7,029	7,336	7,944	8,332	4.4%	8.3%
Hanover	7,490	7,688	7,967	8,321	2.6%	3.6%
Aylmer	7,151	7,492	7,699	8,038	4.8%	2.8%
Dryden	7,617	7,749	7,388	7,686	1.7%	-4.7%
Chatsworth	6,437	6,630	7,080	7,465	3.0%	6.8%
Wainfleet	6,356	6,372	6,887	7,237	0.3%	8.1%

Population Statistics (sorted highest to lowest population) (cont'd)

Municipality	2011 Stats Canada	2016 Stats Canada	2021 Stats Canada	2022 Manifold Data Mining	% Change 2011-2016	% Change 2016-2021
Parry Sound	6,191	6,408	6,879	7,232	3.5%	7.4%
North Middlesex	6,658	6,352	6,307	6,543	-4.6%	-0.7%
Espanola	5,364	5,048	5,185	5,469	-5.9%	2.7%
Survey Total	11,041,305	11,579,156	12,255,986	12,916,856	4.9%	5.8%
Provincial Total	12,851,820	13,448,495	14,223,942	15,000,360	4.6%	5.8%
Peel Region	1,296,814	1,381,739	1,451,022	1,534,729	6.5%	5.0%
York Region	1,032,249	1,109,909	1,173,334	1,236,878	7.5%	5.7%
Durham Region	608,124	645,862	696,992	737,382	6.2%	7.9%
Halton Region	501,669	548,435	596,637	628,192	9.3%	8.8%
Waterloo Region	507,096	535,154	587,165	624,853	5.5%	9.7%
Middlesex County	439,151	455,526	500,563	534,089	3.7%	9.9%
Niagara Region	431,346	447,888	477,941	501,464	3.8%	6.7%
Essex County	388,782	398,953	422,860	446,503	2.6%	6.0%
Simcoe County	279,766	307,035	351,929	374,161	9.7%	14.6%
Grey County	92,568	93,830	100,905	105,831	1.4%	7.5%
Wellington County	86,672	90,932	97,286	102,308	4.9%	7.0%
Bruce County	60,264	68,147	73,396	77,299	13.1%	7.7%
Muskoka District	58,047	60,614	66,674	70,792	4.4%	10.0%
Dufferin County	56,881	61,735	66,257	69,927	8.5%	7.3%
Elgin County	49,556	50,069	51,912	54,324	1.0%	3.7%
Average	392,599	417,055	447,658	473,249	6.2%	7.3%
Median	388,782	398,953	422,860	446,503	2.6%	6.0%

Summary of Population Change by Geographic Area

The following graph summarizes the average population change in percentage each of the geographic areas:



Bruce/Grey Municipalities - % change in population 2011 - 2022

Municipality	2011	2016	2021	2022	% Change 2011-2016	% Change 2016-2021
	Stats Canada	Stats Canada	Stats Canada	Manifold Data Mining		
Owen Sound	21,688	21,341	21,612	22,511	-1.6%	1.3%
Hanover	7,490	7,688	7,967	8,321	2.6%	3.6%
Meaford	11,100	10,991	11,485	11,982	-1.0%	4.5%
West Grey	12,286	12,518	13,131	13,747	1.9%	4.9%
Georgian Bluffs	10,404	10,479	11,100	11,566	0.7%	5.9%
Grey Highlands	9,520	9,804	10,424	10,953	3.0%	6.3%
Chatsworth	6,437	6,630	7,080	7,465	3.0%	6.8%
Kincardine	11,174	11,389	12,268	12,961	1.9%	7.7%
South Bruce Peninsula	8,413	8,416	9,137	9,606	0.0%	8.6%
Saugeen Shores	12,661	13,715	15,908	16,998	8.3%	16.0%
Southgate	7,190	7,354	8,716	9,289	2.3%	18.5%
The Blue Mountains	6,453	7,025	9,390	9,997	8.9%	33.7%
Bruce/Grey Total	124,816	127,350	138,218	145,396	2.0%	8.5%
Survey Total	11,041,305	11,579,156	12,255,986	12,916,856	4.9%	5.8%

Eastern Municipalities - % change in population 2011 - 2022

Municipality	2011	2016	2021	2022	% Change 2011-2016	% Change 2016-2021
	Stats Canada	Stats Canada	Stats Canada	Manifold Data Mining		
Brockville	21,870	21,569	22,116	23,016	-1.4%	2.5%
Cornwall	46,340	46,589	47,845	49,830	0.5%	2.7%
Port Hope	16,214	16,753	17,294	18,027	3.3%	3.2%
Peterborough	78,698	81,032	83,651	87,326	3.0%	3.2%
Prince Edward County	25,258	24,735	25,704	26,712	-2.1%	3.9%
Quinte West	43,086	43,577	46,560	49,028	1.1%	6.8%
Kingston	123,363	123,798	132,485	139,929	0.4%	7.0%
Belleville	49,454	50,716	55,071	58,256	2.6%	8.6%
Ottawa	883,391	934,243	1,017,449	1,078,845	5.8%	8.9%
North Grenville	15,085	16,451	17,964	18,979	9.1%	9.2%
Eastern Total	1,302,759	1,359,463	1,466,139	1,549,948	4.4%	7.8%
Survey Total	11,041,305	11,579,156	12,255,986	12,916,856	4.9%	5.8%

GTHA Municipalities - % change in population 2011 - 2022

Municipality	2011	2016	2021	2022	% Change 2011-2016	% Change 2016-2021
	Stats Canada	Stats Canada	Stats Canada	Manifold Data Mining		
Mississauga	713,443	721,599	717,961	750,655	1.1%	-0.5%
Scugog	21,569	21,617	21,581	22,357	0.2%	-0.2%
Burlington	175,779	183,314	186,948	194,729	4.3%	2.0%
Toronto	2,615,060	2,731,571	2,794,356	2,928,017	4.5%	2.3%
Markham	301,709	328,966	338,503	354,913	9.0%	2.9%
Halton Hills	59,008	61,161	62,951	65,807	3.6%	2.9%
Newmarket	79,978	84,224	87,942	92,491	5.3%	4.4%
Georgina	43,517	45,418	47,642	50,223	4.4%	4.9%
Vaughan	288,301	306,233	323,103	340,942	6.2%	5.5%
Ajax	109,600	119,677	126,666	133,636	9.2%	5.8%
Hamilton	519,949	536,917	569,353	598,900	3.3%	6.0%
Whitby	122,022	128,377	138,501	146,346	5.2%	7.9%
Brock	11,341	11,642	12,567	13,265	2.7%	7.9%
Pickering	88,721	91,771	99,186	104,906	3.4%	8.1%
Whitchurch-Stouffville	37,628	45,837	49,864	53,099	21.8%	8.8%
Oshawa	149,607	159,458	175,383	186,513	6.6%	10.0%
Clarington	84,548	92,013	101,427	107,854	8.8%	10.2%
Oakville	182,520	193,832	213,759	224,884	6.2%	10.3%
Brampton	523,911	593,638	656,480	701,593	13.3%	10.6%
King	19,899	24,512	27,333	29,230	23.2%	11.5%
Aurora	53,203	55,445	62,057	66,502	4.2%	11.9%
Caledon	59,460	66,502	76,581	82,480	11.8%	15.2%
Milton	84,362	110,128	132,979	142,773	30.5%	20.7%
East Gwillimbury	22,473	23,991	34,637	37,357	6.8%	44.4%
GTHA Total	6,367,608	6,737,843	7,057,760	7,429,472	5.8%	4.7%
Survey Total	11,041,305	11,579,156	12,255,986	12,916,856	4.9%	5.8%

Niagara Municipalities - % change in population 2011 - 2022

Municipality	2011	2016	2021	2022		
	Stats Canada	Stats Canada	Stats Canada	Manifold Data Mining	% Change 2011-2016	% Change 2016-2021
St. Catharines	131,400	133,113	136,803	142,467	1.3%	2.8%
Grimsby	25,325	27,314	28,883	30,306	7.9%	5.7%
Pelham	16,598	17,110	18,192	19,069	3.1%	6.3%
West Lincoln	13,837	14,500	15,454	16,210	4.8%	6.6%
Welland	50,631	52,293	55,750	58,475	3.3%	6.6%
Fort Erie	29,960	30,710	32,901	34,477	2.5%	7.1%
Niagara Falls	82,997	88,071	94,415	99,455	6.1%	7.2%
Wainfleet	6,356	6,372	6,887	7,237	0.3%	8.1%
Lincoln	22,487	23,787	25,719	27,078	5.8%	8.1%
Niagara-on-the-Lake	15,400	17,511	19,088	20,102	13.7%	9.0%
Port Colborne	18,424	18,306	20,033	21,089	-0.6%	9.4%
Thorold	17,931	18,801	23,816	25,497	4.9%	26.7%
Niagara Total	431,346	447,888	477,941	501,462	3.8%	6.7%
Survey Total	11,041,305	11,579,156	12,255,986	12,916,856	4.9%	5.8%

North Municipalities - % change in population 2011 - 2022

Municipality	2011	2016	2021	2022		
	Stats Canada	Stats Canada	Stats Canada	Manifold Data Mining	% Change 2011-2016	% Change 2016-2021
Dryden	7,617	7,749	7,388	7,686	1.7%	-4.7%
Sault Ste. Marie	75,141	73,368	72,051	74,706	-2.4%	-1.8%
Timmins	43,165	41,788	41,145	42,753	-3.2%	-1.5%
Kenora	15,348	15,096	14,967	15,570	-1.6%	-0.9%
Thunder Bay	108,359	107,909	108,843	113,356	-0.4%	0.9%
North Bay	53,651	51,553	52,662	54,901	-3.9%	2.2%
Espanola	5,364	5,048	5,185	5,469	-5.9%	2.7%
Greater Sudbury	160,274	161,531	166,004	173,072	0.8%	2.8%
Elliot Lake	11,348	10,741	11,372	11,839	-5.3%	5.9%
Parry Sound	6,191	6,408	6,879	7,232	3.5%	7.4%
North Total	486,458	481,191	486,496	506,584	-1.1%	1.1%
Survey Total	11,041,305	11,579,156	12,255,986	12,916,856	4.9%	5.8%

Southwest Municipalities - % change in population 2011 - 2022

Municipality	2011	2016	2021	2022	% Change 2011-2016	% Change 2016-2021
	Stats Canada	Stats Canada	Stats Canada	Manifold Data Mining		
North Middlesex	6,658	6,352	6,307	6,543	-4.6%	-0.7%
Sarnia	72,366	71,594	72,047	74,539	-1.1%	0.6%
Chatham-Kent	103,671	101,647	103,988	108,363	-2.0%	2.3%
Aylmer	7,151	7,492	7,699	8,038	4.8%	2.8%
Essex	19,600	20,427	21,216	22,257	4.2%	3.9%
Norfolk	63,175	64,044	67,490	70,886	1.4%	5.4%
Stratford	30,886	31,465	33,232	34,879	1.9%	5.6%
Windsor	210,891	217,188	229,660	242,365	3.0%	5.7%
Brantford	93,650	98,563	104,688	110,096	5.2%	6.2%
Amherstburg	21,556	21,936	23,524	24,877	1.8%	7.2%
Ingersoll	12,146	12,757	13,693	14,488	5.0%	7.3%
Haldimand	44,876	45,608	49,216	52,122	1.6%	7.9%
Central Elgin	12,743	12,607	13,746	14,490	-1.1%	9.0%
Middlesex Centre	16,487	17,262	18,928	20,030	4.7%	9.7%
London	366,151	383,822	422,324	449,209	4.8%	10.0%
St. Thomas	37,905	38,909	42,840	45,424	2.6%	10.1%
Lakeshore	34,546	36,611	40,410	43,063	6.0%	10.4%
Brant	35,638	35,640	39,474	41,879	0.0%	10.8%
Lambton Shores	10,656	10,631	11,876	12,487	-0.2%	11.7%
Strathroy-Caradoc	20,978	20,867	23,871	25,464	-0.5%	14.4%
Tillsonburg	15,301	15,872	18,615	19,821	3.7%	17.3%
North Perth	12,631	13,130	15,538	16,632	4.0%	18.3%
Southwest Total	1,249,662	1,284,424	1,380,382	1,457,952	2.8%	7.5%
Survey Total	11,041,305	11,579,156	12,255,986	12,916,856	4.9%	5.8%

Simcoe/Muskoka/Dufferin Municipalities - % change in population 2011 - 2022

Municipality	2011	2016	2021	2022	% Change 2011-2016	% Change 2016-2021
	Stats Canada	Stats Canada	Stats Canada	Manifold Data Mining		
Orangeville	27,975	28,900	30,167	31,664	3.3%	4.4%
Barrie	135,711	141,434	147,829	155,654	4.2%	4.5%
Huntsville	19,056	19,816	21,147	22,346	4.0%	6.7%
Gravenhurst	11,640	12,311	13,157	13,887	5.8%	6.9%
Orillia	30,586	31,166	33,411	35,209	1.9%	7.2%
Bracebridge	15,409	16,010	17,305	18,288	3.9%	8.1%
Tiny	11,232	11,787	12,966	13,651	4.9%	10.0%
Tay	9,736	10,033	11,091	11,765	3.1%	10.5%
Collingwood	19,241	21,793	24,811	26,353	13.3%	13.8%
Springwater	18,223	19,059	21,701	23,200	4.6%	13.9%
Innisfil	33,079	36,566	43,326	46,446	10.5%	18.5%
New Tecumseth	30,234	34,242	43,948	47,231	13.3%	28.3%
Simcoe/Musk./Duff. Total	362,122	383,117	420,859	445,694	5.8%	9.9%
Survey Total	11,041,305	11,579,156	12,255,986	12,916,856	4.9%	5.8%

Waterloo/Wellington Municipalities - % change in population 2011 - 2022

Municipality	2011	2016	2021	2022	% Change 2011-2016	% Change 2016-2021
	Stats Canada	Stats Canada	Stats Canada	Manifold Data Mining		
Wellesley	10,713	11,260	11,318	11,784	5.1%	0.5%
Mapleton	9,989	10,527	10,839	11,323	5.4%	3.0%
North Dumfries	9,334	10,215	10,619	11,152	9.4%	4.0%
Wilmot	19,223	20,545	21,429	22,444	6.9%	4.3%
Wellington North	11,477	11,914	12,431	13,010	3.8%	4.3%
Erin	10,770	11,439	11,981	12,554	6.2%	4.7%
Minto	8,334	8,671	9,094	9,528	4.0%	4.9%
Cambridge	126,748	129,920	138,479	146,303	2.5%	6.6%
Woolwich	23,145	25,006	26,999	28,509	8.0%	8.0%
Guelph-Eramosa	13,458	12,854	13,904	14,540	-4.5%	8.2%
Puslinch	7,029	7,336	7,944	8,332	4.4%	8.3%
Guelph	121,688	131,794	143,740	153,188	8.3%	9.1%
Kitchener	219,153	233,222	256,885	273,983	6.4%	10.1%
Centre Wellington	26,693	28,191	31,093	33,021	5.6%	10.3%
Waterloo	98,780	104,986	121,436	130,677	6.3%	15.7%
Waterloo/Wellington Total	716,534	757,880	828,191	880,348	5.8%	9.3%
Survey Total	11,041,305	11,579,156	12,255,986	12,916,856	4.9%	5.8%

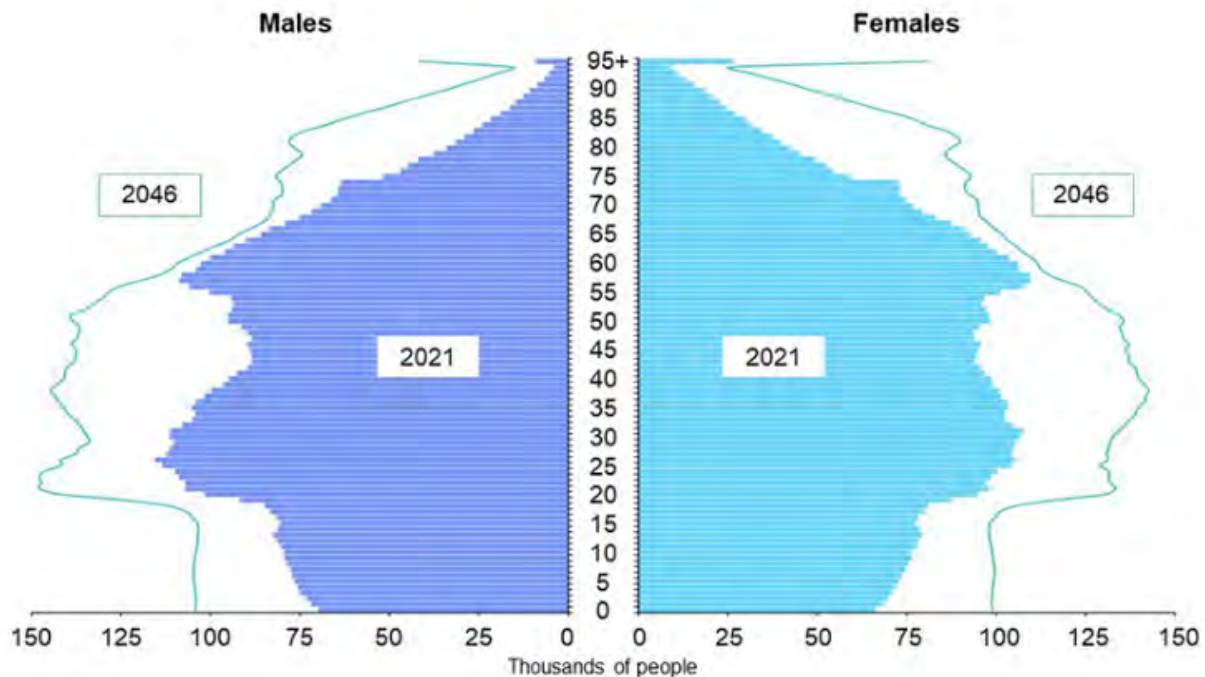
Population of Ontario Regions, 2021 and 2046

The **Ministry of Finance** produces an updated set of population projections every year to provide a demographic outlook reflecting the most up-to-date trends and historical data.

- Ontario's population is projected to increase by 37.7 per cent, or almost 5.6 million, over the next 25 years, from an estimated 14.8 million on July 1, 2021 to over 20.4 million by July 1, 2046.
- The growth of Ontario's population has been affected by the COVID-19 pandemic through both the disruptions to migration flows and the associated higher mortality. From a rate of 0.5 per cent last year (2020–21), the pace of annual growth of the provincial population is projected to reach 1.8 per cent in 2021–22. Thereafter, the rate of growth is projected to ease gradually over time, reaching 1.1 per cent by 2045–46.
- Net migration is projected to account for 86 per cent of all population growth in the province over the 2021–2046 period, with natural increase accounting for the remaining 14 per cent.
- Each of the six regions of the province are projected to see growing populations over the projection period. The Greater Toronto Area (GTA) is projected to be the fastest growing region, with its population increasing by 2.9 million, or 41.3 per cent, from 7.1 million in 2021 to over 10.0 million by 2046. The GTA's share of provincial population is projected to rise from 47.9 per cent in 2021 to 49.1 per cent in 2046.
- All regions will see a shift to an older age structure. The GTA is expected to remain the region with the youngest age structure as a result of strong international migration and positive natural increase.

Age Demographics

The age profile of a population may affect municipal expenditures. For example, expenditures may be affected by seniors requiring higher public service costs and families with young children demanding services for recreational, and related programs.



Sources: Statistics Canada for 2021, and Ontario Ministry of Finance projections.

- The median age of Ontario’s population is projected to rise from 40.7 years in 2021 to 42.0 years in 2046. The median age for women climbs from 42.0 to 43.2 years over the projection period, while for men it is projected to increase from 39.4 to 40.9 years.
- The number of seniors aged 65 and over is projected to increase significantly from 2.7 million, or 18.1 per cent of population, in 2021 to 4.4 million, or 21.8 per cent, by 2046. In 2016, for the first time, seniors accounted for a larger share of population than children aged 0–14.
- The number of children aged 0–14 is projected to increase moderately over the projection period, from 2.3 million in 2021 to 3.0 million by 2046. The children’s share of population is projected to decrease initially from 15.3 per cent in 2021 to 14.6 per cent by 2031, followed by a slow increase to 14.9 per cent by 2046.
- The number of Ontarians aged 15–64 is projected to increase from 9.9 million in 2021 to 12.9 million by 2046. This age group is projected to decline as a share of total population for most of the projection period, from 66.6 per cent in 2021 to 63.2 per cent by 2040, and to increase slowly thereafter to reach 63.3 per cent by 2046.

Age Demographics 2021 Stats Canada

Municipality	0-19	20-44	45-64	65+
Chatsworth	23%	26%	29%	22%
Georgian Bluffs	19%	24%	31%	26%
Grey Highlands	23%	26%	28%	24%
Hanover	20%	26%	24%	30%
Kincardine	22%	28%	26%	24%
Meaford	17%	23%	28%	31%
Owen Sound	19%	28%	26%	27%
Saugeen Shores	20%	29%	25%	26%
South Bruce Peninsula	22%	29%	27%	21%
Southgate	15%	22%	30%	33%
The Blue Mountains	13%	19%	34%	34%
West Grey	21%	24%	30%	25%
Bruce/Grey Avg	20%	25%	28%	27%
Provincial Average	23%	36%	26%	15%

Municipality	0-19	20-44	45-64	65+
Ajax	25%	34%	27%	13%
Aurora	24%	30%	31%	15%
Brampton	24%	39%	24%	12%
Brock	22%	29%	27%	22%
Burlington	22%	29%	28%	21%
Caledon	24%	31%	29%	15%
Clarington	25%	33%	26%	15%
East Gwillimbury	25%	33%	28%	14%
Georgina	21%	31%	30%	17%
Halton Hills	24%	30%	31%	15%
Hamilton	22%	34%	26%	18%
King	25%	28%	31%	16%
Markham	22%	31%	28%	18%
Milton	31%	35%	24%	10%
Mississauga	21%	34%	28%	17%
Newmarket	24%	33%	25%	18%
Oakville	26%	29%	30%	16%
Oshawa	23%	34%	26%	17%
Pickering	23%	33%	28%	17%
Scugog	20%	26%	30%	24%
Toronto	19%	39%	26%	17%
Vaughan	23%	31%	29%	16%
Whitby	26%	31%	28%	15%
Whitchurch-Stouffville	25%	30%	27%	18%
GTHA Avg	24%	32%	28%	17%
Provincial Average	23%	36%	26%	15%

Municipality	0-19	20-44	45-64	65+
Belleville	20%	30%	27%	24%
Brockville	23%	27%	27%	23%
Cornwall	21%	28%	26%	25%
Kingston	20%	35%	25%	21%
North Grenville	22%	26%	30%	21%
Ottawa	22%	34%	26%	17%
Peterborough	19%	32%	24%	24%
Port Hope	15%	22%	30%	34%
Prince Edward County	17%	26%	28%	28%
Quinte West	21%	29%	28%	22%
Eastern Avg	20%	29%	27%	24%
Provincial Average	23%	36%	26%	15%

Municipality	0-19	20-44	45-64	65+
Dryden	19%	28%	29%	24%
Elliot Lake	14%	19%	27%	40%
Espanola	20%	26%	29%	25%
Greater Sudbury	21%	31%	28%	20%
Kenora	20%	30%	28%	21%
North Bay	20%	32%	27%	22%
Parry Sound	16%	26%	26%	32%
Sault Ste. Marie	19%	29%	27%	25%
Thunder Bay	19%	32%	27%	22%
Timmins	22%	32%	28%	18%
North Avg	19%	29%	28%	25%
Provincial Average	23%	36%	26%	15%

Source - Stats Canada Census 2021



Age Demographics 2021 Stats Canada (cont'd)

Municipality	0-19	20-44	45-64	65+	Municipality	0-19	20-44	45-64	65+
Fort Erie	18%	24%	30%	27%	Barrie	23%	35%	27%	16%
Grimsby	22%	28%	29%	21%	Bracebridge	18%	25%	29%	28%
Lincoln	22%	29%	27%	22%	Collingwood	18%	25%	27%	30%
Niagara Falls	20%	30%	28%	22%	Gravenhurst	15%	26%	30%	29%
Niagara-on-the-Lake	15%	21%	28%	36%	Huntsville	18%	26%	30%	25%
Pelham	20%	24%	29%	27%	Innisfil	23%	31%	29%	17%
Port Colborne	18%	26%	29%	27%	New Tecumseth	23%	31%	30%	16%
St. Catharines	25%	28%	30%	17%	Orangeville	25%	34%	26%	15%
Thorold	23%	36%	26%	16%	Orillia	19%	29%	26%	26%
Wainfleet	21%	27%	31%	21%	Springwater	29%	31%	25%	15%
Welland	20%	30%	27%	23%	Tay	18%	27%	31%	23%
West Lincoln	27%	28%	28%	17%	Tiny	16%	22%	33%	29%
Niagara Avg	21%	27%	29%	23%	Simcoe/Musk./Duff. Avg	20%	29%	29%	22%
Provincial Average	23%	36%	26%	15%	Provincial Average	23%	36%	26%	15%

Municipality	0-19	20-44	45-64	65+	Municipality	0-19	20-44	45-64	65+
Cambridge	24%	34%	27%	16%	Amherstburg	22%	28%	29%	21%
Centre Wellington	23%	28%	27%	22%	Aylmer	26%	30%	24%	20%
Erin	21%	27%	35%	17%	Brant	23%	28%	29%	20%
Guelph	22%	36%	25%	16%	Brantford	23%	33%	26%	19%
Guelph-Eramosa	23%	27%	31%	19%	Central Elgin	20%	25%	32%	23%
Kitchener	22%	28%	27%	23%	Chatham-Kent	21%	27%	28%	24%
Mapleton	35%	30%	22%	12%	Essex	21%	27%	30%	22%
Minto	25%	29%	25%	21%	Haldimand	23%	28%	28%	21%
North Dumfries	25%	29%	29%	17%	Ingersoll	24%	31%	28%	17%
Puslinch	20%	24%	33%	23%	Lakeshore	25%	28%	30%	17%
Waterloo	21%	39%	24%	15%	Lambton Shores	16%	21%	31%	33%
Wellesley	33%	28%	24%	14%	London	22%	36%	25%	18%
Wellington North	24%	28%	25%	22%	Middlesex Centre	26%	26%	29%	19%
Wilmot	25%	28%	26%	21%	Norfolk	20%	26%	28%	26%
Woolwich	27%	30%	25%	18%	North Middlesex	24%	27%	27%	22%
Waterloo/Wellington Avg	25%	30%	27%	18%	North Perth	27%	32%	23%	19%
Provincial Average	23%	36%	26%	15%	Sarnia	20%	29%	26%	25%
					St. Thomas	20%	26%	28%	26%
					Stratford	22%	29%	27%	21%
					Strathroy-Caradoc	20%	29%	27%	24%
					Tillsonburg	19%	26%	25%	29%
					Windsor	22%	33%	26%	19%
					Southwest Avg	22%	28%	28%	22%
					Provincial Average	23%	36%	26%	15%

Source - Stats Canada Census 2021

2022 Estimated Average Household Income

Household income is one measure of a community's ability to pay for services. While a larger relative household income is a positive indicator of the overall local economy, it may lead to a greater expectation for quality programs and additional challenges in balancing desired levels of service with a willingness to pay for programs and services.

Municipality		Municipality		Municipality	
Cornwall	\$ 67,071	Southgate	\$ 95,864	Ottawa	\$ 117,420
Elliot Lake	\$ 67,133	Strathroy-Caradoc	\$ 95,924	Innisfil	\$ 117,524
Parry Sound	\$ 72,582	Port Hope	\$ 96,822	Central Elgin	\$ 119,160
Brockville	\$ 74,565	Dryden	\$ 96,959	Brant	\$ 119,661
Owen Sound	\$ 75,704	Kitchener	\$ 96,985	Markham	\$ 122,743
Windsor	\$ 78,125	Essex	\$ 97,377	Lincoln	\$ 123,124
Hanover	\$ 78,780	Oshawa	\$ 97,489	Ajax	\$ 123,650
Aylmer	\$ 78,921	Ingersoll	\$ 97,554	Grimsby	\$ 124,998
Welland	\$ 79,678	Kingston	\$ 97,736	Clarington	\$ 125,686
St. Thomas	\$ 81,392	North Perth	\$ 97,971	Scugog	\$ 125,717
Orillia	\$ 81,455	North Middlesex	\$ 98,772	Niagara-on-the-Lake	\$ 126,186
Chatham-Kent	\$ 81,651	Brock	\$ 99,404	Wilmot	\$ 128,309
South Bruce Peninsula	\$ 83,263	Collingwood	\$ 99,623	Pickering	\$ 129,854
Belleville	\$ 83,357	Bracebridge	\$ 99,851	Newmarket	\$ 130,584
Tillsonburg	\$ 84,004	Prince Edward County	\$ 99,943	Burlington	\$ 131,484
Peterborough	\$ 84,137	Hamilton	\$ 100,462	Lakeshore	\$ 134,727
West Grey	\$ 84,357	Kenora	\$ 101,554	Kincardine	\$ 135,005
Niagara Falls	\$ 84,756	Barrie	\$ 103,017	Saugeen Shores	\$ 136,456
St. Catharines	\$ 85,025	Sarnia	\$ 103,263	Milton	\$ 137,141
Port Colborne	\$ 86,315	Cambridge	\$ 103,508	Whitby	\$ 137,169
Fort Erie	\$ 86,980	Haldimand	\$ 103,889	Pelham	\$ 138,099
North Bay	\$ 87,356	Georgina	\$ 104,098	Wellesley	\$ 138,211
Wellington North	\$ 87,418	Huntsville	\$ 104,436	North Dumfries	\$ 138,251
Brantford	\$ 87,781	Timmins	\$ 104,885	Woolwich	\$ 139,415
Chatsworth	\$ 88,825	Greater Sudbury	\$ 105,587	Guelph-Eramosa	\$ 142,964
Tay	\$ 89,608	Guelph	\$ 107,149	Halton Hills	\$ 144,776
Norfolk	\$ 89,744	Brampton	\$ 107,576	East Gwillimbury	\$ 144,815
Sault Ste. Marie	\$ 90,180	Georgian Bluffs	\$ 108,180	Vaughan	\$ 146,930
Stratford	\$ 90,197	Orangeville	\$ 108,734	Middlesex Centre	\$ 150,201
Minto	\$ 90,383	Grey Highlands	\$ 110,281	Whitchurch-Stouffville	\$ 150,990
Quinte West	\$ 90,649	Wainfleet	\$ 110,902	The Blue Mountains	\$ 151,707
Thorold	\$ 92,043	Mapleton	\$ 112,063	Erin	\$ 152,724
Espanola	\$ 92,447	Tiny	\$ 112,388	Caledon	\$ 154,813
Gravenhurst	\$ 92,456	West Lincoln	\$ 113,730	Springwater	\$ 162,099
London	\$ 92,922	New Tecumseth	\$ 113,997	Aurora	\$ 162,832
Thunder Bay	\$ 93,040	Toronto	\$ 114,006	Oakville	\$ 187,683
Lambton Shores	\$ 93,347	Mississauga	\$ 114,115	Puslinch	\$ 198,987
Meaford	\$ 93,797	North Grenville	\$ 114,159	King	\$ 200,786
		Amherstburg	\$ 114,308	Average	\$ 110,000
		Centre Wellington	\$ 115,287	Median	\$ 103,889
		Waterloo	\$ 115,787		

Source - Manifold Data Mining

2022 Average Household Income by Geographic Location

The following table provides the estimated average household income in 2022 for each of the municipalities. Source is Manifold Data Mining summarized by geographic area.

Municipality	2022 Est. Avg. Household Income	2022 Income Ranking
Owen Sound	\$ 75,704	low
Hanover	\$ 78,780	low
South Bruce Peninsula	\$ 83,263	low
West Grey	\$ 84,357	low
Chatsworth	\$ 88,825	low
Meaford	\$ 93,797	low
Southgate	\$ 95,864	mid
Georgian Bluffs	\$ 108,180	mid
Grey Highlands	\$ 110,281	mid
Kincardine	\$ 135,005	high
Saugeen Shores	\$ 136,456	high
The Blue Mountains	\$ 151,707	high
Bruce/Grey Avg	\$ 103,518	
Median	\$ 94,831	

Municipality	2022 Est. Avg. Household Income	2022 Income Ranking
Elliot Lake	\$ 67,133	low
Parry Sound	\$ 72,582	low
North Bay	\$ 87,356	low
Sault Ste. Marie	\$ 90,180	low
Espanola	\$ 92,447	low
Thunder Bay	\$ 93,040	low
Dryden	\$ 96,959	mid
Kenora	\$ 101,554	mid
Timmins	\$ 104,885	mid
Greater Sudbury	\$ 105,587	mid
North Avg	\$ 91,172	
Median	\$ 92,744	

Municipality	2022 Est. Avg. Household Income	2022 Income Ranking
Oshawa	\$ 97,489	mid
Brock	\$ 99,404	mid
Hamilton	\$ 100,462	mid
Georgina	\$ 104,098	mid
Brampton	\$ 107,576	mid
Toronto	\$ 114,006	mid
Mississauga	\$ 114,115	mid
Markham	\$ 122,743	high
Ajax	\$ 123,650	high
Clarington	\$ 125,686	high
Scugog	\$ 125,717	high
Pickering	\$ 129,854	high
Newmarket	\$ 130,584	high
Burlington	\$ 131,484	high
Milton	\$ 137,141	high
Whitby	\$ 137,169	high
Halton Hills	\$ 144,776	high
East Gwillimbury	\$ 144,815	high
Vaughan	\$ 146,930	high
Whitchurch-Stouffville	\$ 150,990	high
Caledon	\$ 154,813	high
Aurora	\$ 162,832	high
Oakville	\$ 187,683	high
King	\$ 200,786	high
GTHA Avg	\$ 133,117	
Median	\$ 130,219	



Average Household Income by Geographic Location (cont'd)

Municipality	2022 Est. Avg. Household Income	2022 Income Ranking
Welland	\$ 79,678	low
Niagara Falls	\$ 84,756	low
St. Catharines	\$ 85,025	low
Port Colborne	\$ 86,315	low
Fort Erie	\$ 86,980	low
Thorold	\$ 92,043	low
Wainfleet	\$ 110,902	mid
West Lincoln	\$ 113,730	mid
Lincoln	\$ 123,124	high
Grimsby	\$ 124,998	high
Niagara-on-the-Lake	\$ 126,186	high
Pelham	\$ 138,099	high
Niagara Avg	\$ 104,320	
Median	\$ 101,473	

Municipality	2022 Est. Avg. Household Income	2022 Income Ranking
Wellington North	\$ 87,418	low
Minto	\$ 90,383	low
Kitchener	\$ 96,985	mid
Cambridge	\$ 103,508	mid
Guelph	\$ 107,149	mid
Mapleton	\$ 112,063	mid
Centre Wellington	\$ 115,287	mid
Waterloo	\$ 115,787	mid
Wilmot	\$ 128,309	high
Wellesley	\$ 138,211	high
North Dumfries	\$ 138,251	high
Woolwich	\$ 139,415	high
Guelph-Eramosa	\$ 142,964	high
Erin	\$ 152,724	high
Puslinch	\$ 198,987	high
Waterloo/Wellington Avg	\$ 124,496	
Median	\$ 115,787	

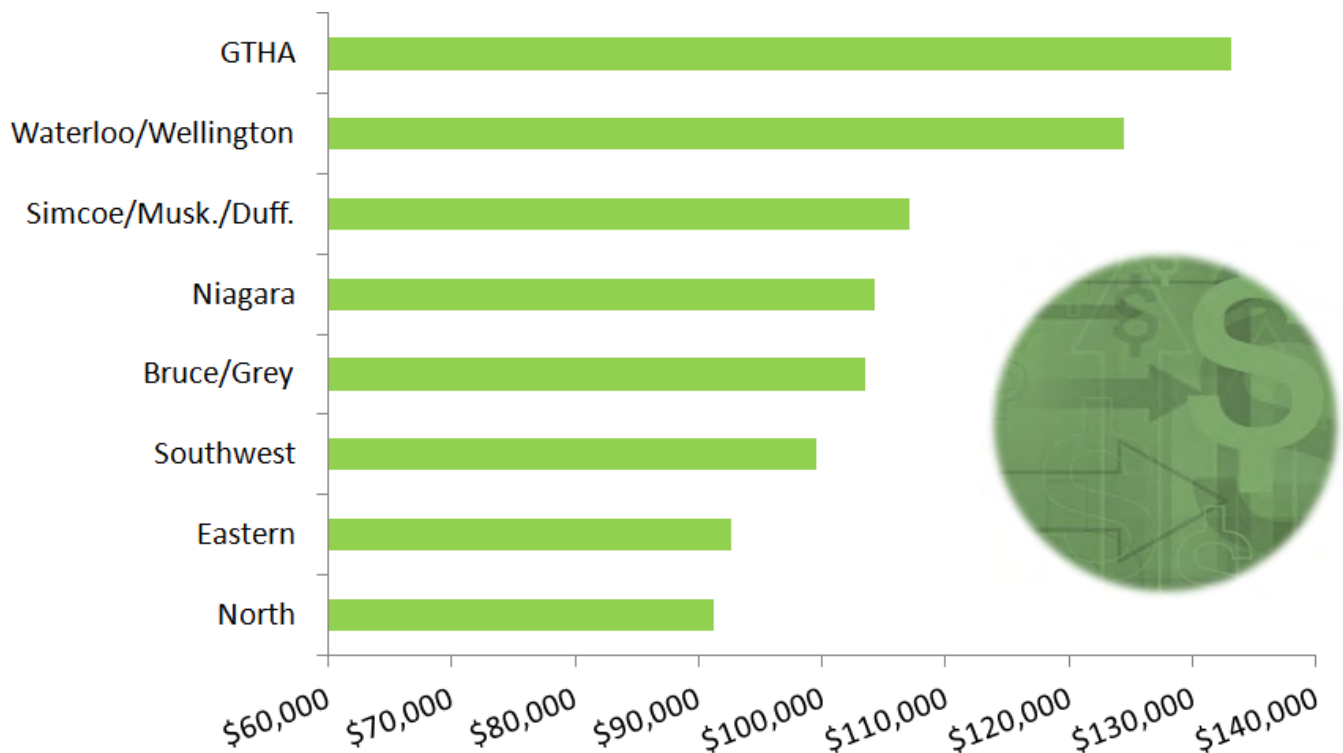
Municipality	2022 Est. Avg. Household Income	2022 Income Ranking
Cornwall	\$ 67,071	low
Brockville	\$ 74,565	low
Belleville	\$ 83,357	low
Peterborough	\$ 84,137	low
Quinte West	\$ 90,649	low
Port Hope	\$ 96,822	mid
Kingston	\$ 97,736	mid
Prince Edward County	\$ 99,943	mid
North Grenville	\$ 114,159	mid
Ottawa	\$ 117,420	high
Eastern Avg	\$ 92,586	
Median	\$ 93,736	

Municipality	2022 Est. Avg. Household Income	2022 Income Ranking
Windsor	\$ 78,125	low
Aylmer	\$ 78,921	low
St. Thomas	\$ 81,392	low
Chatham-Kent	\$ 81,651	low
Tillsonburg	\$ 84,004	low
Brantford	\$ 87,781	low
Norfolk	\$ 89,744	low
Stratford	\$ 90,197	low
London	\$ 92,922	low
Lambton Shores	\$ 93,347	low
Strathroy-Caradoc	\$ 95,924	mid
Essex	\$ 97,377	mid
Ingersoll	\$ 97,554	mid
North Perth	\$ 97,971	mid
North Middlesex	\$ 98,772	mid
Sarnia	\$ 103,263	mid
Haldimand	\$ 103,889	mid
Amherstburg	\$ 114,308	mid
Central Elgin	\$ 119,160	high
Brant	\$ 119,661	high
Lakeshore	\$ 134,727	high
Middlesex Centre	\$ 150,201	high
Southwest Avg	\$ 99,586	
Median	\$ 96,651	

Average Household Income by Geographic Location (cont'd)

Municipality	2022 Est. Avg. Household Income	2022 Income Ranking
Orillia	\$ 81,455	low
Tay	\$ 89,608	low
Gravenhurst	\$ 92,456	low
Collingwood	\$ 99,623	mid
Bracebridge	\$ 99,851	mid
Barrie	\$ 103,017	mid
Huntsville	\$ 104,436	mid
Orangeville	\$ 108,734	mid
Tiny	\$ 112,388	mid
New Tecumseth	\$ 113,997	mid
Innisfil	\$ 117,524	high
Springwater	\$ 162,099	high
Simcoe/Musk./Duff. Avg	\$ 107,099	
Median	\$ 103,727	

Summary 2022 Average Household Income by Geographic Location



Land Area and Density

Population density indicates the number of residents living in an area (usually measured by square kilometre). Density readings can lend insight in the age of a city, growth patterns, zoning practices, new development opportunities and the level of multi-family unit housing. High population density can also indicate whether a municipality may be reaching build-out, as well as service and infrastructure needs such as additional public transit or street routes. as stated by the **Province of Ontario** in their InfoSheet: Planning for Intensification, some of the benefits of intensification include:

- *Using resources such as lands, buildings and infrastructure more effectively*
- *Protecting the natural environment and biodiversity by limiting urban expansion*
- *Incorporating green features that offset and support new development*
- *Creating active streets that promote healthier patterns of human activity*
- *Creating economic opportunities*
- *Reducing carbon footprint*
- *Improving access to public transit*
- *Enhancing community identity*
- *Improving municipal fiscal performance*



Land Area and Density (sorted by population density)

Municipality	Land Area (Sq. Km)	2022 Pop. Density Per Sq. Km	Density Ranking	Municipality	Land Area (Sq. Km)	2022 Pop. Density Per Sq. Km	Density Ranking
North Middlesex	599	11	low	North Dumfries	188	59	mid
Grey Highlands	879	12	low	Port Hope	279	65	mid
Chatsworth	594	13	low	Espanola	81	68	mid
Southgate	643	14	low	Kenora	212	74	mid
Timmins	2,955	14	low	Essex	278	80	mid
West Grey	875	16	low	Centre Wellington	409	81	mid
Elliot Lake	696	17	low	Lakeshore	529	81	mid
South Bruce Peninsula	531	18	low	Wilmot	264	85	mid
Georgian Bluffs	600	19	low	Tay	138	85	mid
Meaford	588	20	low	Woolwich	327	87	mid
Mapleton	536	21	low	King	332	88	mid
Kincardine	538	24	low	Strathroy-Caradoc	271	94	mid
Wellington North	526	25	low	Quinte West	495	99	mid
Prince Edward County	1,053	25	low	Saugeen Shores	170	100	mid
Gravenhurst	489	28	low	Dryden	66	117	mid
Bracebridge	615	30	low	Caledon	689	120	mid
Brock	423	31	low	Amherstburg	184	135	mid
Huntsville	705	32	low	Pelham	126	151	mid
Minto	300	32	low	East Gwillimbury	245	153	mid
Wainfleet	218	33	low	Niagara-on-the-Lake	131	153	mid
North Perth	493	34	low	Lincoln	163	166	mid
Middlesex Centre	588	34	low	New Tecumseth	274	172	mid
The Blue Mountains	285	35	low	Port Colborne	122	173	mid
Lambton Shores	331	38	low	North Bay	316	174	mid
Puslinch	215	39	low	Georgina	288	175	mid
Tiny	335	41	low	Clarington	611	177	mid
Haldimand	1,250	42	low	Innisfil	262	177	mid
West Lincoln	387	42	low	Fort Erie	166	207	mid
Erin	299	42	low	Belleville	247	236	mid
Wellesley	278	42	low	Halton Hills	277	238	mid
Springwater	536	43	low	Whitchurch-Stouffville	206	257	mid
Chatham-Kent	2,452	44	low	Thorold	83	306	mid
Norfolk	1,598	44	low	Kingston	452	310	mid
Scugog	474	47	low	Sault Ste. Marie	222	337	mid
Guelph-Eramosa	293	50	low	Thunder Bay	328	346	mid
Brant	818	51	low	Ottawa	2,788	387	mid
Central Elgin	280	52	low	Milton	364	392	mid
North Grenville	352	54	low	Grimsby	69	441	mid
Greater Sudbury	3,186	54	low				

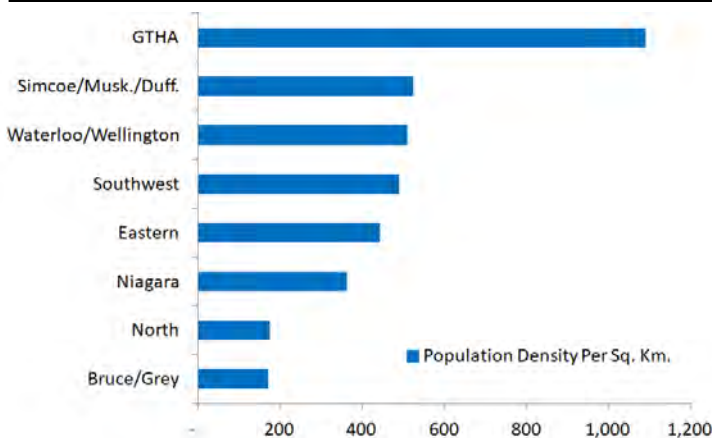
Land Area and Density (sorted by population density) (cont'd)

Municipality	Land Area (Sq. Km)	2022 Pop. Density Per Sq. Km	Density Ranking
Pickering	231	454	high
Sarnia	164	455	high
Niagara Falls	210	473	high
Hamilton	1,118	536	high
Parry Sound	13	552	high
Welland	81	720	high
Collingwood	33	795	high
Cornwall	62	810	high
Hanover	10	851	high
Tillsonburg	22	893	high
Owen Sound	24	930	high
Whitby	147	998	high
Burlington	186	1,046	high
London	421	1,068	high
Brockville	21	1,101	high
Brantford	99	1,116	high
Ingersoll	13	1,138	high
Stratford	30	1,162	high
Orillia	29	1,234	high
Vaughan	272	1,251	high
Aylmer	6	1,262	high
St. Thomas	36	1,276	high
Oshawa	146	1,280	high
Cambridge	113	1,295	high
Aurora	50	1,330	high
Peterborough	65	1,348	high
St. Catharines	96	1,481	high
Barrie	99	1,572	high
Oakville	139	1,619	high
Windsor	146	1,660	high
Markham	211	1,683	high
Guelph	87	1,752	high
Kitchener	137	2,003	high
Ajax	67	2,005	high
Waterloo	64	2,040	high
Orangeville	15	2,089	high
Newmarket	39	2,402	high
Mississauga	293	2,564	high
Brampton	266	2,639	high
Toronto	631	4,640	high
Average	405	542	
Median	272	153	

Land Area and Density by Geographic Location

Municipality	2022		Density Ranking
	Land Area (Sq. Km)	Population Density Per Sq. Km	
Grey Highlands	879	12	low
Chatsworth	594	13	low
Southgate	643	14	low
West Grey	875	16	low
South Bruce Peninsula	531	18	low
Georgian Bluffs	600	19	low
Meaford	588	20	low
Kincardine	538	24	low
The Blue Mountains	285	35	low
Saugeen Shores	170	100	mid
Hanover	10	851	high
Owen Sound	24	930	high
Bruce/Grey Avg	478	171	
Median	563	20	
Timmins	2,955	14	low
Elliot Lake	696	17	low
Greater Sudbury	3,186	54	low
Espanola	81	68	mid
Kenora	212	74	mid
Dryden	66	117	mid
North Bay	316	174	mid
Sault Ste. Marie	222	337	mid
Thunder Bay	328	346	mid
Parry Sound	13	552	high
North Avg	807	175	
Median	269	95	

Municipality	2022		Density Ranking
	Land Area (Sq. Km)	Population Density Per Sq. Km	
Brock	423	31	low
Scugog	474	47	low
King	332	88	mid
Caledon	689	120	mid
East Gwillimbury	245	153	mid
Georgina	288	175	mid
Clarington	611	177	mid
Halton Hills	277	238	mid
Whitchurch-Stouffville	206	257	mid
Milton	364	392	mid
Pickering	231	454	high
Hamilton	1,118	536	high
Whitby	147	998	high
Burlington	186	1,046	high
Vaughan	272	1,251	high
Oshawa	146	1,280	high
Aurora	50	1,330	high
Oakville	139	1,619	high
Markham	211	1,683	high
Ajax	67	2,005	high
Newmarket	39	2,402	high
Mississauga	293	2,564	high
Brampton	266	2,639	high
Toronto	631	4,640	high
GTHA Avg	321	1,088	
Median	269	767	
Prince Edward County	1,053	25	low
North Grenville	352	54	low
Port Hope	279	65	mid
Quinte West	495	99	mid
Belleville	247	236	mid
Kingston	452	310	mid
Ottawa	2,788	387	mid
Cornwall	62	810	high
Brockville	21	1,101	high
Peterborough	65	1,348	high
Eastern Avg	581	443	
Median	315	273	



Land Area and Density by Geographic Location (cont'd)

Municipality	2022		Density Ranking
	Land Area (Sq. Km)	Population Density Per Sq. Km	
Gravenhurst	489	28	low
Bracebridge	615	30	low
Huntsville	705	32	low
Tiny	335	41	low
Springwater	536	43	low
Tay	138	85	mid
New Tecumseth	274	172	mid
Innisfil	262	177	mid
Collingwood	33	795	high
Orillia	29	1,234	high
Barrie	99	1,572	high
Orangeville	15	2,089	high
Simcoe/Musk./Duff. Avg	294	525	
Median	268	129	

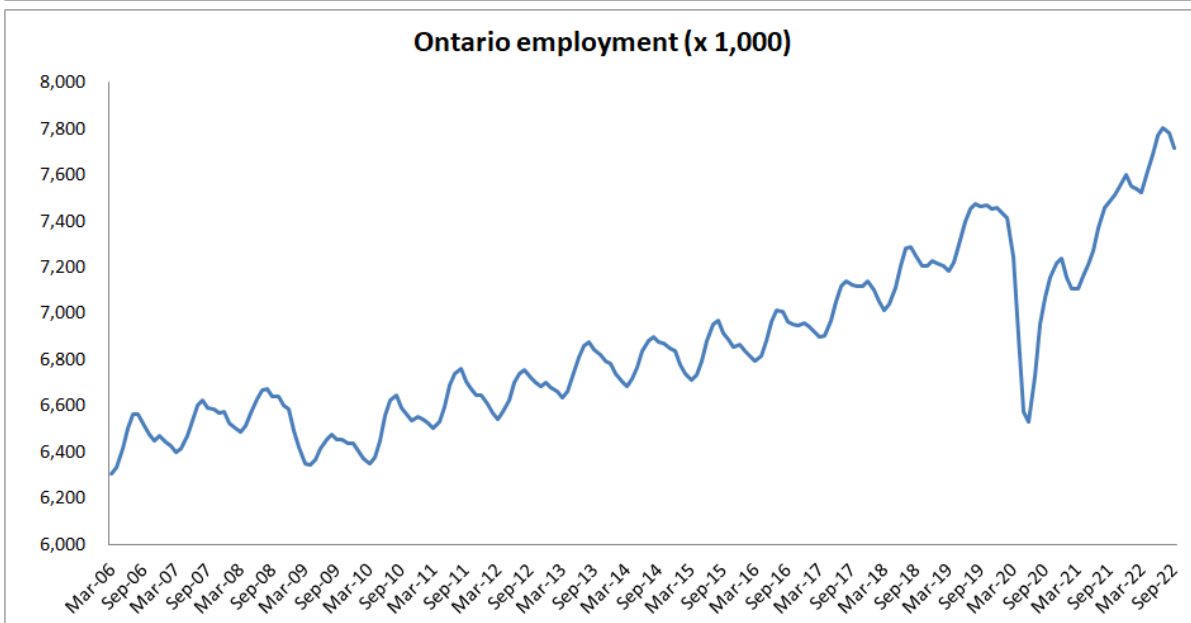
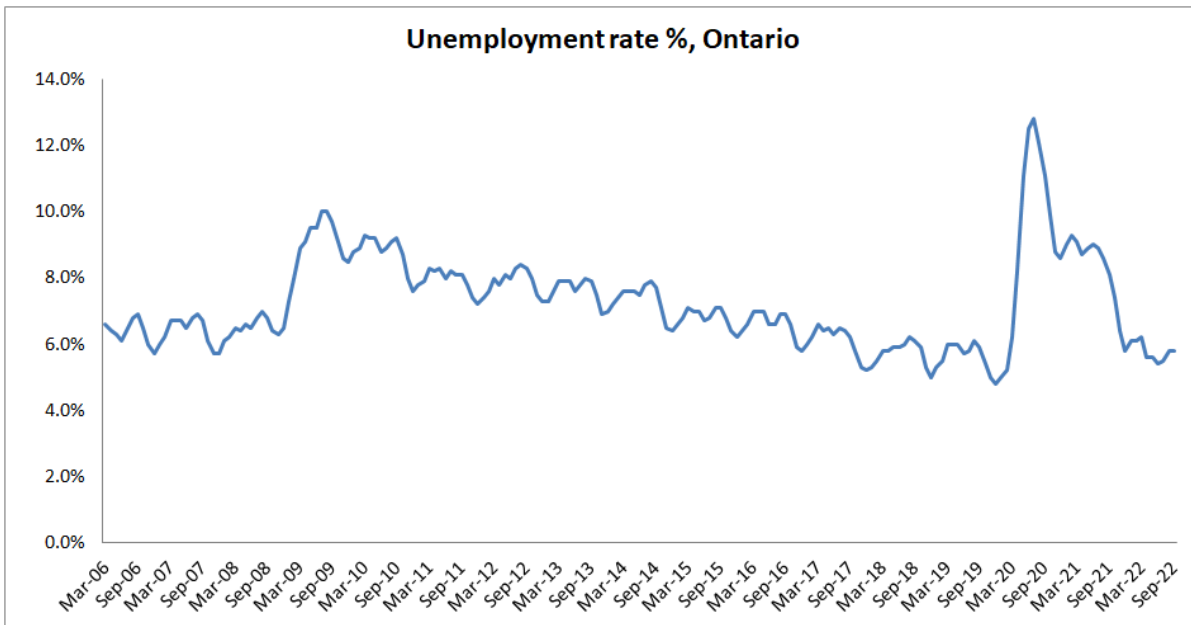
Municipality	2022		Density Ranking
	Land Area (Sq. Km)	Population Density Per Sq. Km	
Mapleton	536	21	low
Wellington North	526	25	low
Minto	300	32	low
Puslinch	215	39	low
Erin	299	42	low
Wellesley	278	42	low
Guelph-Eramosa	293	50	low
North Dumfries	188	59	mid
Centre Wellington	409	81	mid
Wilmot	264	85	mid
Woolwich	327	87	mid
Cambridge	113	1,295	high
Guelph	87	1,752	high
Kitchener	137	2,003	high
Waterloo	64	2,040	high
Waterloo/Wellington Avg	269	510	
Median	278	59	

Municipality	2022		Density Ranking
	Land Area (Sq. Km)	Population Density Per Sq. Km	
Wainfleet	218	33	low
West Lincoln	387	42	low
Pelham	126	151	mid
Niagara-on-the-Lake	131	153	mid
Lincoln	163	166	mid
Port Colborne	122	173	mid
Fort Erie	166	207	mid
Thorold	83	306	mid
Grimsby	69	441	mid
Niagara Falls	210	473	high
Welland	81	720	high
St. Catharines	96	1,481	high
Niagara Avg	154	362	
Median	129	190	

North Middlesex	599	11	low
North Perth	493	34	low
Middlesex Centre	588	34	low
Lambton Shores	331	38	low
Haldimand	1,250	42	low
Chatham-Kent	2,452	44	low
Norfolk	1,598	44	low
Brant	818	51	low
Central Elgin	280	52	low
Essex	278	80	mid
Lakeshore	529	81	mid
Strathroy-Caradoc	271	94	mid
Amherstburg	184	135	mid
Sarnia	164	455	high
Tillsonburg	22	893	high
London	421	1,068	high
Brantford	99	1,116	high
Ingersoll	13	1,138	high
Stratford	30	1,162	high
Aylmer	6	1,262	high
St. Thomas	36	1,276	high
Windsor	146	1,660	high
Southwest Avg	482	490	
Median	279	88	

Labour Statistics

The labour force is defined as the number of people aged 15 and over who are employed and unemployed. Labour force statistics are an important measure of the economy's potential. The larger the percentage of the population that enters the labour force, the larger the potential output and standard of living. Growth in the labour force implies expansion potential. The rate of employment of the community's citizens is a measure of and an influence on the community's ability to support its local business sector. A decline in employment base or higher than average rates of unemployment can be a warning signal that overall economic activity may be declining. Unemployment does not capture working age residents who are unemployed and are no longer actively seeking employment. The employment rate provides a fuller picture of employment in the community.



Source - Statistics Canada. Table 14-10-0387-01 Labour force characteristics, three-month moving average, unadjusted for seasonality, last 5 months

Labour Statistics CMA

CMA	Employment Rate %		Participation Rate %		Unemployment Rate %	
	Employment Rate Sept 2022	Change Sept 2021 to Sept 2022	Participation Rate Sept 2022	Change Sept 2021 to Sept 2022	Unemployment Rate Sept 2022	Change Sept 2021 to Sept 2022
Barrie	66.7%	3.9%	69.9%	2.2%	4.6%	-27.0%
Belleville	58.8%	12.2%	62.9%	11.9%	6.5%	-7.1%
Brantford	65.1%	5.3%	67.9%	3.5%	4.1%	-30.5%
Greater Sudbury	57.4%	2.9%	60.0%	-1.5%	4.3%	-48.8%
Guelph	66.5%	-0.3%	69.2%	-2.5%	3.9%	-35.0%
Hamilton	62.5%	0.2%	65.5%	-1.7%	4.6%	-28.1%
Kingston	60.6%	9.0%	63.8%	6.0%	5.1%	-32.0%
Kitchener/Cambridge/ Waterloo	65.6%	2.7%	69.5%	1.5%	5.7%	-16.2%
London	61.8%	1.3%	66.0%	0.5%	6.3%	-13.7%
Oshawa	63.6%	4.6%	67.4%	2.4%	5.6%	-25.3%
Ottawa-Gatineau	64.3%	1.4%	67.0%	-0.4%	4.1%	-28.1%
Peterborough	59.5%	5.1%	63.1%	4.5%	5.5%	-12.7%
St Catharines-Niagara	55.7%	0.9%	59.4%	-1.7%	6.1%	-28.2%
Thunder Bay	56.9%	-0.9%	60.1%	-2.3%	5.3%	-19.7%
Toronto	62.3%	0.8%	66.3%	-2.2%	6.0%	-31.8%
Windsor	53.0%	-1.3%	58.1%	-3.0%	8.6%	-17.3%
Ontario	61.1%	1.7%	64.8%	-0.6%	5.6%	-28.2%

Source - Statistics Canada. Table 14-10-0380-02 Labour force characteristics, three month moving average, seasonally adjusted (x 1,000)

Assessment Per Capita (Sorted by Unweighted Assessment)

Property assessment is the basis upon which municipalities raise taxes. A strong assessment base is critical to a municipality's ability to generate revenues. Assessment per capita statistics have been compared to provide an indication of the "richness" of the assessment base in each municipality.

Unweighted assessment provides the actual current value assessment of the properties.

Weighted assessment reflects the basis upon which property taxes are levied after applying the tax ratios to the various property classes to the unweighted assessment.

Municipality	2022 Unweighted Assessment per Capita	2022 Weighted Assessment per Capita	Unweighted Ranking	Weighted Ranking
Elliot Lake	\$ 48,744	\$ 55,046	low	low
Espanola	\$ 73,545	\$ 93,529	low	low
Windsor	\$ 74,463	\$ 93,765	low	low
Aylmer	\$ 78,385	\$ 88,976	low	low
Cornwall	\$ 80,586	\$ 103,167	low	low
St. Thomas	\$ 82,743	\$ 95,242	low	low
Timmins	\$ 85,751	\$ 102,962	low	low
Welland	\$ 88,301	\$ 99,804	low	low
Dryden	\$ 89,379	\$ 118,023	low	low
Owen Sound	\$ 93,172	\$ 109,662	low	low
Hanover	\$ 95,103	\$ 102,621	low	low
Port Colborne	\$ 95,142	\$ 106,827	low	low
Tillsonburg	\$ 96,055	\$ 111,264	low	low
Sault Ste. Marie	\$ 96,117	\$ 119,705	low	low
Brockville	\$ 100,347	\$ 123,402	low	low
Ingersoll	\$ 100,664	\$ 126,036	low	low
Thunder Bay	\$ 102,019	\$ 124,201	low	low
Essex	\$ 102,328	\$ 93,610	low	low
Parry Sound	\$ 104,398	\$ 121,183	low	low
North Bay	\$ 104,925	\$ 125,607	low	low
Belleville	\$ 104,993	\$ 130,601	low	low
Quinte West	\$ 105,007	\$ 113,991	low	low
Sarnia	\$ 105,141	\$ 119,736	low	low
Amherstburg	\$ 108,049	\$ 104,738	low	low
London	\$ 108,062	\$ 124,053	low	low
Thorold	\$ 108,510	\$ 118,838	low	low
Greater Sudbury	\$ 108,676	\$ 133,987	low	mid
St. Catharines	\$ 109,872	\$ 126,628	low	low
Brantford	\$ 111,234	\$ 132,478	low	low
Peterborough	\$ 113,446	\$ 128,465	low	low
Fort Erie	\$ 119,340	\$ 127,943	low	low
Kitchener	\$ 121,055	\$ 142,690	low	mid
Strathroy-Caradoc	\$ 122,370	\$ 113,107	low	low
Kenora	\$ 124,182	\$ 146,176	low	mid
Stratford	\$ 126,523	\$ 153,019	low	mid
Cambridge	\$ 127,363	\$ 154,773	low	mid
Oshawa	\$ 127,774	\$ 141,798	low	mid
Orillia	\$ 127,952	\$ 148,834	low	mid
Niagara Falls	\$ 129,189	\$ 156,304	low	mid

Assessment per Capita (Sorted by Unweighted Assessment) (cont'd)

Municipality	2022 Unweighted Assessment per Capita	2022 Weighted Assessment per Capita	Unweighted Ranking	Weighted Ranking
Tay	\$ 130,914	\$ 128,896	mid	low
Chatham-Kent	\$ 133,567	\$ 105,427	mid	low
Port Hope	\$ 135,025	\$ 137,157	mid	mid
Minto	\$ 136,307	\$ 115,259	mid	low
Orangeville	\$ 137,278	\$ 145,816	mid	mid
Lakeshore	\$ 137,403	\$ 132,623	mid	mid
Kingston	\$ 138,040	\$ 165,653	mid	mid
Hamilton	\$ 138,669	\$ 162,925	mid	mid
Barrie	\$ 144,104	\$ 154,663	mid	mid
North Grenville	\$ 145,051	\$ 144,236	mid	mid
Haldimand	\$ 146,560	\$ 139,247	mid	mid
Guelph	\$ 150,007	\$ 177,197	mid	high
Clarington	\$ 150,230	\$ 154,445	mid	mid
West Lincoln	\$ 150,965	\$ 137,830	mid	mid
Chatsworth	\$ 152,210	\$ 118,929	mid	low
Norfolk	\$ 152,305	\$ 132,503	mid	low
Brampton	\$ 154,136	\$ 163,825	mid	mid
Ajax	\$ 154,193	\$ 165,551	mid	mid
Pelham	\$ 157,388	\$ 157,027	mid	mid
Lincoln	\$ 160,023	\$ 159,904	mid	mid
Southgate	\$ 161,775	\$ 112,641	mid	low
Waterloo	\$ 161,871	\$ 192,595	mid	high
New Tecumseth	\$ 162,743	\$ 159,230	mid	mid
Wainfleet	\$ 162,888	\$ 145,145	mid	mid
Central Elgin	\$ 164,729	\$ 136,944	mid	mid
Ottawa	\$ 167,014	\$ 195,363	mid	high
Centre Wellington	\$ 167,203	\$ 158,509	mid	mid
Grimsby	\$ 167,592	\$ 178,743	mid	high
West Grey	\$ 168,727	\$ 125,948	mid	low
Georgian Bluffs	\$ 172,051	\$ 159,474	mid	mid
Wellington North	\$ 173,073	\$ 132,909	mid	mid
Meaford	\$ 175,487	\$ 160,027	mid	mid
Brock	\$ 175,764	\$ 156,881	mid	mid
Whitby	\$ 176,598	\$ 189,142	mid	high
Saugeen Shores	\$ 177,299	\$ 173,647	mid	mid
Wilmot	\$ 177,434	\$ 165,493	mid	mid
Georgina	\$ 180,024	\$ 179,428	mid	high
Brant	\$ 181,277	\$ 174,110	mid	mid
Prince Edward County	\$ 185,034	\$ 174,087	mid	mid

Assessment per Capita (Sorted by Unweighted Assessment) (cont'd)

Municipality	2022 Unweighted Assessment per Capita	2022 Weighted Assessment per Capita	Unweighted Ranking	Weighted Ranking
Springwater	\$ 189,037	\$ 176,217	high	mid
Collingwood	\$ 189,176	\$ 194,325	high	high
Woolwich	\$ 190,443	\$ 191,301	high	high
Bracebridge	\$ 191,350	\$ 191,809	high	high
Milton	\$ 192,386	\$ 206,536	high	high
Innisfil	\$ 196,788	\$ 192,497	high	high
Huntsville	\$ 197,951	\$ 198,599	high	high
North Perth	\$ 201,560	\$ 131,421	high	low
Pickering	\$ 202,182	\$ 215,911	high	high
Wellesley	\$ 204,334	\$ 165,450	high	mid
Kincardine	\$ 205,784	\$ 179,901	high	high
Scugog	\$ 212,096	\$ 199,987	high	high
South Bruce Peninsula	\$ 213,728	\$ 205,029	high	high
North Dumfries	\$ 216,204	\$ 226,568	high	high
Guelph-Eramosa	\$ 219,801	\$ 196,189	high	high
Newmarket	\$ 221,906	\$ 232,410	high	high
Halton Hills	\$ 222,963	\$ 236,828	high	high
Erin	\$ 223,232	\$ 203,940	high	high
Grey Highlands	\$ 227,453	\$ 184,165	high	high
Middlesex Centre	\$ 228,667	\$ 170,146	high	mid
Mississauga	\$ 229,000	\$ 258,377	high	high
Burlington	\$ 239,962	\$ 268,867	high	high
East Gwillimbury	\$ 241,734	\$ 240,351	high	high
Caledon	\$ 251,751	\$ 255,548	high	high
Lambton Shores	\$ 252,439	\$ 217,431	high	high
Mapleton	\$ 261,848	\$ 165,235	high	mid
Toronto	\$ 263,340	\$ 358,564	high	high
Gravenhurst	\$ 268,951	\$ 269,609	high	high
Aurora	\$ 272,763	\$ 282,949	high	high
Whitchurch-Stouffville	\$ 273,525	\$ 277,245	high	high
Niagara-on-the-Lake	\$ 289,731	\$ 304,844	high	high
Markham	\$ 294,887	\$ 307,782	high	high
Oakville	\$ 301,423	\$ 326,361	high	high
Puslinch	\$ 307,062	\$ 321,305	high	high
Tiny	\$ 315,092	\$ 307,107	high	high
North Middlesex	\$ 321,168	\$ 158,119	high	mid
Vaughan	\$ 321,564	\$ 344,341	high	high
King	\$ 364,287	\$ 352,864	high	high
The Blue Mountains	\$ 495,351	\$ 499,508	high	high
Average	\$ 169,887	\$ 171,093		
Median	\$ 160,023	\$ 156,881		

Taxable Assessment per Capita (Grouped by Location, sorted by Unweighted Assessment)

Bruce/Grey Municipalities

Municipality	2022 Unweighted Assessment per Capita	2022 Weighted Assessment per Capita	Unweighted Ranking	Weighted Ranking
Owen Sound	\$ 93,172	\$ 109,662	low	low
Hanover	\$ 95,103	\$ 102,621	low	low
Chatsworth	\$ 152,210	\$ 118,929	mid	low
Southgate	\$ 161,775	\$ 112,641	mid	low
West Grey	\$ 168,727	\$ 125,948	mid	low
Georgian Bluffs	\$ 172,051	\$ 159,474	mid	mid
Meaford	\$ 175,487	\$ 160,027	mid	mid
Saugeen Shores	\$ 177,299	\$ 173,647	mid	mid
Kincardine	\$ 205,784	\$ 179,901	high	high
South Bruce Peninsula	\$ 213,728	\$ 205,029	high	high
Grey Highlands	\$ 227,453	\$ 184,165	high	high
The Blue Mountains	\$ 495,351	\$ 499,508	high	high
Bruce/Grey Avg	\$ 194,845	\$ 177,629		
Median	\$ 173,769	\$ 159,750		

Eastern Municipalities

Municipality	2022 Unweighted Assessment per Capita	2022 Weighted Assessment per Capita	Unweighted Ranking	Weighted Ranking
Cornwall	\$ 80,586	\$ 103,167	low	low
Brockville	\$ 100,347	\$ 123,402	low	low
Belleville	\$ 104,993	\$ 130,601	low	low
Quinte West	\$ 105,007	\$ 113,991	low	low
Peterborough	\$ 113,446	\$ 128,465	low	low
Port Hope	\$ 135,025	\$ 137,157	mid	mid
Kingston	\$ 138,040	\$ 165,653	mid	mid
North Grenville	\$ 145,051	\$ 144,236	mid	mid
Ottawa	\$ 167,014	\$ 195,363	mid	high
Prince Edward County	\$ 185,034	\$ 174,087	mid	mid
Eastern Avg	\$ 127,454	\$ 141,612		
Median	\$ 124,235	\$ 133,879		

Taxable Assessment per Capita (Grouped by Location, sorted by Unweighted Assessment) (cont'd)

GTHA Municipalities

Municipality	2022 Unweighted Assessment per Capita	2022 Weighted Assessment per Capita	Unweighted Ranking	Weighted Ranking
Oshawa	\$ 127,774	\$ 141,798	low	mid
Hamilton	\$ 138,669	\$ 162,925	mid	mid
Clarington	\$ 150,230	\$ 154,445	mid	mid
Brampton	\$ 154,136	\$ 163,825	mid	mid
Ajax	\$ 154,193	\$ 165,551	mid	mid
Brock	\$ 175,764	\$ 156,881	mid	mid
Whitby	\$ 176,598	\$ 189,142	mid	high
Georgina	\$ 180,024	\$ 179,428	mid	high
Milton	\$ 192,386	\$ 206,536	high	high
Pickering	\$ 202,182	\$ 215,911	high	high
Scugog	\$ 212,096	\$ 199,987	high	high
Newmarket	\$ 221,906	\$ 232,410	high	high
Halton Hills	\$ 222,963	\$ 236,828	high	high
Mississauga	\$ 229,000	\$ 258,377	high	high
Burlington	\$ 239,962	\$ 268,867	high	high
East Gwillimbury	\$ 241,734	\$ 240,351	high	high
Caledon	\$ 251,751	\$ 255,548	high	high
Toronto	\$ 263,340	\$ 358,564	high	high
Aurora	\$ 272,763	\$ 282,949	high	high
Whitchurch-Stouffville	\$ 273,525	\$ 277,245	high	high
Markham	\$ 294,887	\$ 307,782	high	high
Oakville	\$ 301,423	\$ 326,361	high	high
Vaughan	\$ 321,564	\$ 344,341	high	high
King	\$ 364,287	\$ 352,864	high	high
GTHA Avg	\$ 223,465	\$ 236,621		
Median	\$ 222,435	\$ 234,619		

Taxable Assessment per Capita (Grouped by Location, sorted by Unweighted Assessment) (cont'd)

Niagara Municipalities

Municipality	2022		Unweighted Ranking	Weighted Ranking
	Unweighted Assessment per Capita	Weighted Assessment per Capita		
Welland	\$ 88,301	\$ 99,804	low	low
Port Colborne	\$ 95,142	\$ 106,827	low	low
Thorold	\$ 108,510	\$ 118,838	low	low
St. Catharines	\$ 109,872	\$ 126,628	low	low
Fort Erie	\$ 119,340	\$ 127,943	low	low
Niagara Falls	\$ 129,189	\$ 156,304	low	mid
West Lincoln	\$ 150,965	\$ 137,830	mid	mid
Pelham	\$ 157,388	\$ 157,027	mid	mid
Lincoln	\$ 160,023	\$ 159,904	mid	mid
Wainfleet	\$ 162,888	\$ 145,145	mid	mid
Grimsby	\$ 167,592	\$ 178,743	mid	high
Niagara-on-the-Lake	\$ 289,731	\$ 304,844	high	high
Niagara Avg	\$ 144,912	\$ 151,653		
Median	\$ 140,077	\$ 141,488		

North Municipalities

Municipality	2022		Unweighted Ranking	Weighted Ranking
	Unweighted Assessment per Capita	Weighted Assessment per Capita		
Elliot Lake	\$ 48,744	\$ 55,046	low	low
Espanola	\$ 73,545	\$ 93,529	low	low
Timmins	\$ 85,751	\$ 102,962	low	low
Dryden	\$ 89,379	\$ 118,023	low	low
Sault Ste. Marie	\$ 96,117	\$ 119,705	low	low
Thunder Bay	\$ 102,019	\$ 124,201	low	low
Parry Sound	\$ 104,398	\$ 121,183	low	low
North Bay	\$ 104,925	\$ 125,607	low	low
Greater Sudbury	\$ 108,676	\$ 133,987	low	mid
Kenora	\$ 124,182	\$ 146,176	low	mid
North Avg	\$ 93,774	\$ 114,042		
Median	\$ 99,068	\$ 120,444		

Taxable Assessment per Capita (Grouped by Location, sorted by Unweighted Assessment) (cont'd)

Simcoe/Muskoka/Dufferin Municipalities

Municipality	2022		Unweighted Ranking	Weighted Ranking
	Unweighted Assessment per Capita	Weighted Assessment per Capita		
Orillia	\$ 127,952	\$ 148,834	low	mid
Tay	\$ 130,914	\$ 128,896	mid	low
Orangeville	\$ 137,278	\$ 145,816	mid	mid
Barrie	\$ 144,104	\$ 154,663	mid	mid
New Tecumseth	\$ 162,743	\$ 159,230	mid	mid
Springwater	\$ 189,037	\$ 176,217	high	mid
Collingwood	\$ 189,176	\$ 194,325	high	high
Bracebridge	\$ 191,350	\$ 191,809	high	high
Innisfil	\$ 196,788	\$ 192,497	high	high
Huntsville	\$ 197,951	\$ 198,599	high	high
Gravenhurst	\$ 268,951	\$ 269,609	high	high
Tiny	\$ 315,092	\$ 307,107	high	high
Simcoe/Musk./Duff. Avg	\$ 187,611	\$ 188,967		
Median	\$ 189,106	\$ 184,013		

Waterloo/Wellington Municipalities

Municipality	2022		Unweighted Ranking	Weighted Ranking
	Unweighted Assessment per Capita	Weighted Assessment per Capita		
Kitchener	\$ 121,055	\$ 142,690	low	mid
Cambridge	\$ 127,363	\$ 154,773	low	mid
Minto	\$ 136,307	\$ 115,259	mid	low
Guelph	\$ 150,007	\$ 177,197	mid	high
Waterloo	\$ 161,871	\$ 192,595	mid	high
Centre Wellington	\$ 167,203	\$ 158,509	mid	mid
Wellington North	\$ 173,073	\$ 132,909	mid	mid
Wilmot	\$ 177,434	\$ 165,493	mid	mid
Woolwich	\$ 190,443	\$ 191,301	high	high
Wellesley	\$ 204,334	\$ 165,450	high	mid
North Dumfries	\$ 216,204	\$ 226,568	high	high
Guelph-Eramosa	\$ 219,801	\$ 196,189	high	high
Erin	\$ 223,232	\$ 203,940	high	high
Mapleton	\$ 261,848	\$ 165,235	high	mid
Puslinch	\$ 307,062	\$ 321,305	high	high
Waterloo/Wellington Avg	\$ 189,149	\$ 180,628		
Median	\$ 177,434	\$ 165,493		

Taxable Assessment per Capita (Grouped by Location, sorted by Unweighted Assessment) (cont'd)

Southwest Municipalities

Municipality	2022 Unweighted Assessment per Capita	2022 Weighted Assessment per Capita	Unweighted Ranking	Weighted Ranking
Windsor	\$ 74,463	\$ 93,765	low	low
Aylmer	\$ 78,385	\$ 88,976	low	low
St. Thomas	\$ 82,743	\$ 95,242	low	low
Tillsonburg	\$ 96,055	\$ 111,264	low	low
Ingersoll	\$ 100,664	\$ 126,036	low	low
Essex	\$ 102,328	\$ 93,610	low	low
Sarnia	\$ 105,141	\$ 119,736	low	low
Amherstburg	\$ 108,049	\$ 104,738	low	low
London	\$ 108,062	\$ 124,053	low	low
Brantford	\$ 111,234	\$ 132,478	low	low
Strathroy-Caradoc	\$ 122,370	\$ 113,107	low	low
Stratford	\$ 126,523	\$ 153,019	low	mid
Chatham-Kent	\$ 133,567	\$ 105,427	mid	low
Lakeshore	\$ 137,403	\$ 132,623	mid	mid
Haldimand	\$ 146,560	\$ 139,247	mid	mid
Norfolk	\$ 152,305	\$ 132,503	mid	low
Central Elgin	\$ 164,729	\$ 136,944	mid	mid
Brant	\$ 181,277	\$ 174,110	mid	mid
North Perth	\$ 201,560	\$ 131,421	high	low
Middlesex Centre	\$ 228,667	\$ 170,146	high	mid
Lambton Shores	\$ 252,439	\$ 217,431	high	high
North Middlesex	\$ 321,168	\$ 158,119	high	mid
Southwest Avg	\$ 142,532	\$ 129,727		
Median	\$ 124,447	\$ 128,729		

Unweighted Assessment - Trend

The tables on the next several pages reflect the change in unweighted assessment from 2017-2022. The changes in assessment trends are related to new growth as well as changes in market value of existing properties. The changes include the impact of reassessment as well as growth. The table has been sorted from low to high for the 2021-2022 % change in assessment.

	2017 - 2018	2018 - 2019	2019 - 2020	2020 - 2021	2021 - 2022	Ranking 2021 - 2022
Aylmer	3.2%	2.8%	4.7%	1.9%	0.1%	low
Owen Sound	1.4%	2.4%	2.0%	0.8%	0.2%	low
Thunder Bay	6.1%	5.5%	5.4%	0.4%	0.2%	low
Brockville	1.5%	2.0%	3.2%	0.4%	0.3%	low
Elliot Lake	2.3%	2.8%	2.7%	0.5%	0.3%	low
St. Catharines	5.1%	4.2%	3.8%	0.5%	0.4%	low
Timmins	2.9%	3.4%	2.6%	0.2%	0.4%	low
Sault Ste. Marie	4.5%	3.9%	3.5%	0.2%	0.5%	low
Orangeville	6.4%	5.8%	5.4%	0.1%	0.5%	low
Kenora	5.1%	4.8%	4.8%	0.5%	0.5%	low
Norfolk	N/A	7.1%	5.9%	1.4%	0.6%	low
Espanola	N/A	2.3%	2.5%	1.0%	0.6%	low
Peterborough	3.0%	6.1%	3.7%	0.2%	0.7%	low
Wainfleet	6.5%	7.1%	6.5%	1.1%	0.7%	low
North Bay	2.3%	1.5%	2.2%	0.2%	0.7%	low
Ottawa	3.8%	3.5%	3.9%	2.1%	0.7%	low
Parry Sound	4.5%	2.2%	2.2%	0.7%	0.7%	low
Dryden	2.7%	2.8%	2.3%	0.2%	0.7%	low
Mississauga	6.7%	6.1%	6.4%	0.3%	0.7%	low
Sarnia	3.8%	3.6%	3.3%	0.7%	0.8%	low
Windsor	2.7%	5.9%	3.5%	1.0%	0.8%	low
North Middlesex	11.8%	10.8%	9.7%	0.3%	0.8%	low
Wilmot	5.8%	6.0%	5.6%	0.9%	0.8%	low
Greater Sudbury	4.1%	3.1%	2.7%	0.5%	0.8%	low
Barrie	6.7%	7.8%	5.8%	0.6%	0.8%	low
Port Colborne	4.3%	3.8%	3.4%	1.4%	0.9%	low
Grey Highlands	6.3%	6.5%	6.1%	1.0%	0.9%	low
Ajax	N/A	N/A	N/A	N/A	0.9%	low
Cornwall	5.7%	2.9%	2.4%	0.9%	0.9%	low
Chatham-Kent	6.8%	7.4%	6.2%	0.6%	0.9%	low
Tiny	N/A	N/A	N/A	N/A	1.0%	low
Erin	5.9%	5.9%	5.7%	0.6%	1.0%	low
Wellesley	8.9%	8.0%	8.4%	1.9%	1.0%	low
Waterloo	8.1%	5.3%	6.3%	1.6%	1.1%	low
South Bruce Peninsula	N/A	N/A	3.3%	0.5%	1.1%	low
Halton Hills	7.2%	8.5%	6.9%	1.0%	1.1%	low
North Dumfries	6.7%	7.3%	5.9%	1.3%	1.1%	low
Innisfil	12.5%	11.3%	10.4%	3.3%	1.1%	low

Unweighted Assessment - Trend (cont'd)

	2017 - 2018	2018 - 2019	2019 - 2020	2020 - 2021	2021 - 2022	Ranking 2021 - 2022
Cambridge	5.1%	5.4%	4.6%	0.8%	1.2%	mid
Meaford	0.3%	7.7%	4.2%	0.9%	1.2%	mid
Niagara Falls	11.2%	5.9%	5.7%	1.5%	1.2%	mid
Oshawa	10.2%	8.9%	8.0%	0.8%	1.3%	mid
Guelph-Eramosa	7.2%	7.1%	6.6%	1.4%	1.3%	mid
Wellington North	9.1%	8.7%	9.1%	1.4%	1.3%	mid
Burlington	7.8%	7.0%	6.6%	0.6%	1.3%	mid
King	10.7%	10.6%	8.4%	2.0%	1.3%	mid
Chatsworth	5.8%	6.0%	5.4%	0.8%	1.3%	mid
Georgian Bluffs	3.4%	3.4%	5.0%	1.4%	1.3%	mid
Brampton	8.8%	8.3%	6.9%	1.2%	1.3%	mid
Lambton Shores	6.5%	7.3%	5.5%	1.1%	1.4%	mid
Gravenhurst	3.3%	3.1%	3.6%	0.8%	1.4%	mid
Toronto	8.7%	9.2%	6.9%	1.3%	1.4%	mid
Hanover	3.6%	2.9%	3.1%	2.4%	1.4%	mid
Scugog	6.6%	6.9%	6.3%	1.5%	1.4%	mid
Stratford	4.7%	5.0%	5.1%	1.9%	1.4%	mid
West Grey	7.6%	7.3%	7.7%	1.3%	1.4%	mid
Mapleton	10.9%	10.0%	9.5%	1.4%	1.4%	mid
Guelph	6.7%	6.8%	6.4%	1.2%	1.5%	mid
Markham	10.6%	10.1%	8.5%	0.9%	1.5%	mid
Prince Edward County	4.6%	8.0%	6.6%	0.0%	1.5%	mid
Newmarket	10.4%	9.4%	8.1%	0.3%	1.5%	mid
Welland	4.9%	4.7%	5.4%	1.9%	1.6%	mid
London	4.0%	5.3%	4.5%	1.5%	1.6%	mid
Niagara-on-the-Lake	9.0%	7.1%	6.1%	1.3%	1.6%	mid
Grimsby	8.8%	9.2%	7.4%	1.2%	1.6%	mid
Vaughan	9.1%	8.2%	7.6%	1.5%	1.7%	mid
West Lincoln	10.2%	9.0%	8.1%	1.5%	1.7%	mid
Puslinch	7.1%	6.2%	8.6%	1.5%	1.7%	mid
Hamilton	7.3%	7.3%	7.7%	0.9%	1.8%	mid
Bracebridge	3.0%	3.7%	4.4%	0.9%	1.8%	mid
New Tecumseth	N/A	N/A	8.0%	1.3%	1.8%	mid
Kincardine	5.6%	5.5%	5.1%	0.9%	1.8%	mid
Georgina	9.8%	9.0%	8.7%	0.8%	1.9%	mid
Brantford	6.1%	6.1%	5.8%	1.7%	1.9%	mid
Aurora	11.5%	11.1%	9.4%	1.9%	1.9%	mid

Unweighted Assessment - Trend (cont'd)

	2017 - 2018	2018 - 2019	2019 - 2020	2020 - 2021	2021 - 2022	Ranking 2021 - 2022
Kitchener	5.3%	5.7%	4.9%	1.6%	2.0%	high
Kingston	4.7%	7.9%	4.8%	1.2%	2.0%	high
Belleville	3.6%	6.4%	5.9%	0.2%	2.0%	high
Lakeshore	N/A	N/A	7.6%	1.0%	2.0%	high
St. Thomas	4.5%	5.4%	2.8%	4.5%	2.1%	high
Pelham	6.5%	5.5%	6.0%	2.7%	2.1%	high
Quinte West	4.6%	6.7%	6.5%	0.4%	2.2%	high
Oakville	10.0%	8.5%	6.9%	1.8%	2.2%	high
Clarington	9.3%	8.9%	8.2%	2.0%	2.2%	high
Minto	7.3%	8.1%	7.8%	2.0%	2.3%	high
Saugeen Shores	3.6%	4.7%	4.0%	3.3%	2.3%	high
Pickering	13.7%	9.7%	8.2%	3.1%	2.3%	high
Orillia	5.7%	6.0%	5.0%	2.4%	2.3%	high
Fort Erie	3.8%	5.2%	3.9%	2.0%	2.4%	high
Centre Wellington	6.6%	8.6%	6.4%	2.4%	2.4%	high
Strathroy-Caradoc	5.7%	6.8%	6.3%	2.7%	2.4%	high
Whitby	9.2%	8.7%	9.8%	3.2%	2.4%	high
Brant	3.1%	7.5%	7.3%	3.0%	2.5%	high
Middlesex Centre	7.8%	8.9%	7.7%	1.3%	2.5%	high
Collingwood	5.6%	7.4%	7.1%	3.9%	2.5%	high
North Perth	12.2%	11.5%	10.5%	2.0%	2.6%	high
Southgate	10.5%	9.3%	10.9%	2.4%	2.6%	high
Brock	5.9%	8.4%	6.7%	3.6%	2.6%	high
Springwater	12.1%	9.1%	7.6%	1.8%	2.6%	high
Essex	3.3%	4.1%	4.0%	1.6%	2.7%	high
Whitchurch-Stouffville	10.6%	10.8%	9.0%	2.9%	2.7%	high
Huntsville	3.7%	3.9%	6.6%	0.9%	2.7%	high
Lincoln	7.6%	6.4%	7.2%	2.8%	3.0%	high
East Gwillimbury	15.9%	22.7%	12.5%	3.2%	3.0%	high
Milton	9.8%	9.3%	7.8%	3.4%	3.1%	high
Tay	N/A	N/A	N/A	N/A	3.4%	high
The Blue Mountains	4.5%	4.1%	8.3%	3.7%	3.6%	high
Woolwich	6.5%	7.7%	7.2%	2.1%	3.9%	high
Haldimand	7.3%	7.5%	8.3%	0.4%	4.0%	high
Tillsonburg	5.0%	4.0%	4.5%	2.3%	4.0%	high
Caledon	8.4%	6.9%	7.4%	1.9%	4.1%	high
Thorold	6.2%	7.9%	6.0%	5.2%	5.7%	high
Ingersoll	4.8%	2.7%	4.3%	1.8%	6.6%	high
Central Elgin	5.4%	7.2%	6.6%	0.1%	7.6%	high
Average	6.6%	6.6%	6.1%	1.5%	1.7%	
Median	6.2%	6.8%	6.2%	1.3%	1.5%	

Unweighted Assessment - Trend (Grouped by Location, sorted by 2021-2022)

Bruce/Grey	2017 - 2018	2018 - 2019	2019 - 2020	2020 - 2021	2021 - 2022	Ranking 2021 - 2022
Owen Sound	1.4%	2.4%	2.0%	0.8%	0.2%	low
Grey Highlands	6.3%	6.5%	6.1%	1.0%	0.9%	low
South Bruce Peninsula	N/A	N/A	3.3%	0.5%	1.1%	low
Meaford	0.3%	7.7%	4.2%	0.9%	1.2%	mid
Chatsworth	5.8%	6.0%	5.4%	0.8%	1.3%	mid
Georgian Bluffs	3.4%	3.4%	5.0%	1.4%	1.3%	mid
Hanover	3.6%	2.9%	3.1%	2.4%	1.4%	mid
West Grey	7.6%	7.3%	7.7%	1.3%	1.4%	mid
Kincardine	5.6%	5.5%	5.1%	0.9%	1.8%	mid
Saugeen Shores	3.6%	4.7%	4.0%	3.3%	2.3%	high
Southgate	10.5%	9.3%	10.9%	2.4%	2.6%	high
The Blue Mountains	4.5%	4.1%	8.3%	3.7%	3.6%	high
Average	4.8%	5.4%	5.4%	1.6%	1.6%	
Median	4.5%	5.5%	5.0%	1.1%	1.4%	

Simcoe/Musk./Duff.	2017 - 2018	2018 - 2019	2019 - 2020	2020 - 2021	2021 - 2022	Ranking 2021 - 2022
Orangeville	6.4%	5.8%	5.4%	0.1%	0.5%	low
Barrie	6.7%	7.8%	5.8%	0.6%	0.8%	low
Tiny	N/A	N/A	N/A	N/A	1.0%	low
Innisfil	12.5%	11.3%	10.4%	3.3%	1.1%	low
Gravenhurst	3.3%	3.1%	3.6%	0.8%	1.4%	mid
Bracebridge	3.0%	3.7%	4.4%	0.9%	1.8%	mid
New Tecumseth	N/A	N/A	8.0%	1.3%	1.8%	mid
Orillia	5.7%	6.0%	5.0%	2.4%	2.3%	high
Collingwood	5.6%	7.4%	7.1%	3.9%	2.5%	high
Springwater	12.1%	9.1%	7.6%	1.8%	2.6%	high
Huntsville	3.7%	3.9%	6.6%	0.9%	2.7%	high
Tay	N/A	N/A	N/A	N/A	3.4%	high
Average	6.5%	6.5%	6.4%	1.6%	1.8%	
Median	5.7%	6.0%	6.2%	1.1%	1.8%	

Unweighted Assessment - Trend (Grouped by Location, sorted by 2021-2022) (cont'd)

GTHA	2017 - 2018	2018 - 2019	2019 - 2020	2020 - 2021	2021 - 2022	Ranking 2021 - 2022
Mississauga	6.7%	6.1%	6.4%	0.3%	0.7%	low
Ajax	N/A	N/A	N/A	N/A	0.9%	low
Halton Hills	7.2%	8.5%	6.9%	1.0%	1.1%	low
Oshawa	10.2%	8.9%	8.0%	0.8%	1.3%	mid
Burlington	7.8%	7.0%	6.6%	0.6%	1.3%	mid
King	10.7%	10.6%	8.4%	2.0%	1.3%	mid
Brampton	8.8%	8.3%	6.9%	1.2%	1.3%	mid
Toronto	8.7%	9.2%	6.9%	1.3%	1.4%	mid
Scugog	6.6%	6.9%	6.3%	1.5%	1.4%	mid
Markham	10.6%	10.1%	8.5%	0.9%	1.5%	mid
Newmarket	10.4%	9.4%	8.1%	0.3%	1.5%	mid
Vaughan	9.1%	8.2%	7.6%	1.5%	1.7%	mid
Hamilton	7.3%	7.3%	7.7%	0.9%	1.8%	mid
Georgina	9.8%	9.0%	8.7%	0.8%	1.9%	mid
Aurora	11.5%	11.1%	9.4%	1.9%	1.9%	mid
Oakville	10.0%	8.5%	6.9%	1.8%	2.2%	high
Clarington	9.3%	8.9%	8.2%	2.0%	2.2%	high
Pickering	13.7%	9.7%	8.2%	3.1%	2.3%	high
Whitby	9.2%	8.7%	9.8%	3.2%	2.4%	high
Brock	5.9%	8.4%	6.7%	3.6%	2.6%	high
Whitchurch-Stouffville	10.6%	10.8%	9.0%	2.9%	2.7%	high
East Gwillimbury	15.9%	22.7%	12.5%	3.2%	3.0%	high
Milton	9.8%	9.3%	7.8%	3.4%	3.1%	high
Caledon	8.4%	6.9%	7.4%	1.9%	4.1%	high
Average	9.5%	9.3%	8.0%	1.7%	1.9%	
Median	9.3%	8.9%	7.8%	1.5%	1.7%	
North	2017 - 2018	2018 - 2019	2019 - 2020	2020 - 2021	2021 - 2022	Ranking 2021 - 2022
Thunder Bay	6.1%	5.5%	5.4%	0.4%	0.2%	low
Elliot Lake	2.3%	2.8%	2.7%	0.5%	0.3%	low
Timmins	2.9%	3.4%	2.6%	0.2%	0.4%	low
Sault Ste. Marie	4.5%	3.9%	3.5%	0.2%	0.5%	low
Kenora	5.1%	4.8%	4.8%	0.5%	0.5%	low
Espanola	N/A	2.3%	2.5%	1.0%	0.6%	low
North Bay	2.3%	1.5%	2.2%	0.2%	0.7%	low
Parry Sound	4.5%	2.2%	2.2%	0.7%	0.7%	low
Dryden	2.7%	2.8%	2.3%	0.2%	0.7%	low
Greater Sudbury	4.1%	3.1%	2.7%	0.5%	0.8%	low
Average	3.8%	3.2%	3.1%	0.5%	0.5%	
Median	4.1%	3.0%	2.6%	0.5%	0.6%	

Unweighted Assessment - Trend (Grouped by Location, sorted by 2021-2022) (cont'd)

Niagara	2017 - 2018	2018 - 2019	2019 - 2020	2020 - 2021	2021 - 2022	Ranking 2021 - 2022
St. Catharines	5.1%	4.2%	3.8%	0.5%	0.4%	low
Wainfleet	6.5%	7.1%	6.5%	1.1%	0.7%	low
Port Colborne	4.3%	3.8%	3.4%	1.4%	0.9%	low
Niagara Falls	11.2%	5.9%	5.7%	1.5%	1.2%	mid
Welland	4.9%	4.7%	5.4%	1.9%	1.6%	mid
Niagara-on-the-Lake	9.0%	7.1%	6.1%	1.3%	1.6%	mid
Grimsby	8.8%	9.2%	7.4%	1.2%	1.6%	mid
West Lincoln	10.2%	9.0%	8.1%	1.5%	1.7%	mid
Pelham	6.5%	5.5%	6.0%	2.7%	2.1%	high
Fort Erie	3.8%	5.2%	3.9%	2.0%	2.4%	high
Lincoln	7.6%	6.4%	7.2%	2.8%	3.0%	high
Thorold	6.2%	7.9%	6.0%	5.2%	5.7%	high
Average	7.0%	6.3%	5.8%	1.9%	1.9%	
Median	6.5%	6.2%	6.0%	1.5%	1.6%	

Waterloo/Wellington	2017 - 2018	2018 - 2019	2019 - 2020	2020 - 2021	2021 - 2022	Ranking 2021 - 2022
Wilmot	5.8%	6.0%	5.6%	0.9%	0.8%	low
Erin	5.9%	5.9%	5.7%	0.6%	1.0%	low
Wellesley	8.9%	8.0%	8.4%	1.9%	1.0%	low
Waterloo	8.1%	5.3%	6.3%	1.6%	1.1%	low
North Dumfries	6.7%	7.3%	5.9%	1.3%	1.1%	low
Cambridge	5.1%	5.4%	4.6%	0.8%	1.2%	mid
Guelph-Eramosa	7.2%	7.1%	6.6%	1.4%	1.3%	mid
Wellington North	9.1%	8.7%	9.1%	1.4%	1.3%	mid
Mapleton	10.9%	10.0%	9.5%	1.4%	1.4%	mid
Guelph	6.7%	6.8%	6.4%	1.2%	1.5%	mid
Puslinch	7.1%	6.2%	8.6%	1.5%	1.7%	mid
Kitchener	5.3%	5.7%	4.9%	1.6%	2.0%	high
Minto	7.3%	8.1%	7.8%	2.0%	2.3%	high
Centre Wellington	6.6%	8.6%	6.4%	2.4%	2.4%	high
Woolwich	6.5%	7.7%	7.2%	2.1%	3.9%	high
Average	7.1%	7.1%	6.9%	1.5%	1.6%	
Median	6.7%	7.1%	6.4%	1.4%	1.3%	

Unweighted Assessment - Trend (Grouped by Location, sorted by 2021-2022) (cont'd)

Eastern	2017 - 2018	2018 - 2019	2019 - 2020	2020 - 2021	2021 - 2022	Ranking 2021 - 2022
Brockville	1.5%	2.0%	3.2%	0.4%	0.3%	low
Peterborough	3.0%	6.1%	3.7%	0.2%	0.7%	low
Ottawa	3.8%	3.5%	3.9%	2.1%	0.7%	low
Cornwall	5.7%	2.9%	2.4%	0.9%	0.9%	low
Prince Edward County	4.6%	8.0%	6.6%	0.0%	1.5%	mid
Kingston	4.7%	7.9%	4.8%	1.2%	2.0%	high
Belleville	3.6%	6.4%	5.9%	0.2%	2.0%	high
Quinte West	4.6%	6.7%	6.5%	0.4%	2.2%	high
Average	3.9%	5.4%	4.6%	0.7%	1.3%	
Median	4.2%	6.2%	4.3%	0.4%	1.2%	

Southwest	2017 - 2018	2018 - 2019	2019 - 2020	2020 - 2021	2021 - 2022	Ranking 2021 - 2022
Aylmer	3.2%	2.8%	4.7%	1.9%	0.1%	low
Norfolk	N/A	7.1%	5.9%	1.4%	0.6%	low
Sarnia	3.8%	3.6%	3.3%	0.7%	0.8%	low
Windsor	2.7%	5.9%	3.5%	1.0%	0.8%	low
North Middlesex	11.8%	10.8%	9.7%	0.3%	0.8%	low
Chatham-Kent	6.8%	7.4%	6.2%	0.6%	0.9%	low
Lambton Shores	6.5%	7.3%	5.5%	1.1%	1.4%	mid
Stratford	4.7%	5.0%	5.1%	1.9%	1.4%	mid
London	4.0%	5.3%	4.5%	1.5%	1.6%	mid
Brantford	6.1%	6.1%	5.8%	1.7%	1.9%	mid
Lakeshore	N/A	N/A	7.6%	1.0%	2.0%	high
St. Thomas	4.5%	5.4%	2.8%	4.5%	2.1%	high
Strathroy-Caradoc	5.7%	6.8%	6.3%	2.7%	2.4%	high
Brant	3.1%	7.5%	7.3%	3.0%	2.5%	high
Middlesex Centre	7.8%	8.9%	7.7%	1.3%	2.5%	high
North Perth	12.2%	11.5%	10.5%	2.0%	2.6%	high
Essex	3.3%	4.1%	4.0%	1.6%	2.7%	high
Haldimand	7.3%	7.5%	8.3%	0.4%	4.0%	high
Tillsonburg	5.0%	4.0%	4.5%	2.3%	4.0%	high
Ingersoll	4.8%	2.7%	4.3%	1.8%	6.6%	high
Central Elgin	5.4%	7.2%	6.6%	0.1%	7.6%	high
Average	5.7%	6.4%	5.9%	1.6%	2.3%	
Median	5.0%	6.4%	5.8%	1.5%	2.0%	

2022 Unweighted Assessment Composition (Sorted Alphabetically)

Municipality	Multi-						
	Residential	Residential	Commercial	Industrial	Pipelines	Farmlands	Forests
Ajax	86.8%	2.4%	9.4%	1.1%	0.1%	0.1%	0.0%
Amherstburg	83.7%	0.9%	6.5%	1.5%	0.5%	6.9%	0.0%
Aurora	88.7%	0.8%	9.1%	1.2%	0.1%	0.1%	0.0%
Aylmer	82.2%	3.1%	11.1%	3.2%	0.3%	0.2%	0.0%
Barrie	76.9%	4.8%	15.9%	2.1%	0.2%	0.1%	0.0%
Belleville	70.8%	4.8%	19.3%	3.0%	0.4%	1.6%	0.1%
Bracebridge	87.8%	1.6%	8.6%	0.8%	0.5%	0.2%	0.5%
Brampton	82.1%	1.6%	12.9%	3.0%	0.2%	0.1%	0.0%
Brant	70.6%	0.4%	6.3%	3.3%	0.4%	19.0%	0.1%
Brantford	75.6%	4.4%	14.9%	4.4%	0.2%	0.4%	0.0%
Brock	76.5%	1.0%	3.6%	1.0%	0.3%	17.3%	0.4%
Brockville	74.6%	8.0%	14.6%	2.5%	0.4%	0.0%	0.0%
Burlington	79.8%	3.8%	13.4%	2.4%	0.2%	0.4%	0.0%
Caledon	79.2%	0.2%	12.2%	2.8%	0.1%	4.8%	0.7%
Cambridge	75.4%	4.6%	14.4%	5.3%	0.2%	0.2%	0.0%
Central Elgin	69.3%	0.2%	3.6%	0.5%	0.3%	25.9%	0.2%
Centre Wellington	77.3%	0.8%	5.6%	1.5%	0.2%	14.5%	0.2%
Chatham-Kent	49.1%	1.4%	6.9%	1.5%	1.1%	40.0%	0.0%
Chatsworth	67.9%	0.2%	1.7%	0.4%	0.6%	26.8%	2.3%
Clarington	86.4%	1.0%	6.7%	1.9%	0.3%	3.5%	0.3%
Collingwood	85.2%	2.1%	11.2%	1.2%	0.1%	0.1%	0.0%
Cornwall	70.5%	4.7%	22.1%	2.1%	0.3%	0.2%	0.0%
Dryden	70.7%	2.1%	19.0%	3.1%	5.2%	0.0%	0.0%
East Gwillimbury	88.5%	0.2%	6.3%	0.9%	0.2%	3.7%	0.2%
Elliot Lake	78.7%	8.8%	11.2%	0.5%	0.8%	0.0%	0.0%
Erin	78.8%	0.1%	3.4%	1.2%	0.1%	15.6%	0.7%
Espanola	83.5%	1.5%	11.3%	2.9%	0.5%	0.1%	0.3%
Essex	74.7%	0.7%	6.7%	1.9%	0.5%	15.3%	0.1%
Fort Erie	89.0%	1.0%	7.0%	1.2%	0.4%	1.3%	0.0%
Georgian Bluffs	82.0%	0.1%	4.9%	0.7%	0.4%	11.2%	0.7%
Georgina	90.9%	1.1%	5.1%	0.2%	0.1%	2.4%	0.1%
Gravenhurst	91.2%	0.9%	6.6%	0.3%	0.7%	0.1%	0.2%
Greater Sudbury	79.1%	4.2%	13.5%	2.7%	0.3%	0.2%	0.0%
Grey Highlands	66.7%	0.2%	2.6%	2.3%	0.0%	26.4%	1.6%
Grimsby	88.7%	0.6%	7.7%	1.1%	0.2%	1.7%	0.0%
Guelph	78.9%	4.6%	12.5%	3.8%	0.1%	0.0%	0.0%
Guelph-Eramosa	74.1%	0.2%	4.7%	1.0%	0.2%	19.7%	0.1%
Haldimand	73.4%	0.6%	4.9%	2.7%	1.0%	17.3%	0.1%
Halton Hills	82.5%	0.8%	11.3%	2.4%	0.1%	2.8%	0.1%
Hamilton	81.9%	3.9%	10.4%	1.6%	0.4%	1.8%	0.0%

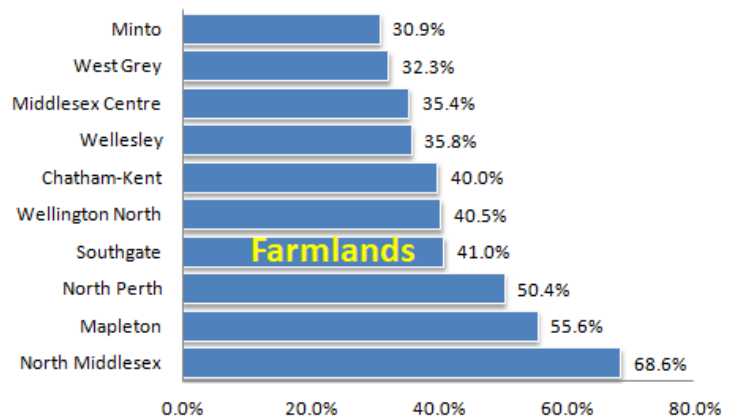
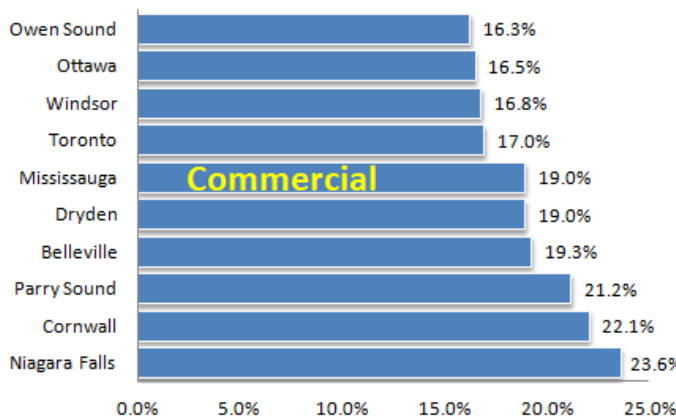
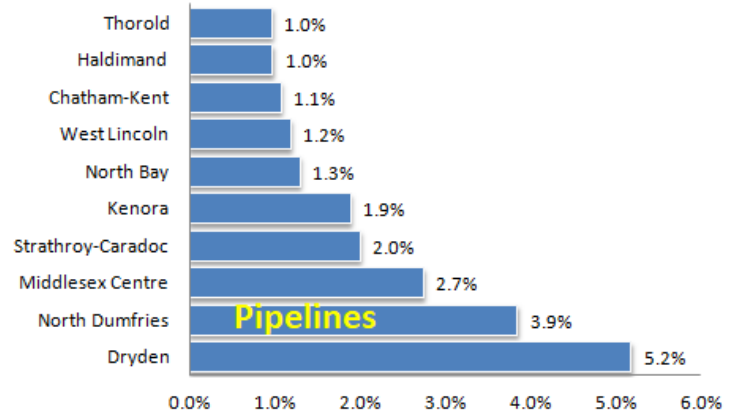
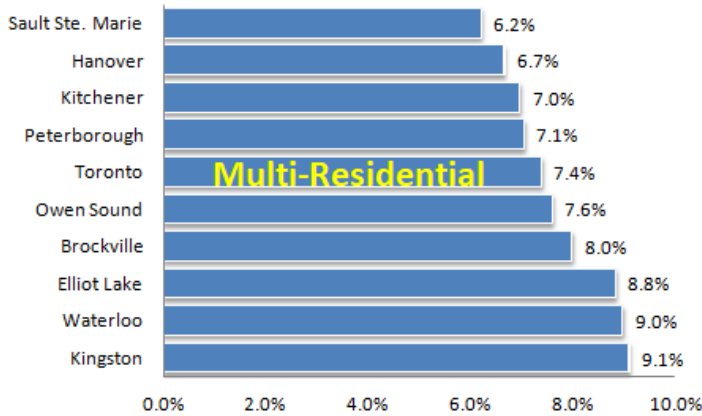
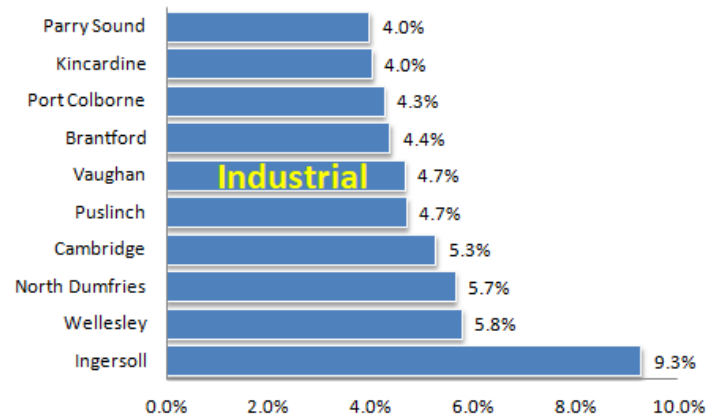
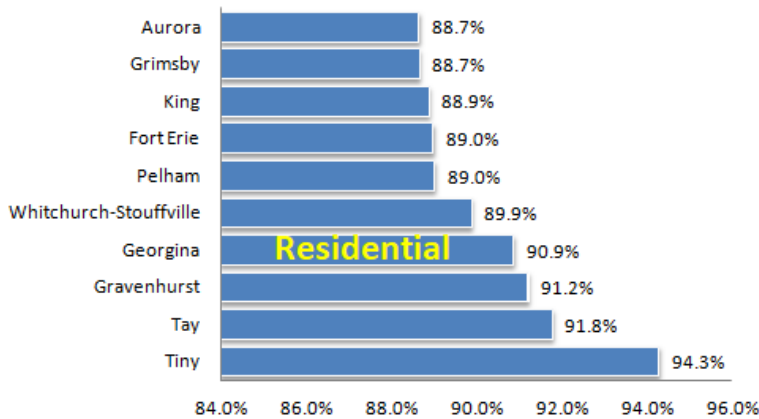
2022 Unweighted Assessment Composition (Sorted Alphabetically) (cont'd)

Municipality	Multi-						
	Residential	Residential	Commercial	Industrial	Pipelines	Farmlands	Forests
Hanover	76.8%	6.7%	14.5%	1.3%	0.3%	0.4%	0.0%
Huntsville	86.8%	1.1%	9.5%	1.1%	0.8%	0.1%	0.5%
Ingersoll	77.4%	1.9%	10.2%	9.3%	0.3%	0.9%	0.0%
Innisfil	87.9%	0.1%	6.1%	0.6%	0.3%	4.9%	0.1%
Kenora	83.2%	1.7%	11.1%	2.1%	1.9%	0.1%	0.0%
Kincardine	60.6%	0.9%	10.5%	4.0%	0.0%	23.9%	0.2%
King	88.9%	0.1%	3.9%	0.7%	0.3%	5.8%	0.3%
Kingston	73.7%	9.1%	15.1%	1.3%	0.3%	0.5%	0.0%
Kitchener	79.0%	7.0%	12.3%	1.5%	0.0%	0.1%	0.0%
Lakeshore	78.4%	0.1%	4.5%	4.0%	0.9%	12.1%	0.0%
Lambton Shores	69.8%	0.7%	5.3%	0.6%	0.3%	23.3%	0.1%
Lincoln	78.6%	0.5%	5.7%	2.5%	0.5%	12.1%	0.0%
London	80.5%	4.1%	13.0%	1.3%	0.2%	1.0%	0.0%
Mapleton	39.1%	0.1%	2.1%	2.4%	0.4%	55.6%	0.3%
Markham	86.5%	1.0%	10.9%	1.4%	0.1%	0.2%	0.0%
Meaford	77.5%	1.6%	5.7%	0.2%	0.4%	13.5%	1.0%
Middlesex Centre	57.6%	0.3%	3.5%	0.3%	2.7%	35.4%	0.1%
Milton	82.8%	0.6%	12.3%	2.3%	0.4%	1.5%	0.2%
Minto	58.9%	0.6%	6.3%	2.9%	0.2%	30.9%	0.1%
Mississauga	73.5%	4.1%	19.0%	3.4%	0.1%	0.0%	0.0%
New Tecumseth	83.8%	0.8%	5.6%	3.9%	0.2%	5.5%	0.1%
Newmarket	84.7%	1.8%	11.6%	1.8%	0.1%	0.0%	0.0%
Niagara Falls	71.5%	2.7%	23.6%	1.1%	0.4%	0.7%	0.0%
Niagara-on-the-Lake	74.6%	0.3%	14.3%	1.0%	0.3%	9.5%	0.0%
Norfolk	68.9%	0.7%	5.2%	1.3%	0.5%	23.0%	0.5%
North Bay	75.8%	4.9%	15.9%	2.0%	1.3%	0.0%	0.1%
North Dumfries	69.1%	0.4%	8.5%	5.7%	3.9%	12.4%	0.1%
North Grenville	88.4%	0.4%	6.8%	0.2%	0.3%	3.8%	0.1%
North Middlesex	27.9%	0.3%	1.6%	0.7%	0.6%	68.6%	0.4%
North Perth	42.0%	0.6%	5.1%	1.6%	0.2%	50.4%	0.0%
Oakville	85.7%	2.0%	10.6%	1.5%	0.1%	0.1%	0.0%
Orangeville	83.9%	1.9%	12.3%	1.6%	0.1%	0.0%	0.0%
Orillia	76.9%	5.3%	16.2%	1.4%	0.2%	0.0%	0.0%
Oshawa	80.8%	5.7%	11.7%	1.2%	0.2%	0.4%	0.0%
Ottawa	75.3%	6.0%	16.5%	1.0%	0.2%	1.0%	0.0%
Owen Sound	74.2%	7.6%	16.3%	1.6%	0.2%	0.2%	0.0%
Parry Sound	74.0%	0.4%	21.2%	4.0%	0.2%	0.1%	0.0%
Pelham	89.0%	0.6%	3.9%	0.2%	0.6%	5.6%	0.1%
Peterborough	77.7%	7.1%	13.6%	1.3%	0.2%	0.1%	0.0%
Pickering	84.1%	0.9%	11.5%	1.9%	0.2%	1.4%	0.0%

2022 Unweighted Assessment Composition (Sorted Alphabetically) (cont'd)

Municipality	Multi-						
	Residential	Residential	Commercial	Industrial	Pipelines	Farmlands	Forests
Port Colborne	82.9%	2.0%	7.5%	4.3%	0.5%	2.8%	0.0%
Port Hope	76.8%	2.2%	8.5%	2.0%	0.9%	9.1%	0.6%
Prince Edward County	83.9%	1.3%	4.6%	0.6%	0.1%	9.3%	0.2%
Puslinch	78.0%	0.1%	8.4%	4.7%	0.2%	7.9%	0.7%
Quinte West	76.9%	2.5%	14.2%	1.5%	0.8%	4.1%	0.1%
Sarnia	77.9%	3.7%	12.1%	3.0%	0.7%	2.6%	0.0%
Saugeen Shores	87.4%	2.1%	5.7%	0.1%	0.2%	4.5%	0.2%
Sault Ste. Marie	77.7%	6.2%	14.1%	1.6%	0.4%	0.0%	0.0%
Scugog	79.6%	0.4%	6.4%	0.9%	0.3%	12.0%	0.4%
South Bruce Peninsula	87.8%	0.6%	3.8%	0.5%	0.2%	6.5%	0.6%
Southgate	54.7%	0.2%	1.4%	2.0%	0.1%	41.0%	0.6%
Springwater	84.6%	0.1%	3.3%	0.9%	0.6%	10.0%	0.4%
St. Catharines	79.6%	4.9%	13.3%	1.2%	0.2%	0.9%	0.0%
St. Thomas	83.2%	4.0%	9.4%	2.9%	0.3%	0.3%	0.0%
Stratford	79.0%	5.3%	11.9%	3.2%	0.2%	0.4%	0.0%
Strathroy-Caradoc	70.0%	3.0%	7.0%	2.2%	2.0%	15.7%	0.1%
Tay	91.8%	0.3%	3.8%	0.5%	0.3%	2.8%	0.6%
The Blue Mountains	87.3%	4.9%	4.0%	0.2%	0.1%	3.1%	0.4%
Thorold	83.5%	4.2%	7.0%	2.4%	1.0%	1.9%	0.0%
Thunder Bay	79.5%	4.2%	14.8%	1.1%	0.3%	0.0%	0.0%
Tillsonburg	83.6%	3.1%	9.4%	3.1%	0.3%	0.5%	0.0%
Timmins	79.9%	2.2%	15.0%	2.2%	0.5%	0.2%	0.0%
Tiny	94.3%	0.2%	1.2%	0.1%	0.3%	3.3%	0.5%
Toronto	74.5%	7.4%	17.0%	1.1%	0.0%	0.0%	0.0%
Vaughan	80.2%	0.5%	14.4%	4.7%	0.1%	0.2%	0.0%
Wainfleet	79.6%	0.0%	1.9%	0.4%	0.5%	17.5%	0.1%
Waterloo	74.7%	9.0%	14.2%	1.8%	0.1%	0.0%	0.0%
Welland	85.1%	3.3%	8.0%	2.7%	0.4%	0.4%	0.0%
Wellesley	55.4%	0.1%	2.5%	5.8%	0.2%	35.8%	0.2%
Wellington North	49.7%	0.9%	6.3%	2.2%	0.2%	40.5%	0.2%
West Grey	60.7%	0.4%	2.6%	1.0%	0.6%	32.3%	2.4%
West Lincoln	73.4%	0.3%	3.5%	1.6%	1.2%	19.9%	0.1%
Whitby	86.9%	2.1%	8.9%	1.5%	0.2%	0.4%	0.0%
Whitchurch-Stouffville	89.9%	0.5%	6.2%	1.2%	0.1%	1.9%	0.1%
Wilmot	77.2%	0.7%	4.0%	1.2%	0.3%	16.4%	0.2%
Windsor	75.5%	4.1%	16.8%	3.1%	0.4%	0.2%	0.0%
Woolwich	68.9%	0.8%	9.5%	3.6%	0.3%	16.8%	0.1%
Average	77.1%	2.3%	9.4%	2.0%	0.5%	8.6%	0.2%
Median	78.8%	1.1%	8.9%	1.6%	0.3%	1.9%	0.0%

Top 10 Municipalities with Highest Proportion of Unweighted Assessment per Type of Assessment



2022 Weighted Assessment Composition (Sorted Alphabetically)

Municipality	Multi-						
	Residential	Residential	Commercial	Industrial	Pipelines	Farmlands	Forests
Ajax	80.9%	4.2%	12.6%	2.1%	0.2%	0.0%	0.0%
Amherstburg	86.3%	1.4%	7.1%	2.8%	0.6%	1.8%	0.0%
Aurora	85.5%	0.8%	11.7%	1.9%	0.1%	0.0%	0.0%
Aylmer	72.4%	5.0%	16.1%	6.2%	0.3%	0.0%	0.0%
Barrie	71.7%	4.5%	21.0%	2.6%	0.2%	0.0%	0.0%
Belleville	56.9%	7.4%	29.4%	5.5%	0.4%	0.3%	0.0%
Bracebridge	87.6%	1.6%	9.4%	0.8%	0.4%	0.1%	0.1%
Brampton	77.3%	2.6%	15.8%	4.2%	0.2%	0.0%	0.0%
Brant	73.5%	0.7%	12.1%	8.4%	0.6%	4.8%	0.0%
Brantford	63.5%	6.4%	21.7%	8.0%	0.3%	0.1%	0.0%
Brock	85.7%	1.9%	5.8%	2.2%	0.4%	3.9%	0.1%
Brockville	60.7%	10.8%	22.9%	5.2%	0.5%	0.0%	0.0%
Burlington	71.2%	6.6%	17.4%	4.5%	0.2%	0.1%	0.0%
Caledon	78.0%	0.3%	16.2%	4.4%	0.1%	0.8%	0.2%
Cambridge	62.0%	6.2%	23.1%	8.5%	0.2%	0.0%	0.0%
Central Elgin	83.4%	0.5%	7.0%	1.5%	0.4%	7.2%	0.0%
Centre Wellington	81.5%	1.6%	8.8%	3.8%	0.4%	3.8%	0.0%
Chatham-Kent	62.2%	3.5%	16.9%	3.9%	1.7%	11.6%	0.0%
Chatsworth	86.9%	0.3%	2.8%	1.1%	0.7%	7.5%	0.7%
Clarington	84.1%	1.7%	9.4%	3.6%	0.4%	0.7%	0.1%
Collingwood	83.0%	2.1%	13.3%	1.4%	0.2%	0.0%	0.0%
Cornwall	55.1%	7.1%	33.2%	4.2%	0.4%	0.0%	0.0%
Dryden	53.5%	3.0%	26.7%	11.4%	5.4%	0.0%	0.0%
East Gwillimbury	89.0%	0.2%	8.3%	1.4%	0.1%	0.9%	0.0%
Elliot Lake	69.7%	14.5%	14.7%	0.6%	0.5%	0.0%	0.0%
Erin	86.3%	0.3%	5.6%	3.1%	0.2%	4.3%	0.2%
Espanola	65.7%	2.4%	16.6%	14.8%	0.4%	0.0%	0.1%
Essex	81.6%	1.1%	7.8%	4.5%	0.7%	4.2%	0.0%
Fort Erie	83.0%	1.9%	11.2%	2.9%	0.6%	0.3%	0.0%
Georgian Bluffs	88.5%	0.1%	6.8%	1.4%	0.4%	2.6%	0.2%
Georgina	91.2%	1.1%	6.6%	0.4%	0.1%	0.6%	0.0%
Gravenhurst	91.0%	0.9%	7.3%	0.3%	0.5%	0.0%	0.1%
Greater Sudbury	64.1%	6.2%	20.9%	8.2%	0.6%	0.0%	0.0%
Grey Highlands	82.4%	0.4%	4.2%	5.3%	0.1%	7.1%	0.5%
Grimsby	83.1%	1.1%	12.3%	2.8%	0.3%	0.4%	0.0%
Guelph	66.8%	6.4%	19.5%	7.1%	0.2%	0.0%	0.0%
Guelph-Eramosa	83.0%	0.4%	7.8%	2.7%	0.6%	5.5%	0.0%
Haldimand	77.2%	1.3%	8.8%	6.6%	1.5%	4.6%	0.0%
Halton Hills	77.7%	1.4%	15.5%	4.8%	0.1%	0.5%	0.0%
Hamilton	69.7%	7.2%	17.5%	4.7%	0.6%	0.3%	0.0%

2022 Weighted Assessment Composition (Sorted Alphabetically) (cont'd)

Municipality	Multi-						
	Residential	Residential	Commercial	Industrial	Pipelines	Farmlands	Forests
Hanover	71.1%	8.8%	17.5%	2.2%	0.3%	0.1%	0.0%
Huntsville	86.5%	1.1%	10.4%	1.2%	0.6%	0.0%	0.1%
Ingersoll	61.8%	3.0%	15.4%	19.3%	0.3%	0.2%	0.0%
Innisfil	89.9%	0.1%	7.6%	0.7%	0.4%	1.3%	0.0%
Kenora	70.7%	2.2%	20.0%	4.6%	2.5%	0.0%	0.0%
Kincardine	69.3%	1.0%	14.7%	8.1%	0.0%	6.8%	0.1%
King	91.8%	0.2%	5.2%	1.0%	0.3%	1.5%	0.1%
Kingston	61.4%	10.8%	24.7%	2.7%	0.3%	0.1%	0.0%
Kitchener	67.0%	10.0%	20.4%	2.5%	0.0%	0.0%	0.0%
Lakeshore	81.2%	0.2%	4.9%	9.4%	1.2%	3.1%	0.0%
Lambton Shores	81.0%	1.2%	9.7%	1.5%	0.4%	6.1%	0.0%
Lincoln	78.7%	1.0%	9.8%	6.6%	0.8%	3.0%	0.0%
London	70.1%	5.8%	21.6%	2.1%	0.3%	0.1%	0.0%
Mapleton	61.9%	0.2%	5.1%	9.2%	1.4%	22.0%	0.1%
Markham	82.9%	1.0%	13.9%	2.2%	0.1%	0.0%	0.0%
Meaford	85.0%	2.5%	8.1%	0.5%	0.4%	3.2%	0.3%
Middlesex Centre	77.4%	0.6%	5.4%	0.8%	3.9%	11.9%	0.0%
Milton	77.1%	1.0%	16.6%	4.5%	0.4%	0.3%	0.0%
Minto	69.7%	1.3%	11.1%	8.1%	0.6%	9.1%	0.0%
Mississauga	65.1%	4.5%	25.4%	4.8%	0.1%	0.0%	0.0%
New Tecumseth	85.6%	0.8%	7.0%	4.8%	0.2%	1.4%	0.0%
Newmarket	80.9%	1.8%	14.6%	2.7%	0.1%	0.0%	0.0%
Niagara Falls	59.1%	4.3%	33.6%	2.4%	0.5%	0.1%	0.0%
Niagara-on-the-Lake	70.9%	0.5%	23.4%	2.4%	0.5%	2.2%	0.0%
Norfolk	79.2%	1.3%	10.0%	2.4%	0.9%	6.1%	0.1%
North Bay	63.3%	8.1%	25.0%	2.4%	1.3%	0.0%	0.0%
North Dumfries	65.9%	0.5%	15.8%	10.5%	4.3%	3.0%	0.0%
North Grenville	88.9%	0.4%	9.0%	0.3%	0.4%	1.0%	0.0%
North Middlesex	56.6%	1.1%	3.7%	2.3%	1.3%	34.8%	0.2%
North Perth	64.3%	1.2%	9.7%	4.9%	0.5%	19.3%	0.0%
Oakville	79.1%	3.5%	14.2%	3.0%	0.1%	0.0%	0.0%
Orangeville	79.0%	3.6%	14.0%	3.2%	0.1%	0.0%	0.0%
Orillia	66.1%	6.1%	25.2%	2.0%	0.6%	0.0%	0.0%
Oshawa	72.8%	9.4%	15.3%	2.3%	0.2%	0.1%	0.0%
Ottawa	64.3%	6.7%	26.7%	1.9%	0.3%	0.2%	0.0%
Owen Sound	63.0%	10.6%	23.5%	2.3%	0.5%	0.0%	0.0%
Parry Sound	63.8%	0.4%	30.4%	5.2%	0.2%	0.0%	0.0%
Pelham	89.2%	1.2%	6.7%	0.4%	1.0%	1.4%	0.0%
Peterborough	68.6%	11.3%	18.1%	1.7%	0.2%	0.0%	0.0%
Pickering	78.8%	1.6%	15.6%	3.6%	0.2%	0.3%	0.0%

2022 Weighted Assessment Composition (Sorted Alphabetically) (cont'd)

Municipality	Multi-						
	Residential	Residential	Commercial	Industrial	Pipelines	Farmlands	Forests
Port Colborne	73.8%	3.5%	11.5%	9.8%	0.8%	0.6%	0.0%
Port Hope	75.6%	4.3%	12.5%	4.2%	1.0%	2.2%	0.1%
Prince Edward County	89.2%	2.0%	5.3%	0.9%	0.1%	2.5%	0.0%
Puslinch	74.5%	0.1%	12.0%	10.8%	0.5%	1.9%	0.2%
Quinte West	70.8%	4.5%	19.8%	3.3%	0.6%	0.9%	0.0%
Sarnia	68.4%	6.5%	17.9%	5.9%	0.8%	0.5%	0.0%
Saugeen Shores	89.2%	2.1%	7.1%	0.2%	0.2%	1.1%	0.0%
Sault Ste. Marie	62.4%	5.4%	23.9%	7.7%	0.6%	0.0%	0.0%
Scugog	84.4%	0.9%	9.8%	2.0%	0.4%	2.5%	0.1%
South Bruce Peninsula	91.5%	0.6%	4.9%	0.9%	0.2%	1.7%	0.2%
Southgate	78.5%	0.4%	2.7%	5.2%	0.1%	12.8%	0.2%
Springwater	90.7%	0.2%	4.4%	1.1%	0.8%	2.7%	0.1%
St. Catharines	69.1%	7.9%	19.9%	2.7%	0.3%	0.2%	0.0%
St. Thomas	72.1%	6.9%	14.6%	6.0%	0.3%	0.1%	0.0%
Stratford	65.3%	7.9%	19.4%	6.9%	0.3%	0.1%	0.0%
Strathroy-Caradoc	75.7%	5.1%	8.5%	4.1%	2.3%	4.3%	0.0%
Tay	93.2%	0.3%	4.7%	0.6%	0.4%	0.7%	0.2%
The Blue Mountains	86.6%	7.0%	5.2%	0.4%	0.1%	0.7%	0.1%
Thorold	76.2%	5.3%	11.1%	5.5%	1.5%	0.4%	0.0%
Thunder Bay	65.3%	6.7%	24.8%	2.4%	0.7%	0.0%	0.0%
Tillsonburg	72.2%	5.2%	15.3%	6.9%	0.3%	0.1%	0.0%
Timmins	66.5%	3.0%	24.8%	4.7%	0.9%	0.0%	0.0%
Tiny	96.7%	0.2%	1.6%	0.1%	0.4%	0.9%	0.1%
Toronto	54.7%	10.5%	32.6%	2.1%	0.1%	0.0%	0.0%
Vaughan	74.9%	0.4%	17.7%	6.9%	0.1%	0.0%	0.0%
Wainfleet	89.3%	0.1%	3.6%	1.2%	0.9%	4.9%	0.0%
Waterloo	62.8%	10.7%	23.3%	3.0%	0.1%	0.0%	0.0%
Welland	75.3%	5.4%	12.2%	6.3%	0.6%	0.1%	0.0%
Wellesley	68.4%	0.2%	6.0%	13.9%	0.3%	11.1%	0.1%
Wellington North	64.7%	2.2%	12.1%	7.0%	0.6%	13.2%	0.1%
West Grey	81.3%	0.8%	4.6%	2.4%	0.7%	9.4%	0.8%
West Lincoln	80.4%	0.6%	6.7%	4.5%	2.2%	5.4%	0.0%
Whitby	81.2%	3.7%	12.1%	2.8%	0.2%	0.1%	0.0%
Whitchurch-Stouffville	88.7%	0.5%	8.2%	2.0%	0.1%	0.5%	0.0%
Wilmot	82.8%	1.5%	8.4%	2.5%	0.4%	4.4%	0.0%
Windsor	60.0%	6.5%	26.6%	6.4%	0.6%	0.0%	0.0%
Woolwich	68.6%	1.3%	18.5%	7.1%	0.3%	4.2%	0.0%
Average	75.3%	3.3%	14.0%	4.1%	0.6%	2.6%	0.1%
Median	75.7%	1.9%	12.5%	3.0%	0.4%	0.5%	0.0%

2022 Shift in Tax Burden - Unweighted to Weighted Residential Assessment

As shown in the table, tax ratios typically shift the burden from residential to non-residential properties. Approximately 70% of the municipalities surveyed, have a decrease in tax burden on the Residential class as a result of tax ratios for non-residential classes greater than 1.0. The implementation of tax ratios to the assessment base for municipalities with a larger proportion of farmland and managed forest results in an increase in the residential burden.

Municipality	Residential Unweighted Assessment	Residential Weighted Assessment	Change % Unweighted to Weighted
Toronto	74.5%	54.7%	-26.6%
Dryden	70.7%	53.5%	-24.3%
Cornwall	70.5%	55.1%	-21.9%
Espanola	83.5%	65.7%	-21.4%
Windsor	75.5%	60.0%	-20.6%
Ingersoll	77.4%	61.8%	-20.1%
Sault Ste. Marie	77.7%	62.4%	-19.7%
Belleville	70.8%	56.9%	-19.6%
Greater Sudbury	79.1%	64.1%	-18.9%
Brockville	74.6%	60.7%	-18.7%
Thunder Bay	79.5%	65.3%	-17.9%
Cambridge	75.4%	62.0%	-17.7%
Niagara Falls	71.5%	59.1%	-17.3%
Stratford	79.0%	65.3%	-17.3%
Timmins	79.9%	66.5%	-16.7%
Kingston	73.7%	61.4%	-16.7%
North Bay	75.8%	63.3%	-16.5%
Brantford	75.6%	63.5%	-16.0%
Waterloo	74.7%	62.8%	-16.0%
Guelph	78.9%	66.8%	-15.3%
Kitchener	79.0%	67.0%	-15.2%
Kenora	83.2%	70.7%	-15.0%
Owen Sound	74.2%	63.0%	-15.0%
Hamilton	81.9%	69.7%	-14.9%
Ottawa	75.3%	64.3%	-14.5%
Orillia	76.9%	66.1%	-14.0%
Parry Sound	74.0%	63.8%	-13.9%
Tillsonburg	83.6%	72.2%	-13.7%
St. Thomas	83.2%	72.1%	-13.3%
St. Catharines	79.6%	69.1%	-13.2%
London	80.5%	70.1%	-12.9%
Sarnia	77.9%	68.4%	-12.2%
Aylmer	82.2%	72.4%	-11.9%
Peterborough	77.7%	68.6%	-11.7%
Welland	85.1%	75.3%	-11.5%
Elliot Lake	78.7%	69.7%	-11.5%
Mississauga	73.5%	65.1%	-11.4%
Port Colborne	82.9%	73.8%	-11.0%
Burlington	79.8%	71.2%	-10.8%

Municipality	Residential Unweighted Assessment	Residential Weighted Assessment	Change % Unweighted to Weighted
Oshawa	80.8%	72.8%	-9.9%
Thorold	83.5%	76.2%	-8.7%
Quinte West	76.9%	70.8%	-7.9%
Oakville	85.7%	79.1%	-7.6%
Hanover	76.8%	71.1%	-7.3%
Ajax	86.8%	80.9%	-6.9%
Milton	82.8%	77.1%	-6.9%
Barrie	76.9%	71.7%	-6.8%
Fort Erie	89.0%	83.0%	-6.7%
Whitby	86.9%	81.2%	-6.6%
Vaughan	80.2%	74.9%	-6.6%
Pickering	84.1%	78.8%	-6.4%
Grimsby	88.7%	83.1%	-6.2%
Brampton	82.1%	77.3%	-5.9%
Halton Hills	82.5%	77.7%	-5.9%
Orangeville	83.9%	79.0%	-5.9%
Niagara-on-the-Lake	74.6%	70.9%	-5.0%
North Dumfries	69.1%	65.9%	-4.6%
Newmarket	84.7%	80.9%	-4.5%
Puslinch	78.0%	74.5%	-4.4%
Markham	86.5%	82.9%	-4.2%
Aurora	88.7%	85.5%	-3.6%
Clarington	86.4%	84.1%	-2.7%
Collingwood	85.2%	83.0%	-2.6%
Port Hope	76.8%	75.6%	-1.6%
Caledon	79.2%	78.0%	-1.5%
Whitchurch-Stouffville	89.9%	88.7%	-1.3%
The Blue Mountains	87.3%	86.6%	-0.8%
Woolwich	68.9%	68.6%	-0.4%
Huntsville	86.8%	86.5%	-0.3%
Gravenhurst	91.2%	91.0%	-0.2%
Bracebridge	87.8%	87.6%	-0.2%
Lincoln	78.6%	78.7%	0.1%
Pelham	89.0%	89.2%	0.2%
Georgina	90.9%	91.2%	0.3%
North Grenville	88.4%	88.9%	0.6%
East Gwillimbury	88.5%	89.0%	0.6%
Tay	91.8%	93.2%	1.6%
Saugeen Shores	87.4%	89.2%	2.1%

2022 Shift in Tax Burden - Unweighted to Weighted Residential Assessment (cont'd)

Municipality	Residential Unweighted Assessment	Residential Weighted Assessment	Change % Unweighted to Weighted
New Tecumseth	83.8%	85.6%	2.2%
Innisfil	87.9%	89.9%	2.2%
Tiny	94.3%	96.7%	2.6%
Amherstburg	83.7%	86.3%	3.1%
King	88.9%	91.8%	3.2%
Lakeshore	78.4%	81.2%	3.5%
Brant	70.6%	73.5%	4.1%
South Bruce Peninsula	87.8%	91.5%	4.2%
Haldimand	73.4%	77.2%	5.2%
Centre Wellington	77.3%	81.5%	5.5%
Scugog	79.6%	84.4%	6.1%
Prince Edward County	83.9%	89.2%	6.3%
Wilmot	77.2%	82.8%	7.2%
Springwater	84.6%	90.7%	7.3%
Georgian Bluffs	82.0%	88.5%	7.9%
Strathroy-Caradoc	70.0%	75.7%	8.1%
Essex	74.7%	81.6%	9.2%
Erin	78.8%	86.3%	9.5%
West Lincoln	73.4%	80.4%	9.5%
Meaford	77.5%	85.0%	9.7%
Guelph-Eramosa	74.1%	83.0%	12.0%
Brock	76.5%	85.7%	12.0%
Wainfleet	79.6%	89.3%	12.2%
Kincardine	60.6%	69.3%	14.4%
Norfolk	68.9%	79.2%	14.9%
Lambton Shores	69.8%	81.0%	16.1%
Minto	58.9%	69.7%	18.3%
Central Elgin	69.3%	83.4%	20.3%
Wellesley	55.4%	68.4%	23.5%
Grey Highlands	66.7%	82.4%	23.5%
Chatham-Kent	49.1%	62.2%	26.6%
Chatsworth	67.9%	86.9%	28.0%
Wellington North	49.7%	64.7%	30.2%
West Grey	60.7%	81.3%	34.0%
Middlesex Centre	57.6%	77.4%	34.4%
Southgate	54.7%	78.5%	43.5%
North Perth	42.0%	64.3%	53.2%
Mapleton	39.1%	61.9%	58.5%
North Middlesex	27.9%	56.6%	103.1%
Average	77.1%	75.3%	-0.6%
Median	78.8%	75.7%	-4.4%
Min	27.9%	53.5%	-26.6%
Max	94.3%	96.7%	103.1%

Building Construction Activity (sorted from lowest to highest 2021 activity per capita)

The table summarizes the 2021 residential and non-residential building permit values in each area municipality. To put these values into context, the building permit value per capita is also summarized to get an appreciation of the relative building activity in each municipality. The chart is sorted from lowest to highest based on building permit value per capita for 2021.

Municipality	% Res. 2021	% Non-Res. 2021	2021 per Capita	Municipality	% Res. 2021	% Non-Res. 2021	2021 per Capita
Orangeville	33%	67%	\$ 807	Stratford	60%	40%	\$ 3,010
Grimsby	65%	35%	\$ 935	Peterborough	83%	17%	\$ 3,012
Newmarket	57%	43%	\$ 1,233	Oshawa	83%	17%	\$ 3,027
Espanola	89%	11%	\$ 1,239	Guelph-Eramosa	70%	30%	\$ 3,048
Thunder Bay	44%	56%	\$ 1,250	Waterloo	83%	17%	\$ 3,051
Whitchurch-Stouffville	51%	49%	\$ 1,414	Guelph	44%	56%	\$ 3,099
Owen Sound	79%	21%	\$ 1,601	Tay	18%	82%	\$ 3,205
St. Catharines	32%	68%	\$ 1,661	North Grenville	79%	21%	\$ 3,336
Greater Sudbury	46%	54%	\$ 1,677	Chatsworth	84%	16%	\$ 3,391
Sarnia	55%	45%	\$ 1,760	Chatham-Kent	72%	28%	\$ 3,505
Windsor	60%	40%	\$ 1,785	Markham	80%	20%	\$ 3,547
Brock	71%	29%	\$ 1,787	Cambridge	53%	47%	\$ 3,547
Wilmot	68%	32%	\$ 1,832	Hamilton	62%	38%	\$ 3,553
Hanover	42%	58%	\$ 1,945	Ottawa	78%	22%	\$ 3,565
Brockville	79%	21%	\$ 2,022	Kitchener	78%	22%	\$ 3,570
Belleville	60%	40%	\$ 2,174	London	75%	25%	\$ 3,638
Port Hope	94%	6%	\$ 2,186	Wellesley	59%	41%	\$ 3,675
Norfolk	68%	32%	\$ 2,328	Aylmer	65%	35%	\$ 3,678
Burlington	64%	36%	\$ 2,389	Kincardine	74%	26%	\$ 3,694
Brampton	89%	11%	\$ 2,461	Essex	66%	34%	\$ 3,742
Cornwall	57%	43%	\$ 2,484	Barrie	83%	17%	\$ 3,850
Ajax	37%	63%	\$ 2,496	Strathroy-Caradoc	84%	16%	\$ 3,876
Halton Hills	81%	19%	\$ 2,526	Huntsville	90%	10%	\$ 4,000
Quinte West	74%	26%	\$ 2,551	Welland	76%	24%	\$ 4,037
Kingston	71%	29%	\$ 2,680	Minto	37%	63%	\$ 4,074
Port Colborne	60%	40%	\$ 2,723	Scugog	82%	18%	\$ 4,215
Ingersoll	92%	8%	\$ 2,737	Brantford	66%	34%	\$ 4,290
Mississauga	69%	31%	\$ 2,789	Wainfleet	89%	11%	\$ 4,376
North Bay	51%	49%	\$ 2,795	Brant	62%	38%	\$ 4,378
Clarington	67%	33%	\$ 2,799	Dryden	80%	20%	\$ 4,393
Sault Ste. Marie	35%	65%	\$ 2,858	Toronto	66%	34%	\$ 4,409
New Tecumseth	76%	24%	\$ 2,996	Milton	64%	36%	\$ 4,411
Parry Sound	69%	31%	\$ 2,999	Lakeshore	84%	16%	\$ 4,419

Building Construction Activity (sorted from lowest to highest 2021 activity per capita) (cont'd)

Municipality	% Res. 2021	% Non-Res. 2021	2021 per Capita
Kenora	22%	78%	\$ 4,841
Pickering	73%	27%	\$ 4,843
Orillia	80%	20%	\$ 4,968
King	85%	15%	\$ 4,990
Oakville	86%	14%	\$ 5,005
Georgina	97%	3%	\$ 5,120
West Grey	75%	25%	\$ 5,207
Amherstburg	92%	8%	\$ 5,226
Haldimand	60%	40%	\$ 5,242
Vaughan	57%	43%	\$ 5,264
Tiny	95%	5%	\$ 5,378
Tillsonburg	92%	8%	\$ 5,698
Woolwich	60%	40%	\$ 6,042
Niagara-on-the-Lake	88%	12%	\$ 6,048
Wellington North	73%	27%	\$ 6,174
Springwater	81%	19%	\$ 6,255
Collingwood	66%	34%	\$ 6,394
Lambton Shores	82%	18%	\$ 6,614
Innisfil	92%	8%	\$ 6,618
Lincoln	44%	56%	\$ 6,766
Bracebridge	45%	55%	\$ 6,900
Caledon	65%	35%	\$ 6,919
Pelham	78%	22%	\$ 6,953
Prince Edward County	61%	39%	\$ 6,999
Mapleton	42%	58%	\$ 7,150
Whitby	76%	24%	\$ 7,340
Aurora	46%	54%	\$ 7,451
Grey Highlands	78%	22%	\$ 7,500
Fort Erie	69%	31%	\$ 7,508
North Middlesex	21%	79%	\$ 7,551
Central Elgin	93%	7%	\$ 7,557
Thorold	89%	11%	\$ 8,424
Meaford	90%	10%	\$ 8,435
Saugeen Shores	91%	9%	\$ 9,107
Gravenhurst	98%	2%	\$ 9,560
Centre Wellington	72%	28%	\$ 9,948
East Gwillimbury	94%	6%	\$ 10,002
Puslinch	88%	12%	\$ 10,442
Middlesex Centre	82%	18%	\$ 12,850
The Blue Mountains	97%	3%	\$ 30,330
Average	70%	30%	\$ 4,662
Median	72%	28%	\$ 3,796
Maximum	98%	82%	\$ 30,330
Minimum	18%	2%	\$ 807

Building Construction Activity Trend (Grouped by Location)

Bruce/Grey Municipality	Building Construction Value (000's)			3 Year Per Capita Avg
	2019	2020	2021	
Chatsworth	\$ 14,237	\$ 19,387	\$ 25,317	\$ 2,684
Georgian Bluffs	\$ 26,415	\$ 28,363	N/A	\$ 2,434
Grey Highlands	\$ 40,991	\$ 73,267	\$ 82,146	\$ 6,131
Hanover	\$ 11,086	\$ 35,337	\$ 16,183	\$ 2,535
Kincardine	\$ 58,339	\$ 34,885	\$ 47,875	\$ 3,764
Meaford	\$ 74,627	\$ 43,221	\$ 101,074	\$ 6,194
Owen Sound	\$ 46,763	\$ 67,050	\$ 36,044	\$ 2,265
Saugeen Shores	\$ 130,586	\$ 84,233	\$ 154,803	\$ 7,724
South Bruce Peninsula	\$ 20,074	\$ 25,821	N/A	\$ 2,604
Southgate	\$ 38,991	\$ 67,928	N/A	\$ 6,649
The Blue Mountains	\$ 181,611	\$ 214,023	\$ 303,204	\$ 25,396
West Grey	\$ 42,333	\$ 41,443	\$ 71,585	\$ 3,836
Bruce/Grey Average	\$ 57,171	\$ 61,246	\$ 93,137	\$ 6,018
Bruce/Grey Median	\$ 41,662	\$ 42,332	\$ 71,585	\$ 3,800
Eastern Municipality	Building Construction Value (000's)			3 Year Per Capita Avg
	2019	2020	2021	
Belleville	\$ 140,230	\$ 101,695	\$ 126,655	\$ 2,213
Brockville	\$ 22,275	\$ 37,198	\$ 46,533	\$ 1,580
Cornwall	\$ 108,373	\$ 98,206	\$ 123,784	\$ 2,239
Kingston	\$ 368,902	\$ 395,923	\$ 374,990	\$ 2,772
North Grenville	\$ 31,324	\$ 68,298	\$ 63,320	\$ 3,131
Ottawa	\$ 3,261,838	\$ 3,798,625	\$ 3,845,768	\$ 3,460
Peterborough	\$ 159,314	\$ 153,263	\$ 262,999	\$ 2,206
Port Hope	\$ 10,279	N/A	\$ 39,412	\$ 1,400
Prince Edward County	\$ 110,613	\$ 99,392	\$ 186,966	\$ 5,088
Quinte West	\$ 169,351	\$ 92,326	\$ 125,071	\$ 2,718
Eastern Average	\$ 438,250	\$ 538,325	\$ 519,550	\$ 2,681
Eastern Median	\$ 125,421	\$ 99,392	\$ 125,863	\$ 2,478
Niagara Municipality	Building Construction Value (000's)			3 Year Per Capita Avg
	2019	2020	2021	
Fort Erie	\$ 107,696	\$ 158,858	\$ 258,846	\$ 5,211
Grimsby	\$ 118,228	\$ 35,833	\$ 28,324	\$ 2,013
Lincoln	\$ 167,820	\$ 103,741	\$ 183,214	\$ 5,900
Niagara Falls	\$ 228,174	\$ 250,843	N/A	\$ 2,480
Niagara-on-the-Lake	\$ 120,146	\$ 107,153	\$ 121,583	\$ 5,910
Pelham	\$ 43,338	\$ 110,023	\$ 132,587	\$ 5,113
Port Colborne	\$ 27,748	\$ 29,214	\$ 57,417	\$ 1,906
St. Catharines	\$ 258,452	\$ 335,669	\$ 236,589	\$ 1,961
Thorold	\$ 1,829	\$ 223,295	\$ 214,797	\$ 6,226
Wainfleet	\$ 14,549	\$ 52,927	\$ 31,667	\$ 4,822
Welland	\$ 131,145	\$ 194,054	\$ 236,086	\$ 3,279
West Lincoln	\$ 21,094	\$ 54,190	N/A	\$ 2,384
Niagara Average	\$ 103,352	\$ 137,983	\$ 150,111	\$ 3,934
Niagara Median	\$ 112,962	\$ 108,588	\$ 157,900	\$ 4,050

Building Construction Activity Trend (Grouped by Location) (cont'd)

GTHA Municipality	Building Construction Value (000's)			3 Year Per Capita Avg
	2019	2020	2021	
Ajax	\$ 86,437	\$ 435,868	\$ 333,500	\$ 2,137
Aurora	\$ 414,165	\$ 232,356	\$ 495,529	\$ 5,911
Brampton	\$ 1,808,340	\$ 1,370,612	\$ 1,726,343	\$ 2,305
Brock	\$ 89,911	\$ 54,800	\$ 23,700	\$ 4,407
Burlington	\$ 313,754	\$ 409,091	\$ 465,232	\$ 2,039
Caledon	\$ 341,367	\$ 562,048	\$ 570,671	\$ 6,199
Clarington	\$ 129,687	\$ 397,300	\$ 301,900	\$ 2,641
East Gwillimbury	\$ 152,439	\$ 147,849	\$ 373,636	\$ 6,360
Georgina	\$ 113,582	\$ 77,902	\$ 257,127	\$ 3,015
Halton Hills	\$ 103,983	\$ 204,433	\$ 166,203	\$ 2,411
Hamilton	\$ 1,408,522	\$ 1,383,481	\$ 2,128,166	\$ 2,801
King	\$ 154,503	\$ 110,898	\$ 145,844	\$ 4,870
Markham	\$ 524,061	\$ 317,040	\$ 1,258,731	\$ 1,980
Milton	\$ 555,970	\$ 241,157	\$ 629,794	\$ 3,618
Mississauga	\$ 1,792,546	\$ 1,448,143	\$ 2,093,849	\$ 2,315
Newmarket	\$ 88,525	\$ 277,246	\$ 114,029	\$ 1,745
Oakville	\$ 721,346	\$ 1,139,353	\$ 1,125,506	\$ 4,575
Oshawa	\$ 327,062	\$ 480,474	\$ 564,583	\$ 2,541
Pickering	\$ 710,700	\$ 721,598	\$ 508,069	\$ 6,450
Scugog	\$ 34,326	\$ 66,881	\$ 94,226	\$ 2,988
Toronto	\$ 10,631,855	\$ 12,543,028	\$ 12,910,018	\$ 4,078
Vaughan	\$ 1,256,382	\$ 1,090,540	\$ 1,794,636	\$ 4,095
Whitby	\$ 541,610	\$ 480,562	\$ 1,074,231	\$ 4,895
Whitchurch-Stouffville	\$ 192,000	\$ 280,000	\$ 75,085	\$ 3,524
GTHA Average	\$ 937,211	\$ 1,019,694	\$ 1,217,942	\$ 3,663
GTHA Median	\$ 334,215	\$ 403,196	\$ 501,799	\$ 3,270

North Municipality	Building Construction Value (000's)			3 Year Per Capita Avg
	2019	2020	2021	
Dryden	\$ 5,340	\$ 13,657	\$ 33,765	\$ 2,275
Elliot Lake	\$ 8,195	\$ 11,287	N/A	\$ 862
Espanola	\$ 2,566	\$ 4,848	\$ 6,774	\$ 903
Greater Sudbury	\$ 281,389	\$ 322,458	\$ 290,268	\$ 1,746
Kenora	\$ 29,710	\$ 40,974	\$ 75,375	\$ 3,131
North Bay	\$ 93,373	\$ 57,559	\$ 153,435	\$ 1,879
Parry Sound	\$ 16,502	\$ 15,728	\$ 21,686	\$ 2,567
Sault Ste. Marie	\$ 99,665	\$ 93,064	\$ 213,526	\$ 1,808
Thunder Bay	\$ 157,016	\$ 77,828	\$ 141,709	\$ 1,114
Timmins	\$ 34,277	\$ 23,893	N/A	\$ 685
North Average	\$ 72,803	\$ 66,130	\$ 117,067	\$ 1,697
North Median	\$ 31,994	\$ 32,433	\$ 108,542	\$ 1,777

Building Construction Activity Trend (Grouped by Location) (cont'd)

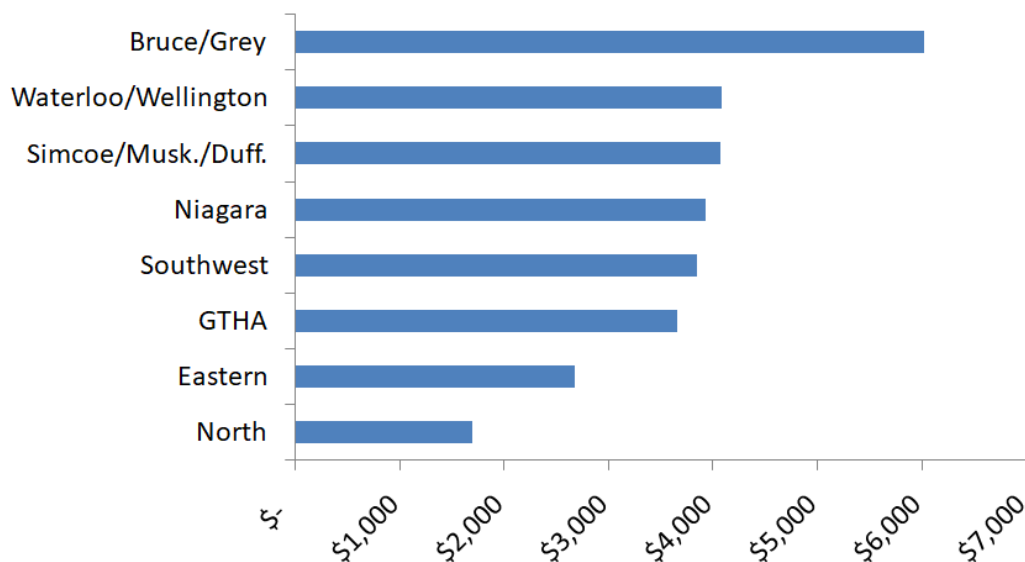
Simcoe/Musk./Duff. Municipality	Building Construction Value (000's)			3 Year Per Capita Avg
	2019	2020	2021	
Barrie	\$ 256,218	\$ 498,534	\$ 599,256	\$ 2,941
Bracebridge	\$ 54,966	\$ 75,675	\$ 126,182	\$ 4,787
Collingwood	\$ 234,271	\$ 135,354	\$ 168,505	\$ 7,056
Gravenhurst	\$ 52,864	\$ 59,102	\$ 132,766	\$ 5,966
Huntsville	\$ 92,508	\$ 81,819	\$ 89,383	\$ 4,049
Innisfil	\$ 143,031	\$ 155,059	\$ 307,383	\$ 4,589
New Tecumseth	\$ 103,326	\$ 76,727	\$ 141,512	\$ 2,414
Orangeville	N/A	\$ 21,171	\$ 25,552	\$ 746
Orillia	\$ 187,808	\$ 94,649	\$ 174,930	\$ 4,497
Springwater	\$ 43,529	\$ 98,569	\$ 145,109	\$ 4,331
Tay	\$ 42,551	\$ 29,087	\$ 37,713	\$ 3,233
Tiny	\$ 37,477	\$ 58,075	\$ 73,421	\$ 4,216
Simcoe/Musk./Duff. Average	\$ 113,505	\$ 115,318	\$ 168,476	\$ 4,069
Simcoe/Musk./Duff. Median	\$ 92,508	\$ 79,273	\$ 137,139	\$ 4,274

Southwest Municipality	Building Construction Value (000's)			3 Year Per Capita Avg
	2019	2020	2021	
Amherstburg	\$ 63,191	\$ 125,128	\$ 130,000	\$ 4,982
Aylmer	\$ 9,885	\$ 4,975	\$ 29,563	\$ 1,855
Brant	\$ 125,525	\$ 262,085	\$ 183,360	\$ 4,762
Brantford	\$ 199,273	\$ 255,191	\$ 472,291	\$ 2,869
Central Elgin	\$ 55,000	\$ 64,216	\$ 109,501	\$ 5,557
Chatham-Kent	\$ 170,739	\$ 202,000	\$ 379,769	\$ 2,356
Essex	\$ 66,185	\$ 103,914	\$ 83,277	\$ 3,858
Haldimand	\$ 117,685	\$ 198,919	\$ 273,202	\$ 3,844
Ingersoll	\$ 32,308	\$ 40,203	\$ 39,651	\$ 2,652
Lakeshore	\$ 105,557	\$ 178,565	\$ 190,299	\$ 3,832
Lambton Shores	\$ 42,759	\$ 64,919	\$ 82,592	\$ 5,439
London	\$ 1,374,352	\$ 1,621,544	\$ 1,634,083	\$ 3,551
Middlesex Centre	\$ 101,077	\$ 143,339	\$ 257,387	\$ 8,632
Norfolk	\$ 127,193	\$ 125,553	\$ 165,000	\$ 2,000
North Middlesex	\$ 19,168	\$ 21,672	\$ 49,406	\$ 4,643
North Perth	\$ 98,639	\$ 94,116	N/A	\$ 6,459
Sarnia	\$ 110,389	\$ 80,726	\$ 131,213	\$ 1,444
St. Thomas	\$ 122,417	\$ 156,483	N/A	\$ 3,351
Stratford	\$ 97,071	\$ 54,675	\$ 104,981	\$ 2,519
Strathroy-Caradoc	\$ 95,140	\$ 96,798	\$ 98,700	\$ 4,068
Tillsonburg	\$ 56,600	\$ 71,668	\$ 112,944	\$ 4,369
Windsor	\$ 411,339	\$ 388,812	\$ 432,702	\$ 1,742
Southwest Average	\$ 163,704	\$ 197,977	\$ 247,996	\$ 3,854
Southwest Median	\$ 99,858	\$ 114,521	\$ 130,606	\$ 3,838

Building Construction Activity Trend (Grouped by Location) (cont'd)

Waterloo/Wellington Municipality	Building Construction Value (000's)			3 Year Per Capita Avg
	2019	2020	2021	
Cambridge	\$ 450,858	\$ 258,443	\$ 518,909	\$ 2,887
Centre Wellington	\$ 176,873	\$ 158,498	\$ 328,509	\$ 6,897
Erin	\$ 12,756	\$ 19,584	N/A	\$ 1,321
Guelph	\$ 672,207	\$ 342,657	\$ 474,721	\$ 3,348
Guelph-Eramosa	\$ 53,208	\$ 78,203	\$ 44,311	\$ 4,040
Kitchener	\$ 1,040,516	\$ 1,048,527	\$ 978,171	\$ 3,798
Mapleton	\$ 54,224	\$ 54,154	\$ 80,961	\$ 5,538
Minto	\$ 37,445	\$ 26,262	\$ 38,821	\$ 3,623
North Dumfries	\$ 32,096	\$ 36,836	N/A	\$ 3,002
Puslinch	\$ 54,972	\$ 51,231	\$ 87,006	\$ 8,053
Waterloo	\$ 378,041	\$ 409,671	\$ 398,692	\$ 3,181
Wellesley	\$ 38,781	\$ 35,539	\$ 43,307	\$ 3,291
Wellington North	\$ 52,012	\$ 37,646	\$ 80,325	\$ 4,432
Wilmot	\$ 54,385	\$ 52,709	\$ 41,122	\$ 2,194
Woolwich	\$ 175,027	\$ 127,458	\$ 172,259	\$ 5,663
Waterloo/Wellington Average	\$ 218,893	\$ 182,494	\$ 252,855	\$ 4,085
Waterloo/Wellington Median	\$ 54,385	\$ 54,154	\$ 87,006	\$ 3,623

Summary - 3 Year Average Building Construction Activity per Capita (2019, 2020, 2021) - Total Survey by Location



Financial Indicators



Financial Sustainability Indicators

As described by the Canadian Institute of Chartered Accountants (CICA), the intent of providing an evaluation of a municipality's financial condition is to evaluate a municipality's financial outlook and performance. This will help form the foundation for the establishment of a long range financial plan.

Key financial and socio-economic indicators have been included to help evaluate each municipality's existing financial condition and to identify future challenges and opportunities. Industry recognized indicators that are used by credit agencies and/or recommended by Government Finance Officers' Association (GFOA) and the Ministry of Municipal Affairs and Housing have been included. A number of indicators have been included:

S **Sustainability**

The ability to provide and maintain service and infrastructure levels without resorting to unplanned increases in rates or cuts to services.

V **Vulnerability**

Addresses a municipality's vulnerability to external sources of funding that it cannot control and its exposure to risks.

F **Flexibility**

The ability to issue debt responsibly without impacting the credit rating. Also, the ability to generate required revenues.

"The usefulness of indicators is not in the numbers themselves, but the analysis of what is driving the indicator. It may, therefore, be more useful to consider the combined results of several broad indicators in assessing performance rather than any one indicator on its own."

Source: *Local Government Financial Sustainability, Nationally Consistent Frameworks, published by Local Government and Planning Ministers' Council (Australia), May 2007*



Net Financial Position Indicators

Financial position is a key indicator of a municipality's financial health. Two key financial position indicators have been included to illustrate a municipality's financial position. The net financial position is a broader measure of a municipality's indebtedness than debenture debt as it includes all of a municipality's financial assets and liabilities. Net Financial Liabilities Ratio is a total liabilities minus assets as a percentage of own source revenues. This ratio indicates the extent to which financial liabilities could be met by its operating revenue. A ratio greater than zero indicates that total liabilities exceed the total assets.

Formula

Schedule 70 in the Financial Information Return is used in these calculations of Financial Position as well as Own Source Revenues which is taken from Schedule 81.

$$\text{Net Position per Capita} = \frac{\text{Net Financial Position}}{\text{Population}} = \frac{\text{FIR Schedule 70 line 9945}}{\text{Manifold Data Mining Population}}$$

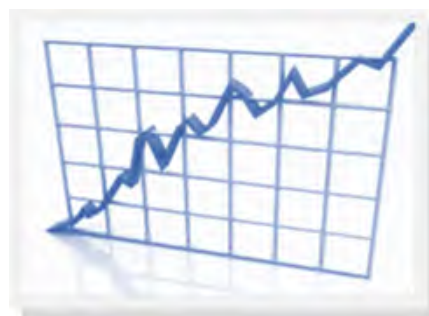
$$\text{Net Financial Liabilities Ratio} = \frac{\text{Net Financial Position}}{\text{Own Source Revenue}} = \frac{\text{FIR Schedule 70 line 9945}}{\text{FIR Schedule 81 line 2610}}$$

Target

There is no optimal number or range for these indicators, as it varies according to a municipality's financial position.

Interpretation

It is important that a municipality understands what is driving these indicators and monitors their trends. The financial position provides an indication of the affordability of future municipal spending.



Financial Indicators

The Financial Indicators section of the report includes a number of indicators to assist municipalities in evaluating financial condition. Indicators related to Sustainability, Vulnerability and Flexibility have been included. It should be noted that Water and Wastewater indicators have also been included in the Water/Wastewater section of the report.

When the information is plotted over time, these trends can be used to monitor changes in financial conditions and alert the municipality to future problems. We are committed to refining and developing additional data to have more efficient and effective benchmarking tools for municipalities.

Sustainability

- ***Financial Position per Capita***
- ***Net Financial Liabilities Ratio***
- ***Asset Composition Ratio***

Flexibility

- ***Reserves***
 - ***Tax Discretionary Reserves as a % of Taxation***
 - ***Discretionary Reserves as a % of Own Source Revenues***
 - ***Reserves per Capita***
- ***Debt***
 - ***Tax Debt Interest as a % of Own Source Revenues***
 - ***Debt Charges as a % of Own Source Revenues***
 - ***Total Debt Outstanding Per Capita***
 - ***Debt Outstanding Per Own Source Revenues***
 - ***Debt to Reserve Ratio***
 - ***Tax Debt Outstanding per \$100,000 of Unweighted Assessment***

Vulnerability

- ***Taxes Receivable as a % of Tax Levied***
- ***Rates Coverage Ratio***



Financial Position Per Capita - Trend

A comparison was made of each municipality's overall financial position (financial assets less liabilities) over time on a per capita basis.

Municipality	2017	2018	2019	2020	2021
Toronto	\$ (2,460)	\$ (2,771)	\$ (2,782)	\$ (2,900)	\$ (2,861)
Ottawa	\$ (2,299)	\$ (2,334)	\$ (2,486)	\$ (2,303)	\$ (2,495)
Kingston	\$ (1,434)	\$ (1,682)	\$ (1,797)	\$ (1,709)	\$ (1,590)
Quinte West	\$ (1,575)	\$ (1,670)	\$ (1,761)	\$ (1,685)	\$ (1,543)
Central Elgin	\$ (2,439)	\$ (2,293)	\$ (1,725)	\$ (1,591)	\$ (1,365)
Owen Sound	\$ (1,379)	\$ (1,504)	\$ (1,400)	\$ (1,585)	\$ (1,332)
Prince Edward County	\$ (1,366)	\$ (1,285)	\$ (1,237)	\$ (1,404)	\$ (1,076)
Cornwall	\$ 126	\$ 280	\$ (73)	\$ (1,123)	\$ (950)
New Tecumseth		\$ (1,069)	\$ (851)	\$ (769)	\$ (786)
Pelham	\$ (1,764)	\$ (2,296)	\$ (1,823)	\$ (1,012)	\$ (634)
Barrie	\$ (938)	\$ (910)	\$ (1,013)	\$ (811)	\$ (634)
Brant County	\$ 142	\$ 127	\$ (208)	\$ (415)	\$ (356)
Dryden	\$ (2,132)	\$ (1,812)	\$ (1,325)	\$ (652)	\$ (317)
Brockville	\$ (1,334)	\$ (1,074)	\$ (726)	\$ (529)	\$ (261)
Ingersoll	\$ 856	\$ 1,112	\$ 1,330	\$ 1,550	\$ (224)
Thunder Bay	\$ (1,301)	\$ (1,089)	\$ (1,010)	\$ (620)	\$ (165)
Grey Highlands	\$ 384	\$ 236	\$ 238	\$ 200	\$ (82)
Tillsonburg	\$ 230	\$ (64)	\$ (8)	\$ (23)	\$ 27
North Grenville	\$ (487)	\$ (502)	\$ (219)	\$ 60	\$ 154
St. Thomas	\$ (275)	\$ 239	\$ (23)	\$ 257	\$ 257
Belleville	\$ (639)	\$ (623)	\$ (468)	\$ (385)	\$ 259
Gravenhurst	\$ (520)	\$ (299)	\$ (10)	\$ 166	\$ 350
Hamilton	\$ 435	\$ 431	\$ 448	\$ 403	\$ 353
Tiny	\$ 656	\$ 405	\$ 338	\$ 320	\$ 373
St. Catharines	\$ 88	\$ 13	\$ 56	\$ 180	\$ 390
Whitchurch - Stouffville	\$ (212)	\$ (225)	\$ (107)	\$ 160	\$ 405
Meaford	\$ 73	\$ 133	\$ 271	\$ 148	\$ 433
Guelph-Eramosa	\$ (74)	\$ (15)	\$ 106	\$ 350	\$ 463
Georgina	\$ 243	\$ 308	\$ 406	\$ 376	\$ 464
Oshawa	\$ (23)	\$ 85	\$ 192	\$ 373	\$ 469
King	\$ 100	\$ (58)	\$ 210	\$ 459	\$ 476
West Grey		\$ 448	\$ 289	\$ 367	\$ 500
Norfolk	\$ (267)	\$ (295)	\$ (268)	\$ 112	\$ 531
Lincoln	\$ 1,197	\$ 988	\$ 712	\$ 790	\$ 595
Brampton	\$ 661	\$ 617	\$ 622	\$ 586	\$ 678
Cambridge	\$ 650	\$ 720	\$ 797	\$ 799	\$ 696
Springwater	\$ 649	\$ 595	\$ 625	\$ 617	\$ 744
Puslinch	\$ 528	\$ 552	\$ 671	\$ 778	\$ 765
Mapleton	\$ 178	\$ 347	\$ 558	\$ 781	\$ 785

Financial Position Per Capita - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
Caledon	\$ 462	\$ 560	\$ 581	\$ 717	\$ 802
Minto	\$ 98	\$ 96	\$ 285	\$ 461	\$ 855
Wainfleet	\$ 347	\$ 389	\$ 648	\$ 936	\$ 873
Scugog	\$ 803	\$ 811	\$ 879	\$ 881	\$ 961
Clarington	\$ 677	\$ 728	\$ 788	\$ 846	\$ 973
North Bay	\$ 464	\$ 700	\$ 702	\$ 722	\$ 988
Milton	\$ 717	\$ 882	\$ 973	\$ 1,036	\$ 1,008
Centre Wellington	\$ 817	\$ 917	\$ 987	\$ 1,045	\$ 1,012
Wellesley	\$ 890	\$ 893	\$ 867	\$ 929	\$ 1,051
Sault Ste. Marie	\$ 983	\$ 1,137	\$ 1,178	\$ 1,193	\$ 1,055
Orangeville	\$ (21)	\$ 330	\$ 777	\$ 921	\$ 1,056
Peterborough	\$ 758	\$ 615	\$ 699	\$ 1,098	\$ 1,070
Welland	\$ 365	\$ 467	\$ 728	\$ 918	\$ 1,116
Kitchener	\$ 888	\$ 880	\$ 956	\$ 1,009	\$ 1,130
Espanola	\$ 934	\$ 586	\$ 1,112	\$ 1,330	\$ 1,156
Huntsville	\$ 425	\$ 706	\$ 855	\$ 1,025	\$ 1,188
Woolwich	\$ 1,100	\$ 1,112	\$ 1,273	\$ 1,311	\$ 1,195
Windsor	\$ 715	\$ 707	\$ 817	\$ 1,109	\$ 1,218
Ajax	\$ 1,011	\$ 967	\$ 1,033	\$ 1,096	\$ 1,225
Burlington	\$ 927	\$ 859	\$ 968	\$ 1,120	\$ 1,230
Mississauga	\$ 948	\$ 1,013	\$ 1,012	\$ 1,069	\$ 1,246
Niagara-on-the-Lake	\$ 1,456	\$ 1,288	\$ 1,382	\$ 1,341	\$ 1,262
Newmarket	\$ 927	\$ 742	\$ 776	\$ 1,009	\$ 1,272
Waterloo	\$ 1,283	\$ 1,395	\$ 1,421	\$ 1,437	\$ 1,308
Aurora	\$ 1,395	\$ 1,314	\$ 1,420	\$ 1,268	\$ 1,347
Halton Hills	\$ 1,117	\$ 1,271	\$ 1,247	\$ 1,223	\$ 1,362
Greater Sudbury	\$ 1,162	\$ 1,200	\$ 1,243	\$ 1,297	\$ 1,443
Thorold	\$ 1,213	\$ 1,198	\$ 1,420	\$ 1,505	\$ 1,471
Sarnia	\$ 652	\$ 866	\$ 1,070	\$ 1,324	\$ 1,498
Elliot Lake	\$ 892	\$ 1,119	\$ 1,315	\$ 1,518	\$ 1,514
Whitby	\$ 1,051	\$ 1,081	\$ 1,264	\$ 1,401	\$ 1,527
Markham	\$ 1,262	\$ 1,357	\$ 1,359	\$ 1,406	\$ 1,554
North Middlesex	\$ 887	\$ 1,191	\$ 1,398	\$ 1,419	\$ 1,571
Wilmot	\$ 1,403	\$ 1,423	\$ 1,497	\$ 1,580	\$ 1,578
Guelph	\$ 719	\$ 826	\$ 1,146	\$ 1,369	\$ 1,621
Strathroy-Caradoc	\$ 832	\$ 1,167	\$ 1,377	\$ 1,500	\$ 1,644
Fort Erie	\$ 890	\$ 948	\$ 1,317	\$ 1,736	\$ 1,705
South Bruce Peninsula		\$ 2,120	\$ 2,407	\$ 2,180	\$ 1,714
Brantford	\$ 1,132	\$ 1,352	\$ 1,505	\$ 1,499	\$ 1,729

Financial Position Per Capita - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
Middlesex Centre	\$ (152)	\$ 81	\$ 476	\$ 1,098	\$ 1,754
Grimsby	\$ 1,174	\$ 744	\$ 1,283	\$ 1,480	\$ 1,819
London	\$ 670	\$ 976	\$ 1,227	\$ 1,576	\$ 1,926
Vaughan	\$ 1,688	\$ 1,790	\$ 1,784	\$ 1,824	\$ 1,932
Hanover			\$ 1,701	\$ 1,891	\$ 1,959
Wellington North	\$ 1,589	\$ 1,792	\$ 2,024	\$ 1,786	\$ 2,035
Oakville	\$ 1,486	\$ 1,508	\$ 1,526	\$ 1,774	\$ 2,042
Aylmer	\$ 1,418	\$ 1,040	\$ 1,533	\$ 1,723	\$ 2,156
Bracebridge	\$ 1,666	\$ 1,987	\$ 2,100	\$ 2,213	\$ 2,194
Lambton Shores	\$ 655	\$ 833	\$ 1,418	\$ 1,912	\$ 2,194
East Gwillimbury	\$ 894	\$ 1,238	\$ 1,807	\$ 2,132	\$ 2,264
Chatham-Kent	\$ 948	\$ 1,291	\$ 1,509	\$ 1,937	\$ 2,277
Essex	\$ 1,261	\$ 1,689	\$ 2,174	\$ 2,362	\$ 2,424
Parry Sound	\$ 995	\$ 962	\$ 868	\$ 2,154	\$ 2,876
Orillia	\$ 1,310	\$ 1,128	\$ 1,584	\$ 2,220	\$ 3,009
The Blue Mountains			\$ 3,956	\$ 4,239	\$ 3,174
Kenora	\$ 4,634	\$ 4,548	\$ 4,154	\$ 4,481	\$ 4,689
Kincardine	\$ 2,578	\$ 4,828	\$ 5,130	\$ 5,290	\$ 4,860
Average	\$ 436	\$ 504	\$ 682	\$ 825	\$ 923
Median	\$ 670	\$ 714	\$ 807	\$ 1,009	\$ 1,053
Municipality	2017	2018	2019	2020	2021
Region Waterloo	\$ (1,272)	\$ (1,133)	\$ (1,145)	\$ (1,086)	\$ (1,031)
Region Niagara	\$ (180)	\$ (86)	\$ (105)	\$ (75)	\$ (45)
Region York	\$ (1,052)	\$ (662)	\$ (466)	\$ (158)	\$ 244
Region Peel	\$ 71	\$ 147	\$ 216	\$ 317	\$ 540
District Muskoka	\$ 600	\$ 969	\$ 1,116	\$ 1,479	\$ 1,736
Region Durham	\$ 1,799	\$ 2,087	\$ 2,349	\$ 2,691	\$ 2,875
Region Halton	\$ 2,108	\$ 2,283	\$ 2,510	\$ 2,839	\$ 3,094
Average	\$ 296	\$ 515	\$ 639	\$ 858	\$ 1,059
Median	\$ 71	\$ 147	\$ 216	\$ 317	\$ 540
Simcoe County	\$ (67)	\$ (62)	\$ (112)	\$ (78)	\$ (88)
Bruce County	\$ (58)	\$ (94)	\$ (24)	\$ (30)	\$ 20
Middlesex County				\$ 90	\$ 113
Elgin County	\$ 339	\$ 498	\$ 507	\$ 425	\$ 344
Dufferin County	\$ 83	\$ 189	\$ 274	\$ 349	\$ 466
Essex County				\$ 400	\$ 483
Grey County	\$ 326	\$ 284	\$ 320	\$ 429	\$ 487
Wellington County	\$ 460	\$ 551	\$ 593	\$ 719	\$ 954
Average	\$ 180	\$ 228	\$ 260	\$ 288	\$ 347
Median	\$ 204	\$ 236	\$ 297	\$ 374	\$ 405

Financial Position Per Capita by Geographic Location - Trend

Municipality	2017	2018	2019	2020	2021
Ottawa	\$ (2,299)	\$ (2,334)	\$ (2,486)	\$ (2,303)	\$ (2,495)
Kingston	\$ (1,434)	\$ (1,682)	\$ (1,797)	\$ (1,709)	\$ (1,590)
Quinte West	\$ (1,575)	\$ (1,670)	\$ (1,761)	\$ (1,685)	\$ (1,543)
Prince Edward County	\$ (1,366)	\$ (1,285)	\$ (1,237)	\$ (1,404)	\$ (1,076)
Cornwall	\$ 126	\$ 280	\$ (73)	\$ (1,123)	\$ (950)
Brockville	\$ (1,334)	\$ (1,074)	\$ (726)	\$ (529)	\$ (261)
North Grenville	\$ (487)	\$ (502)	\$ (219)	\$ 60	\$ 154
Belleville	\$ (639)	\$ (623)	\$ (468)	\$ (385)	\$ 259
Peterborough	\$ 758	\$ 615	\$ 699	\$ 1,098	\$ 1,070
Eastern Average	\$ (917)	\$ (919)	\$ (896)	\$ (887)	\$ (715)
Eastern Median	\$ (1,334)	\$ (1,074)	\$ (726)	\$ (1,123)	\$ (950)
Municipality	2017	2018	2019	2020	2021
Dryden	\$ (2,132)	\$ (1,812)	\$ (1,325)	\$ (652)	\$ (317)
Thunder Bay	\$ (1,301)	\$ (1,089)	\$ (1,010)	\$ (620)	\$ (165)
North Bay	\$ 464	\$ 700	\$ 702	\$ 722	\$ 988
Sault Ste. Marie	\$ 983	\$ 1,137	\$ 1,178	\$ 1,193	\$ 1,055
Espanola	\$ 934	\$ 586	\$ 1,112	\$ 1,330	\$ 1,156
Greater Sudbury	\$ 1,162	\$ 1,200	\$ 1,243	\$ 1,297	\$ 1,443
Elliot Lake	\$ 892	\$ 1,119	\$ 1,315	\$ 1,518	\$ 1,514
Parry Sound	\$ 995	\$ 962	\$ 868	\$ 2,154	\$ 2,876
Kenora	\$ 4,634	\$ 4,548	\$ 4,154	\$ 4,481	\$ 4,689
North Average	\$ 737	\$ 817	\$ 915	\$ 1,269	\$ 1,471
North Median	\$ 934	\$ 962	\$ 1,112	\$ 1,297	\$ 1,156
Municipality	2017	2018	2019	2020	2021
New Tecumseth		\$ (1,069)	\$ (851)	\$ (769)	\$ (786)
Barrie	\$ (938)	\$ (910)	\$ (1,013)	\$ (811)	\$ (634)
Gravenhurst	\$ (520)	\$ (299)	\$ (10)	\$ 166	\$ 350
Tiny	\$ 656	\$ 405	\$ 338	\$ 320	\$ 373
Springwater	\$ 649	\$ 595	\$ 625	\$ 617	\$ 744
Orangeville	\$ (21)	\$ 330	\$ 777	\$ 921	\$ 1,056
Huntsville	\$ 425	\$ 706	\$ 855	\$ 1,025	\$ 1,188
Bracebridge	\$ 1,666	\$ 1,987	\$ 2,100	\$ 2,213	\$ 2,194
Orillia	\$ 1,310	\$ 1,128	\$ 1,584	\$ 2,220	\$ 3,009
Simcoe/Musk./Duff. Average	\$ 403	\$ 319	\$ 489	\$ 656	\$ 833
Simcoe/Musk./Duff. Median	\$ 537	\$ 405	\$ 625	\$ 617	\$ 744

Financial Position Per Capita by Geographic Location - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
Central Elgin	\$ (2,439)	\$ (2,293)	\$ (1,725)	\$ (1,591)	\$ (1,365)
Brant County	\$ 142	\$ 127	\$ (208)	\$ (415)	\$ (356)
Ingersoll	\$ 856	\$ 1,112	\$ 1,330	\$ 1,550	\$ (224)
Tillsonburg	\$ 230	\$ (64)	\$ (8)	\$ (23)	\$ 27
St. Thomas	\$ (275)	\$ 239	\$ (23)	\$ 257	\$ 257
Norfolk	\$ (267)	\$ (295)	\$ (268)	\$ 112	\$ 531
Windsor	\$ 715	\$ 707	\$ 817	\$ 1,109	\$ 1,218
Sarnia	\$ 652	\$ 866	\$ 1,070	\$ 1,324	\$ 1,498
North Middlesex	\$ 887	\$ 1,191	\$ 1,398	\$ 1,419	\$ 1,571
Strathroy-Caradoc	\$ 832	\$ 1,167	\$ 1,377	\$ 1,500	\$ 1,644
Brantford	\$ 1,132	\$ 1,352	\$ 1,505	\$ 1,499	\$ 1,729
Middlesex Centre	\$ (152)	\$ 81	\$ 476	\$ 1,098	\$ 1,754
London	\$ 670	\$ 976	\$ 1,227	\$ 1,576	\$ 1,926
Aylmer	\$ 1,418	\$ 1,040	\$ 1,533	\$ 1,723	\$ 2,156
Lambton Shores	\$ 655	\$ 833	\$ 1,418	\$ 1,912	\$ 2,194
Chatham-Kent	\$ 948	\$ 1,291	\$ 1,509	\$ 1,937	\$ 2,277
Essex	\$ 1,261	\$ 1,689	\$ 2,174	\$ 2,362	\$ 2,424
Southwest Average	\$ 427	\$ 589	\$ 800	\$ 1,020	\$ 1,133
Southwest Median	\$ 670	\$ 866	\$ 1,227	\$ 1,419	\$ 1,571
Municipality	2017	2018	2019	2020	2021
Toronto	\$ (2,460)	\$ (2,771)	\$ (2,782)	\$ (2,900)	\$ (2,861)
Hamilton	\$ 435	\$ 431	\$ 448	\$ 403	\$ 353
Whitchurch - Stouffville	\$ (212)	\$ (225)	\$ (107)	\$ 160	\$ 405
Georgina	\$ 243	\$ 308	\$ 406	\$ 376	\$ 464
Oshawa	\$ (23)	\$ 85	\$ 192	\$ 373	\$ 469
King	\$ 100	\$ (58)	\$ 210	\$ 459	\$ 476
Brampton	\$ 661	\$ 617	\$ 622	\$ 586	\$ 678
Caledon	\$ 462	\$ 560	\$ 581	\$ 717	\$ 802
Scugog	\$ 803	\$ 811	\$ 879	\$ 881	\$ 961
Clarington	\$ 677	\$ 728	\$ 788	\$ 846	\$ 973
Milton	\$ 717	\$ 882	\$ 973	\$ 1,036	\$ 1,008
Ajax	\$ 1,011	\$ 967	\$ 1,033	\$ 1,096	\$ 1,225
Burlington	\$ 927	\$ 859	\$ 968	\$ 1,120	\$ 1,230
Mississauga	\$ 948	\$ 1,013	\$ 1,012	\$ 1,069	\$ 1,246
Newmarket	\$ 927	\$ 742	\$ 776	\$ 1,009	\$ 1,272
Aurora	\$ 1,395	\$ 1,314	\$ 1,420	\$ 1,268	\$ 1,347
Halton Hills	\$ 1,117	\$ 1,271	\$ 1,247	\$ 1,223	\$ 1,362
Whitby	\$ 1,051	\$ 1,081	\$ 1,264	\$ 1,401	\$ 1,527
Markham	\$ 1,262	\$ 1,357	\$ 1,359	\$ 1,406	\$ 1,554
Vaughan	\$ 1,688	\$ 1,790	\$ 1,784	\$ 1,824	\$ 1,932
Oakville	\$ 1,486	\$ 1,508	\$ 1,526	\$ 1,774	\$ 2,042
East Gwillimbury	\$ 894	\$ 1,238	\$ 1,807	\$ 2,132	\$ 2,264
GTHA Average	\$ 641	\$ 659	\$ 746	\$ 830	\$ 942
GTHA Median	\$ 848	\$ 835	\$ 924	\$ 1,023	\$ 1,117

Financial Position Per Capita by Geographic Location - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
Guelph-Eramosa	\$ (74)	\$ (15)	\$ 106	\$ 350	\$ 463
Cambridge	\$ 650	\$ 720	\$ 797	\$ 799	\$ 696
Puslinch	\$ 528	\$ 552	\$ 671	\$ 778	\$ 765
Mapleton	\$ 178	\$ 347	\$ 558	\$ 781	\$ 785
Minto	\$ 98	\$ 96	\$ 285	\$ 461	\$ 855
Centre Wellington	\$ 817	\$ 917	\$ 987	\$ 1,045	\$ 1,012
Wellesley	\$ 890	\$ 893	\$ 867	\$ 929	\$ 1,051
Kitchener	\$ 888	\$ 880	\$ 956	\$ 1,009	\$ 1,130
Woolwich	\$ 1,100	\$ 1,112	\$ 1,273	\$ 1,311	\$ 1,195
Waterloo	\$ 1,283	\$ 1,395	\$ 1,421	\$ 1,437	\$ 1,308
Wilmot	\$ 1,403	\$ 1,423	\$ 1,497	\$ 1,580	\$ 1,578
Guelph	\$ 719	\$ 826	\$ 1,146	\$ 1,369	\$ 1,621
Wellington North	\$ 1,589	\$ 1,792	\$ 2,024	\$ 1,786	\$ 2,035
Waterloo/Wellington Average	\$ 775	\$ 841	\$ 968	\$ 1,049	\$ 1,115
Waterloo/Wellington Median	\$ 817	\$ 880	\$ 956	\$ 1,009	\$ 1,051
Municipality	2017	2018	2019	2020	2021
Pelham	\$ (1,764)	\$ (2,296)	\$ (1,823)	\$ (1,012)	\$ (634)
St. Catharines	\$ 88	\$ 13	\$ 56	\$ 180	\$ 390
Lincoln	\$ 1,197	\$ 988	\$ 712	\$ 790	\$ 595
Wainfleet	\$ 347	\$ 389	\$ 648	\$ 936	\$ 873
Welland	\$ 365	\$ 467	\$ 728	\$ 918	\$ 1,116
Niagara-on-the-Lake	\$ 1,456	\$ 1,288	\$ 1,382	\$ 1,341	\$ 1,262
Thorold	\$ 1,213	\$ 1,198	\$ 1,420	\$ 1,505	\$ 1,471
Fort Erie	\$ 890	\$ 948	\$ 1,317	\$ 1,736	\$ 1,705
Grimsby	\$ 1,174	\$ 744	\$ 1,283	\$ 1,480	\$ 1,819
Niagara Average	\$ 552	\$ 415	\$ 636	\$ 875	\$ 955
Niagara Median	\$ 890	\$ 744	\$ 728	\$ 936	\$ 1,116
Municipality	2017	2018	2019	2020	2021
Owen Sound	\$ (1,379)	\$ (1,504)	\$ (1,400)	\$ (1,585)	\$ (1,332)
Grey Highlands	\$ 384	\$ 236	\$ 238	\$ 200	\$ (82)
Meaford	\$ 73	\$ 133	\$ 271	\$ 148	\$ 433
West Grey		\$ 448	\$ 289	\$ 367	\$ 500
South Bruce Peninsula		\$ 2,120	\$ 2,407	\$ 2,180	\$ 1,714
Hanover			\$ 1,701	\$ 1,891	\$ 1,959
The Blue Mountains			\$ 3,956	\$ 4,239	\$ 3,174
Kincardine	\$ 2,578	\$ 4,828	\$ 5,130	\$ 5,290	\$ 4,860
Bruce/Grey Average	\$ 414	\$ 1,043	\$ 1,574	\$ 1,591	\$ 1,403
Bruce/Grey Median	\$ 228	\$ 342	\$ 995	\$ 1,129	\$ 1,107

Financial Position Per Capita by Geographic Location - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
Region Waterloo	\$ (1,272)	\$ (1,133)	\$ (1,145)	\$ (1,086)	\$ (1,031)
Region Niagara	\$ (180)	\$ (86)	\$ (105)	\$ (75)	\$ (45)
Region York	\$ (1,052)	\$ (662)	\$ (466)	\$ (158)	\$ 244
Region Peel	\$ 71	\$ 147	\$ 216	\$ 317	\$ 540
District Muskoka	\$ 600	\$ 969	\$ 1,116	\$ 1,479	\$ 1,736
Region Durham	\$ 1,799	\$ 2,087	\$ 2,349	\$ 2,691	\$ 2,875
Region Halton	\$ 2,108	\$ 2,283	\$ 2,510	\$ 2,839	\$ 3,094
Average	\$ 296	\$ 515	\$ 639	\$ 858	\$ 1,059
Median	\$ 71	\$ 147	\$ 216	\$ 317	\$ 540
Simcoe County	\$ (67)	\$ (62)	\$ (112)	\$ (78)	\$ (88)
Bruce County	\$ (58)	\$ (94)	\$ (24)	\$ (30)	\$ 20
Middlesex County				\$ 90	\$ 113
Elgin County	\$ 339	\$ 498	\$ 507	\$ 425	\$ 344
Dufferin County	\$ 83	\$ 189	\$ 274	\$ 349	\$ 466
Essex County				\$ 400	\$ 483
Grey County	\$ 326	\$ 284	\$ 320	\$ 429	\$ 487
Wellington County	\$ 460	\$ 551	\$ 593	\$ 719	\$ 954
Average	\$ 180	\$ 228	\$ 260	\$ 288	\$ 347
Median	\$ 204	\$ 236	\$ 297	\$ 374	\$ 405

Net Financial Liabilities Ratio - Trend

Municipality	2017	2018	2019	2020	2021
Kincardine	(1.17)	(1.97)	(2.16)	(2.24)	(2.07)
Wilmot	(1.77)	(1.74)	(1.82)	(1.88)	(1.87)
Bracebridge	(1.52)	(1.69)	(1.75)	(1.89)	(1.84)
Ajax	(1.42)	(1.30)	(1.37)	(1.65)	(1.72)
Wellington North	(1.37)	(1.52)	(1.63)	(1.49)	(1.66)
East Gwillimbury	(0.49)	(0.70)	(1.37)	(1.50)	(1.63)
Wellesley	(1.57)	(1.51)	(1.44)	(1.62)	(1.62)
Whitby	(0.98)	(1.18)	(1.29)	(1.40)	(1.61)
Essex	(0.87)	(1.03)	(1.24)	(1.53)	(1.59)
Oakville	(1.12)	(1.11)	(1.12)	(1.38)	(1.58)
Grimsby	(1.32)	(0.72)	(1.14)	(1.40)	(1.57)
Woolwich	(1.51)	(1.52)	(1.48)	(1.72)	(1.55)
Kenora	(1.76)	(1.60)	(1.36)	(1.42)	(1.55)
Aylmer	(1.15)	(0.76)	(1.00)	(1.23)	(1.50)
Markham	(1.25)	(1.29)	(1.26)	(1.35)	(1.42)
Milton	(0.85)	(1.01)	(1.09)	(1.32)	(1.33)
Vaughan	(1.36)	(1.32)	(1.27)	(1.27)	(1.32)
Halton Hills	(1.15)	(1.23)	(1.17)	(1.23)	(1.31)
Clarington	(0.85)	(0.87)	(0.91)	(1.01)	(1.19)
Strathroy-Caradoc	(0.62)	(0.81)	(1.00)	(0.94)	(1.13)
Mississauga	(0.93)	(0.94)	(0.90)	(1.05)	(1.13)
Orillia	(0.54)	(0.44)	(0.57)	(0.70)	(1.13)
Scugog	(0.88)	(0.85)	(0.83)	(1.04)	(1.10)
Fort Erie	(0.59)	(0.60)	(0.81)	(1.06)	(1.05)
Huntsville	(0.45)	(0.70)	(0.80)	(0.96)	(1.04)
Thorold	(0.91)	(0.85)	(1.01)	(0.97)	(1.04)
Lambton Shores	(0.34)	(0.41)	(0.65)	(0.88)	(1.03)
Hanover			(0.92)	(1.07)	(1.03)
Waterloo	(0.92)	(0.95)	(1.01)	(1.07)	(1.02)
Middlesex Centre	0.10	(0.05)	(0.29)	(0.63)	(1.02)
The Blue Mountains			(1.12)	(1.24)	(1.01)
Burlington	(0.80)	(0.71)	(0.78)	(0.97)	(1.00)
Parry Sound	(0.34)	(0.32)	(0.28)	(0.71)	(0.99)
Centre Wellington	(0.79)	(0.81)	(0.89)	(0.99)	(0.98)
Puslinch	(0.76)	(0.77)	(0.84)	(0.96)	(0.97)
Newmarket	(0.74)	(0.55)	(0.57)	(0.77)	(0.95)
Chatham-Kent	(0.40)	(0.54)	(0.62)	(0.79)	(0.93)
Elliot Lake	(0.55)	(0.63)	(0.80)	(0.92)	(0.93)
South Bruce Peninsula		(1.17)	(1.27)	(1.14)	(0.90)

Net Financial Liabilities Ratio - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
Aurora	(1.00)	(1.03)	(1.01)	(0.87)	(0.86)
London	(0.30)	(0.42)	(0.53)	(0.68)	(0.85)
Sarnia	(0.39)	(0.49)	(0.61)	(0.76)	(0.80)
Niagara-on-the-Lake	(0.90)	(0.79)	(0.81)	(0.82)	(0.78)
Wainfleet	(0.31)	(0.40)	(0.61)	(0.81)	(0.77)
Kitchener	(0.58)	(0.56)	(0.63)	(0.69)	(0.77)
Mapleton	(0.21)	(0.38)	(0.59)	(0.77)	(0.76)
Springwater	(0.65)	(0.56)	(0.59)	(0.56)	(0.73)
Welland	(0.25)	(0.29)	(0.48)	(0.59)	(0.73)
Brantford	(0.49)	(0.56)	(0.62)	(0.63)	(0.73)
Brampton	(0.68)	(0.60)	(0.63)	(0.66)	(0.69)
Minto	(0.08)	(0.07)	(0.21)	(0.34)	(0.66)
Caledon	(0.40)	(0.46)	(0.48)	(0.60)	(0.64)
Guelph	(0.28)	(0.32)	(0.44)	(0.53)	(0.63)
North Middlesex	(0.50)	(0.65)	(0.70)	(0.67)	(0.62)
Orangeville	0.01	(0.18)	(0.42)	(0.51)	(0.60)
Lincoln	(1.35)	(1.05)	(0.69)	(0.71)	(0.56)
Cambridge	(0.53)	(0.55)	(0.59)	(0.60)	(0.54)
Greater Sudbury	(0.47)	(0.47)	(0.48)	(0.49)	(0.54)
Windsor	(0.30)	(0.31)	(0.34)	(0.48)	(0.52)
Guelph-Eramosa	0.09	0.02	(0.12)	(0.40)	(0.51)
Espanola	(0.36)	(0.21)	(0.36)	(0.52)	(0.50)
Oshawa	0.02	(0.08)	(0.19)	(0.39)	(0.50)
West Grey		(0.41)	(0.25)	(0.35)	(0.43)
Sault Ste. Marie	(0.41)	(0.47)	(0.47)	(0.51)	(0.43)
Peterborough	(0.31)	(0.24)	(0.26)	(0.38)	(0.40)
North Bay	(0.19)	(0.28)	(0.28)	(0.29)	(0.40)
Georgina	(0.21)	(0.26)	(0.33)	(0.31)	(0.37)
Whitchurch - Stouffville	0.19	0.20	0.09	(0.12)	(0.31)
Tiny	(0.57)	(0.31)	(0.24)	(0.25)	(0.28)
King	(0.06)	0.03	(0.11)	(0.25)	(0.28)
St. Catharines	(0.07)	(0.01)	(0.04)	(0.13)	(0.27)
Norfolk	0.15	0.16	0.14	(0.05)	(0.25)
Gravenhurst	0.38	0.21	0.01	(0.11)	(0.24)
Meaford	(0.04)	(0.07)	(0.14)	(0.07)	(0.19)
Hamilton	(0.18)	(0.18)	(0.18)	(0.16)	(0.14)
St. Thomas	0.13	(0.11)	0.01	(0.12)	(0.12)
North Grenville	0.38	0.34	0.14	(0.04)	(0.11)
Belleville	0.26	0.24	0.17	0.15	(0.10)

Net Financial Liabilities Ratio - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
Tillsonburg	(0.19)	0.05	0.01	0.02	(0.02)
Thunder Bay	0.30	0.25	0.23	0.14	0.04
Grey Highlands	(0.30)	(0.17)	(0.17)	(0.13)	0.06
Dryden	0.70	0.59	0.43	0.23	0.11
Brockville	0.55	0.43	0.29	0.22	0.11
Brant County	(0.06)	(0.06)	0.11	0.20	0.17
Ingersoll	(0.71)	(0.89)	(1.06)	(1.32)	0.19
Barrie	0.42	0.40	0.44	0.35	0.27
Cornwall	(0.05)	(0.11)	0.03	0.45	0.36
Prince Edward County	0.69	0.61	0.55	0.60	0.46
Pelham	1.63	2.03	1.53	0.79	0.49
Kingston	0.47	0.52	0.58	0.57	0.52
Owen Sound	0.66	0.70	0.64	0.73	0.61
New Tecumseth		0.76	0.66	0.58	0.63
Central Elgin	1.58	1.49	1.00	0.88	0.77
Quinte West	0.93	0.93	0.95	0.89	0.83
Toronto	0.76	0.82	0.81	0.92	0.87
Ottawa	0.84	0.83	0.88	0.85	0.91
Average	(0.40)	(0.41)	(0.50)	(0.60)	(0.65)
Median	(0.40)	(0.45)	(0.58)	(0.67)	(0.73)

Net Financial Liabilities Ratio - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
Region Halton	(1.75)	(1.87)	(2.00)	(2.17)	(2.42)
Region Durham	(1.22)	(1.40)	(1.54)	(1.76)	(1.91)
District Muskoka	(0.30)	(0.47)	(0.54)	(0.67)	(0.81)
Region Peel	(0.07)	(0.13)	(0.19)	(0.27)	(0.43)
Region York	0.75	0.47	0.31	0.10	(0.16)
Region Niagara	0.14	0.07	0.08	0.05	0.03
Region Waterloo	0.97	0.84	0.84	0.80	0.77
Average	(0.21)	(0.36)	(0.43)	(0.56)	(0.70)
Median	(0.07)	(0.13)	(0.19)	(0.27)	(0.43)
Essex County				(1.26)	(1.46)
Middlesex County				(0.86)	(1.08)
Wellington County	(0.38)	(0.44)	(0.47)	(0.53)	(0.72)
Grey County	(0.43)	(0.36)	(0.42)	(0.55)	(0.64)
Dufferin County	(0.10)	(0.25)	(0.39)	(0.49)	(0.62)
Elgin County	(0.39)	(0.48)	(0.56)	(0.45)	(0.36)
Bruce County	0.07	0.12	0.03	0.04	(0.02)
Simcoe County	0.10	0.10	0.18	0.12	0.14
Average	(0.19)	(0.22)	(0.27)	(0.50)	(0.60)
Median	(0.24)	(0.30)	(0.40)	(0.51)	(0.63)

Total Asset Consumption Ratio

This indicator provides an estimate of the useful life left in the municipality's capital assets. Municipalities are facing significant infrastructure challenges. Therefore, it is important to keep informed of the age and condition of its capital assets to ensure they are making timely and appropriate investments. This is calculated using Schedule 51 of the Financial Information Return.

Formula

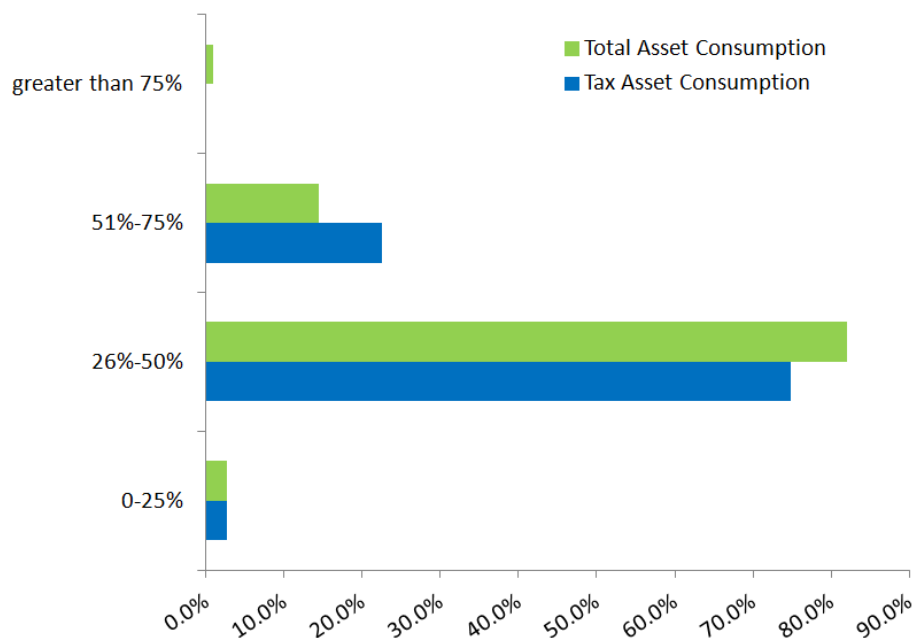
$$Total\ Ratio = \frac{Total\ Accumulated\ Amortization}{Total\ Gross\ Costs\ of\ Capital\ Assets} = \frac{FIR\ Schedule\ 51A\ col\ 10\ line\ 9910}{FIR\ Schedule\ 51A\ col\ 6\ line\ 9910}$$

$$Tax\ Ratio = \frac{FIR\ Schedule\ 51A\ col\ 10\ lines\ (9910 - 0811 - 0812 - 0831 - 0832)}{FIR\ Schedule\ 51A\ col\ 6\ lines\ (9910 - 0811 - 0812 - 0831 - 0832)}$$

Interpretation

This ratio shows the value of the tangible capital assets that have been consumed. This ratio seeks to highlight the aged condition of the assets and the potential asset replacement needs. A higher ratio may indicate significant replacement needs. However, if assets are renewed and replaced in accordance with an asset management plan a high ratio should not be a cause for concern. The Ministry of Municipal Affairs and Housing considers a ratio of 25% or under to be relatively new; 26%-50% to be moderately new; 51%-75% to be moderately old and over 75% to be old.

Summary - 2021 Asset Consumption Ratio - Total Survey



Total Asset Consumption Ratio Trend

Municipalities	2017	2018	2019	2020	2021
Vaughan	12.0%	12.3%	12.4%	12.8%	13.0%
Markham	19.8%	20.2%	20.7%	21.4%	20.7%
Mississauga	20.4%	21.1%	21.5%	22.3%	23.0%
Ottawa	29.2%	29.7%	27.0%	27.2%	27.5%
Hanover			31.8%	33.2%	29.9%
Kitchener	31.4%	31.3%	31.8%	31.4%	30.0%
Milton	29.0%	29.4%	28.6%	29.6%	30.0%
Grimsby	27.1%	26.9%	28.5%	29.3%	30.7%
Barrie	29.4%	29.8%	31.2%	30.9%	31.0%
Oakville	31.9%	32.2%	31.5%	31.3%	32.0%
Central Elgin	33.0%	33.0%	27.8%	30.0%	32.1%
King	37.7%	37.6%	36.5%	35.6%	32.4%
Brampton	30.2%	31.2%	32.2%	33.2%	33.0%
Whitchurch - Stouffville	27.5%	27.9%	29.5%	31.4%	33.2%
Niagara-on-the-Lake	30.2%	30.5%	31.7%	32.4%	33.3%
New Tecumseth		28.7%	30.8%	32.4%	33.7%
North Grenville	30.7%	29.7%	31.6%	32.8%	33.9%
Woolwich	29.8%	30.2%	32.0%	33.0%	34.2%
Ajax	30.7%	31.6%	31.4%	32.4%	34.2%
Aurora	29.9%	31.3%	33.2%	34.3%	35.0%
Lambton Shores	31.0%	31.4%	33.0%	33.6%	35.0%
Aylmer	35.0%	34.8%	36.5%	35.4%	35.8%
Middlesex Centre	32.6%	33.7%	34.1%	34.7%	35.9%
Georgina	31.9%	32.8%	34.5%	36.2%	36.7%
Orillia	39.0%	39.2%	39.1%	35.5%	36.7%
London	36.2%	36.1%	36.7%	36.1%	36.7%
Owen Sound	35.5%	36.3%	36.0%	36.7%	37.1%
North Middlesex	33.7%	34.6%	35.9%	36.8%	37.3%
East Gwillimbury	37.9%	37.9%	38.8%	37.5%	37.7%
Cambridge	40.4%	40.3%	38.1%	38.9%	37.9%
Brant County	39.5%	39.6%	40.8%	40.2%	38.6%
Kingston	38.0%	38.8%	39.0%	39.9%	38.8%
Waterloo	38.9%	39.2%	39.1%	38.9%	38.9%
Thorold	39.7%	40.5%	41.7%	38.2%	38.9%
The Blue Mountains			39.0%	39.8%	38.9%
Burlington	35.8%	36.1%	36.6%	38.0%	39.0%
Springwater	35.2%	36.3%	37.7%	37.9%	39.4%
Essex	33.1%	35.1%	36.9%	38.2%	39.4%
Newmarket	37.7%	37.6%	38.9%	38.7%	39.5%

Total Asset Consumption Ratio Trend (cont'd)

Municipalities	2017	2018	2019	2020	2021
Hamilton	37.9%	38.3%	38.5%	39.2%	39.7%
Toronto	39.3%	38.6%	38.5%	38.7%	39.8%
South Bruce Peninsula		42.4%	43.3%	42.7%	40.3%
Espanola	39.3%	38.7%	38.8%	39.2%	40.5%
Lincoln	42.8%	43.5%	44.0%	42.4%	40.5%
Pelham	43.7%	37.4%	39.1%	40.5%	40.6%
Guelph-Eramosa	37.1%	38.7%	38.8%	39.5%	40.8%
Centre Wellington	39.1%	38.9%	39.7%	40.5%	41.2%
Whitby	38.4%	38.9%	39.1%	40.6%	41.8%
Sault Ste. Marie	41.6%	42.5%	43.3%	42.9%	42.1%
Parry Sound	38.6%	39.2%	40.2%	40.7%	42.8%
St. Thomas	44.6%	43.9%	42.1%	43.2%	42.9%
Belleville	41.1%	41.4%	42.8%	41.7%	42.9%
Fort Erie	41.9%	43.1%	43.9%	41.3%	43.0%
St. Catharines	41.0%	40.4%	41.8%	42.5%	43.1%
Welland	39.7%	41.4%	41.0%	41.3%	43.2%
Ingersoll	38.6%	39.6%	40.8%	42.5%	43.2%
Cornwall	42.8%	43.1%	43.6%	44.0%	43.4%
Peterborough	40.8%	41.7%	41.8%	42.9%	43.4%
Clarington	40.0%	40.7%	40.9%	42.0%	43.6%
Strathroy-Caradoc	42.8%	43.8%	44.3%	45.1%	43.7%
Sarnia	42.3%	43.4%	43.2%	43.5%	44.3%
Windsor	43.0%	44.0%	43.4%	43.5%	44.3%
Oshawa	40.6%	42.5%	44.1%	44.0%	44.4%
Tillsonburg	44.1%	44.4%	43.4%	44.1%	44.5%
Kincardine	50.5%	44.3%	44.8%	45.2%	44.5%
Caledon	51.2%	50.1%	47.6%	45.2%	45.2%
Brockville	38.8%	40.3%	42.0%	43.6%	45.3%
Norfolk	41.0%	42.3%	43.3%	44.4%	45.5%
Kenora	46.8%	47.3%	45.7%	46.2%	46.5%
Prince Edward County	44.9%	46.2%	46.9%	48.3%	47.0%
Wilmot	40.1%	41.9%	43.7%	44.9%	47.1%
West Grey		44.5%	45.3%	45.8%	47.2%
Guelph	45.0%	45.2%	45.0%	46.2%	47.3%
North Bay	44.5%	45.1%	45.7%	47.4%	48.0%
Brantford	48.2%	48.7%	49.4%	49.4%	48.8%
Orangeville	43.7%	44.7%	46.3%	47.2%	48.9%
Meaford	51.2%	50.9%	51.0%	50.5%	49.0%
Minto	46.3%	45.5%	46.4%	47.9%	49.3%

Total Asset Consumption Ratio Trend (cont'd)

Municipalities	2017	2018	2019	2020	2021
Halton Hills	45.3%	45.7%	47.3%	48.4%	49.3%
Wainfleet	45.1%	46.2%	47.7%	49.8%	49.6%
Bracebridge	47.7%	48.5%	49.5%	50.3%	49.9%
Chatham-Kent	47.9%	49.2%	48.7%	49.9%	50.4%
Greater Sudbury	50.3%	51.2%	50.7%	50.8%	51.5%
Quinte West	65.4%	52.5%	53.4%	52.6%	51.9%
Scugog	49.0%	50.6%	52.3%	52.7%	54.0%
Wellington North	54.2%	54.4%	55.5%	55.8%	54.5%
Dryden	47.9%	50.1%	51.9%	53.1%	54.7%
Grey Highlands	54.7%	55.1%	56.0%	57.0%	56.9%
Huntsville	50.7%	52.2%	53.9%	55.6%	57.2%
Tiny	55.1%	56.6%	55.6%	56.5%	57.4%
Thunder Bay	56.6%	58.2%	59.2%	60.1%	60.7%
Puslinch	65.7%	66.5%	64.9%	63.0%	61.7%
Mapleton	63.9%	63.5%	62.9%	63.8%	63.8%
Gravenhurst	57.1%	59.8%	61.9%	62.9%	64.9%
Wellesley	71.6%	72.1%	72.5%	73.6%	75.4%
Elliot Lake	79.6%	79.5%	78.4%	77.0%	75.7%
Average	41.1%	41.3%	41.7%	42.1%	42.5%
Median	40.0%	40.5%	41.0%	41.3%	42.0%

Total Asset Consumption Ratio Trend (cont'd)

Municipalities	2017	2018	2019	2020	2021
Region Halton	27.1%	27.5%	26.8%	27.0%	27.8%
Region York	26.6%	28.3%	28.7%	28.9%	30.6%
Region Peel	28.2%	29.3%	29.9%	30.8%	31.6%
Region Waterloo	34.7%	34.5%	34.1%	34.0%	34.6%
Region Durham	33.6%	34.7%	35.7%	36.7%	38.1%
Region Niagara	42.5%	43.9%	44.7%	44.3%	45.0%
District Muskoka	47.8%	49.9%	51.5%	52.7%	52.9%
Average	34.4%	35.4%	35.9%	36.3%	37.2%
Median	33.6%	34.5%	34.1%	34.0%	34.6%
Simcoe County	34.4%	34.4%	34.7%	33.3%	32.4%
Middlesex County				41.0%	42.7%
Bruce County	43.6%	43.5%	44.0%	45.7%	45.0%
Wellington County	42.6%	42.9%	44.0%	45.1%	46.5%
Dufferin County	43.1%	43.1%	44.1%	45.6%	46.6%
Elgin County	46.5%	48.6%	48.1%	48.7%	49.7%
Essex County				50.4%	51.4%
Grey County	59.6%	56.7%	56.5%	56.5%	57.3%
Average	45.0%	44.9%	45.2%	45.8%	46.4%
Median	43.4%	43.3%	44.0%	45.6%	46.6%

Tax Asset Consumption Ratio

Municipalities	2021
Vaughan	11.7%
Markham	17.3%
Mississauga	23.0%
Barrie	27.9%
Ottawa	28.2%
Grimsby	29.4%
Milton	30.0%
Hanover	31.3%
New Tecumseth	32.0%
Oakville	32.0%
Kitchener	32.0%
Brampton	33.0%
Aylmer	33.9%
Orillia	34.0%
Ajax	34.2%
East Gwillimbury	35.2%
Aurora	35.7%
London	36.2%
North Grenville	36.4%
Whitchurch - Stouffville	36.4%
Woolwich	36.7%
Niagara-on-the-Lake	36.8%
Central Elgin	36.8%
Owen Sound	38.0%
King	38.1%
St. Thomas	38.9%
Burlington	39.0%
Pelham	39.9%
Toronto	40.0%
Newmarket	40.2%
Brant County	40.3%
Waterloo	40.3%
North Middlesex	40.7%
Springwater	41.5%
Espanola	41.6%
Georgina	41.7%
Middlesex Centre	41.7%
Lambton Shores	41.8%
Peterborough	41.8%

Municipalities	2021
Whitby	41.8%
Essex	42.0%
Cambridge	42.1%
Sault Ste. Marie	42.2%
Hamilton	42.2%
Kingston	42.5%
Sarnia	43.1%
Ingersoll	43.2%
Guelph-Eramosa	43.5%
Clarington	43.6%
Windsor	44.2%
Oshawa	44.4%
Cornwall	44.4%
South Bruce Peninsula	44.7%
Tillsonburg	44.7%
Centre Wellington	44.7%
Thorold	44.8%
Lincoln	44.9%
Caledon	45.2%
The Blue Mountains	45.3%
Parry Sound	46.1%
Kincardine	46.7%
Belleville	46.8%
Norfolk	46.8%
Welland	47.0%
West Grey	47.1%
St. Catharines	47.1%
Guelph	47.3%
Fort Erie	47.6%
Meaford	47.7%
Halton Hills	49.3%
Wainfleet	49.6%
Kenora	49.7%
Bracebridge	49.9%
Chatham-Kent	50.4%
Wilmot	50.9%
Brockville	51.1%
Prince Edward County	51.2%
North Bay	51.7%

Tax Asset Consumption Ratio (cont'd)

Municipalities	2021
Brantford	52.5%
Orangeville	53.3%
Scugog	54.0%
Strathroy-Caradoc	54.5%
Minto	54.9%
Greater Sudbury	55.1%
Huntsville	57.2%
Quinte West	57.6%
Grey Highlands	59.1%
Tiny	60.5%
Thunder Bay	60.9%
Puslinch	61.7%
Dryden	62.8%
Wellington North	63.3%
Gravenhurst	64.9%
Mapleton	67.0%
Elliot Lake	74.8%
Wellesley	75.4%
Average	44.3%
Median	43.5%
Municipalities	2021
Region Halton	30.2%
Region Waterloo	31.4%
Region York	34.5%
Region Peel	41.1%
Region Niagara	42.4%
Region Durham	44.8%
District Muskoka	57.3%
Average	40.3%
Median	41.1%
Simcoe County	32.4%
Middlesex County	42.7%
Bruce County	45.0%
Wellington County	46.5%
Dufferin County	46.6%
Elgin County	49.7%
Essex County	51.4%
Grey County	57.3%
Average	46.4%
Median	46.6%

Reserves

Reserves are a critical component of a municipality's long-term financing plan. The purpose for maintaining reserves is to:

- Provide stability of tax rates in the face of variable and uncontrollable factors (consumption, interest rates, unemployment rates, changes in subsidies)
- Provide financing for one-time or short-term requirements without permanently impacting the tax and utility rates
- Make provisions for replacement/acquisitions of assets/infrastructure that are currently being consumed and depreciated
- Avoid spikes in funding requirements of the capital budget by reducing their reliance on long-term debt borrowings
- Provide a source of internal financing
- Ensure adequate cash flows
- Provide flexibility to manage debt levels and protect the municipality's financial position
- Provide for future liabilities incurred in the current year but paid for in the future



Three financial indicators have been included for tax reserves. In each case, the water and wastewater reserves and reserve funds have been excluded as well as obligatory reserve funds.

Reserve Financial Indicator One: Tax Discretionary as a % of Taxation

This provides the total tax discretionary reserves and reserve funds using Schedule 60 of the Financial Information Returns (columns 2 and 3) in relation to total taxation (Schedule 10 of the Financial Information Return).

Formula

$$\frac{\text{Tax Discr. Reserves}}{\text{Taxation}} = \frac{\text{FIR Schedule 60 col 2 + 3 lines (9930 - 5030 - 5040 - 5225 - 5235)}}{\text{FIR Schedule 10 line 9940}}$$

Reserve Financial Indicator Two: Tax Discretionary Reserves per Capita

This provides the total tax discretionary reserves in relation to the population.

Formula

$$\frac{\text{Tax Discr. Reserves}}{\text{Population}} = \frac{\text{FIR Schedule 60 col 2 + 3 lines (9930 - 5030 - 5040 - 5225 - 5235)}}{\text{Manifold Data Mining Population}}$$

Reserve Financial Indicator Three: Tax Discretionary Reserves as a % of Own Source Revenues

This indicator shows the total value of funds held in reserves and reserve funds compared to a single year's own source revenue and is a strong indicator of financial stability. This provides the total tax discretionary reserves and reserve funds using Schedule 60 of the Financial Information Returns (columns 2 and 3) in relation to own source revenues (Schedule 81 of the Financial Information Return, less water and wastewater own source revenues which are on Schedule 12).

Formula

$$\frac{\text{Tax Discr. Res.}}{\text{Own Source Rev.}} = \frac{\text{FIR Sch 60 col 2 + 3 lines (9930 - 5030 - 5040 - 5225 - 5235)}}{\text{FIR Sch 81 line 2610 - Sch 12 col 3 + 4 lines (0811 + 0812 + 0831 + 0832)}}$$

Interpretations

Reserves offer liquidity which enhances the municipality's flexibility in addressing operating requirements and in permitting the municipality to temporarily fund capital projects internally, allowing it time to access debt markets and take advantage of favorable conditions. The level of reserves required will vary for a number of reasons including:

- Services provided by the municipality
- Age and condition of infrastructure, inventory of fleet and vehicles supporting municipal operations
- Level of expenditures
- Internal debt and reserve policies
- Targets, ranges established on a reserve by reserve basis
- Economic conditions and projections

Tax Discretionary Reserves (less WWW) as % of Taxation - Trend

Municipality	2017	2018	2019	2020	2021
Wilmot	45%	41%	36%	27%	19%
Tiny	39%	37%	35%	36%	26%
Ottawa	29%	26%	24%	27%	28%
St. Thomas	21%	23%	27%	43%	31%
Sault Ste. Marie	32%	34%	30%	29%	33%
Brockville	17%	20%	35%	32%	34%
Niagara-on-the-Lake	52%	50%	42%	37%	34%
Newmarket	3%	10%	15%	24%	40%
Lincoln	62%	59%	56%	51%	41%
Dryden	57%	52%	56%	41%	42%
Barrie	30%	29%	31%	36%	43%
Belleville	38%	38%	40%	41%	45%
North Bay	42%	43%	40%	40%	45%
Waterloo	54%	56%	52%	43%	45%
Central Elgin	81%	67%	56%	41%	45%
Prince Edward County	33%	29%	35%	33%	46%
Greater Sudbury	44%	39%	33%	37%	47%
Tillsonburg	28%	28%	30%	31%	48%
Woolwich	49%	41%	65%	60%	49%
Quinte West	39%	42%	47%	51%	53%
St. Catharines	45%	47%	44%	46%	53%
Strathroy-Caradoc	24%	40%	45%	48%	54%
Hamilton	59%	54%	50%	56%	57%
Markham	29%	45%	29%	27%	58%
Caledon	55%	60%	56%	63%	60%
Orillia	-33%	-41%	-50%	26%	60%
Kitchener	46%	48%	52%	53%	60%
Guelph	30%	35%	45%	52%	60%
Brantford	36%	60%	52%	44%	62%
Grey Highlands	57%	58%	59%	66%	64%
Pelham	-7%	7%	22%	50%	64%
Sarnia	43%	47%	52%	54%	67%
Bracebridge	80%	90%	94%	90%	67%
Minto	68%	66%	79%	68%	70%
Cornwall	63%	64%	66%	69%	73%
Windsor	50%	54%	62%	68%	75%
Burlington	84%	74%	73%	79%	76%
Halton Hills	96%	101%	105%	78%	76%
Toronto	47%	48%	46%	63%	81%

Tax Discretionary Reserves (less WWW) as % of Taxation - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
Kingston	86%	83%	74%	79%	81%
Thunder Bay	59%	57%	61%	69%	82%
Cambridge	63%	71%	80%	83%	82%
Guelph-Eramosa	56%	61%	68%	75%	84%
Espanola	60%	35%	98%	102%	85%
Brant County	92%	86%	90%	87%	87%
Oshawa	59%	62%	65%	74%	88%
Springwater	101%	87%	82%	79%	89%
North Grenville	57%	97%	102%	95%	90%
Meaford	59%	55%	65%	65%	91%
West Grey		78%	77%	82%	91%
New Tecumseth		75%	85%	86%	91%
Centre Wellington	71%	74%	85%	80%	91%
Ingersoll	70%	82%	94%	111%	92%
Owen Sound	90%	88%	87%	90%	92%
Orangeville	38%	48%	63%	79%	93%
Grimsby	61%	60%	68%	75%	96%
Norfolk	81%	69%	68%	78%	99%
Kenora	98%	88%	90%	97%	100%
Wellesley	101%	94%	83%	95%	101%
Aylmer	119%	74%	96%	106%	103%
Wellington North	98%	117%	91%	102%	103%
Scugog	94%	78%	84%	99%	104%
Gravenhurst	86%	94%	94%	98%	106%
Georgina	71%	74%	79%	87%	106%
Huntsville	47%	73%	80%	91%	107%
Whitchurch - Stouffville	49%	52%	63%	83%	108%
Wainfleet	75%	65%	78%	90%	108%
Brampton	83%	85%	94%	95%	109%
Clarington	119%	106%	108%	105%	114%
King	86%	78%	110%	111%	115%
Vaughan	83%	82%	87%	97%	115%
Kincardine	85%	98%	74%	111%	116%
The Blue Mountains			101%	114%	118%
Peterborough	63%	63%	68%	116%	119%
Fort Erie	77%	76%	91%	114%	123%
London	88%	94%	100%	112%	126%
Puslinch	102%	99%	111%	124%	127%
Milton	124%	124%	127%	127%	132%

Tax Discretionary Reserves (less WWW) as % of Taxation - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
Chatham-Kent	95%	103%	110%	118%	132%
Oakville	104%	91%	85%	109%	132%
Whitby	111%	112%	107%	119%	135%
North Middlesex	154%	149%	155%	128%	137%
Hanover			123%	131%	137%
Elliot Lake	105%	110%	127%	127%	141%
Welland	84%	90%	131%	113%	144%
Ajax	136%	125%	124%	128%	144%
Lambton Shores	93%	90%	111%	126%	144%
South Bruce Peninsula		160%	166%	143%	145%
Mapleton	131%	153%	138%	156%	152%
Mississauga	81%	91%	93%	101%	153%
Parry Sound	95%	102%	105%	149%	164%
Thorold	196%	190%	186%	175%	171%
Aurora	148%	121%	151%	171%	190%
Middlesex Centre	93%	102%	124%	148%	197%
East Gwillimbury	208%	199%	211%	204%	240%
Essex	291%	306%	334%	359%	359%
Average	73%	74%	80%	86%	94%
Median	63%	70%	78%	81%	90%

Tax Discretionary Reserves (less WWW) as % of Taxation - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
Region Waterloo	41%	40%	37%	41%	44%
Region Niagara	46%	43%	37%	44%	46%
District Muskoka	91%	102%	99%	116%	120%
Region Peel	127%	126%	129%	131%	139%
Region Durham	165%	169%	180%	182%	191%
Region Halton	214%	226%	233%	239%	238%
Region York	223%	241%	247%	265%	282%
Average	130%	135%	138%	145%	152%
Median	127%	126%	129%	131%	139%
Elgin County	48%	44%	27%	37%	39%
Bruce County	58%	52%	57%	66%	64%
Middlesex County				80%	90%
Dufferin County	66%	71%	80%	92%	103%
Wellington County	79%	84%	88%	96%	107%
Grey County	85%	87%	89%	104%	112%
Simcoe County	87%	96%	106%	111%	121%
Essex County				199%	231%
Average	71%	72%	75%	98%	109%
Median	73%	78%	84%	94%	105%

Tax Discretionary Reserves as a % of Own Source Revenues - Trend

Municipality	2017	2018	2019	2020	2021
Wilmot	28%	26%	23%	19%	14%
Ottawa	21%	19%	18%	21%	22%
Tiny	33%	31%	30%	32%	23%
Niagara-on-the-Lake	29%	28%	25%	26%	24%
St. Thomas	17%	18%	23%	37%	24%
Sault Ste. Marie	24%	26%	23%	25%	29%
Kitchener	19%	20%	23%	26%	29%
Brockville	13%	16%	30%	28%	29%
Waterloo	35%	36%	34%	31%	33%
Newmarket	2%	7%	11%	20%	33%
Dryden	42%	38%	42%	34%	34%
Lincoln	48%	46%	44%	42%	35%
Woolwich	32%	27%	38%	42%	36%
Tillsonburg	20%	20%	21%	24%	36%
Thunder Bay	24%	25%	27%	32%	36%
Prince Edward County	27%	24%	29%	28%	37%
Barrie	24%	24%	26%	32%	37%
North Bay	33%	34%	32%	34%	38%
Greater Sudbury	33%	29%	26%	30%	38%
Markham	18%	27%	19%	20%	39%
Belleville	31%	31%	33%	37%	39%
Central Elgin	67%	57%	46%	35%	39%
Strathroy-Caradoc	18%	29%	34%	34%	42%
St. Catharines	32%	33%	31%	37%	42%
Hamilton	44%	42%	38%	45%	45%
Toronto	23%	24%	23%	37%	46%
Caledon	40%	44%	43%	51%	47%
Quinte West	35%	37%	42%	47%	48%
Brantford	26%	43%	38%	36%	49%
Guelph	23%	27%	35%	43%	50%
Orillia	-27%	-34%	-39%	18%	50%
Cornwall	44%	46%	44%	50%	52%
Bracebridge	61%	67%	71%	72%	52%
Grey Highlands	47%	46%	49%	55%	54%
Minto	43%	42%	50%	45%	54%
Pelham	-6%	6%	18%	43%	55%
Sarnia	34%	37%	42%	47%	55%
Windsor	33%	39%	42%	52%	56%
Burlington	58%	52%	52%	62%	59%

Tax Discretionary Reserves as a % of Own Source Revenues - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
Kingston	58%	55%	52%	60%	60%
Halton Hills	72%	75%	80%	66%	65%
North Grenville	43%	69%	73%	69%	65%
Guelph-Eramosa	45%	49%	52%	60%	66%
Meaford	48%	46%	51%	55%	68%
Cambridge	48%	53%	59%	67%	68%
Centre Wellington	44%	44%	54%	61%	71%
West Grey		60%	56%	68%	71%
Wellesley	68%	62%	57%	72%	71%
Oshawa	43%	49%	53%	65%	72%
Huntsville	32%	50%	56%	68%	74%
Brant County	57%	70%	77%	74%	74%
Espanola	47%	26%	65%	87%	74%
Whitchurch - Stouffville	31%	34%	44%	56%	77%
Springwater	80%	69%	69%	68%	77%
Kenora	76%	65%	64%	68%	77%
Grimsby	50%	44%	48%	64%	78%
Wellington North	74%	87%	68%	83%	78%
Owen Sound	72%	71%	72%	77%	78%
Brampton	59%	60%	65%	74%	78%
Vaughan	55%	54%	58%	67%	79%
New Tecumseth		63%	74%	76%	79%
Scugog	68%	57%	60%	73%	80%
Norfolk	66%	57%	57%	66%	83%
Ingersoll	59%	67%	79%	99%	83%
Orangeville	30%	39%	53%	70%	84%
Hanover			74%	87%	86%
Georgina	59%	61%	65%	74%	88%
Peterborough	45%	44%	47%	76%	89%
Puslinch	72%	71%	77%	92%	89%
The Blue Mountains			76%	89%	90%
Gravenhurst	69%	75%	77%	84%	90%
Kincardine	58%	67%	55%	88%	91%
Aylmer	98%	61%	81%	94%	91%
Clarington	91%	79%	80%	84%	92%
Milton	68%	71%	77%	94%	94%
Wainfleet	53%	55%	66%	77%	94%
North Middlesex	116%	118%	124%	98%	98%
King	66%	58%	87%	96%	99%

Tax Discretionary Reserves as a % of Own Source Revenues - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
London	67%	71%	77%	91%	101%
Oakville	72%	64%	60%	85%	102%
Fort Erie	65%	64%	76%	98%	102%
Whitby	63%	77%	74%	88%	102%
Lambton Shores	70%	67%	79%	97%	103%
Chatham-Kent	69%	79%	85%	96%	107%
South Bruce Peninsula		123%	129%	112%	108%
Mississauga	50%	56%	58%	73%	109%
Welland	56%	59%	101%	89%	111%
Ajax	93%	86%	87%	104%	115%
Elliot Lake	86%	85%	108%	115%	126%
Aurora	105%	106%	112%	136%	126%
Mapleton	106%	118%	114%	131%	127%
Parry Sound	71%	75%	78%	124%	138%
Thorold	160%	154%	152%	141%	141%
Middlesex Centre	68%	73%	91%	111%	146%
East Gwillimbury	101%	122%	159%	158%	169%
Essex	200%	192%	208%	240%	242%
Average	52%	54%	59%	67%	72%
Median	48%	53%	55%	67%	72%

Tax Discretionary Reserves as a % of Own Source Revenues - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
Region Niagara	32%	31%	28%	34%	35%
Region Waterloo	34%	33%	31%	35%	38%
District Muskoka	77%	87%	84%	94%	97%
Region Peel	106%	105%	108%	108%	113%
Region Durham	135%	143%	151%	163%	168%
Region Halton	170%	179%	184%	188%	191%
Region York	167%	193%	199%	219%	238%
Average	103%	110%	112%	120%	126%
Median	106%	105%	108%	108%	113%
Elgin County	37%	34%	21%	30%	32%
Bruce County	46%	42%	46%	54%	53%
Middlesex County				69%	76%
Dufferin County	49%	55%	64%	75%	82%
Grey County	65%	62%	68%	80%	88%
Wellington County	64%	68%	72%	78%	88%
Simcoe County	67%	76%	84%	89%	96%
Essex County				165%	180%
Average	55%	56%	59%	80%	87%
Median	57%	58%	66%	76%	85%

2021 Total and Tax Reserve per Capita

Municipality	Total Reserves Per Capita	Tax Reserves Per Capita
Wilmot	\$ 281	\$ 82
Woolwich	\$ 445	\$ 222
Niagara-on-the-Lake	\$ 713	\$ 246
Markham	\$ 519	\$ 275
Newmarket	\$ 967	\$ 294
Waterloo	\$ 490	\$ 299
Kitchener	\$ 429	\$ 304
Tiny	\$ 515	\$ 305
Lincoln	\$ 588	\$ 307
St. Thomas	\$ 924	\$ 397
Tillsonburg	\$ 422	\$ 422
Strathroy-Caradoc	\$ 1,514	\$ 428
St. Catharines	\$ 441	\$ 437
Minto	\$ 1,246	\$ 457
Guelph-Eramosa	\$ 717	\$ 459
Wellesley	\$ 465	\$ 465
Centre Wellington	\$ 1,075	\$ 485
Central Elgin	\$ 552	\$ 524
Ottawa	\$ 679	\$ 527
Cambridge	\$ 798	\$ 545
Brockville	\$ 942	\$ 547
Pelham	\$ 727	\$ 547
Sault Ste. Marie	\$ 574	\$ 574
Caledon	\$ 579	\$ 579
Bracebridge	\$ 618	\$ 618
Springwater	\$ 1,021	\$ 618
Wellington North	\$ 1,208	\$ 652
Halton Hills	\$ 671	\$ 671
Oshawa	\$ 675	\$ 675
Grimsby	\$ 1,385	\$ 693
Scugog	\$ 699	\$ 699
Grey Highlands	\$ 998	\$ 700
Barrie	\$ 1,307	\$ 702
Puslinch	\$ 706	\$ 706
Milton	\$ 710	\$ 710
Burlington	\$ 722	\$ 722
Quinte West	\$ 1,005	\$ 723
Prince Edward County	\$ 1,095	\$ 732
West Grey	\$ 750	\$ 735

Municipality	Total Reserves Per Capita	Tax Reserves Per Capita
Whitchurch - Stouffville	\$ 947	\$ 753
New Tecumseth	\$ 1,129	\$ 754
Clarington	\$ 755	\$ 755
Sarnia	\$ 1,218	\$ 756
Aylmer	\$ 1,240	\$ 762
Vaughan	\$ 1,182	\$ 763
Brampton	\$ 772	\$ 772
North Grenville	\$ 1,182	\$ 775
North Bay	\$ 1,013	\$ 780
Dryden	\$ 885	\$ 796
Ajax	\$ 820	\$ 820
Greater Sudbury	\$ 1,073	\$ 839
Huntsville	\$ 839	\$ 839
Belleville	\$ 1,665	\$ 844
Hamilton	\$ 1,128	\$ 926
Brantford	\$ 2,070	\$ 962
Whitby	\$ 970	\$ 970
Ingersoll	\$ 983	\$ 983
Georgina	\$ 1,204	\$ 1,037
Wainfleet	\$ 1,064	\$ 1,064
Guelph	\$ 2,083	\$ 1,066
Fort Erie	\$ 1,389	\$ 1,071
Orillia	\$ 1,888	\$ 1,081
Orangeville	\$ 1,868	\$ 1,116
Windsor	\$ 1,203	\$ 1,135
Cornwall	\$ 1,335	\$ 1,149
Mapleton	\$ 1,634	\$ 1,150
Welland	\$ 1,244	\$ 1,159
Mississauga	\$ 1,206	\$ 1,206
Hanover	\$ 2,120	\$ 1,235
Meaford	\$ 1,624	\$ 1,251
Brant County	\$ 1,774	\$ 1,279
Owen Sound	\$ 1,495	\$ 1,304
Oakville	\$ 1,310	\$ 1,310
Toronto	\$ 1,727	\$ 1,320
Gravenhurst	\$ 1,325	\$ 1,325
Espanola	\$ 2,044	\$ 1,327
King	\$ 1,413	\$ 1,337
Thorold	\$ 2,003	\$ 1,414

2021 Total and Tax Reserve per Capita (cont'd)

Municipality	Total Reserves Per Capita	Tax Reserves Per Capita
Thunder Bay	\$ 1,761	\$ 1,444
Aurora	\$ 1,690	\$ 1,479
Norfolk	\$ 1,936	\$ 1,490
Elliot Lake	\$ 2,000	\$ 1,514
Kingston	\$ 2,305	\$ 1,547
Lambton Shores	\$ 2,775	\$ 1,566
South Bruce Peninsula	\$ 2,423	\$ 1,685
North Middlesex	\$ 2,365	\$ 1,688
Kincardine	\$ 3,614	\$ 1,748
East Gwillimbury	\$ 2,321	\$ 1,765
Kenora	\$ 2,047	\$ 1,812
London	\$ 2,566	\$ 1,952
Peterborough	\$ 2,517	\$ 1,993
Middlesex Centre	\$ 2,551	\$ 2,030
Chatham-Kent	\$ 2,227	\$ 2,105
The Blue Mountains	\$ 4,996	\$ 2,149
Parry Sound	\$ 4,581	\$ 2,816
Essex	\$ 2,877	\$ 2,877
Average	\$ 1,360	\$ 978
Median	\$ 1,182	\$ 788
Municipality	Total Reserves Per Capita	Tax Reserves Per Capita
Region Niagara	\$ 580	\$ 388
Region Waterloo	\$ 641	\$ 425
Region Peel	\$ 1,665	\$ 1,073
Region Halton	\$ 2,284	\$ 1,760
District Muskoka	\$ 2,521	\$ 1,842
Region Durham	\$ 2,496	\$ 1,916
Region York	\$ 3,439	\$ 2,814
Average	\$ 1,947	\$ 1,460
Median	\$ 2,284	\$ 1,760
Municipality	Total Reserves Per Capita	Tax Reserves Per Capita
Middlesex County	\$ 110	\$ 80
Elgin County	\$ 303	\$ 303
Bruce County	\$ 447	\$ 447
Simcoe County	\$ 587	\$ 587
Essex County	\$ 595	\$ 595
Dufferin County	\$ 611	\$ 611
Grey County	\$ 672	\$ 672
Wellington County	\$ 1,172	\$ 1,172
Average	\$ 562	\$ 558
Median	\$ 591	\$ 591

Debt

The Ministry of Municipal Affairs and Housing regulates the level of debt that may be incurred by municipalities, such that no more than 25% of the total Own Source Revenue can be used to service debt and other long-term obligations without receiving OMB approval. In addition to confirming that the debt is within the legislated limits, Government Finance Officers' Association (GFOA) recommends the following analysis be undertaken:

Measures of the tax and revenue base, such as:

- Projections of key, relevant economic variables
- Population trends
- Utilization trends for services underlying revenues

Evaluation of trends relating to the government's financial performance, such as:

- Revenues and expenditures
- Net revenues available after meeting operating requirements
- Reliability of revenues expected to pay debt service
- Unreserved fund balance levels



Debt service obligations such as:

- Existing debt service requirements
- Debt service as a percentage of expenditures, or tax or system revenues

There are six financial debt indicators that have been included in the analysis to provide a clear understanding of the overall debt outstanding and the debt servicing costs.

Financial Debt Indicator One: Tax Debt Interest as % of Own Source Revenues

This ratio indicates the extent to which the municipality's own source revenues are committed to debt interest charges. This is calculated using Schedule 40 of the Financial Information Returns and the Own Source Revenues in Schedule 81 less Water/WW revenues in Schedule 12.

Formula

$$\frac{\text{Tax Debt Int.}}{\text{Own Source Rev.}} = \frac{\text{FIR Sch 40 col 2 lines (9910 - 0811 - 0812 - 0831 - 0832)}}{\text{FIR Sch 81 line 2610 - Sch 12 col 3 + 4 lines (0811 + 0812 + 0831 + 0832)}}$$

Financial Debt Indicator Two: Debt Charges as a % of Own Source Revenues (Debt Service Ratio)

Debt Service is the amount of principal and interest that a municipality must pay each year to service the debt (principal and interest expenses). As debt service increases it reduces expenditure flexibility. This shows the % of total debt expenditures, including interest as a % of own source revenue. It is a measure of the municipality's ability to service its debt payments. Schedule 74C has been used for the total debt charges (line 3099) and the tax debt charges (line 3012).

Formula

$$\frac{\text{Total Debt Principal + Interest}}{\text{Total Own Source Revenues}} = \frac{\text{FIR Schedule 74C col 1 + 2 line 3099}}{\text{FIR Schedule 81 line 2610}}$$

$$\frac{\text{Tax Debt Princ + Interest}}{\text{Tax Own Source Revenues}} = \frac{\text{FIR Schedule 74C col 1 + 2 line 3012}}{\text{FIR Sch 81 2610 - Sch 12 col 3 + 4 (0811 + 0812 + 0831 + 0832)}}$$

Target

Credit rating agencies consider that principal and interest should be below 10% of Own Source Revenues.

Interpretations

This indicator will trigger a warning if the increase in debt service consistently exceeds the increase in own source revenues.

Financial Debt Indicator Three: Debt Outstanding per Capita

This provides the debt outstanding as reflected on Schedule 74A divided per population.

Formula

$$\frac{\text{Total Debt Outstanding}}{\text{Population}} = \frac{\text{FIR Schedule 74A line 9930}}{\text{Manifold Data Mining Population}}$$

Financial Debt Indicator Four: Debt Outstanding Per Own Source Revenues

This provides the debt outstanding as reflected on Schedule 74A divided by the municipality's own source revenues as reflected in Schedule 81.

Formula

$$\frac{\text{Total Debt Outstanding}}{\text{Own Source Revenue}} = \frac{\text{FIR Schedule 74A line 9930}}{\text{FIR Schedule 81 line 2610}}$$

Financial Debt Indicator Five: Debt to Reserve Ratio

Formula

$$\frac{\text{Debt Outstanding}}{\text{Res. and Reserve Funds (excl Oblig. Reserve Funds)}} = \frac{\text{FIR Schedule 74A line 9930}}{\text{FIR Schedule 60 col 2 + 3 line 9930}}$$

Financial Debt Indicator Six: Debt Outstanding as a % of Unweighted Assessment

This provides the debt outstanding as reflected on Schedule 74A divided by the municipality's unweighted assessment as reflected in Municipality's by-laws.

Formula

$$\frac{\text{Total Debt Outstanding}}{\text{Unweighted Assessment}} = \frac{\text{FIR Schedule 74A line 9930}}{\text{Municipality's bylaws Assessment}}$$

Target

This indicator provides a measure for financial prudence by comparing total debt to the total reserve balances. Generally, the benchmark suggested by credit rating agencies for this ratio is 1:1 or in other words, debt should not exceed total reserve and reserve fund balances. A 1:1 ratio reflects that for every dollar of debt there is a dollar of reserves.

Tax Debt Interest as a % of Own Source Revenue - Trend

Municipality	2017	2018	2019	2020	2021
Espanola	0.0%	0.0%	0.0%	0.0%	0.0%
Wilmot	0.0%	0.0%	0.0%	0.0%	0.0%
Puslinch	0.2%	0.1%	0.0%	0.0%	0.0%
Tiny	0.0%	0.0%	0.0%	0.0%	0.0%
North Middlesex	0.1%	0.0%	0.0%	0.0%	0.0%
Wellington North	1.8%	0.9%	0.4%	0.1%	0.0%
East Gwillimbury	0.0%	0.0%	0.0%	0.0%	0.0%
South Bruce Peninsula	0.0%	0.0%	0.0%	0.0%	0.0%
Sarnia	0.2%	0.2%	0.3%	0.1%	0.1%
Sault Ste. Marie	0.2%	0.2%	0.1%	0.1%	0.1%
Vaughan	0.4%	0.3%	0.2%	0.2%	0.1%
Thorold	0.3%	0.2%	0.2%	0.1%	0.1%
Markham	0.2%	0.2%	0.2%	0.2%	0.1%
Orillia	0.4%	0.3%	0.2%	0.2%	0.1%
West Grey	0.0%	0.0%	0.0%	0.0%	0.1%
Hanover			0.2%	0.2%	0.1%
Fort Erie	0.5%	0.4%	0.3%	0.3%	0.2%
Kenora	0.0%	0.0%	0.0%	0.0%	0.2%
Wellesley	0.2%	0.2%	0.2%	0.3%	0.2%
Whitby	0.0%	0.0%	0.1%	0.2%	0.2%
Central Elgin	0.5%	0.5%	0.4%	0.3%	0.2%
Aylmer	0.6%	0.3%	0.4%	0.3%	0.2%
Grimsby	0.1%	1.2%	0.3%	0.3%	0.3%
Scugog	0.2%	0.3%	0.3%	0.3%	0.3%
Aurora	0.4%	0.7%	0.4%	0.3%	0.3%
Clarington	0.8%	0.7%	0.5%	0.4%	0.3%
Strathroy-Caradoc	0.7%	0.5%	0.5%	0.3%	0.3%
Ajax	0.6%	0.5%	0.3%	0.4%	0.3%
Dryden	3.6%	1.6%	2.6%	0.7%	0.3%
Wainfleet	0.1%	0.2%	0.1%	0.5%	0.4%
Kincardine	0.6%	0.5%	0.4%	0.3%	0.4%
Georgina	0.4%	0.4%	0.3%	0.3%	0.5%
Windsor	0.9%	0.7%	0.6%	0.6%	0.5%
Guelph-Eramosa	1.6%	1.7%	1.4%	0.6%	0.5%
Meaford	0.9%	0.8%	0.7%	0.6%	0.5%
The Blue Mountains			0.5%	0.3%	0.5%
Springwater	0.9%	0.8%	0.7%	0.6%	0.5%
Chatham-Kent	1.0%	0.9%	0.8%	0.6%	0.5%
Ingersoll	1.1%	0.9%	0.8%	0.7%	0.5%

Tax Debt Interest as a % of Own Source Revenue - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
Kitchener	1.1%	1.0%	0.9%	0.8%	0.6%
Caledon	1.0%	0.9%	0.8%	0.6%	0.6%
Mississauga	0.4%	0.5%	0.5%	0.6%	0.6%
Elliot Lake	0.9%	0.8%	0.8%	0.7%	0.6%
Cambridge	0.3%	0.8%	0.7%	0.7%	0.6%
Grey Highlands	0.4%	0.6%	0.5%	0.6%	0.6%
London	1.0%	0.9%	0.9%	0.8%	0.6%
Brantford	0.5%	0.6%	0.7%	0.7%	0.7%
Hamilton	0.9%	0.8%	0.8%	0.8%	0.7%
North Bay	1.0%	0.9%	0.7%	0.7%	0.7%
Halton Hills	1.2%	1.2%	0.9%	0.9%	0.7%
Thunder Bay	0.7%	0.7%	0.8%	0.8%	0.7%
Woolwich	1.1%	1.0%	0.8%	0.8%	0.7%
Centre Wellington	1.0%	0.8%	0.7%	0.9%	0.8%
Burlington	1.2%	1.1%	1.1%	1.0%	0.9%
Prince Edward County	1.1%	1.1%	0.9%	0.8%	0.9%
Lincoln	0.9%	0.8%	0.8%	0.8%	0.9%
Niagara-on-the-Lake	0.4%	0.4%	0.5%	0.8%	0.9%
Orangeville	1.1%	1.1%	1.0%	0.9%	1.0%
Milton	1.5%	1.2%	1.1%	1.1%	1.0%
Barrie	0.8%	0.8%	0.8%	1.1%	1.0%
Cornwall	0.9%	0.8%	0.8%	0.8%	1.0%
Norfolk	1.1%	1.2%	1.0%	1.1%	1.0%
Huntsville	2.0%	1.7%	1.5%	1.3%	1.1%
Brampton	0.0%	0.0%	1.1%	1.1%	1.1%
Owen Sound	1.2%	1.1%	1.0%	0.8%	1.1%
Guelph	1.2%	1.0%	1.0%	1.1%	1.1%
North Grenville	4.4%	1.4%	2.3%	1.2%	1.2%
Lambton Shores	1.9%	1.7%	1.5%	1.4%	1.2%
Oakville	1.5%	1.4%	1.3%	1.3%	1.2%
Brockville	1.4%	1.4%	1.5%	1.4%	1.2%
Oshawa	1.8%	0.6%	1.6%	1.6%	1.3%
King	1.4%	1.2%	1.1%	1.4%	1.4%
Middlesex Centre	1.6%	1.5%	1.7%	1.5%	1.4%
Bracebridge	1.3%	1.9%	1.7%	1.6%	1.4%
Greater Sudbury	0.3%	0.3%	0.2%	1.2%	1.4%
Peterborough	1.8%	1.9%	1.7%	1.5%	1.5%
Brant County	1.3%	1.8%	1.8%	1.9%	1.7%
St. Thomas	1.0%	1.5%	1.9%	2.0%	1.8%

Tax Debt Interest as a % of Own Source Revenue - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
Essex	2.8%	2.7%	2.6%	2.0%	1.8%
New Tecumseth	0.0%	2.1%	2.0%	2.1%	1.9%
Newmarket	1.7%	1.9%	2.2%	2.2%	1.9%
Mapleton	0.0%	2.9%	2.6%	2.2%	2.1%
Tillsonburg	2.0%	1.9%	2.2%	2.3%	2.2%
Minto	2.5%	2.7%	2.0%	2.1%	2.3%
Quinte West	2.1%	2.6%	2.2%	2.2%	2.3%
Whitchurch - Stouffville	2.9%	2.9%	2.9%	2.5%	2.4%
Belleville	2.4%	2.5%	2.4%	2.4%	2.4%
St. Catharines	2.3%	2.4%	2.7%	2.9%	2.6%
Waterloo	3.3%	3.1%	3.1%	2.9%	2.7%
Welland	2.7%	2.3%	2.5%	2.8%	2.7%
Gravenhurst	4.7%	4.2%	3.7%	3.0%	2.7%
Parry Sound	1.7%	1.6%	2.4%	2.9%	2.9%
Kingston	2.9%	2.9%	3.0%	3.0%	3.0%
Ottawa	3.0%	3.0%	3.1%	4.5%	4.2%
Toronto	3.8%	3.7%	3.8%	4.3%	4.3%
Pelham	4.6%	5.5%	5.3%	5.0%	4.8%
Average	1.2%	1.1%	1.1%	1.1%	1.0%
Median	1.0%	0.9%	0.8%	0.8%	0.7%

Tax Debt Interest as a % of Own Source Revenue - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
District Muskoka	0.4%	0.3%	0.2%	0.2%	0.1%
Region Durham	0.6%	0.5%	0.4%	0.3%	0.3%
Region Halton	0.7%	0.6%	0.5%	0.5%	0.5%
Region Peel	0.9%	0.8%	0.7%	0.7%	0.6%
Region York	1.9%	2.1%	2.0%	2.2%	2.3%
Region Niagara	2.6%	2.6%	2.6%	2.5%	2.6%
Region Waterloo	2.4%	3.1%	3.0%	3.1%	2.9%
Average	1.4%	1.4%	1.4%	1.4%	1.3%
Median	0.9%	0.8%	0.7%	0.7%	0.6%
Grey County	0.0%	0.0%	0.1%	0.1%	0.1%
Middlesex County				0.4%	0.4%
Elgin County	0.4%	0.2%	0.1%	0.1%	0.5%
Simcoe County	0.5%	0.5%	0.5%	0.5%	0.7%
Dufferin County	1.6%	1.3%	1.1%	1.0%	0.8%
Wellington County	1.1%	1.1%	1.0%	1.0%	0.9%
Essex County				1.4%	1.2%
Bruce County	2.2%	1.9%	1.6%	1.4%	1.3%
Average	1.0%	0.8%	0.7%	0.7%	0.7%
Median	0.8%	0.8%	0.7%	0.7%	0.8%

2021 Total and Tax Debt Charges as a % of Own Source Revenues

Municipality	2021 Total Debt Charges as a % of Own Source Revenues	2021 Total less W/WW Debt Charges as a % of Own Source Revenues	Municipality	2021 Total Debt Charges as a % of Own Source Revenues	2021 Total less W/WW Debt Charges as a % of Own Source Revenues
Markham	0.3%	0.0%	Oakville	4.1%	2.4%
Wilmot	0.0%	0.0%	Centre Wellington	7.6%	2.5%
Puslinch	0.0%	0.0%	North Middlesex	1.8%	2.7%
Espanola	3.1%	0.0%	King	2.1%	2.7%
Kingston	7.6%	0.0%	Wainfleet	2.8%	2.7%
Guelph	4.2%	0.0%	Brantford	3.4%	2.8%
Whitby	0.8%	0.0%	County	6.2%	2.9%
Tiny	0.0%	0.0%	Halton Hills	7.6%	3.0%
Scugog	0.9%	0.0%	Wellington North	2.2%	3.1%
East Gwillimbury	0.0%	0.0%	Thunder Bay	6.1%	3.1%
Sault Ste. Marie	1.0%	0.4%	Springwater	2.5%	3.2%
Clarington	2.4%	0.5%	Kenora	2.6%	3.2%
Aurora	1.3%	0.5%	Lincoln	2.7%	3.2%
Windsor	2.0%	0.5%	Burlington	6.7%	3.2%
Peninsula	0.5%	0.6%	Orillia	2.7%	3.3%
Thorold	0.4%	0.6%	Cambridge	3.4%	3.5%
Chatham-Kent	4.5%	0.7%	Middlesex Centre	5.8%	3.5%
Sarnia	0.6%	0.9%	Kitchener	3.1%	3.6%
West Grey	1.9%	0.9%	Cornwall	7.7%	3.7%
Georgina	4.1%	0.9%	Huntsville	3.9%	3.9%
Aylmer	1.0%	1.0%	Ingersoll	4.1%	4.1%
Strathroy-Caradoc	2.7%	1.2%	Mississauga	4.1%	4.1%
The Blue Mountains	1.7%	1.3%	Owen Sound	8.0%	4.5%
Hanover	1.1%	1.4%	Hamilton	4.3%	4.5%
Brampton	1.5%	1.5%	St. Thomas	4.4%	4.7%
Caledon	2.5%	1.6%	Orangeville	3.5%	4.7%
Wellesley	1.6%	1.6%	Brant County	6.5%	4.9%
Grimsby	1.3%	1.6%	Bracebridge	4.9%	4.9%
Meaford	2.9%	1.7%	Waterloo	4.9%	5.3%
Ajax	2.0%	1.7%	London	6.3%	5.4%
Elliot Lake	1.3%	1.7%	Greater Sudbury	4.5%	5.5%
Fort Erie	1.8%	1.7%	New Tecumseth	13.5%	5.5%
Niagara-on-the-Lake	1.9%	1.8%	Dryden	4.7%	5.8%
Stouffville	5.5%	1.8%	Barrie	9.5%	5.9%
Vaughan	1.2%	1.8%	Oshawa	6.0%	6.0%
Central Elgin	15.2%	2.1%	Peterborough	8.4%	6.1%
Milton	5.2%	2.1%	Grey Highlands	5.5%	6.2%
Woolwich	1.8%	2.2%	Newmarket	4.3%	6.3%
Kincardine	2.0%	2.2%	Norfolk	6.0%	6.4%

2021 Total and Tax Debt Charges as a % of Own Source Revenues (cont'd)

Municipality	2021 Total Debt Charges as a % of Own Source Revenues	2021 Total less W/WW Debt Charges as a % of Own Source Revenues
Lambton Shores	4.8%	6.6%
North Bay	8.1%	6.7%
Belleville	6.6%	6.7%
Essex	8.6%	6.7%
North Grenville	7.1%	6.9%
Guelph-Eramosa	5.3%	6.9%
Mapleton	8.2%	7.3%
Gravenhurst	7.6%	7.6%
Brockville	6.6%	8.0%
Ottawa	9.7%	8.2%
Tillsonburg	8.3%	8.3%
Pelham	13.5%	9.3%
Toronto	9.1%	10.5%
Parry Sound	7.4%	10.6%
St. Catharines	8.8%	12.2%
Quinte West	10.5%	13.1%
Welland	9.1%	13.4%
Minto	11.1%	16.8%
Average	4.6%	3.8%
Median	4.1%	3.1%
Municipality	2021 Total Debt Charges as a % of Own Source Revenues	2021 Total less W/WW Debt Charges as a % of Own Source Revenues
Region York	6.6%	0.3%
Region Peel	13.5%	0.4%
District Muskoka	7.8%	0.6%
Region Halton	3.1%	1.4%
Region Durham	1.3%	1.6%
Region Waterloo	10.2%	7.5%
Region Niagara	6.7%	8.1%
Average	7.0%	2.8%
Median	6.7%	1.4%
Essex County	2.2%	0.0%
Middlesex County	2.0%	0.9%
Elgin County	2.2%	2.0%
Simcoe County	2.3%	2.3%
Dufferin County	2.8%	2.8%
Wellington County	3.7%	2.9%
Grey County	3.3%	3.3%
Bruce County	7.1%	7.1%
Average	3.2%	2.6%
Median	2.6%	2.6%

2021 Total Debt Outstanding per Capita

Municipality	Total Debt Outstanding Per Capita	Total less W/WW Debt Outstanding Per Capita	Municipality	Total Debt Outstanding Per Capita	Total less W/WW Debt Outstanding Per Capita
Espanola	\$ 876	\$ -	Centre Wellington	\$ 694	\$ 242
Puslinch	\$ -	\$ -	Cambridge	\$ 402	\$ 244
Wilmot	\$ -	\$ -	Halton Hills	\$ 250	\$ 250
East Gwillimbury	\$ -	\$ -	Central Elgin	\$ 2,161	\$ 254
South Bruce Peninsula	\$ 22	\$ -	Caledon	\$ 263	\$ 263
Tiny	\$ -	\$ 2	Oshawa	\$ 265	\$ 265
Markham	\$ 26	\$ 26	Lincoln	\$ 268	\$ 268
Thorold	\$ 28	\$ 28	Niagara-on-the-Lake	\$ 300	\$ 284
Sarnia	\$ 49	\$ 49	Milton	\$ 313	\$ 313
Guelph-Eramosa	\$ 255	\$ 56	Mississauga	\$ 316	\$ 316
Wellesley	\$ 59	\$ 59	Grey Highlands	\$ 385	\$ 331
Aylmer	\$ 62	\$ 59	Wellington North	\$ 420	\$ 367
Fort Erie	\$ 136	\$ 64	Waterloo	\$ 387	\$ 371
Scugog	\$ 69	\$ 69	Burlington	\$ 384	\$ 384
Clarington	\$ 71	\$ 71	Orangeville	\$ 424	\$ 398
Hanover	\$ 71	\$ 71	Newmarket	\$ 409	\$ 401
Ajax	\$ 75	\$ 75	London	\$ 552	\$ 402
Grimsby	\$ 82	\$ 82	Bracebridge	\$ 434	\$ 434
West Grey	\$ 97	\$ 83	Oakville	\$ 447	\$ 447
Strathroy-Caradoc	\$ 137	\$ 86	New Tecumseth	\$ 1,479	\$ 448
Woolwich	\$ 93	\$ 88	Lambton Shores	\$ 557	\$ 450
Sault Ste. Marie	\$ 89	\$ 89	Hamilton	\$ 670	\$ 476
North Middlesex	\$ 122	\$ 103	Middlesex Centre	\$ 926	\$ 489
Orillia	\$ 109	\$ 109	Prince Edward County	\$ 1,441	\$ 505
Whitby	\$ 117	\$ 117	King	\$ 595	\$ 506
Springwater	\$ 127	\$ 127	Owen Sound	\$ 1,236	\$ 507
Dryden	\$ 1,011	\$ 130	Mapleton	\$ 884	\$ 528
Elliot Lake	\$ 141	\$ 141	Whitchurch - Stouffville	\$ 538	\$ 538
Ingersoll	\$ 154	\$ 154	Norfolk	\$ 1,060	\$ 544
Windsor	\$ 224	\$ 155	Brantford	\$ 747	\$ 575
Aurora	\$ 172	\$ 172	North Bay	\$ 822	\$ 598
Brampton	\$ 176	\$ 176	Brockville	\$ 884	\$ 600
Vaughan	\$ 182	\$ 182	The Blue Mountains	\$ 683	\$ 603
Wainfleet	\$ 183	\$ 183	Kenora	\$ 682	\$ 608
Meaford	\$ 353	\$ 186	Essex	\$ 804	\$ 613
Georgina	\$ 439	\$ 188	Tillsonburg	\$ 702	\$ 702
Chatham-Kent	\$ 454	\$ 191	Minto	\$ 1,264	\$ 704
Kitchener	\$ 219	\$ 219	North Grenville	\$ 962	\$ 750
Huntsville	\$ 229	\$ 229	Welland	\$ 1,078	\$ 777

2021 Total Debt Outstanding per Capita (cont'd)

Municipality	Total Debt Outstanding Per Capita	Total less W/WW Debt Outstanding Per Capita
St. Thomas	\$ 854	\$ 803
St. Catharines	\$ 864	\$ 818
Cornwall	\$ 1,012	\$ 829
Barrie	\$ 2,155	\$ 832
Kincardine	\$ 917	\$ 917
Guelph	\$ 917	\$ 917
Brant County	\$ 1,167	\$ 930
Gravenhurst	\$ 933	\$ 933
Thunder Bay	\$ 1,798	\$ 965
Peterborough	\$ 1,289	\$ 1,025
Quinte West	\$ 2,394	\$ 1,139
Greater Sudbury	\$ 1,436	\$ 1,223
Belleville	\$ 1,882	\$ 1,594
Pelham	\$ 1,627	\$ 1,607
Kingston	\$ 2,703	\$ 1,965
Parry Sound	\$ 2,667	\$ 2,042
Ottawa	\$ 3,181	\$ 2,577
Toronto	\$ 2,915	\$ 2,915
Average	\$ 672	\$ 475
Median	\$ 422	\$ 314
District Muskoka	\$ 566	\$ 62
Region Peel	\$ 860	\$ 110
Region Durham	\$ 143	\$ 134
Region Halton	\$ 382	\$ 154
Region Niagara	\$ 839	\$ 652
Region Waterloo	\$ 1,163	\$ 864
Region York	\$ 2,768	\$ 970
Average	\$ 960	\$ 421
Median	\$ 839	\$ 154
Grey County	\$ 6	\$ 6
Middlesex County	\$ 7	\$ 7
Essex County	\$ 62	\$ 62
Dufferin County	\$ 170	\$ 170
Simcoe County	\$ 204	\$ 204
Bruce County	\$ 208	\$ 208
Elgin County	\$ 240	\$ 240
Wellington County	\$ 318	\$ 318
Average	\$ 152	\$ 152
Median	\$ 187	\$ 187

2021 Debt Outstanding as a % of Own Source Revenues

Municipality	Debt Outstanding as a % of Own Source Revenues
Puslinch	0.0%
Wilmot	0.0%
East Gwillimbury	0.0%
Tiny	0.1%
South Bruce Peninsula	1.1%
Thorold	1.9%
Markham	2.4%
Sarnia	2.6%
Sault Ste. Marie	3.6%
Hanover	3.7%
Orillia	4.1%
Aylmer	4.3%
North Middlesex	4.8%
Grimsby	7.0%
Scugog	7.9%
Fort Erie	8.4%
West Grey	8.5%
Elliot Lake	8.7%
Clarington	8.7%
Wellesley	9.0%
Strathroy-Caradoc	9.4%
Windsor	9.6%
Ajax	10.6%
Aurora	11.0%
Woolwich	12.0%
Whitby	12.3%
Vaughan	12.5%
Springwater	12.5%
Ingersoll	13.1%
Kitchener	14.9%
Meaford	15.7%
Wainfleet	16.2%
Brampton	17.8%
Chatham-Kent	18.5%
Niagara-on-the-Lake	18.6%
Huntsville	20.1%
Caledon	21.1%
The Blue Mountains	21.7%
Kenora	22.5%

Municipality	Debt Outstanding as a % of Own Source Revenues
Halton Hills	24.0%
Orangeville	24.1%
London	24.2%
Lincoln	25.4%
Grey Highlands	25.9%
Lambton Shores	26.2%
Hamilton	27.3%
Guelph-Eramosa	28.1%
Oshawa	28.3%
Mississauga	28.6%
Waterloo	30.2%
Newmarket	30.6%
Cambridge	31.3%
Brantford	31.4%
Burlington	31.4%
North Bay	33.1%
Wellington North	34.2%
Dryden	34.3%
King	34.6%
Oakville	34.7%
Georgina	34.8%
Guelph	35.8%
Bracebridge	36.4%
Espanola	37.9%
Cornwall	38.6%
Brockville	38.7%
Kincardine	39.1%
Thunder Bay	40.2%
St. Thomas	40.5%
Whitchurch - Stouffville	41.0%
Milton	41.3%
Peterborough	48.2%
Norfolk	49.6%
Essex	52.6%
Greater Sudbury	53.5%
Middlesex Centre	53.6%
Owen Sound	56.5%
Brant County	56.9%
Tillsonburg	59.9%

2021 Debt Outstanding as % of Own Source Revenues (cont'd)

Municipality	Debt Outstanding as a % of Own Source Revenues
St. Catharines	60.3%
Prince Edward County	61.4%
Gravenhurst	63.5%
Centre Wellington	67.1%
North Grenville	67.4%
Welland	70.2%
Belleville	71.9%
Mapleton	85.4%
Kingston	87.6%
Toronto	88.6%
Parry Sound	91.8%
Barrie	93.1%
Minto	97.9%
Ottawa	116.3%
New Tecumseth	118.3%
Central Elgin	122.5%
Pelham	124.8%
Quinte West	128.1%
Average	35.8%
Median	28.5%
Municipality	Debt Outstanding as a % of Own Source Revenues
Region Durham	9.5%
District Muskoka	26.4%
Region Halton	29.8%
Region Niagara	61.7%
Region Peel	68.2%
Region Waterloo	86.3%
Region York	185.7%
Average	66.8%
Median	61.7%
Grey County	0.7%
Middlesex County	7.1%
Essex County	18.9%
Dufferin County	22.8%
Wellington County	24.0%
Bruce County	24.6%
Elgin County	25.4%
Simcoe County	33.3%
Average	19.6%
Median	23.4%

Debt to Reserve Ratio - Trend

This includes discretionary reserves and all outstanding debt as reflected on Schedules 60 and 74A of the 2021 FIRs. Note Reserves excludes obligatory reserves.

Municipality	2017	2018	2019	2020	2021
Puslinch	0.0	-	-	-	-
Wilmot	-	-	-	-	-
East Gwillimbury	-	-	-	-	-
Tiny	0.0	0.0	0.0	0.0	0.0
South Bruce Peninsula	-	0.0	0.0	0.0	0.0
Thorold	0.0	0.0	0.0	0.0	0.0
Hanover			0.1	0.0	0.0
Sarnia	0.3	0.2	0.2	0.1	0.0
Aylmer	0.1	0.2	0.1	0.1	0.0
Markham	0.1	0.1	0.1	0.1	0.1
North Middlesex	0.2	0.1	0.1	0.1	0.1
Orillia	(3.1)	(2.1)	(1.3)	0.1	0.1
Grimsby	0.2	0.5	0.1	0.1	0.1
Elliot Lake	0.2	0.1	0.1	0.1	0.1
Strathroy-Caradoc	0.4	0.2	0.2	0.1	0.1
Ajax	0.1	0.1	0.1	0.1	0.1
Clarington	0.2	0.2	0.2	0.1	0.1
Fort Erie	0.3	0.3	0.2	0.1	0.1
Scugog	0.2	0.2	0.2	0.1	0.1
Aurora	0.1	0.2	0.1	0.1	0.1
Whitby	-	0.0	0.0	0.1	0.1
Springwater	0.2	0.2	0.2	0.2	0.1
Wellesley	0.2	0.1	0.2	0.2	0.1
West Grey	-	0.1	0.1	0.2	0.1
The Blue Mountains			0.1	0.1	0.1
Vaughan	0.2	0.2	0.2	0.2	0.2
Sault Ste. Marie	0.4	0.3	0.2	0.2	0.2
Ingersoll	0.5	0.4	0.3	0.2	0.2
Wainfleet	0.0	0.1	0.4	0.3	0.2
Windsor	0.5	0.4	0.3	0.2	0.2
Lambton Shores	0.6	0.5	0.4	0.3	0.2
Chatham-Kent	0.6	0.5	0.4	0.3	0.2
Woolwich	0.3	0.3	0.2	0.2	0.2
London	0.5	0.4	0.4	0.3	0.2
Meaford	0.6	0.5	0.4	0.4	0.2
Orangeville	1.4	0.4	0.3	0.3	0.2
Brampton	0.2	0.2	0.2	0.2	0.2

Debt to Reserve Ratio - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
Kincardine	0.1	0.1	0.1	0.1	0.3
Mississauga	0.4	0.4	0.4	0.3	0.3
Huntsville	1.3	0.7	0.5	0.4	0.3
Essex	0.5	0.4	0.3	0.3	0.3
Kenora	-	-	-	-	0.3
Oakville	0.6	0.6	0.6	0.5	0.3
Wellington North	0.3	0.2	0.2	0.1	0.3
Guelph-Eramosa	1.2	1.0	0.8	0.5	0.4
Brantford	0.8	0.5	0.5	0.4	0.4
Middlesex Centre	1.2	1.0	0.8	0.5	0.4
Georgina	0.3	0.2	0.3	0.3	0.4
Halton Hills	0.6	0.5	0.4	0.5	0.4
Grey Highlands	0.5	0.4	0.5	0.5	0.4
Oshawa	1.0	0.8	0.7	0.5	0.4
Niagara-on-the-Lake	0.2	0.2	0.3	0.4	0.4
King	0.6	0.5	0.7	0.5	0.4
Newmarket	0.6	0.9	0.8	0.6	0.4
Espanola	0.8	1.2	0.5	0.4	0.4
Milton	0.7	0.6	0.5	0.4	0.4
Guelph	0.6	0.4	0.5	0.4	0.4
Caledon	0.4	0.4	0.4	0.3	0.5
Lincoln	0.2	0.2	0.3	0.4	0.5
Cambridge	0.5	0.4	0.4	0.4	0.5
Kitchener	1.3	1.0	0.8	0.6	0.5
Peterborough	1.1	1.1	0.9	0.6	0.5
Burlington	0.7	0.8	0.7	0.6	0.5
Mapleton	0.9	0.7	0.6	0.5	0.5
Norfolk	0.7	0.6	0.8	0.8	0.5
Whitchurch - Stouffville	1.6	1.8	1.3	0.8	0.6
Parry Sound	0.8	0.7	0.8	0.6	0.6
Hamilton	0.6	0.7	0.7	0.6	0.6
Centre Wellington	0.9	0.8	0.7	0.7	0.6
Brant County	0.9	0.8	0.9	0.8	0.7
Bracebridge	1.0	0.8	0.6	0.6	0.7
Gravenhurst	1.6	1.3	1.0	0.8	0.7
Cornwall	0.9	0.8	0.8	0.7	0.8
Waterloo	1.6	0.9	0.9	0.9	0.8

Debt to Reserve Ratio - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
North Bay	1.3	1.0	1.1	1.1	0.8
North Grenville	1.5	1.3	1.1	0.8	0.8
Owen Sound	0.7	0.9	0.8	0.9	0.8
Welland	1.4	1.3	0.8	0.9	0.9
St. Thomas	1.3	1.3	1.2	1.0	0.9
Brockville	2.4	1.9	1.3	1.2	0.9
Minto	1.0	1.1	0.8	0.7	1.0
Thunder Bay	1.8	1.7	1.6	1.3	1.0
Belleville	1.5	1.6	1.4	1.3	1.1
Dryden	2.1	1.9	1.4	1.4	1.1
Kingston	1.4	1.3	1.3	1.3	1.2
New Tecumseth	-	2.0	1.7	1.4	1.3
Prince Edward County	3.0	2.7	2.0	2.0	1.3
Greater Sudbury	0.5	0.5	0.5	1.7	1.3
Barrie	2.7	2.3	2.3	1.9	1.6
Tillsonburg	2.5	3.1	2.9	2.8	1.7
Toronto	2.1	2.1	2.2	1.9	1.7
St. Catharines	1.9	2.1	2.2	2.4	2.0
Pelham	16.4	10.2	6.3	3.3	2.2
Quinte West	3.1	2.8	2.3	2.7	2.4
Central Elgin	3.5	4.1	4.2	4.9	3.9
Ottawa	4.3	3.8	5.4	5.1	4.7
Average	1.0	0.9	0.7	0.7	0.6
Median	0.6	0.5	0.4	0.4	0.4

Debt to Reserve Ratio - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
Region Durham	0.1	0.1	0.0	0.0	0.1
Region Halton	0.3	0.3	0.2	0.2	0.2
District Muskoka	0.6	0.5	0.4	0.3	0.2
Region Peel	0.8	0.7	0.6	0.6	0.5
Region York	1.3	1.1	1.0	0.9	0.8
Region Niagara	1.2	1.2	1.4	1.5	1.4
Region Waterloo	2.3	2.1	2.1	1.9	1.8
Average	0.9	0.8	0.8	0.8	0.7
Median	0.8	0.7	0.6	0.6	0.5
Grey County	0.0	0.1	0.1	0.1	0.0
Middlesex County				0.1	0.1
Essex County				0.1	0.1
Wellington County	0.4	0.4	0.4	0.3	0.3
Dufferin County	0.7	0.6	0.4	0.4	0.3
Simcoe County	0.1	0.1	0.2	0.2	0.3
Bruce County	0.8	0.8	0.7	0.6	0.5
Elgin County	0.3	0.1	0.2	0.5	0.8
Average	0.4	0.3	0.3	0.3	0.3
Median	0.3	0.3	0.3	0.3	0.3

Debt Outstanding per \$100,000 of Unweighted Assessment - Trend

Municipality	2017	2018	2019	2020	2021
Puslinch	\$ 6	\$ -	\$ -	\$ -	\$ -
Wilmot	\$ -	\$ -	\$ -	\$ -	\$ -
East Gwillimbury	\$ -	\$ -	\$ -	\$ -	\$ -
Tiny	\$ 1	\$ 1	\$ 1	\$ 1	\$ 1
Markham	\$ 14	\$ 12	\$ 11	\$ 10	\$ 9
South Bruce Peninsula	\$ -	\$ 42	\$ 28	\$ 14	\$ 10
Thorold	\$ 54	\$ 45	\$ 38	\$ 32	\$ 25
Wellesley	\$ 36	\$ 28	\$ 39	\$ 33	\$ 29
Scugog	\$ 53	\$ 47	\$ 41	\$ 36	\$ 33
North Middlesex	\$ 109	\$ 79	\$ 55	\$ 51	\$ 38
Sarnia	\$ 172	\$ 157	\$ 157	\$ 59	\$ 47
Clarington	\$ 130	\$ 99	\$ 76	\$ 60	\$ 47
Woolwich	\$ 82	\$ 71	\$ 61	\$ 55	\$ 49
Grimsby	\$ 92	\$ 235	\$ 64	\$ 56	\$ 49
Ajax	\$ 68	\$ 44	\$ 67	\$ 54	\$ 49
Vaughan	\$ 66	\$ 63	\$ 64	\$ 63	\$ 57
West Grey	\$ -	\$ 32	\$ 23	\$ 70	\$ 58
Aurora	\$ 35	\$ 61	\$ 50	\$ 43	\$ 63
Whitby	\$ -	\$ 18	\$ 16	\$ 71	\$ 66
Springwater	\$ 135	\$ 112	\$ 93	\$ 81	\$ 67
Hanover			\$ 118	\$ 96	\$ 75
Aylmer	\$ 153	\$ 133	\$ 115	\$ 94	\$ 79
Orillia	\$ 259	\$ 196	\$ 140	\$ 141	\$ 85
Sault Ste. Marie	\$ 196	\$ 157	\$ 118	\$ 115	\$ 93
Niagara-on-the-Lake	\$ 60	\$ 46	\$ 67	\$ 88	\$ 103
Caledon	\$ 74	\$ 92	\$ 87	\$ 77	\$ 104
Halton Hills	\$ 226	\$ 178	\$ 165	\$ 146	\$ 112
Strathroy-Caradoc	\$ 286	\$ 220	\$ 160	\$ 143	\$ 112
Wainfleet	\$ 17	\$ 33	\$ 151	\$ 130	\$ 112
Brampton	\$ 97	\$ 88	\$ 105	\$ 101	\$ 114
Fort Erie	\$ 233	\$ 195	\$ 161	\$ 137	\$ 114
Huntsville	\$ 207	\$ 182	\$ 154	\$ 136	\$ 116
Guelph-Eramosa	\$ 278	\$ 237	\$ 200	\$ 136	\$ 116
The Blue Mountains			\$ 82	\$ 71	\$ 138
Mississauga	\$ 103	\$ 113	\$ 121	\$ 103	\$ 138
Oakville	\$ 213	\$ 193	\$ 168	\$ 162	\$ 148
Ingersoll	\$ 385	\$ 317	\$ 255	\$ 208	\$ 153
Burlington	\$ 221	\$ 223	\$ 194	\$ 178	\$ 160
Milton	\$ 225	\$ 179	\$ 165	\$ 138	\$ 163

Debt Outstanding per \$100,000 of Unweighted Assessment - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
King	\$ 178	\$ 146	\$ 219	\$ 190	\$ 163
Lincoln	\$ 138	\$ 117	\$ 163	\$ 185	\$ 167
Grey Highlands	\$ 212	\$ 176	\$ 186	\$ 201	\$ 169
Kitchener	\$ 270	\$ 233	\$ 200	\$ 193	\$ 181
Newmarket	\$ 198	\$ 303	\$ 224	\$ 206	\$ 184
Whitchurch - Stouffville	\$ 273	\$ 287	\$ 245	\$ 221	\$ 197
Meaford	\$ 355	\$ 300	\$ 262	\$ 233	\$ 201
Oshawa	\$ 405	\$ 338	\$ 281	\$ 245	\$ 208
Lambton Shores	\$ 431	\$ 359	\$ 299	\$ 255	\$ 221
Bracebridge	\$ 345	\$ 311	\$ 277	\$ 253	\$ 227
Waterloo	\$ 348	\$ 314	\$ 292	\$ 265	\$ 239
Wellington North	\$ 277	\$ 182	\$ 109	\$ 45	\$ 243
Georgina	\$ 150	\$ 123	\$ 170	\$ 150	\$ 244
Elliot Lake	\$ 492	\$ 427	\$ 363	\$ 318	\$ 289
Windsor	\$ 527	\$ 457	\$ 399	\$ 350	\$ 300
Orangeville	\$ 806	\$ 316	\$ 266	\$ 346	\$ 309
Cambridge	\$ 240	\$ 202	\$ 228	\$ 249	\$ 316
Mapleton	\$ 421	\$ 353	\$ 296	\$ 266	\$ 338
Chatham-Kent	\$ 710	\$ 586	\$ 479	\$ 410	\$ 340
Gravenhurst	\$ 569	\$ 522	\$ 408	\$ 379	\$ 347
Middlesex Centre	\$ 573	\$ 546	\$ 475	\$ 440	\$ 405
Centre Wellington	\$ 531	\$ 456	\$ 393	\$ 393	\$ 415
Kincardine	\$ 159	\$ 122	\$ 85	\$ 176	\$ 445
Hamilton	\$ 598	\$ 646	\$ 535	\$ 535	\$ 483
London	\$ 740	\$ 698	\$ 646	\$ 589	\$ 511
Kenora	\$ -	\$ -	\$ -	\$ -	\$ 550
Guelph	\$ 566	\$ 458	\$ 521	\$ 461	\$ 611
Brant County	\$ 846	\$ 742	\$ 783	\$ 711	\$ 644
North Grenville	\$ 694	\$ 935	\$ 855	\$ 748	\$ 664
Brantford	\$ 755	\$ 780	\$ 727	\$ 662	\$ 672
Norfolk	\$ 642	\$ 544	\$ 718	\$ 764	\$ 696
Tillsonburg	\$ 610	\$ 781	\$ 784	\$ 798	\$ 731
Prince Edward County	\$ 966	\$ 838	\$ 796	\$ 844	\$ 779
North Bay	\$ 1,064	\$ 871	\$ 949	\$ 961	\$ 784
Essex	\$ 1,164	\$ 1,030	\$ 893	\$ 758	\$ 785
St. Catharines	\$ 759	\$ 859	\$ 845	\$ 834	\$ 786
Brockville	\$ 1,202	\$ 1,067	\$ 1,123	\$ 1,003	\$ 881
New Tecumseth	\$ -	\$ 1,001	\$ 943	\$ 873	\$ 909
Minto	\$ 851	\$ 873	\$ 723	\$ 640	\$ 927

Debt Outstanding per \$100,000 of Unweighted Assessment - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
St. Thomas	\$ 1,036	\$ 1,135	\$ 1,015	\$ 1,130	\$ 1,032
Pelham	\$ 1,246	\$ 1,114	\$ 1,127	\$ 1,138	\$ 1,034
Toronto	\$ 974	\$ 967	\$ 984	\$ 1,052	\$ 1,107
Dryden	\$ 2,764	\$ 2,261	\$ 1,730	\$ 1,277	\$ 1,131
Peterborough	\$ 1,414	\$ 1,443	\$ 1,237	\$ 1,306	\$ 1,136
Espanola	\$ 1,490	\$ 1,405	\$ 1,319	\$ 1,253	\$ 1,190
Welland	\$ 1,011	\$ 1,061	\$ 989	\$ 951	\$ 1,220
Cornwall	\$ 1,181	\$ 1,119	\$ 1,045	\$ 1,074	\$ 1,256
Central Elgin	\$ 2,093	\$ 1,825	\$ 1,590	\$ 1,465	\$ 1,312
Greater Sudbury	\$ 442	\$ 424	\$ 379	\$ 1,404	\$ 1,321
Owen Sound	\$ 1,066	\$ 1,248	\$ 1,110	\$ 1,437	\$ 1,327
Barrie	\$ 1,589	\$ 1,389	\$ 1,477	\$ 1,420	\$ 1,495
Thunder Bay	\$ 1,926	\$ 1,889	\$ 1,845	\$ 1,838	\$ 1,762
Belleville	\$ 1,821	\$ 1,928	\$ 1,717	\$ 1,937	\$ 1,793
Ottawa	\$ 1,473	\$ 1,349	\$ 1,669	\$ 1,853	\$ 1,905
Kingston	\$ 2,226	\$ 1,989	\$ 1,895	\$ 2,078	\$ 1,958
Quinte West	\$ 2,303	\$ 2,065	\$ 1,849	\$ 2,445	\$ 2,280
Parry Sound	\$ 1,967	\$ 1,787	\$ 2,435	\$ 2,264	\$ 2,554
Average	\$ 557	\$ 528	\$ 491	\$ 496	\$ 493
Median	\$ 282	\$ 302	\$ 236	\$ 214	\$ 224

Debt Outstanding per \$100,000 of Unweighted Assessment - Trend (cont'd)

Municipality	2017	2018	2019	2020	2021
Region Durham	\$ 119	\$ 89	\$ 63	\$ 46	\$ 89
District Muskoka	\$ 266	\$ 238	\$ 198	\$ 179	\$ 142
Region Halton	\$ 245	\$ 216	\$ 185	\$ 169	\$ 153
Region Peel	\$ 556	\$ 489	\$ 435	\$ 470	\$ 439
Region Niagara	\$ 619	\$ 602	\$ 614	\$ 662	\$ 653
Region Waterloo	\$ 918	\$ 860	\$ 834	\$ 837	\$ 833
Region York	\$ 1,167	\$ 1,055	\$ 957	\$ 998	\$ 939
Average	\$ 556	\$ 507	\$ 470	\$ 480	\$ 464
Median	\$ 556	\$ 489	\$ 435	\$ 470	\$ 439
Grey County	\$ 10	\$ 26	\$ 21	\$ 17	\$ 3
Middlesex County				\$ 30	\$ 24
Dufferin County	\$ -	\$ 145	\$ 118	\$ 108	\$ 98
Bruce County	\$ 161	\$ 141	\$ -	\$ 130	\$ 104
Simcoe County	\$ 32	\$ 25	\$ 61	\$ 54	\$ 111
Essex County				\$ 123	\$ 115
Elgin County	\$ -	\$ 28	\$ -	\$ 92	\$ 150
Wellington County	\$ 158	\$ 178	\$ 194	\$ 171	\$ 158
Average	\$ 60	\$ 90	\$ 66	\$ 91	\$ 96
Median	\$ 21	\$ 84	\$ 41	\$ 100	\$ 108

Taxes Receivable as a % of Taxes Levied

This ratio is a strong indicator of the strength of a local economy and the ability of residents to pay their annual taxes. This is calculated using Schedule 72A of the Financial Information Returns.

Formula

$$\frac{\text{Taxes Receivable}}{\text{Taxes Levied}} = \frac{\text{FIR Schedule 72A line 0290}}{\text{FIR Schedule 72A line 0220}}$$

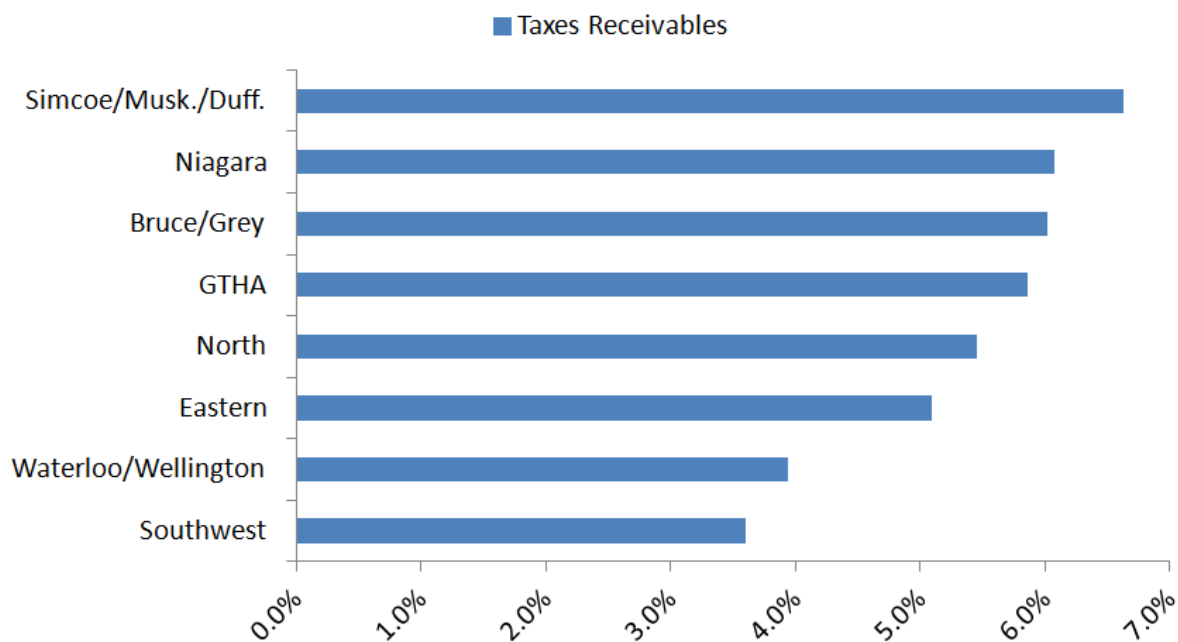
Target

Credit Rating agencies consider over 8% a negative factor.

Interpretations

If this percentage increases over time, it may indicate a decline in the municipality's economic health.

Taxes Receivable as a % of Tax Levied - By Location



Taxes Receivable as a % of Tax Levied - Trend by Location

Municipality	2017	2018	2019	2020	2021
Peterborough	2.3%	1.9%	1.5%	1.3%	1.1%
Kingston	2.1%	1.5%	1.1%	1.3%	1.2%
Cornwall	4.2%	3.2%	3.0%	3.7%	2.9%
Belleville	2.8%	2.6%	2.0%	3.5%	3.5%
Ottawa	5.2%	5.0%	5.1%	5.0%	4.4%
Prince Edward County	8.6%	6.1%	7.1%	10.9%	5.2%
Quinte West	9.0%	5.9%	5.7%	7.6%	5.9%
North Grenville	8.6%	8.5%	9.8%	9.1%	7.7%
Brockville	10.4%	11.8%	12.1%	13.4%	13.9%
Eastern Average	5.9%	5.2%	5.3%	6.2%	5.1%
Eastern Median	5.2%	5.0%	5.1%	5.0%	4.4%
Municipality	2017	2018	2019	2020	2021
Sault Ste. Marie	19.5%	3.5%	1.8%	1.9%	2.0%
Greater Sudbury	3.0%	2.7%	2.8%	3.2%	3.1%
Kenora	1.0%	1.3%	0.2%	5.1%	4.1%
Elliot Lake	7.9%	9.0%	7.1%	8.5%	4.7%
Thunder Bay	5.8%	4.9%	4.7%	5.7%	5.1%
North Bay	4.5%	3.8%	4.0%	4.8%	5.9%
Dryden	8.3%	7.9%	7.2%	7.5%	6.9%
Espanola	7.3%	8.9%	6.6%	9.5%	8.4%
Parry Sound	3.4%	4.2%	5.9%	8.9%	8.7%
North Average	6.7%	5.1%	4.5%	6.1%	5.4%
North Median	5.8%	4.2%	4.7%	5.7%	5.1%

Taxes Receivable as a % of Tax Levied - Trend by Location (cont'd)

Municipality	2017	2018	2019	2020	2021
Orangeville	1.1%	4.1%	3.9%	4.2%	3.6%
Barrie	5.0%	5.6%	5.0%	5.9%	5.2%
Tiny	8.3%	7.4%	6.9%	6.4%	5.3%
Gravenhurst	6.5%	7.2%	5.6%	5.5%	5.6%
Springwater	8.6%	8.9%	8.3%	8.9%	6.8%
Orillia	8.4%	7.6%	8.1%	9.4%	7.2%
New Tecumseth		9.4%	8.0%	9.0%	7.5%
Bracebridge	7.6%	6.9%	7.2%	8.3%	7.8%
Huntsville	12.5%	13.0%	13.1%	13.2%	10.6%
Simcoe/Musk./Duff. Average	7.2%	7.8%	7.3%	7.9%	6.6%
Simcoe/Musk./Duff. Median	7.9%	7.4%	7.2%	8.3%	6.8%
Municipality	2017	2018	2019	2020	2021
St. Thomas	6.0%	5.6%	4.3%	2.1%	-1.8%
Sarnia	1.6%	2.3%	1.5%	1.1%	1.2%
Ingersoll	3.5%	3.1%	3.5%	2.8%	1.3%
London	2.0%	2.0%	1.7%	2.4%	1.6%
Brantford	3.7%	2.6%	1.4%	2.9%	2.1%
Tillsonburg	2.6%	2.4%	3.0%	1.5%	2.3%
Middlesex Centre	5.1%	4.7%	3.5%	3.6%	2.4%
Brant County	3.8%	3.1%	2.6%	4.3%	2.7%
Strathroy-Caradoc	5.3%	4.0%	3.4%	3.3%	2.9%
Aylmer	3.7%	3.5%	4.2%	3.2%	3.5%
Chatham-Kent	4.8%	2.5%	1.6%	3.3%	3.6%
Essex	4.9%	3.5%	3.5%	4.0%	4.3%
North Middlesex	4.9%	5.5%	6.5%	6.7%	4.5%
Central Elgin	10.1%	109.9%	10.7%	9.6%	6.6%
Lambton Shores	6.1%	5.5%	5.6%	6.3%	6.8%
Norfolk	8.5%	8.4%	8.9%	8.8%	8.3%
Windsor	8.3%	7.1%	7.0%	8.6%	8.7%
Southwest Average	5.0%	10.3%	4.3%	4.4%	3.6%
Southwest Median	4.9%	3.5%	3.5%	3.3%	2.9%

Taxes Receivable as a % of Tax Levied - Trend by Location (cont'd)

Municipality	2017	2018	2019	2020	2021
Burlington	2.6%	2.3%	2.6%	3.1%	2.4%
Milton	3.5%	4.2%	3.2%	4.4%	2.7%
Oshawa	2.8%	2.8%	2.6%	3.1%	2.7%
Mississauga	2.1%	2.7%	2.8%	4.7%	3.2%
Halton Hills	4.0%	4.5%	4.2%	5.3%	3.9%
Oakville	3.6%	3.8%	4.0%	6.0%	4.1%
Clarington	4.5%	4.5%	4.6%	4.3%	4.4%
Markham	3.8%	3.6%	3.6%	4.9%	4.4%
Newmarket	2.3%	2.4%	3.0%	7.4%	4.5%
Whitby	4.6%	4.4%	4.8%	5.2%	4.6%
Brampton	5.0%	5.5%	5.3%	7.0%	5.3%
Toronto	4.0%	3.6%	3.8%	6.7%	5.5%
Ajax	4.0%	4.2%	4.1%	5.4%	5.6%
Aurora	6.0%	7.7%	6.7%	10.0%	6.8%
Scugog	7.5%	7.7%	8.0%	8.1%	7.0%
Hamilton	7.4%	7.5%	7.8%	7.4%	7.0%
Caledon	5.5%	5.4%	5.7%	7.3%	7.3%
Vaughan	5.0%	5.6%	5.4%	6.4%	7.8%
East Gwillimbury	6.8%	8.0%	8.7%	8.9%	8.1%
King	11.9%	12.8%	12.9%	12.2%	8.6%
Georgina	7.0%	7.2%	7.9%	9.5%	10.7%
Whitchurch - Stouffville	8.0%	7.3%	10.3%	10.7%	12.5%
GTHA Average	5.1%	5.4%	5.5%	6.7%	5.9%
GTHA Median	4.6%	4.5%	4.7%	6.5%	5.4%
Municipality	2017	2018	2019	2020	2021
Guelph	2.2%	1.7%	1.6%	1.6%	1.5%
Wellesley	3.7%	2.2%	2.3%	2.4%	1.7%
Wilmot	2.6%	3.4%	3.2%	3.4%	2.5%
Waterloo	4.7%	5.1%	4.2%	5.0%	3.8%
Woolwich	3.8%	4.5%	4.2%	4.2%	3.9%
Wellington North	7.9%	5.1%	4.7%	4.7%	4.1%
Minto	8.7%	8.0%	5.4%	4.4%	4.2%
Centre Wellington	4.0%	3.5%	4.1%	4.6%	4.2%
Cambridge	5.8%	6.1%	6.4%	5.5%	4.9%
Kitchener	4.3%	4.2%	4.9%	5.1%	5.0%
Puslinch	4.3%	4.8%	4.6%	5.2%	5.0%
Mapleton	10.1%	6.8%	5.5%	6.4%	5.1%
Guelph-Eramosa	6.3%	6.0%	5.7%	6.4%	5.4%
Waterloo/Wellington Average	5.2%	4.7%	4.4%	4.5%	3.9%
Waterloo/Wellington Median	4.3%	4.8%	4.6%	4.7%	4.2%

Taxes Receivable as a % of Tax Levied - Trend by Location (cont'd)

Municipality	2017	2018	2019	2020	2021
St. Catharines	5.1%	5.3%	3.6%	2.4%	2.8%
Niagara-on-the-Lake	3.0%	3.4%	3.8%	3.9%	3.3%
Pelham	5.5%	5.2%	4.9%	5.0%	4.2%
Fort Erie	6.0%	5.4%	5.7%	5.9%	5.2%
Grimsby	6.4%	7.7%	7.1%	6.6%	5.9%
Lincoln	5.2%	5.3%	4.7%	7.2%	6.9%
Welland	6.4%	7.4%	8.8%	13.2%	7.8%
Wainfleet	7.3%	8.4%	10.0%	11.1%	8.4%
Thorold	9.9%	8.9%	9.1%	9.2%	10.2%
Niagara Average	6.1%	6.3%	6.4%	7.2%	6.1%
Niagara Median	6.0%	5.4%	5.7%	6.6%	5.9%
Municipality	2017	2018	2019	2020	2021
Owen Sound	5.5%	4.6%	4.5%	5.7%	3.8%
South Bruce Peninsula		6.3%	6.1%	5.3%	4.0%
Kincardine	5.0%	4.0%	4.7%	3.8%	4.1%
The Blue Mountains			7.8%	8.0%	6.3%
Meaford	6.1%	5.1%	6.0%	6.4%	7.8%
Grey Highlands	15.8%	14.8%	13.6%	12.9%	10.1%
Bruce/Grey Average	8.1%	7.0%	7.1%	7.0%	6.0%
Bruce/Grey Median	5.8%	5.1%	6.0%	6.0%	5.2%

Rates Coverage Ratio

The Rates Coverage Ratio provides a measure of the municipality's ability to cover its costs through its own sources of revenue. According to the Ministry of Municipal Affairs and Housing, a basic target is 40%-60%; an intermediate is 60%-90% and an advanced target is 90% or greater.

Formula

$$\frac{\text{Own Source Revenues}}{\text{Total Operating Expenditures}} = \frac{\text{FIR Schedule 81 line 2610}}{\text{FIR Schedule 40 col 11 line 9910}}$$

Municipality	OSR as a % of Total Expenditures	Municipality	OSR as a % of Total Expenditures
Ingersoll	41.0%	Mississauga	86.9%
St. Thomas	63.4%	The Blue Mountains	87.7%
Cornwall	64.7%	Bracebridge	88.0%
Parry Sound	65.2%	North Bay	88.2%
Windsor	69.0%	South Bruce Peninsula	88.3%
Elliot Lake	69.5%	Sault Ste. Marie	88.6%
Peterborough	70.2%	Ajax	88.7%
Toronto	72.7%	Prince Edward County	89.6%
Wellesley	74.2%	Barrie	89.8%
Chatham-Kent	74.3%	Aylmer	90.1%
Greater Sudbury	74.5%	Niagara-on-the-Lake	90.6%
Ottawa	74.8%	New Tecumseth	90.6%
Brantford	75.7%	West Grey	90.9%
Wilmot	76.0%	Vaughan	91.3%
Hamilton	76.5%	Owen Sound	91.5%
Norfolk	77.5%	Guelph-Eramosa	92.1%
Grey Highlands	79.1%	Scugog	92.2%
Milton	79.4%	Brockville	92.2%
Dryden	80.0%	Centre Wellington	92.9%
Brampton	81.4%	Thunder Bay	93.2%
Tiny	81.7%	Central Elgin	93.4%
Espanola	82.7%	Kenora	93.8%
Brant County	82.9%	Minto	93.9%
Guelph	83.8%	Springwater	93.9%
Halton Hills	83.9%	Burlington	94.3%
Hanover	84.4%	Clarington	94.7%
Woolwich	84.7%	Whitby	94.7%
Lincoln	85.2%	Huntsville	95.1%
London	85.4%	Quinte West	95.4%
Kingston	85.8%	Waterloo	95.4%

Rates Coverage Ratio (cont'd)

Municipality	OSR as a % of Total Expenditures
North Grenville	95.7%
St. Catharines	95.9%
Tillsonburg	96.0%
Georgina	96.3%
Gravenhurst	96.4%
Newmarket	96.6%
Markham	96.6%
Wellington North	97.0%
Puslinch	97.3%
Whitchurch - Stouffville	97.4%
Essex	97.6%
Oshawa	97.7%
Pelham	98.0%
Kincardine	98.1%
East Gwillimbury	98.7%
Welland	98.9%
Lambton Shores	99.2%
King	99.5%
Aurora	100.1%
Belleville	100.1%
Wainfleet	100.6%
Mapleton	101.4%
Sarnia	102.2%
Oakville	102.5%
Cambridge	103.2%
Caledon	105.8%
Orangeville	106.5%
Kitchener	106.5%
Grimsby	107.3%
Thorold	107.7%
North Middlesex	109.1%
Orillia	109.8%
Fort Erie	111.2%
Middlesex Centre	116.8%
Meaford	119.2%
Strathroy-Caradoc	120.5%
Average	90.7%
Median	92.5%

Municipality	OSR as a % of Total Expenditures
Region Niagara	66.5%
Region Waterloo	69.6%
Region Peel	72.1%
Region Durham	77.5%
Region York	80.2%
Region Halton	84.7%
District Muskoka	86.6%
Average	76.7%
Median	77.5%
Middlesex County	47.3%
Simcoe County	48.2%
Grey County	55.9%
Wellington County	57.0%
Dufferin County	58.7%
Bruce County	62.5%
Elgin County	65.7%
Essex County	87.2%
Average	60.3%
Median	57.9%

Revenue and Expenditure Analysis



Revenue and Expenditure Analysis

The net operating costs per capita are calculated using schedule 40 FIR expenditures less schedule 12 revenues (excluding Tangible Capital Asset Grants). Changes in per capita expenditures reflect changes in expenditures relative to population. Increasing per capita expenditures can indicate that the cost of providing services is outstripping the community's ability to pay, especially if spending is increasing faster than the resident's collective personal income. If the increase in spending is greater than can be accounted for by inflation or the addition of new services, it may indicate declining productivity. This section also includes, where appropriate, calculations of the revenue recovery for various services. Staffing levels have also been included in select schedules. Note: The Water and Wastewater has been moved to the Water/WW section of the report.

The following information has been included in this section of the report:

- ***Net Municipal Levy (2022 Levy By-law)***
 - ***Per Capita and sorted by Location***
 - ***Per \$100,000 of Unweighted and Weighted Assessment***
- ***General Government***
- ***Protection Services***
 - ***Fire, Police***
 - ***Court Security and Prisoner Transportation***
 - ***Conservation Authority***
 - ***Protective Inspection and Control***
 - ***POA***
- ***Transportation Services***
 - ***Roads, Bridges and Culverts, Traffic Operations, Winter Control***
 - ***Transit, Parking***
 - ***Streetlights***
 - ***Air Transportation***



- **Environmental Services**
 - **Storm Sewer**
 - **Waste Collection**
 - **Waste Disposal**
 - **Waste Diversion**
- **Health Services**
 - **Public Health Services, Hospitals, Ambulance Services**
 - **Cemeteries**
 - **Emergency Measures**
 - **COVID-19 Expenses reported in Emergency Measures**
- **Social and Family Services**
 - **General Assistance, Assistance to Aged**
 - **Child Care**
- **Social Housing**
- **Recreation and Culture**
 - **Parks, Recreation Programs**
 - **Recreation Facilities, Golf Courses, Marina, Ski Hills**
 - **Recreation Facilities Other**
 - **Libraries**
 - **Museums**
 - **Cultural Services**
- **Planning and Development Services**
 - **Planning**
 - **Commercial and Industrial**
 - **Building Permit and Inspection Services**
- **Agriculture and reforestation**



Analysis of Net Municipal Levy per Capita

In order to better understand the relative tax position for a municipality, another measure that has been included in the study is a comparison of net municipal levies on a per capita basis. This measure indicates the total net municipal levy needed to provide services to the municipality. This analysis does not indicate value for money of the effectiveness in meeting community objectives. Net municipal expenditures per capita may vary as a result of:

- Different service levels
- Variations in the types of services
- Different methods of providing services
- Different residential/non-residential assessment composition
- Varying demand for services
- Locational factors
- Demographic differences
- Socio-economic differences
- Urban/rural composition differences
- User fee policies
- Age of infrastructure
- What is being collected from rates as opposed to property taxes



As such, this analysis is not an "apples to apples" comparison of services, but rather has been included to provide insight into the net cost of providing municipal services within each municipality. Further analysis would be required to determine the cause of the differences across each spending envelope and within each municipality. This analysis was completed using the most current information available - net municipal levies as per the 2022 municipal levy by-laws and the 2022 estimated populations.

Changes in per capita expenditures reflect changes in expenditures relative to changes in population. Increasing per capita expenditures may indicate that the cost of providing services is outstripping the community's ability to pay, especially if spending is increasing faster than the resident's collective personal income. Examining levy per capita shows changes in levies relative to changes in population size. As population increases, it might be expected that revenues and the need for services would increase proportionally, and therefore, that the level of per capita revenues would remain at least constant in real terms. However, this is not always the case as the cost of providing services is not directly related to population. If per capita revenues are decreasing, the municipality may be unable to maintain existing service levels unless it finds new revenue sources or ways to reduce costs.

Net Municipal Levy per Capita

- Net Levy on a per capita basis ranged across the municipalities from \$1,113 to \$3,681 (with an average of \$1,698 per capita).
- A review of the net levy per capita, the assessment per capita ranking and the density of the municipality ranking is shown to help understand some of the factors impacting relative taxes, which will be compared later in the report.
- A detailed review of the service envelopes, revenues and socio-demographics of the municipality is required to understand the factors causing differences in levies per capita. Some of the driving factors may include services provided, differentials in terms of service levels and the extent of user fees.



2022 Net Municipal Levy per Capita

Municipality	2022 Levy per Capita	2022 Levy RankingPer Capita
Elliot Lake	\$ 1,113	low
Milton	\$ 1,129	low
Quinte West	\$ 1,158	low
Essex	\$ 1,201	low
Springwater	\$ 1,206	low
Tay	\$ 1,220	low
Strathroy-Caradoc	\$ 1,258	low
New Tecumseth	\$ 1,287	low
Chatsworth	\$ 1,301	low
Wilmot	\$ 1,317	low
Aylmer	\$ 1,328	low
West Grey	\$ 1,338	low
Tillsonburg	\$ 1,343	low
Southgate	\$ 1,344	low
Hanover	\$ 1,344	low
Minto	\$ 1,358	low
North Perth	\$ 1,364	low
St. Thomas	\$ 1,366	low
Brampton	\$ 1,368	low
Wellesley	\$ 1,379	low
Kitchener	\$ 1,405	low
North Grenville	\$ 1,410	low
West Lincoln	\$ 1,412	low
Espanola	\$ 1,415	low
Haldimand	\$ 1,462	low
Wellington North	\$ 1,465	low
Woolwich	\$ 1,475	low
Brant	\$ 1,483	low
Welland	\$ 1,499	low
Markham	\$ 1,500	low
Lakeshore	\$ 1,505	low
Newmarket	\$ 1,520	low
East Gwillimbury	\$ 1,531	low
Centre Wellington	\$ 1,541	low
Thorold	\$ 1,542	low
Georgina	\$ 1,546	low
Georgian Bluffs	\$ 1,549	low
Halton Hills	\$ 1,551	low
Norfolk	\$ 1,558	low

Municipality	2022 Levy per Capita	2022 Levy RankingPer Capita
London	\$ 1,562	mid
Brantford	\$ 1,569	mid
Clarington	\$ 1,578	mid
Toronto	\$ 1,666	mid
Windsor	\$ 1,592	mid
Ajax	\$ 1,600	mid
Amherstburg	\$ 1,605	mid
Cornwall	\$ 1,615	mid
Chatham-Kent	\$ 1,630	mid
Innisfil	\$ 1,642	mid
Prince Edward County	\$ 1,642	mid
Brockville	\$ 1,642	mid
Ingersoll	\$ 1,653	mid
Oshawa	\$ 1,655	mid
Hamilton	\$ 1,659	mid
St. Catharines	\$ 1,661	mid
Cambridge	\$ 1,669	mid
Whitchurch-Stouffville	\$ 1,671	mid
Sarnia	\$ 1,671	mid
Parry Sound	\$ 1,677	mid
Peterborough	\$ 1,688	mid
Brock	\$ 1,694	mid
Caledon	\$ 1,699	mid
Sault Ste. Marie	\$ 1,714	mid
Barrie	\$ 1,715	mid
Burlington	\$ 1,726	mid
Huntsville	\$ 1,728	mid
Fort Erie	\$ 1,735	mid
Mississauga	\$ 1,739	mid
Middlesex Centre	\$ 1,749	mid
Orangeville	\$ 1,750	mid
Aurora	\$ 1,756	mid
North Dumfries	\$ 1,762	mid
Guelph-Eramosa	\$ 1,768	mid
Lincoln	\$ 1,768	mid
Timmins	\$ 1,787	mid
Port Colborne	\$ 1,787	mid
Niagara Falls	\$ 1,815	mid
Greater Sudbury	\$ 1,818	mid
Ottawa	\$ 1,818	mid
Vaughan	\$ 1,819	mid

2022 Net Municipal Levy per Capita (cont'd)

Municipality	2022 Levy per Capita	2022 Levy Ranking Per Capita
Owen Sound	\$ 1,824	high
Guelph	\$ 1,826	high
Mapleton	\$ 1,830	high
Kenora	\$ 1,833	high
Bracebridge	\$ 1,836	high
North Bay	\$ 1,841	high
Thunder Bay	\$ 1,846	high
Tiny	\$ 1,860	high
Grimsby	\$ 1,863	high
Whitby	\$ 1,866	high
Grey Highlands	\$ 1,873	high
Oakville	\$ 1,876	high
Kingston	\$ 1,877	high
Orillia	\$ 1,879	high
Saugeen Shores	\$ 1,890	high
Pelham	\$ 1,894	high
Port Hope	\$ 1,896	high
Waterloo	\$ 1,902	high
Dryden	\$ 1,907	high
North Middlesex	\$ 1,907	high
Scugog	\$ 1,916	high
Erin	\$ 1,925	high
Belleville	\$ 1,925	high
Collingwood	\$ 1,938	high
Stratford	\$ 1,957	high
Meaford	\$ 1,976	high
Lambton Shores	\$ 2,018	high
Central Elgin	\$ 2,019	high
Wainfleet	\$ 2,042	high
Pickering	\$ 2,047	high
South Bruce Peninsula	\$ 2,077	high
Kincardine	\$ 2,167	high
King	\$ 2,357	high
Gravenhurst	\$ 2,445	high
Puslinch	\$ 2,609	high
Niagara-on-the-Lake	\$ 2,632	high
The Blue Mountains	\$ 3,681	high
Average	\$ 1,698	
Median	\$ 1,677	

2022 Net Municipal Levy per \$100,000 Unweighted Assessment

Net levy on a per \$100,000 of unweighted assessment ranged across the municipalities from \$509 to \$2,279 (with an average of \$1,134). There is a strong relationship between the assessment per capita and net levy per \$100,000 of assessment in that, for the most part, municipalities with a high assessment basis have a low net levy per \$100,000 of assessment.

	2022 Net Levy Per \$100,000 Unweighted Assessment	2022 Net Levy Per \$100,000 Unweighted Assessment Ranking
Markham	\$ 509	low
Vaughan	\$ 566	low
Milton	\$ 587	low
Tiny	\$ 590	low
North Middlesex	\$ 594	low
Whitchurch-Stouffville	\$ 611	low
Oakville	\$ 622	low
Toronto	\$ 633	low
East Gwillimbury	\$ 633	low
Springwater	\$ 638	low
Aurora	\$ 644	low
King	\$ 647	low
Caledon	\$ 675	low
Wellesley	\$ 675	low
North Perth	\$ 677	low
Newmarket	\$ 685	low
Halton Hills	\$ 695	low
Mapleton	\$ 699	low
Burlington	\$ 719	low
Wilmot	\$ 742	low
The Blue Mountains	\$ 743	low
Mississauga	\$ 760	low
Middlesex Centre	\$ 765	low
Woolwich	\$ 774	low
New Tecumseth	\$ 791	low
West Grey	\$ 793	low
Lambton Shores	\$ 799	low
Guelph-Eramosa	\$ 804	low
North Dumfries	\$ 815	low
Brant	\$ 818	low
Grey Highlands	\$ 824	low
Southgate	\$ 831	low
Innisfil	\$ 834	low
Wellington North	\$ 847	low
Puslinch	\$ 850	low
Chatsworth	\$ 855	low
Georgina	\$ 859	low
Erin	\$ 862	low
Huntsville	\$ 873	low

	2022 Net Levy Per \$100,000 Unweighted Assessment	2022 Net Levy Per \$100,000 Unweighted Assessment Ranking
Brampton	\$ 887	mid
Prince Edward County	\$ 887	mid
Georgian Bluffs	\$ 900	mid
Scugog	\$ 903	mid
Niagara-on-the-Lake	\$ 908	mid
Gravenhurst	\$ 909	mid
Centre Wellington	\$ 921	mid
Tay	\$ 932	mid
West Lincoln	\$ 935	mid
Bracebridge	\$ 959	mid
Brock	\$ 964	mid
South Bruce Peninsula	\$ 972	mid
North Grenville	\$ 972	mid
Minto	\$ 996	mid
Haldimand	\$ 998	mid
Pickering	\$ 1,013	mid
Norfolk	\$ 1,023	mid
Collingwood	\$ 1,024	mid
Strathroy-Caradoc	\$ 1,028	mid
Ajax	\$ 1,038	mid
Clarington	\$ 1,050	mid
Kincardine	\$ 1,053	mid
Whitby	\$ 1,057	mid
Saugeen Shores	\$ 1,066	mid
Ottawa	\$ 1,089	mid
Lakeshore	\$ 1,095	mid
Quinte West	\$ 1,103	mid
Lincoln	\$ 1,105	mid
Grimsby	\$ 1,112	mid
Meaford	\$ 1,126	mid
Kitchener	\$ 1,161	mid
Essex	\$ 1,174	mid
Waterloo	\$ 1,175	mid
Barrie	\$ 1,190	mid
Hamilton	\$ 1,196	mid
Pelham	\$ 1,204	mid
Guelph	\$ 1,217	mid
Chatham-Kent	\$ 1,220	mid
Central Elgin	\$ 1,226	mid

2022 Net Municipal Levy per \$100,000 Unweighted Assessment (cont'd)

	2022 Net Levy Per \$100,000 Unweighted Assessment	2022 Net Levy Per \$100,000 Unweighted Assessment Ranking
Wainfleet	\$ 1,254	high
Orangeville	\$ 1,274	high
Oshawa	\$ 1,296	high
Cambridge	\$ 1,310	high
Kingston	\$ 1,360	high
Tillsonburg	\$ 1,398	high
Port Hope	\$ 1,404	high
Niagara Falls	\$ 1,405	high
Brantford	\$ 1,411	high
Hanover	\$ 1,414	high
Thorold	\$ 1,421	high
London	\$ 1,446	high
Fort Erie	\$ 1,454	high
Orillia	\$ 1,469	high
Kenora	\$ 1,476	high
Amherstburg	\$ 1,485	high
Peterborough	\$ 1,488	high
St. Catharines	\$ 1,512	high
Stratford	\$ 1,547	high
Sarnia	\$ 1,589	high
Parry Sound	\$ 1,606	high
Brockville	\$ 1,637	high
Ingersoll	\$ 1,642	high
St. Thomas	\$ 1,651	high
Greater Sudbury	\$ 1,672	high
Aylmer	\$ 1,694	high
Welland	\$ 1,698	high
North Bay	\$ 1,755	high
Sault Ste. Marie	\$ 1,784	high
Thunder Bay	\$ 1,810	high
Belleville	\$ 1,833	high
Port Colborne	\$ 1,879	high
Espanola	\$ 1,924	high
Owen Sound	\$ 1,958	high
Cornwall	\$ 2,004	high
Timmins	\$ 2,084	high
Dryden	\$ 2,133	high
Windsor	\$ 2,138	high
Elliot Lake	\$ 2,279	high
Average	\$ 1,134	
Median	\$ 1,038	

2022 Net Municipal Levy per \$100,000 Weighted Assessment

Net levy on a per \$100,000 of assessment ranged across the municipalities from \$465 to \$2,018 (with an average of \$1,087). There is a strong relationship between the assessment per capita and net levy per \$100,000 of assessment in that, for the most part, municipalities with a high assessment basis have a low net levy per \$100,000 of assessment.

	2022 Net Levy Per \$100,000 Weighted Assessment	2022 Net Levy Per \$100,000 Weighted Assessment Ranking
Toronto	\$ 465	low
Markham	\$ 487	low
Vaughan	\$ 528	low
Milton	\$ 547	low
Oakville	\$ 575	low
Whitchurch-Stouffville	\$ 603	low
Tiny	\$ 606	low
Aurora	\$ 621	low
East Gwillimbury	\$ 637	low
Burlington	\$ 642	low
Newmarket	\$ 654	low
Halton Hills	\$ 655	low
Caledon	\$ 665	low
King	\$ 668	low
Mississauga	\$ 673	low
Springwater	\$ 684	low
The Blue Mountains	\$ 737	low
Woolwich	\$ 771	low
North Dumfries	\$ 778	low
Wilmot	\$ 796	low
New Tecumseth	\$ 808	low
Puslinch	\$ 812	low
Wellesley	\$ 833	low
Brampton	\$ 835	low
Brant	\$ 852	low
Innisfil	\$ 853	low
Georgina	\$ 862	low
Niagara-on-the-Lake	\$ 863	low
Huntsville	\$ 870	low
Guelph-Eramosa	\$ 901	low
Gravenhurst	\$ 907	low
Lambton Shores	\$ 928	low
Ottawa	\$ 931	low
Prince Edward County	\$ 943	low
Erin	\$ 944	low
Tay	\$ 946	low
Pickering	\$ 948	low
Bracebridge	\$ 957	low
Scugog	\$ 958	low

	2022 Net Levy Per \$100,000 Weighted Assessment	2022 Net Levy Per \$100,000 Weighted Assessment Ranking
Ajax	\$ 967	mid
Georgian Bluffs	\$ 971	mid
Centre Wellington	\$ 972	mid
North Grenville	\$ 978	mid
Kitchener	\$ 985	mid
Whitby	\$ 987	mid
Waterloo	\$ 988	mid
Collingwood	\$ 997	mid
South Bruce Peninsula	\$ 1,013	mid
Quinte West	\$ 1,016	mid
Grey Highlands	\$ 1,017	mid
Hamilton	\$ 1,018	mid
Clarington	\$ 1,022	mid
West Lincoln	\$ 1,024	mid
Middlesex Centre	\$ 1,028	mid
Guelph	\$ 1,030	mid
North Perth	\$ 1,038	mid
Grimsby	\$ 1,043	mid
Haldimand	\$ 1,050	mid
West Grey	\$ 1,063	mid
Cambridge	\$ 1,078	mid
Brock	\$ 1,080	mid
Saugeen Shores	\$ 1,088	mid
Chatsworth	\$ 1,094	mid
Wellington North	\$ 1,103	mid
Lincoln	\$ 1,106	mid
Mapleton	\$ 1,107	mid
Barrie	\$ 1,109	mid
Strathroy-Caradoc	\$ 1,112	mid
Kingston	\$ 1,133	mid
Lakeshore	\$ 1,135	mid
Niagara Falls	\$ 1,161	mid
Oshawa	\$ 1,167	mid
Norfolk	\$ 1,176	mid
Minto	\$ 1,178	mid
Brantford	\$ 1,185	mid
Southgate	\$ 1,193	mid
Orangeville	\$ 1,200	mid
Kincardine	\$ 1,205	mid

2022 Net Municipal Levy per \$100,000 Weighted Assessment (cont'd)

	2022 Net Levy Per \$100,000 Weighted Assessment	2022 Net Levy Per \$100,000 Weighted Assessment Ranking
North Middlesex	\$ 1,206	high
Pelham	\$ 1,206	high
Tillsonburg	\$ 1,207	high
Meaford	\$ 1,235	high
Kenora	\$ 1,254	high
London	\$ 1,259	high
Orillia	\$ 1,263	high
Stratford	\$ 1,279	high
Essex	\$ 1,283	high
Thorold	\$ 1,297	high
Hanover	\$ 1,310	high
Ingersoll	\$ 1,312	high
St. Catharines	\$ 1,312	high
Peterborough	\$ 1,314	high
Brockville	\$ 1,331	high
Fort Erie	\$ 1,356	high
Greater Sudbury	\$ 1,356	high
Port Hope	\$ 1,382	high
Parry Sound	\$ 1,384	high
Sarnia	\$ 1,396	high
Wainfleet	\$ 1,407	high
Sault Ste. Marie	\$ 1,432	high
St. Thomas	\$ 1,435	high
North Bay	\$ 1,466	high
Belleville	\$ 1,474	high
Central Elgin	\$ 1,474	high
Thunder Bay	\$ 1,487	high
Aylmer	\$ 1,493	high
Welland	\$ 1,502	high
Espanola	\$ 1,513	high
Amherstburg	\$ 1,532	high
Chatham-Kent	\$ 1,546	high
Cornwall	\$ 1,565	high
Dryden	\$ 1,616	high
Owen Sound	\$ 1,663	high
Port Colborne	\$ 1,673	high
Windsor	\$ 1,698	high
Timmins	\$ 1,735	high
Elliot Lake	\$ 2,018	high
Average	\$ 1,087	
Median	\$ 1,063	

2022 Net Municipal Levy Comparison per Capita vs. \$100,000 Assessment - by Location

	2022 Levy per Capita	2022 Net Levy Per \$100,000 Weighted Assessment	2022 Levy per Capita Ranking	2022 Net Levy Per \$100,000 Weighted Assessment Ranking
Bruce/Grey				
The Blue Mountains	\$ 3,681	\$ 737	high	low
Georgian Bluffs	\$ 1,549	\$ 971	low	mid
South Bruce Peninsula	\$ 2,077	\$ 1,013	high	mid
Grey Highlands	\$ 1,873	\$ 1,017	high	mid
West Grey	\$ 1,338	\$ 1,063	low	mid
Saugeen Shores	\$ 1,890	\$ 1,088	high	mid
Chatsworth	\$ 1,301	\$ 1,094	low	mid
Southgate	\$ 1,344	\$ 1,193	low	mid
Kincardine	\$ 2,167	\$ 1,205	high	mid
Meaford	\$ 1,976	\$ 1,235	high	high
Hanover	\$ 1,344	\$ 1,310	low	high
Owen Sound	\$ 1,824	\$ 1,663	high	high
Average	\$ 1,864	\$ 1,132		
Median	\$ 1,849	\$ 1,091		

	2022 Levy per Capita	2022 Net Levy Per \$100,000 Weighted Assessment	2022 Levy per Capita Ranking	2022 Net Levy Per \$100,000 Weighted Assessment Ranking
Eastern				
Ottawa	\$ 1,818	\$ 931	mid	low
Prince Edward County	\$ 1,642	\$ 943	mid	low
North Grenville	\$ 1,410	\$ 978	low	mid
Quinte West	\$ 1,158	\$ 1,016	low	mid
Kingston	\$ 1,877	\$ 1,133	high	mid
Peterborough	\$ 1,688	\$ 1,314	mid	high
Brockville	\$ 1,642	\$ 1,331	mid	high
Port Hope	\$ 1,896	\$ 1,382	high	high
Belleville	\$ 1,925	\$ 1,474	high	high
Cornwall	\$ 1,615	\$ 1,565	mid	high
Average	\$ 1,667	\$ 1,207		
Median	\$ 1,665	\$ 1,223		

2022 Net Municipal Levy Comparison per Capita vs. \$100,000 Assessment - by Location (cont'd)

GTHA	2022 Levy per Capita	2022 Net Levy Per \$100,000 Weighted Assessment	2022 Levy per Capita Ranking	2022 Net Levy Per \$100,000 Weighted Assessment Ranking
Toronto	\$ 1,666	\$ 465	mid	low
Markham	\$ 1,500	\$ 487	low	low
Vaughan	\$ 1,819	\$ 528	mid	low
Milton	\$ 1,129	\$ 547	low	low
Oakville	\$ 1,876	\$ 575	high	low
Whitchurch-Stouffville	\$ 1,671	\$ 603	mid	low
Aurora	\$ 1,756	\$ 621	mid	low
East Gwillimbury	\$ 1,531	\$ 637	low	low
Burlington	\$ 1,726	\$ 642	mid	low
Newmarket	\$ 1,520	\$ 654	low	low
Halton Hills	\$ 1,551	\$ 655	low	low
Caledon	\$ 1,699	\$ 665	mid	low
King	\$ 2,357	\$ 668	high	low
Mississauga	\$ 1,739	\$ 673	mid	low
Brampton	\$ 1,368	\$ 835	low	low
Georgina	\$ 1,546	\$ 862	low	low
Pickering	\$ 2,047	\$ 948	high	low
Scugog	\$ 1,916	\$ 958	high	low
Ajax	\$ 1,600	\$ 967	mid	mid
Whitby	\$ 1,866	\$ 987	high	mid
Hamilton	\$ 1,659	\$ 1,018	mid	mid
Clarington	\$ 1,578	\$ 1,022	mid	mid
Brock	\$ 1,694	\$ 1,080	mid	mid
Oshawa	\$ 1,655	\$ 1,167	mid	mid
Average	\$ 1,686	\$ 761		
Median	\$ 1,669	\$ 666		

2022 Net Municipal Levy Comparison per Capita vs. \$100,000 Assessment - by Location (cont'd)

	2022 Levy per Capita	2022 Net Levy Per \$100,000 Weighted Assessment	2022 Levy per Capita Ranking	2022 Net Levy Per \$100,000 Weighted Assessment Ranking
Niagara				
Niagara-on-the-Lake	\$ 2,632	\$ 863	high	low
West Lincoln	\$ 1,412	\$ 1,024	low	mid
Grimsby	\$ 1,863	\$ 1,043	high	mid
Lincoln	\$ 1,768	\$ 1,106	mid	mid
Niagara Falls	\$ 1,815	\$ 1,161	mid	mid
Pelham	\$ 1,894	\$ 1,206	high	high
Thorold	\$ 1,542	\$ 1,297	low	high
St. Catharines	\$ 1,661	\$ 1,312	mid	high
Fort Erie	\$ 1,735	\$ 1,356	mid	high
Wainfleet	\$ 2,042	\$ 1,407	high	high
Welland	\$ 1,499	\$ 1,502	low	high
Port Colborne	\$ 1,787	\$ 1,673	mid	high
Average	\$ 1,804	\$ 1,246		
Median	\$ 1,778	\$ 1,252		

	2022 Levy per Capita	2022 Net Levy Per \$100,000 Weighted Assessment	2022 Levy per Capita Ranking	2022 Net Levy Per \$100,000 Weighted Assessment Ranking
North				
Kenora	\$ 1,833	\$ 1,254	high	high
Greater Sudbury	\$ 1,818	\$ 1,356	mid	high
Parry Sound	\$ 1,677	\$ 1,384	mid	high
Sault Ste. Marie	\$ 1,714	\$ 1,432	mid	high
North Bay	\$ 1,841	\$ 1,466	high	high
Thunder Bay	\$ 1,846	\$ 1,487	high	high
Espanola	\$ 1,415	\$ 1,513	low	high
Dryden	\$ 1,907	\$ 1,616	high	high
Timmins	\$ 1,787	\$ 1,735	mid	high
Elliot Lake	\$ 1,113	\$ 2,018	low	high
Average	\$ 1,695	\$ 1,526		
Median	\$ 1,802	\$ 1,476		

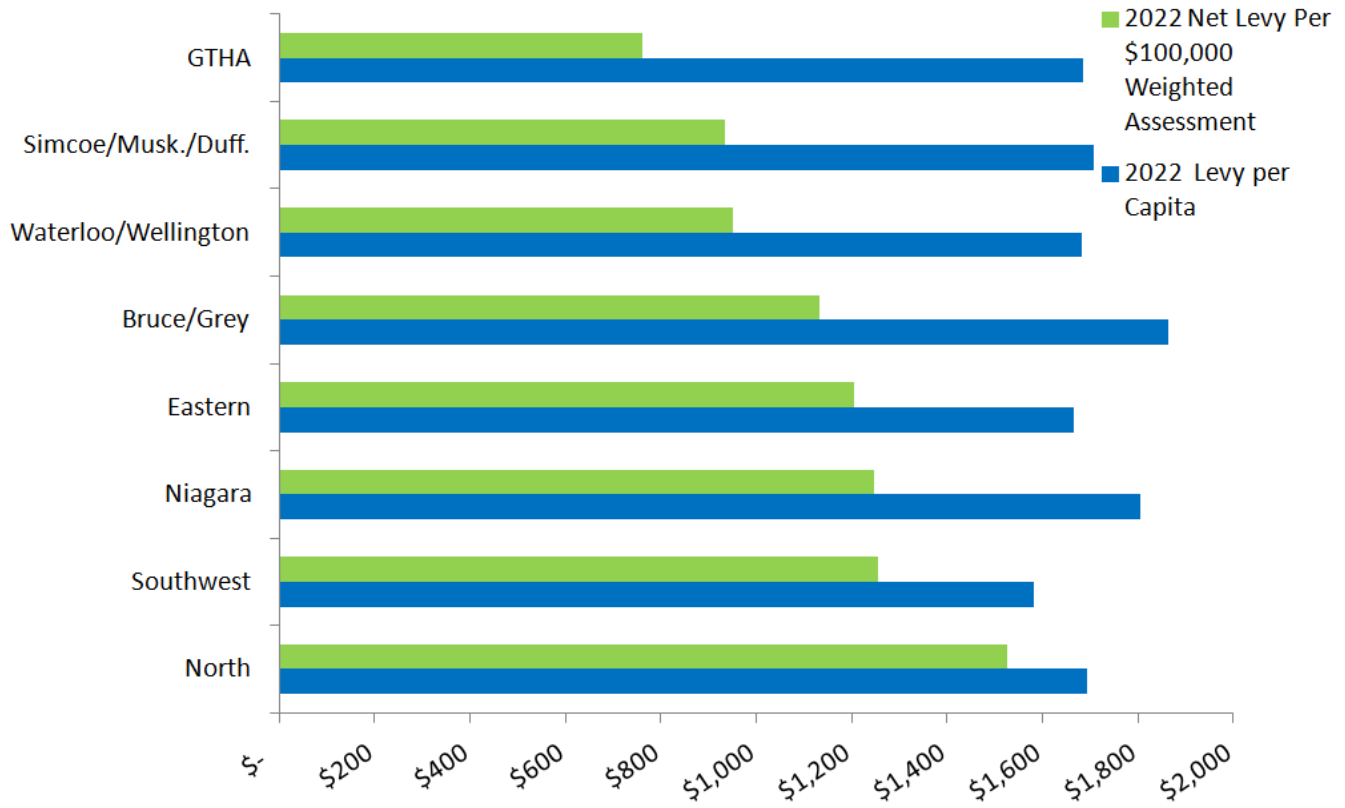
2022 Net Municipal Levy Comparison per Capita vs. \$100,000 Assessment - by Location (cont'd)

	2022 Levy per Capita	2022 Net Levy Per \$100,000 Weighted Assessment	2022 Levy per Capita Ranking	2022 Net Levy Per \$100,000 Weighted Assessment Ranking
Simcoe/Musk./Duff.				
Tiny	\$ 1,860	\$ 606	high	low
Springwater	\$ 1,206	\$ 684	low	low
New Tecumseth	\$ 1,287	\$ 808	low	low
Innisfil	\$ 1,642	\$ 853	mid	low
Huntsville	\$ 1,728	\$ 870	mid	low
Gravenhurst	\$ 2,445	\$ 907	high	low
Tay	\$ 1,220	\$ 946	low	low
Bracebridge	\$ 1,836	\$ 957	high	low
Collingwood	\$ 1,938	\$ 997	high	mid
Barrie	\$ 1,715	\$ 1,109	mid	mid
Orangeville	\$ 1,750	\$ 1,200	mid	mid
Orillia	\$ 1,879	\$ 1,263	high	high
Average	\$ 1,709	\$ 933		
Median	\$ 1,739	\$ 927		
Waterloo/Wellington				
Woolwich	\$ 1,475	\$ 771	low	low
North Dumfries	\$ 1,762	\$ 778	mid	low
Wilmot	\$ 1,317	\$ 796	low	low
Puslinch	\$ 2,609	\$ 812	high	low
Wellesley	\$ 1,379	\$ 833	low	low
Guelph-Eramosa	\$ 1,768	\$ 901	mid	low
Erin	\$ 1,925	\$ 944	high	low
Centre Wellington	\$ 1,541	\$ 972	low	mid
Kitchener	\$ 1,405	\$ 985	low	mid
Waterloo	\$ 1,902	\$ 988	high	mid
Guelph	\$ 1,826	\$ 1,030	high	mid
Cambridge	\$ 1,669	\$ 1,078	mid	mid
Wellington North	\$ 1,465	\$ 1,103	low	mid
Mapleton	\$ 1,830	\$ 1,107	high	mid
Minto	\$ 1,358	\$ 1,178	low	mid
Average	\$ 1,682	\$ 952		
Median	\$ 1,669	\$ 972		

2022 Net Municipal Levy Comparison per Capita vs. \$100,000 Assessment - by Location (cont'd)

	2022 Levy per Capita	2022 Net Levy Per \$100,000 Weighted Assessment	2022 Levy per Capita Ranking	2022 Net Levy Per \$100,000 Weighted Assessment Ranking
Southwest				
Brant	\$ 1,483	\$ 852	low	low
Lambton Shores	\$ 2,018	\$ 928	high	low
Middlesex Centre	\$ 1,749	\$ 1,028	mid	mid
North Perth	\$ 1,364	\$ 1,038	low	mid
Haldimand	\$ 1,462	\$ 1,050	low	mid
Strathroy-Caradoc	\$ 1,258	\$ 1,112	low	mid
Lakeshore	\$ 1,505	\$ 1,135	low	mid
Norfolk	\$ 1,558	\$ 1,176	low	mid
Brantford	\$ 1,569	\$ 1,185	mid	mid
North Middlesex	\$ 1,907	\$ 1,206	high	high
Tillsonburg	\$ 1,343	\$ 1,207	low	high
London	\$ 1,562	\$ 1,259	mid	high
Stratford	\$ 1,957	\$ 1,279	high	high
Essex	\$ 1,201	\$ 1,283	low	high
Ingersoll	\$ 1,653	\$ 1,312	mid	high
Sarnia	\$ 1,671	\$ 1,396	mid	high
St. Thomas	\$ 1,366	\$ 1,435	low	high
Central Elgin	\$ 2,019	\$ 1,474	high	high
Aylmer	\$ 1,328	\$ 1,493	low	high
Amherstburg	\$ 1,605	\$ 1,532	mid	high
Chatham-Kent	\$ 1,630	\$ 1,546	mid	high
Windsor	\$ 1,592	\$ 1,698	mid	high
Average	\$ 1,582	\$ 1,256		
Median	\$ 1,566	\$ 1,233		

Summary - 2022 Net Municipal Levy Comparison per Capita vs. \$100,000 Assessment - by Location



General Government (sorted by Net Costs per \$100,000 Assessment, including Amortization)

General government consists of three categories: governance, corporate management and program support. The costs for governance and corporate management can be influenced by the municipality's organizational structure and method of allocating costs.

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
The Blue Mountains	\$ (110)	\$ (49)	\$ (22)	\$ (10)
Georgina	\$ (18)	\$ (12)	\$ (10)	\$ (7)
New Tecumseth	\$ (10)	\$ (4)	\$ (6)	\$ (2)
Minto	\$ 7	\$ 11	\$ 5	\$ 8
Grimsby	\$ 2	\$ 13	\$ 1	\$ 8
Oakville	\$ 10	\$ 28	\$ 3	\$ 9
Wilmot	\$ 27	\$ 33	\$ 15	\$ 18
Wellesley	\$ 37	\$ 42	\$ 18	\$ 21
Newmarket	\$ 38	\$ 49	\$ 17	\$ 22
Vaughan	\$ 63	\$ 82	\$ 20	\$ 26
Toronto	\$ 49	\$ 68	\$ 19	\$ 26
Milton	\$ 32	\$ 51	\$ 17	\$ 26
Waterloo	\$ 26	\$ 44	\$ 16	\$ 27
Woolwich	\$ 44	\$ 53	\$ 23	\$ 28
Huntsville	\$ 41	\$ 55	\$ 21	\$ 28
Markham	\$ 79	\$ 87	\$ 27	\$ 30
Niagara-on-the-Lake	\$ 71	\$ 87	\$ 25	\$ 30
Guelph-Eramosa	\$ 63	\$ 68	\$ 29	\$ 31
Aurora	\$ (7)	\$ 89	\$ (2)	\$ 32
Kenora	\$ 37	\$ 46	\$ 30	\$ 37
Clarington	\$ 47	\$ 57	\$ 31	\$ 38
St. Catharines	\$ 34	\$ 42	\$ 31	\$ 38
Chatham-Kent	\$ 44	\$ 53	\$ 33	\$ 39
St. Thomas	\$ 22	\$ 33	\$ 26	\$ 40
East Gwillimbury	\$ 92	\$ 102	\$ 38	\$ 42
South Bruce Peninsula	\$ 85	\$ 98	\$ 40	\$ 46
Ajax	\$ 61	\$ 71	\$ 40	\$ 46
Mapleton	\$ 112	\$ 121	\$ 43	\$ 46
Lambton Shores	\$ 108	\$ 119	\$ 43	\$ 47
Oshawa	\$ 47	\$ 62	\$ 37	\$ 49
Welland	\$ 31	\$ 44	\$ 35	\$ 49
Ottawa	\$ 85	\$ 86	\$ 51	\$ 52
Kitchener	\$ 43	\$ 63	\$ 35	\$ 52
Tiny	\$ 151	\$ 163	\$ 48	\$ 52

General Government (cont'd) (sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Burlington	\$ 117	\$ 127	\$ 49	\$ 53
Whitchurch - Stouffville	\$ 125	\$ 146	\$ 46	\$ 53
Halton Hills	\$ 111	\$ 121	\$ 50	\$ 54
Norfolk	\$ 72	\$ 83	\$ 47	\$ 54
Wellington North	\$ 86	\$ 94	\$ 50	\$ 54
Centre Wellington	\$ 80	\$ 92	\$ 48	\$ 55
Puslinch	\$ 166	\$ 173	\$ 54	\$ 56
Parry Sound	\$ 27	\$ 60	\$ 26	\$ 57
King	\$ 189	\$ 210	\$ 52	\$ 58
Mississauga	\$ 104	\$ 132	\$ 45	\$ 58
Brampton	\$ 73	\$ 90	\$ 47	\$ 58
Caledon	\$ 126	\$ 147	\$ 50	\$ 58
West Grey	\$ 93	\$ 100	\$ 55	\$ 59
Fort Erie	\$ 67	\$ 75	\$ 56	\$ 63
Middlesex Centre	\$ 140	\$ 144	\$ 61	\$ 63
Sarnia	\$ 41	\$ 66	\$ 39	\$ 63
Thorold	\$ 56	\$ 69	\$ 51	\$ 64
Cambridge	\$ 58	\$ 82	\$ 46	\$ 64
Quinte West	\$ 54	\$ 68	\$ 52	\$ 65
North Middlesex	\$ 200	\$ 212	\$ 62	\$ 66
Wainfleet	\$ 95	\$ 107	\$ 58	\$ 66
Thunder Bay	\$ 61	\$ 68	\$ 59	\$ 67
Bracebridge	\$ 119	\$ 130	\$ 62	\$ 68
Brant County	\$ 114	\$ 125	\$ 63	\$ 69
Prince Edward County	\$ 121	\$ 131	\$ 66	\$ 71
Scugog	\$ 148	\$ 161	\$ 70	\$ 76
Lincoln	\$ 107	\$ 125	\$ 67	\$ 78
Gravenhurst	\$ 189	\$ 212	\$ 70	\$ 79
Pelham	\$ 122	\$ 127	\$ 77	\$ 81
Springwater	\$ 149	\$ 163	\$ 79	\$ 86
Orillia	\$ 95	\$ 111	\$ 74	\$ 87
Windsor	\$ 53	\$ 65	\$ 71	\$ 88
Hamilton	\$ 107	\$ 124	\$ 77	\$ 90
Whitby	\$ 153	\$ 160	\$ 87	\$ 91
London	\$ 79	\$ 101	\$ 73	\$ 94
Kincardine	\$ 158	\$ 194	\$ 77	\$ 94

General Government (cont'd) (sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Strathroy-Caradoc	\$ 106	\$ 116	\$ 87	\$ 95
Guelph	\$ 120	\$ 150	\$ 80	\$ 100
Central Elgin	\$ 151	\$ 166	\$ 92	\$ 101
Cornwall	\$ 78	\$ 82	\$ 97	\$ 102
Belleville	\$ 103	\$ 110	\$ 98	\$ 105
Brantford	\$ 110	\$ 117	\$ 99	\$ 105
Kingston	\$ 103	\$ 146	\$ 75	\$ 105
Brockville	\$ 104	\$ 111	\$ 103	\$ 111
Barrie	\$ 125	\$ 166	\$ 87	\$ 115
Grey Highlands	\$ 289	\$ 296	\$ 127	\$ 130
North Bay	\$ 121	\$ 136	\$ 115	\$ 130
Meaford	\$ 222	\$ 231	\$ 127	\$ 131
Hanover	\$ 129	\$ 130	\$ 136	\$ 137
Owen Sound	\$ 111	\$ 129	\$ 119	\$ 138
Essex	\$ 139	\$ 145	\$ 136	\$ 142
Tillsonburg	\$ 104	\$ 142	\$ 108	\$ 147
Greater Sudbury	\$ 188	\$ 196	\$ 173	\$ 180
Orangeville	\$ 285	\$ 297	\$ 208	\$ 216
Dryden	\$ 174	\$ 194	\$ 194	\$ 217
Peterborough	\$ 219	\$ 250	\$ 193	\$ 220
Aylmer	\$ 176	\$ 177	\$ 224	\$ 226
Sault Ste. Marie	\$ 240	\$ 243	\$ 249	\$ 253
North Grenville	\$ 360	\$ 412	\$ 248	\$ 284
Elliot Lake	\$ 145	\$ 158	\$ 298	\$ 325
Espanola	\$ 337	\$ 338	\$ 458	\$ 459
Ingersoll	\$ 1,885	\$ 1,897	\$ 1,873	\$ 1,884
Average	\$ 119	\$ 134	\$ 91	\$ 100
Median	\$ 99	\$ 110	\$ 52	\$ 63

General Government (cont'd) (sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Region York	\$ 42	\$ 61	\$ 14	\$ 21
District Muskoka	\$ 92	\$ 116	\$ 23	\$ 29
Region Durham	\$ 45	\$ 52	\$ 28	\$ 33
Region Peel	\$ 57	\$ 66	\$ 29	\$ 34
Region Waterloo	\$ 39	\$ 47	\$ 28	\$ 34
Region Halton	\$ 76	\$ 85	\$ 30	\$ 34
Region Niagara	\$ 86	\$ 97	\$ 67	\$ 76
Region Average	\$ 63	\$ 75	\$ 31	\$ 37
Region Median	\$ 57	\$ 66	\$ 28	\$ 34
Simcoe County	\$ 26	\$ 30	\$ 14	\$ 17
Middlesex County	\$ 4	\$ 6	\$ 13	\$ 18
Bruce County	\$ 35	\$ 44	\$ 17	\$ 22
Essex County	\$ 11	\$ 14	\$ 21	\$ 25
Dufferin County	\$ 45	\$ 57	\$ 26	\$ 33
Grey County	\$ 84	\$ 90	\$ 46	\$ 49
Elgin County	\$ 68	\$ 81	\$ 42	\$ 50
Wellington County	\$ 139	\$ 157	\$ 69	\$ 78
County Average	\$ 51	\$ 60	\$ 31	\$ 37
County Median	\$ 40	\$ 50	\$ 24	\$ 29

Fire

The goal of Fire Services is to protect the life and property of citizens and businesses from fire and other hazards. The three primary fire safety activities provided in communities in support of these objectives are:

- Public education and fire prevention
- Fire safety standards and enforcement
- Emergency response

Each municipality's results are influenced to varying degrees by a number of factors, including:

- The nature and extent of fire risks: The type of building construction, i.e. apartment dwellings vs. single family homes vs. institutions such as hospitals
- Geography: Topography, urban/rural mix, road congestion and fire station locations and travel distances from those stations
- Fire prevention and education efforts: Enforcement of the fire code, and the presence of working smoke alarms
- Collective agreements: Differences in what stage of multi-year agreements municipalities are at and also differences in agreements about how many staff are required on a fire vehicle
- Staffing model: Full-time firefighters or composite (full-time and part-time)



Fire (sorted by Total Costs per Capita)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort
Grey Highlands	\$ 48	\$ 61	North Grenville	\$ 44	\$ 53
Meaford	\$ 50	\$ 63	Strathroy-Caradoc	\$ 47	\$ 58
Wellington North	\$ 49	\$ 63	Essex	\$ 56	\$ 67
Mapleton	\$ 56	\$ 67	Tillsonburg	\$ 63	\$ 68
Hanover	\$ 58	\$ 71	Huntsville	\$ 57	\$ 70
West Grey	\$ 52	\$ 72	Springwater	\$ 60	\$ 74
Parry Sound	\$ 50	\$ 73	Bracebridge	\$ 59	\$ 78
South Bruce Peninsula	\$ 64	\$ 78	Pelham	\$ 61	\$ 80
Ingersoll	\$ 70	\$ 79	Woolwich	\$ 60	\$ 81
Guelph-Eramosa	\$ 69	\$ 80	Wilmot	\$ 69	\$ 89
Espanola	\$ 65	\$ 81	Scugog	\$ 94	\$ 104
Aylmer	\$ 73	\$ 90	Middlesex Centre	\$ 87	\$ 108
North Middlesex	\$ 80	\$ 93	Lincoln	\$ 87	\$ 111
Lambton Shores	\$ 64	\$ 96	King	\$ 96	\$ 114
Wellesley	\$ 79	\$ 99	Prince Edward County	\$ 92	\$ 116
Puslinch	\$ 94	\$ 108	Niagara-on-the-Lake	\$ 108	\$ 140
Gravenhurst	\$ 90	\$ 112	Kenora	\$ 155	\$ 178
Kincardine	\$ 99	\$ 115	Thorold	\$ 167	\$ 182
Minto	\$ 93	\$ 117	Owen Sound	\$ 240	\$ 249
Tiny	\$ 97	\$ 122	Brockville	\$ 277	\$ 286
Dryden	\$ 151	\$ 151			
Wainfleet	\$ 129	\$ 163	Population 15,000 - 29,999		
Central Elgin	\$ 119	\$ 167	Average	\$ 99	\$ 115
Elliot Lake	\$ 175	\$ 185	Median	\$ 78	\$ 96
The Blue Mountains	\$ 186	\$ 210			
Population < 15,000					
Average	\$ 86	\$ 105			
Median	\$ 73	\$ 93			

Fire (cont'd) (sorted by Total Costs per Capita)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort
Centre Wellington	\$ 48	\$ 62	Milton	\$ 90	\$ 103
New Tecumseth	\$ 70	\$ 79	Markham	\$ 122	\$ 128
Fort Erie	\$ 76	\$ 92	Brampton	\$ 124	\$ 132
Grimsby	\$ 76	\$ 93	Kitchener	\$ 133	\$ 139
Brant County	\$ 76	\$ 96	Ajax	\$ 137	\$ 145
Norfolk	\$ 83	\$ 99	Clarington	\$ 136	\$ 146
Aurora	\$ 96	\$ 100	Waterloo	\$ 160	\$ 166
Orangeville	\$ 115	\$ 120	London	\$ 166	\$ 172
Quinte West	\$ 114	\$ 131	Whitby	\$ 166	\$ 176
Whitchurch - Stouffville	\$ 127	\$ 139	Hamilton	\$ 171	\$ 180
Caledon	\$ 138	\$ 161	Greater Sudbury	\$ 171	\$ 180
East Gwillimbury	\$ 142	\$ 164	Ottawa	\$ 177	\$ 183
Halton Hills	\$ 164	\$ 177	Mississauga	\$ 177	\$ 186
Newmarket	\$ 183	\$ 189	Burlington	\$ 180	\$ 189
Peterborough	\$ 191	\$ 197	Toronto	\$ 188	\$ 193
Welland	\$ 208	\$ 217	Chatham-Kent	\$ 174	\$ 195
Georgina	\$ 208	\$ 220	Vaughan	\$ 190	\$ 197
Sault Ste. Marie	\$ 221	\$ 227	Oakville	\$ 190	\$ 199
St. Thomas	\$ 226	\$ 232	Oshawa	\$ 194	\$ 199
Belleville	\$ 218	\$ 235	Cambridge	\$ 194	\$ 200
Cornwall	\$ 232	\$ 241	St. Catharines	\$ 198	\$ 205
Orillia	\$ 234	\$ 249	Brantford	\$ 199	\$ 206
North Bay	\$ 264	\$ 272	Guelph	\$ 212	\$ 220
Sarnia	\$ 295	\$ 301	Kingston	\$ 207	\$ 224
Population 30,000 - 99,999			Barrie	\$ 209	\$ 241
Average	\$ 159	\$ 171	Windsor	\$ 244	\$ 251
Median	\$ 153	\$ 170	Thunder Bay	\$ 301	\$ 313
			Population > 100,000		
			Average	\$ 178	\$ 188
			Median	\$ 177	\$ 189

Police

Under the Ontario Police Services Act, municipalities are responsible for the provision of adequate and effective Police services to ensure the safety and security of citizens, businesses and visitors. To fulfill this mandate, each municipality and police agency creates and implements strategies, policies and business models that meet the specific needs and priorities of their local communities.

The key objectives provided by Police Services include:

- Crime prevention
- Law enforcement
- Victims' assistance
- Maintenance of public order
- Emergency response services

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Non-residents: Daily inflow and outflow of commuters and tourists, attendees at cultural, entertainment and sporting events, or seasonal residents (e.g. post-secondary students) who require police services and are not captured in population-based measures
- Specialized facilities: Airports, casinos, etc. that can require additional policing
- Demographic trends: Social and economic changes in the population

Police costs will vary significantly based on a number of factors including, but not limited to:

- Geographic mix (urban/rural mix)
- One-time special events
- Proximity and quantity of higher risk facilities (e.g. correctional, mental health facilities)
- Service levels
- Incident of more complex crimes
- Specialized services (e.g. Emergency Task Force, Emergency Measures, Marine Unit, etc.)
- Accounting and reporting practices



Police (sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
North Middlesex	\$ 167	\$ 167	\$ 52	\$ 52
The Blue Mountains	\$ 314	\$ 318	\$ 63	\$ 64
Tiny	\$ 209	\$ 209	\$ 66	\$ 66
Grey Highlands	\$ 171	\$ 171	\$ 75	\$ 75
Lambton Shores	\$ 210	\$ 210	\$ 83	\$ 83
Central Elgin	\$ 140	\$ 140	\$ 85	\$ 85
Kincardine	\$ 185	\$ 186	\$ 90	\$ 90
Meaford	\$ 175	\$ 175	\$ 99	\$ 99
South Bruce Peninsula	\$ 252	\$ 252	\$ 118	\$ 118
West Grey	\$ 253	\$ 258	\$ 150	\$ 153
Ingersoll	\$ 209	\$ 209	\$ 207	\$ 207
Parry Sound	\$ 281	\$ 281	\$ 269	\$ 269
Hanover	\$ 332	\$ 337	\$ 350	\$ 355
Aylmer	\$ 274	\$ 280	\$ 349	\$ 357
Espanola	\$ 438	\$ 443	\$ 595	\$ 602
Elliot Lake	\$ 292	\$ 294	\$ 600	\$ 603
Dryden	\$ 570	\$ 607	\$ 638	\$ 679
Population < 15,000				
Average	\$ 263	\$ 267	\$ 229	\$ 233
Median	\$ 252	\$ 252	\$ 118	\$ 118
Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Middlesex Centre	\$ 111	\$ 111	\$ 49	\$ 49
Springwater	\$ 112	\$ 112	\$ 59	\$ 59
North Grenville	\$ 129	\$ 129	\$ 89	\$ 89
Prince Edward County	\$ 189	\$ 189	\$ 102	\$ 102
Essex	\$ 145	\$ 147	\$ 142	\$ 144
Tillsonburg	\$ 176	\$ 177	\$ 183	\$ 184
Strathroy-Caradoc	\$ 235	\$ 242	\$ 192	\$ 198
Kenora	\$ 432	\$ 432	\$ 348	\$ 348
Brockville	\$ 400	\$ 408	\$ 399	\$ 406
Owen Sound	\$ 376	\$ 395	\$ 403	\$ 423
Population 15,000 - 29,999				
Average	\$ 230	\$ 234	\$ 197	\$ 200
Median	\$ 183	\$ 183	\$ 162	\$ 164

Police (cont'd) (sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Brant County	\$ 152	\$ 159	\$ 84	\$ 88
New Tecumseth	\$ 145	\$ 145	\$ 89	\$ 89
Norfolk	\$ 187	\$ 187	\$ 123	\$ 123
Orillia	\$ 242	\$ 242	\$ 189	\$ 189
Orangeville	\$ 274	\$ 279	\$ 200	\$ 203
Quinte West	\$ 213	\$ 220	\$ 203	\$ 210
Peterborough	\$ 304	\$ 315	\$ 268	\$ 278
Sarnia	\$ 350	\$ 360	\$ 333	\$ 343
Belleville	\$ 358	\$ 397	\$ 341	\$ 379
North Bay	\$ 408	\$ 420	\$ 389	\$ 400
St. Thomas	\$ 326	\$ 335	\$ 394	\$ 405
Sault Ste. Marie	\$ 444	\$ 456	\$ 462	\$ 475
Cornwall	\$ 417	\$ 425	\$ 518	\$ 528
Population 30,000 - 99,999				
Average	\$ 294	\$ 303	\$ 276	\$ 285
Median	\$ 304	\$ 315	\$ 268	\$ 278
Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Toronto	\$ 383	\$ 399	\$ 145	\$ 151
Ottawa	\$ 306	\$ 310	\$ 183	\$ 186
Chatham-Kent	\$ 284	\$ 291	\$ 213	\$ 218
Hamilton	\$ 299	\$ 306	\$ 215	\$ 221
Guelph	\$ 320	\$ 336	\$ 214	\$ 224
Kingston	\$ 300	\$ 316	\$ 217	\$ 229
London	\$ 276	\$ 288	\$ 256	\$ 266
Barrie	\$ 441	\$ 452	\$ 306	\$ 314
Brantford	\$ 362	\$ 368	\$ 325	\$ 331
Greater Sudbury	\$ 368	\$ 382	\$ 338	\$ 351
Thunder Bay	\$ 450	\$ 461	\$ 462	\$ 474
Windsor	\$ 370	\$ 384	\$ 497	\$ 516
Population > 100,000				
Average	\$ 347	\$ 358	\$ 281	\$ 290
Median	\$ 341	\$ 352	\$ 236	\$ 248
Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
District Muskoka	\$ 218	\$ 218	\$ 54	\$ 54
Region Halton	\$ 241	\$ 258	\$ 97	\$ 103
Region York	\$ 299	\$ 311	\$ 102	\$ 105
Region Peel	\$ 293	\$ 303	\$ 150	\$ 155
Region Durham	\$ 301	\$ 314	\$ 187	\$ 195
Region Waterloo	\$ 303	\$ 314	\$ 217	\$ 225
Region Niagara	\$ 340	\$ 359	\$ 265	\$ 279
Region Average	\$ 285	\$ 297	\$ 153	\$ 160
Region Median	\$ 299	\$ 311	\$ 150	\$ 155
Wellington County	\$ 167	\$ 177	\$ 83	\$ 88

Court Security Costs

(sorted by Net Costs per \$100,000
Assessment, including Amortization)

Municipality	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Incl Amort
Parry Sound	\$ (14)	\$ (14)
Essex	\$ (1)	\$ (1)
Espanola	\$ (1)	\$ (1)
Chatham-Kent	\$ (0)	\$ (0)
Prince Edward County	\$ 0	\$ 0
Greater Sudbury	\$ 1	\$ 1
Hamilton	\$ 2	\$ 2
Guelph	\$ 3	\$ 2
North Bay	\$ 2	\$ 2
Ottawa	\$ 5	\$ 3
Thunder Bay	\$ 4	\$ 4
Kingston	\$ 6	\$ 4
Belleville	\$ 5	\$ 5
Toronto	\$ 14	\$ 5
St. Thomas	\$ 5	\$ 6
London	\$ 7	\$ 7
Sarnia	\$ 8	\$ 8
Brantford	\$ 9	\$ 8
Owen Sound	\$ 9	\$ 10
Peterborough	\$ 12	\$ 11
Cornwall	\$ 9	\$ 12
Brockville	\$ 13	\$ 13
Barrie	\$ 23	\$ 16
Dryden	\$ 19	\$ 21
Windsor	\$ 34	\$ 45
Average	\$ 7	\$ 7
Median	\$ 5	\$ 5
Region Halton	\$ 1	\$ 0
Region Peel	\$ 1	\$ 1
Region Durham	\$ 2	\$ 1
Region Waterloo	\$ 4	\$ 3
Region York	\$ 9	\$ 3
Region Average	\$ 3	\$ 2
Region Median	\$ 2	\$ 1
Dufferin County	\$ 1	\$ 0

Prisoner Transportation

(sorted by Net Costs per \$100,000
Assessment, including Amortization)

Municipality	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Incl Amort
Hamilton	\$ (0)	\$ (0)
Ottawa	\$ 0	\$ 0
Guelph	\$ 0	\$ 0
London	\$ 1	\$ 1
Chatham-Kent	\$ 1	\$ 1
Thunder Bay	\$ 2	\$ 2
Brantford	\$ 2	\$ 2
Windsor	\$ 2	\$ 3
Greater Sudbury	\$ 3	\$ 3
Kingston	\$ 4	\$ 3
North Bay	\$ 3	\$ 3
Belleville	\$ 7	\$ 7
Average	\$ 2	\$ 2
Median	\$ 2	\$ 2
Region Waterloo	\$ 0	\$ 0
Region York	\$ 0	\$ 0
Region Halton	\$ 1	\$ 1
Region Peel	\$ 6	\$ 3
Region Average	\$ 2	\$ 1
Region Median	\$ 1	\$ 0

Protective Inspection and Control

(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Incl Amort
South Bruce Peninsula	\$ (32)	\$ (15)
Espanola	\$ (4)	\$ (6)
Grey Highlands	\$ (3)	\$ (1)
Mapleton	\$ 2	\$ 1
Ingersoll	\$ 1	\$ 1
Middlesex Centre	\$ 3	\$ 1
Markham	\$ 4	\$ 1
West Grey	\$ 3	\$ 2
Hanover	\$ 1	\$ 2
Central Elgin	\$ 4	\$ 2
North Grenville	\$ 4	\$ 3
Wellesley	\$ 6	\$ 3
Puslinch	\$ 10	\$ 3
North Middlesex	\$ 12	\$ 4
Strathroy-Caradoc	\$ 5	\$ 4
Quinte West	\$ 4	\$ 4
Aylmer	\$ 3	\$ 4
Wilmot	\$ 8	\$ 5
Peterborough	\$ 6	\$ 5
Woolwich	\$ 10	\$ 5
East Gwillimbury	\$ 14	\$ 6
Centre Wellington	\$ 10	\$ 6
Ottawa	\$ 10	\$ 6
Springwater	\$ 12	\$ 6
Milton	\$ 12	\$ 6
Grimsby	\$ 11	\$ 7
Huntsville	\$ 13	\$ 7
Scugog	\$ 15	\$ 7
Orangeville	\$ 9	\$ 7
Guelph-Eramosa	\$ 15	\$ 7
Essex	\$ 8	\$ 7
Whitby	\$ 13	\$ 7
Whitchurch - Stouffville	\$ 21	\$ 8
Caledon	\$ 19	\$ 8

Municipality	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Incl Amort
Mississauga	\$ 17	\$ 8
Oakville	\$ 23	\$ 8
Norfolk	\$ 12	\$ 8
Burlington	\$ 19	\$ 8
Aurora	\$ 22	\$ 8
Niagara-on-the-Lake	\$ 24	\$ 8
Belleville	\$ 9	\$ 8
Lambton Shores	\$ 22	\$ 9
Bracebridge	\$ 17	\$ 9
Pelham	\$ 14	\$ 9
St. Catharines	\$ 10	\$ 9
Gravenhurst	\$ 26	\$ 10
Chatham-Kent	\$ 13	\$ 10
Toronto	\$ 26	\$ 10
Kincardine	\$ 20	\$ 10
Vaughan	\$ 32	\$ 10
Barrie	\$ 14	\$ 10
Halton Hills	\$ 22	\$ 10
Ajax	\$ 16	\$ 10
St. Thomas	\$ 9	\$ 10
Thunder Bay	\$ 11	\$ 11
New Tecumseth	\$ 17	\$ 11
Meaford	\$ 19	\$ 11
Clarington	\$ 17	\$ 11
King	\$ 40	\$ 11
Brockville	\$ 12	\$ 12
Wainfleet	\$ 21	\$ 13
Lincoln	\$ 21	\$ 13
Owen Sound	\$ 12	\$ 13
Cambridge	\$ 17	\$ 13
Newmarket	\$ 30	\$ 13
Kingston	\$ 19	\$ 14
Tillsonburg	\$ 13	\$ 14
Waterloo	\$ 23	\$ 14

Protective Inspection and Control (cont'd)

Municipality	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Incl Amort
Prince Edward County	\$ 27	\$ 14
Greater Sudbury	\$ 16	\$ 14
Welland	\$ 13	\$ 14
North Bay	\$ 17	\$ 16
Brampton	\$ 26	\$ 17
Thorold	\$ 19	\$ 17
Brant County	\$ 31	\$ 17
Cornwall	\$ 14	\$ 17
Orillia	\$ 23	\$ 18
London	\$ 20	\$ 18
Brantford	\$ 20	\$ 18
Tiny	\$ 59	\$ 19
Kitchener	\$ 25	\$ 21
Guelph	\$ 32	\$ 21
Hamilton	\$ 30	\$ 22
The Blue Mountains	\$ 107	\$ 22
Sault Ste. Marie	\$ 22	\$ 23
Georgina	\$ 43	\$ 24
Minto	\$ 33	\$ 24
Oshawa	\$ 31	\$ 24
Fort Erie	\$ 29	\$ 24
Dryden	\$ 22	\$ 25
Windsor	\$ 20	\$ 27
Parry Sound	\$ 29	\$ 28
Wellington North	\$ 50	\$ 29
Kenora	\$ 38	\$ 30
Elliot Lake	\$ 19	\$ 38
Average	\$ 18	\$ 11
Median	\$ 17	\$ 10

POA (sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Incl Amort
Cornwall	\$ (10)	\$ (13)
Brockville	\$ (7)	\$ (7)
Quinte West	\$ (3)	\$ (3)
Fort Erie	\$ (2)	\$ (1)
Essex	\$ (1)	\$ (1)
Cambridge	\$ (1)	\$ (1)
Pelham	\$ (1)	\$ (1)
Niagara-on-the-Lake	\$ (3)	\$ (1)
Grimsby	\$ (1)	\$ (1)
Wainfleet	\$ (1)	\$ (1)
St. Catharines	\$ (1)	\$ (1)
Thorold	\$ (1)	\$ (1)
Middlesex Centre	\$ (2)	\$ (1)
Brant County	\$ (1)	\$ (1)
Aylmer	\$ (1)	\$ (1)
Oakville	\$ (2)	\$ (1)
Milton	\$ (1)	\$ (1)
Orillia	\$ (1)	\$ (1)
Springwater	\$ (1)	\$ (0)
St. Thomas	\$ (0)	\$ (0)
Whitchurch - Stouffville	\$ (1)	\$ (0)
Ajax	\$ (0)	\$ (0)
Clarington	\$ (0)	\$ (0)
Scugog	\$ (0)	\$ (0)
North Middlesex	\$ (0)	\$ (0)
Oshawa	\$ (0)	\$ (0)
West Grey	\$ (0)	\$ (0)
Wilmot	\$ (0)	\$ (0)
Strathroy-Caradoc	\$ 0	\$ 0
Mississauga	\$ 9	\$ 4
Ottawa	\$ 7	\$ 4
Toronto	\$ 13	\$ 5
Norfolk	\$ 8	\$ 5
Kingston	\$ 7	\$ 5
East Gwillimbury	\$ 13	\$ 5
Prince Edward County	\$ 10	\$ 6
Hamilton	\$ 9	\$ 6
Greater Sudbury	\$ 8	\$ 7
Brampton	\$ 13	\$ 8

Municipality	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Incl Amort
London	\$ 9	\$ 8
Brantford	\$ 11	\$ 10
Caledon	\$ 26	\$ 10
Chatham-Kent	\$ 14	\$ 10
Sault Ste. Marie	\$ 12	\$ 13
Peterborough	\$ 16	\$ 14
Guelph	\$ 22	\$ 15
Thunder Bay	\$ 16	\$ 15
Kenora	\$ 21	\$ 17
Burlington	\$ 41	\$ 17
North Bay	\$ 19	\$ 18
Barrie	\$ 26	\$ 18
Windsor	\$ 21	\$ 28
Dryden	\$ 60	\$ 68
Parry Sound	\$ 116	\$ 111
Espanola	\$ 93	\$ 126
Average	\$ 10	\$ 9
Median	\$ (0)	\$ (0)

Municipality	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Incl Amort
Region Halton	\$ (2)	\$ (1)
District Muskoka	\$ 12	\$ 3
Region York	\$ 12	\$ 4
Region Waterloo	\$ 6	\$ 5
Region Durham	\$ 10	\$ 6
Region Niagara	\$ 11	\$ 8
Region Average	\$ 8	\$ 4
Region Median	\$ 10	\$ 4
Bruce County	\$ (3)	\$ (2)
Wellington County	\$ (2)	\$ (1)
Dufferin County	\$ 0	\$ 0
Grey County	\$ 18	\$ 10
Elgin County	\$ 29	\$ 18
County Average	\$ 8	\$ 5
County Median	\$ 0	\$ 0

Roads Services

A municipality's transportation system affects the economic vitality and quality of life of its residents. The goal of Roads Services is to provide affordable, well-managed and safe traffic flow for pedestrians, cyclists, drivers, public transit and commercial traffic while contributing to the environment and the quality of community life.

Transportation infrastructure generally includes roads, bridges, culverts, sidewalks, traffic control systems, signage and boulevards. In addition to constructing and repairing infrastructure, roads services include clearing the transportation network of snow and debris to ensure that it is safe and convenient to use.

Single-tier municipalities are responsible for maintaining all types of roads, including arterial, collector and local roads and, in some cases, expressway and laneways. Upper-tier municipalities are not responsible for maintenance of local roads.

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Municipal snow clearing standards, weather conditions, road types and snowfall
- Age and condition of the network
- The proportion of heavy trucks in the traffic stream
- The municipality's pavement standards
- Population density which affects usage and congestion, contributing to road maintenance and its cost
- Type of roads a municipality operates: i.e. arterial, collector or local roads and expressways
- Availability of public transit
- Average commute distances (e.g. from home to work or school)
- Volume of traffic coming from outside the municipality



Roadways - Paved (sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Per Ln Km Excl Amort	Per Ln Km Incl Amort	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Markham	\$ (2,902)	\$ 7,000	\$ (18)	\$ 44	\$ (6)	\$ 15
Mississauga	\$ 387	\$ 5,684	\$ 3	\$ 43	\$ 1	\$ 19
Strathroy-Caradoc	\$ (839)	\$ 2,444	\$ (8)	\$ 24	\$ (7)	\$ 19
Oakville	\$ 2,605	\$ 9,426	\$ 18	\$ 65	\$ 6	\$ 22
North Middlesex	\$ 188	\$ 3,273	\$ 6	\$ 102	\$ 2	\$ 32
Newmarket	\$ 3,138	\$ 12,120	\$ 20	\$ 76	\$ 9	\$ 34
Grimsby	\$ 695	\$ 5,266	\$ 8	\$ 60	\$ 5	\$ 36
Kitchener	\$ 1,104	\$ 7,543	\$ 7	\$ 46	\$ 6	\$ 38
Aurora			\$ 61	\$ 103	\$ 22	\$ 38
Vaughan	\$ 7,394	\$ 19,701	\$ 46	\$ 123	\$ 14	\$ 38
Whitchurch - Stouffville	\$ 5,671	\$ 10,903	\$ 56	\$ 107	\$ 20	\$ 39
Caledon	\$ 1,369	\$ 6,280	\$ 22	\$ 99	\$ 9	\$ 39
Wellesley	\$ 4,717	\$ 4,717	\$ 89	\$ 89	\$ 44	\$ 44
Wainfleet	\$ 102	\$ 1,752	\$ 5	\$ 78	\$ 3	\$ 48
Grey Highlands	\$ 71	\$ 2,983	\$ 3	\$ 118	\$ 1	\$ 52
Mapleton	\$ 30	\$ 3,756	\$ 1	\$ 141	\$ 0	\$ 54
East Gwillimbury	\$ 6,380	\$ 10,266	\$ 82	\$ 131	\$ 34	\$ 54
Tiny	\$ 1,659	\$ 3,391	\$ 86	\$ 176	\$ 27	\$ 56
Waterloo	\$ 3,522	\$ 13,953	\$ 23	\$ 91	\$ 14	\$ 56
Milton	\$ 4,672	\$ 12,613	\$ 41	\$ 110	\$ 21	\$ 57
Gravenhurst	\$ (636)	\$ 5,482	\$ (18)	\$ 156	\$ (7)	\$ 58
King	\$ 3,263	\$ 8,359	\$ 85	\$ 217	\$ 23	\$ 60
Whitby	\$ 2,202	\$ 13,004	\$ 18	\$ 106	\$ 10	\$ 60
Puslinch	\$ 2,210	\$ 6,057	\$ 69	\$ 189	\$ 22	\$ 62
Springwater	\$ 548	\$ 4,429	\$ 15	\$ 119	\$ 8	\$ 63
Niagara-on-the-Lake	\$ 4,977	\$ 8,112	\$ 112	\$ 182	\$ 39	\$ 63
Cambridge	\$ 6,310	\$ 11,581	\$ 44	\$ 81	\$ 34	\$ 63
Ajax	\$ 6,583	\$ 16,769	\$ 38	\$ 98	\$ 25	\$ 63
Guelph-Eramosa	\$ 1,444	\$ 5,845	\$ 35	\$ 140	\$ 16	\$ 64
Lincoln	\$ 2,928	\$ 4,675	\$ 64	\$ 102	\$ 40	\$ 64
Middlesex Centre	\$ 609	\$ 4,993	\$ 18	\$ 148	\$ 8	\$ 65
Clarington	\$ 1,549	\$ 6,406	\$ 24	\$ 99	\$ 16	\$ 66
West Grey	\$ 769	\$ 3,200	\$ 29	\$ 119	\$ 17	\$ 70
Kincardine	\$ 1,480	\$ 3,039	\$ 76	\$ 156	\$ 37	\$ 76
The Blue Mountains	\$ 14,537	\$ 21,548	\$ 256	\$ 379	\$ 52	\$ 77
Burlington	\$ 14,307	\$ 22,512	\$ 118	\$ 186	\$ 49	\$ 78
Brampton	\$ 14,820	\$ 24,242	\$ 73	\$ 120	\$ 48	\$ 78

Roadways - Paved (cont'd) (sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Per Ln Km Excl		Per Ln Km Incl		Net Costs per Capita Excl		Net Costs per Capita Incl		Net Costs per \$100,000 CVA Excl		Net Costs per \$100,000 CVA Incl	
	Amort	Amort	Amort	Amort	Amort	Amort	Amort	Amort	Amort	Amort	Amort	Amort
Woolwich	\$ 3,478	\$ 9,411	\$ 56	\$ 152	\$ 29	\$ 80						
Centre Wellington	\$ 1,625	\$ 8,689	\$ 25	\$ 135	\$ 15	\$ 81						
New Tecumseth	\$ 6,075	\$ 10,116	\$ 80	\$ 133	\$ 49	\$ 81						
Aylmer	\$ 559	\$ 6,133	\$ 6	\$ 66	\$ 8	\$ 84						
St. Catharines	\$ 5,666	\$ 11,273	\$ 46	\$ 92	\$ 42	\$ 84						
Georgina	\$ 7,469	\$ 23,359	\$ 50	\$ 157	\$ 28	\$ 87						
Oshawa	\$ 9,569	\$ 16,829	\$ 64	\$ 112	\$ 50	\$ 88						
Lambton Shores	\$ 3,532	\$ 7,433	\$ 114	\$ 239	\$ 45	\$ 95						
Fort Erie	\$ 928	\$ 5,369	\$ 20	\$ 115	\$ 17	\$ 96						
Owen Sound	\$ 2,331	\$ 8,253	\$ 26	\$ 92	\$ 28	\$ 98						
Halton Hills	\$ 7,720	\$ 17,395	\$ 105	\$ 236	\$ 47	\$ 106						
Sarnia	\$ 2,312	\$ 9,285	\$ 29	\$ 115	\$ 27	\$ 109						
Scugog	\$ 4,453	\$ 12,347	\$ 90	\$ 249	\$ 42	\$ 117						
Thorold	\$ 7,082	\$ 11,630	\$ 82	\$ 134	\$ 75	\$ 124						
Wilmot	\$ 3,651	\$ 11,201	\$ 81	\$ 248	\$ 45	\$ 140						
Meaford	\$ 3,515	\$ 7,312	\$ 122	\$ 254	\$ 70	\$ 145						
Minto	\$ 3,496	\$ 4,987	\$ 141	\$ 201	\$ 103	\$ 147						
Ingersoll	\$ 5,422	\$ 12,153	\$ 67	\$ 149	\$ 66	\$ 148						
Bracebridge	\$ 6,488	\$ 14,389	\$ 129	\$ 286	\$ 67	\$ 150						
Central Elgin	\$ 95	\$ 10,440	\$ 2	\$ 251	\$ 1	\$ 152						
Pelham	\$ 5,096	\$ 10,056	\$ 129	\$ 255	\$ 82	\$ 162						
Essex	\$ 1,105	\$ 7,123	\$ 27	\$ 176	\$ 27	\$ 172						
North Grenville	\$ 7,509	\$ 10,185	\$ 188	\$ 255	\$ 130	\$ 176						
Huntsville	\$ 5,996	\$ 14,022	\$ 154	\$ 361	\$ 78	\$ 182						
Orangeville	\$ 19,421	\$ 30,047	\$ 162	\$ 251	\$ 118	\$ 182						
South Bruce Peninsula	\$ 7,785	\$ 9,717	\$ 348	\$ 435	\$ 163	\$ 204						
Welland	\$ 13,934	\$ 18,849	\$ 142	\$ 192	\$ 161	\$ 217						
Tillsonburg	\$ 12,245	\$ 18,585	\$ 145	\$ 220	\$ 151	\$ 229						
Hanover	\$ 3,041	\$ 19,728	\$ 34	\$ 223	\$ 36	\$ 234						
Wellington North	\$ 8,861	\$ 20,548	\$ 208	\$ 483	\$ 120	\$ 279						
Lower Tier Average	\$ 4,369	\$ 10,457	\$ 67	\$ 160	\$ 39	\$ 92						
Lower Tier Median	\$ 3,487	\$ 9,418	\$ 50	\$ 134	\$ 27	\$ 76						

Roadways - Paved (cont'd) (sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Per Ln Km Excl Amort	Per Ln Km Incl Amort	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Toronto	\$ 12,909	\$ 18,947	\$ 65	\$ 95	\$ 25	\$ 36
Ottawa	\$ 3,366	\$ 9,837	\$ 37	\$ 107	\$ 22	\$ 64
Sault Ste. Marie	\$ 2,937	\$ 4,655	\$ 48	\$ 76	\$ 50	\$ 79
Guelph	\$ 7,984	\$ 17,048	\$ 59	\$ 125	\$ 39	\$ 83
Peterborough	\$ 3,152	\$ 8,993	\$ 35	\$ 101	\$ 31	\$ 89
Brantford	\$ 4,824	\$ 9,724	\$ 51	\$ 102	\$ 46	\$ 92
Barrie	\$ 6,613	\$ 13,135	\$ 68	\$ 134	\$ 47	\$ 93
Kingston	\$ 4,203	\$ 10,369	\$ 53	\$ 130	\$ 38	\$ 94
Hamilton	\$ 5,156	\$ 12,780	\$ 56	\$ 138	\$ 40	\$ 99
Cornwall	\$ 1,656	\$ 7,046	\$ 19	\$ 83	\$ 24	\$ 103
St. Thomas	\$ 1,711	\$ 8,067	\$ 19	\$ 89	\$ 23	\$ 107
Brant County	\$ 1,261	\$ 4,359	\$ 58	\$ 202	\$ 32	\$ 111
Brockville	\$ 4,015	\$ 8,377	\$ 54	\$ 113	\$ 54	\$ 112
Orillia	\$ 935	\$ 9,556	\$ 16	\$ 164	\$ 13	\$ 129
Chatham-Kent	\$ 1,665	\$ 5,320	\$ 56	\$ 178	\$ 42	\$ 134
Thunder Bay	\$ 3,829	\$ 10,259	\$ 58	\$ 157	\$ 57	\$ 153
London	\$ 8,760	\$ 20,083	\$ 74	\$ 170	\$ 68	\$ 157
Windsor	\$ 2,094	\$ 12,049	\$ 20	\$ 117	\$ 27	\$ 157
Norfolk	\$ 1,885	\$ 5,086	\$ 107	\$ 290	\$ 71	\$ 190
Kenora	\$ 4,776	\$ 11,182	\$ 101	\$ 237	\$ 82	\$ 191
Prince Edward County	\$ 3,285	\$ 6,434	\$ 217	\$ 426	\$ 117	\$ 230
Belleville	\$ 6,545	\$ 15,201	\$ 105	\$ 243	\$ 100	\$ 231
North Bay	\$ 4,885	\$ 16,054	\$ 74	\$ 244	\$ 71	\$ 232
Greater Sudbury	\$ 3,804	\$ 14,738	\$ 65	\$ 253	\$ 60	\$ 233
Espanola	\$ 2,313	\$ 7,429	\$ 55	\$ 178	\$ 75	\$ 242
Quinte West	\$ 4,447	\$ 10,325	\$ 134	\$ 312	\$ 128	\$ 297
Parry Sound	\$ 12,106	\$ 27,391	\$ 174	\$ 394	\$ 167	\$ 377
Dryden	\$ 10,684	\$ 16,629	\$ 307	\$ 478	\$ 344	\$ 535
Elliot Lake	\$ 18,541	\$ 23,043	\$ 298	\$ 370	\$ 610	\$ 759
Single Tier Average	\$ 5,184	\$ 11,866	\$ 86	\$ 197	\$ 86	\$ 187
Single Tier Median	\$ 4,015	\$ 10,325	\$ 58	\$ 164	\$ 50	\$ 134

Roadways - Paved (cont'd) (sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Per Ln Km Excl Amort	Per Ln Km Incl Amort	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Region Halton	\$ 10,836	\$ 24,520	\$ 20	\$ 45	\$ 8	\$ 18
Region Peel	\$ 14,490	\$ 41,353	\$ 16	\$ 45	\$ 8	\$ 23
Region York	\$ 9,316	\$ 22,419	\$ 33	\$ 79	\$ 11	\$ 27
Region Niagara	\$ 763	\$ 11,591	\$ 3	\$ 40	\$ 2	\$ 31
Region Waterloo	\$ 3,288	\$ 20,278	\$ 9	\$ 56	\$ 7	\$ 40
Region Durham	\$ 2,478	\$ 20,013	\$ 8	\$ 67	\$ 5	\$ 42
District Muskoka	\$ 1,805	\$ 8,594	\$ 37	\$ 178	\$ 9	\$ 45
Region Average	\$ 6,139	\$ 21,252	\$ 18	\$ 73	\$ 7	\$ 32
Region Median	\$ 3,288	\$ 20,278	\$ 16	\$ 56	\$ 8	\$ 31
Bruce County	\$ 501	\$ 4,012	\$ 8	\$ 66	\$ 4	\$ 33
Dufferin County	\$ 3,182	\$ 9,791	\$ 30	\$ 92	\$ 17	\$ 53
Simcoe County	\$ 12,227	\$ 21,650	\$ 59	\$ 104	\$ 32	\$ 57
Middlesex County	\$ 2,452	\$ 6,411	\$ 8	\$ 20	\$ 25	\$ 64
Grey County	\$ 4,854	\$ 9,972	\$ 76	\$ 156	\$ 41	\$ 85
Wellington County	\$ 4,451	\$ 14,531	\$ 62	\$ 201	\$ 31	\$ 100
Essex County	\$ 10,773	\$ 19,255	\$ 33	\$ 59	\$ 61	\$ 110
Elgin County	\$ 3,896	\$ 9,569	\$ 99	\$ 243	\$ 62	\$ 152
County Average	\$ 5,292	\$ 11,899	\$ 47	\$ 118	\$ 34	\$ 82
County Median	\$ 4,173	\$ 9,882	\$ 46	\$ 98	\$ 31	\$ 75

Roadways - Unpaved (sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Per Ln Km Excl Amort	Per Ln Km Incl Amort	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Vaughan	\$ 145	\$ 145	\$ 0	\$ 0	\$ 0	\$ 0
Oshawa	\$ 911	\$ 911	\$ 0	\$ 0	\$ 0	\$ 0
Kitchener	\$ 17,944	\$ 17,944	\$ 0	\$ 0	\$ 0	\$ 0
Ajax	\$ 2,308	\$ 3,473	\$ 0	\$ 0	\$ 0	\$ 0
Whitby	\$ 551	\$ 90,365	\$ 0	\$ 2	\$ 0	\$ 1
Wilmot	\$ 913	\$ 913	\$ 2	\$ 2	\$ 1	\$ 1
King	\$ 1,067	\$ 1,067	\$ 4	\$ 4	\$ 1	\$ 1
Whitchurch - Stouffville	\$ 42,172	\$ 49,033	\$ 3	\$ 4	\$ 1	\$ 1
Halton Hills	\$ 8,191	\$ 9,517	\$ 3	\$ 3	\$ 1	\$ 2
Owen Sound	\$ 15,354	\$ 15,354	\$ 2	\$ 2	\$ 2	\$ 2
Thorold	\$ 6,205	\$ 6,407	\$ 3	\$ 3	\$ 3	\$ 3
North Grenville	\$ 574	\$ 574	\$ 5	\$ 5	\$ 3	\$ 3
Essex	\$ 1,510	\$ 2,481	\$ 3	\$ 4	\$ 3	\$ 4
Caledon	\$ 3,372	\$ 3,780	\$ 10	\$ 11	\$ 4	\$ 4
Fort Erie	\$ 2,028	\$ 2,128	\$ 5	\$ 6	\$ 4	\$ 5
Niagara-on-the-Lake	\$ 5,870	\$ 9,054	\$ 9	\$ 14	\$ 3	\$ 5
New Tecumseth	\$ 1,974	\$ 2,497	\$ 6	\$ 8	\$ 4	\$ 5
Strathroy-Caradoc	\$ 2,269	\$ 2,936	\$ 8	\$ 11	\$ 7	\$ 9
Scugog	\$ 1,138	\$ 1,138	\$ 20	\$ 20	\$ 10	\$ 10
Central Elgin	\$ 2,664	\$ 2,664	\$ 17	\$ 17	\$ 10	\$ 10
Gravenhurst	\$ 2,146	\$ 4,021	\$ 17	\$ 33	\$ 6	\$ 12
Georgina	\$ 68,083	\$ 69,000	\$ 22	\$ 22	\$ 12	\$ 12
Puslinch	\$ 2,364	\$ 2,552	\$ 35	\$ 38	\$ 12	\$ 12
Woolwich	\$ 3,018	\$ 3,018	\$ 25	\$ 25	\$ 13	\$ 13
Mapleton	\$ 805	\$ 837	\$ 36	\$ 37	\$ 14	\$ 14
Guelph-Eramosa	\$ 2,946	\$ 4,546	\$ 22	\$ 33	\$ 10	\$ 15
Meaford		\$ 968		\$ 29		\$ 17
The Blue Mountains	\$ 419	\$ 3,570	\$ 11	\$ 91	\$ 2	\$ 18
Clarington	\$ 1,963	\$ 16,047	\$ 4	\$ 31	\$ 2	\$ 20
Minto	\$ 1,299	\$ 2,823	\$ 15	\$ 32	\$ 11	\$ 23
Middlesex Centre	\$ 991	\$ 1,835	\$ 31	\$ 57	\$ 14	\$ 25
Bracebridge	\$ 2,087	\$ 3,512	\$ 31	\$ 52	\$ 16	\$ 27
Wainfleet	\$ 1,751	\$ 1,751	\$ 47	\$ 47	\$ 29	\$ 29

Roadways - Unpaved (cont'd) (sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Per Ln Km Excl Amort	Per Ln Km Incl Amort	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Springwater	\$ 2,473	\$ 8,038	\$ 22	\$ 70	\$ 11	\$ 37
Kincardine	\$ 4,182	\$ 4,579	\$ 74	\$ 81	\$ 36	\$ 39
Centre Wellington	\$ 5,082	\$ 5,996	\$ 64	\$ 75	\$ 38	\$ 45
Lambton Shores	\$ 5,158	\$ 5,822	\$ 114	\$ 129	\$ 45	\$ 51
North Middlesex	\$ 1,565	\$ 1,604	\$ 174	\$ 178	\$ 54	\$ 55
Tiny	\$ 6,473	\$ 13,230	\$ 86	\$ 176	\$ 27	\$ 56
West Grey	\$ 1,376	\$ 1,935	\$ 93	\$ 131	\$ 55	\$ 77
Grey Highlands	\$ 1,754	\$ 2,942	\$ 147	\$ 247	\$ 65	\$ 108
Wellesley	\$ 6,472	\$ 19,413	\$ 119	\$ 356	\$ 58	\$ 174
Lower Tier Average	\$ 5,843	\$ 9,534	\$ 31	\$ 50	\$ 14	\$ 23
Lower Tier Median	\$ 2,146	\$ 3,246	\$ 15	\$ 24	\$ 7	\$ 12
Municipality	Per Ln Km Excl Amort	Per Ln Km Incl Amort	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Windsor	\$ 434	\$ 1,533	\$ 0	\$ 0	\$ 0	\$ 0
Peterborough	\$ 102	\$ 4,620	\$ 0	\$ 0	\$ 0	\$ 0
Quinte West	\$ 847	\$ 847	\$ 0	\$ 0	\$ 0	\$ 0
St. Thomas	\$ 6,324	\$ 6,324	\$ 0	\$ 0	\$ 0	\$ 0
Hamilton	\$ 11,121	\$ 11,383	\$ 1	\$ 1	\$ 1	\$ 1
London	\$ 19,576	\$ 19,576	\$ 1	\$ 1	\$ 1	\$ 1
Kingston	\$ 4,688	\$ 4,733	\$ 2	\$ 2	\$ 1	\$ 1
Sault Ste. Marie	\$ 2,899	\$ 6,082	\$ 1	\$ 2	\$ 1	\$ 2
Ottawa	\$ 3,650	\$ 3,650	\$ 4	\$ 4	\$ 2	\$ 2
North Bay	\$ 6,837	\$ 10,725	\$ 3	\$ 5	\$ 3	\$ 5
Thunder Bay	\$ 3,394	\$ 3,394	\$ 5	\$ 5	\$ 5	\$ 5
Norfolk	\$ 3,285	\$ 12,975	\$ 6	\$ 25	\$ 4	\$ 16
Greater Sudbury	\$ 5,908	\$ 6,283	\$ 21	\$ 22	\$ 19	\$ 21
Brant County	\$ 3,455	\$ 4,137	\$ 33	\$ 39	\$ 18	\$ 22
Espanola	\$ 4,135	\$ 4,199	\$ 23	\$ 24	\$ 32	\$ 32
Kenora	\$ 1,640	\$ 2,486	\$ 30	\$ 45	\$ 24	\$ 36
Chatham-Kent	\$ 2,475	\$ 2,619	\$ 76	\$ 80	\$ 57	\$ 60
Single Tier Average	\$ 4,751	\$ 6,210	\$ 12	\$ 15	\$ 10	\$ 12
Single Tier Median	\$ 3,455	\$ 4,620	\$ 3	\$ 4	\$ 2	\$ 2

Roadways - Bridges and Culverts (sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Total m2 Surface Area	Total Net Costs per m2 Surface Area Excl Amort	Total Net Costs per m2 Surface Area Incl Amort	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Espanola				\$ (87)	\$ (82)	\$ (119)	\$ (112)
West Grey	11,214	\$ (39)	\$ (21)	\$ (32)	\$ (17)	\$ (19)	\$ (10)
Puslinch	1,227	\$ (197)	\$ (158)	\$ (29)	\$ (23)	\$ (9)	\$ (8)
Lincoln	6,966	\$ (7)	\$ (11)	\$ (2)	\$ (3)	\$ (1)	\$ (2)
Orillia	461		\$ 9		\$ 0		\$ 0
Brockville	4,540	\$ 2	\$ 2	\$ 0	\$ 0	\$ 0	\$ 0
Waterloo	8,603	\$ 8	\$ 9	\$ 0	\$ 1	\$ 0	\$ 0
Guelph	16,308	\$ 10	\$ 10	\$ 1	\$ 1	\$ 1	\$ 1
Scugog	2,174	\$ 21	\$ 21	\$ 2	\$ 2	\$ 1	\$ 1
Kitchener	21,146	\$ 1	\$ 18	\$ 0	\$ 1	\$ 0	\$ 1
Whitby	16,674		\$ 20		\$ 2		\$ 1
Niagara-on-the-Lake	4,173	\$ 12	\$ 22	\$ 3	\$ 5	\$ 1	\$ 2
Toronto	863,364	\$ (3)	\$ 15	\$ (1)	\$ 4	\$ (0)	\$ 2
Oshawa	21,843	\$ 2	\$ 18	\$ 0	\$ 2	\$ 0	\$ 2
St. Catharines	7,720	\$ 6	\$ 34	\$ 0	\$ 2	\$ 0	\$ 2
Newmarket	7,022		\$ 51		\$ 4		\$ 2
Whitchurch - Stouffville	1,657	\$ 39	\$ 166	\$ 1	\$ 5	\$ 0	\$ 2
Vaughan	30,200	\$ 23	\$ 77	\$ 2	\$ 7	\$ 1	\$ 2
Aylmer	131		\$ 110		\$ 2		\$ 2
Middlesex Centre	14,602	\$ (3)	\$ 7	\$ (2)	\$ 5	\$ (1)	\$ 2
Burlington	42,047	\$ 6	\$ 27	\$ 1	\$ 6	\$ 1	\$ 2
North Grenville	1,480	\$ 50	\$ 50	\$ 4	\$ 4	\$ 3	\$ 3
Springwater	2,484	\$ 18	\$ 50	\$ 2	\$ 5	\$ 1	\$ 3
Mississauga	126,063	\$ 4	\$ 44	\$ 1	\$ 7	\$ 0	\$ 3
Wilmot	6,953	\$ 19	\$ 19	\$ 6	\$ 6	\$ 3	\$ 3
Pelham	2,163	\$ 3	\$ 47	\$ 0	\$ 5	\$ 0	\$ 3
The Blue Mountains	3,669	\$ 5	\$ 47	\$ 2	\$ 17	\$ 0	\$ 3
Markham	53,860	\$ 4	\$ 68	\$ 1	\$ 10	\$ 0	\$ 3
Tiny	2,346	\$ 25	\$ 65	\$ 4	\$ 11	\$ 1	\$ 4
Prince Edward County	125	\$ 1,495	\$ 1,495	\$ 7	\$ 7	\$ 4	\$ 4
Grimsby	2,819	\$ 39	\$ 70	\$ 4	\$ 7	\$ 2	\$ 4
Ajax	10,563	\$ 19	\$ 76	\$ 2	\$ 6	\$ 1	\$ 4
Central Elgin	4,197	\$ 22	\$ 22	\$ 6	\$ 6	\$ 4	\$ 4
Fort Erie	5,805	\$ 10	\$ 28	\$ 2	\$ 5	\$ 1	\$ 4

Roadways - Bridges and Culverts (cont'd)
(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Total m2 Surface Area	Total Net Costs		Total Net Costs		Net Costs per		Net Costs per	
		Area Excl Amort	Area Incl Amort	per m2 Surface Area Excl Amort	per m2 Surface Area Incl Amort	Capita Excl Amort	Capita Incl Amort	\$100,000 CVA Excl Amort	\$100,000 CVA Incl Amort
Oakville	45,575	\$ 8	\$ 64	\$ 2	\$ 13	\$ 1	\$ 4		
Brampton	92,427	\$ 8	\$ 52	\$ 1	\$ 7	\$ 1	\$ 4		
King	7,400	\$ 15	\$ 67	\$ 4	\$ 17	\$ 1	\$ 5		
Wellesley	4,141	\$ 2	\$ 28	\$ 1	\$ 10	\$ 0	\$ 5		
East Gwillimbury	5,282	\$ 15	\$ 84	\$ 2	\$ 12	\$ 1	\$ 5		
Georgina	1,428	\$ 56	\$ 341	\$ 2	\$ 10	\$ 1	\$ 5		
Clarington	17,976	\$ 19	\$ 54	\$ 3	\$ 9	\$ 2	\$ 6		
Milton	85,200	\$ 5	\$ 19	\$ 3	\$ 12	\$ 2	\$ 6		
Barrie	17,083	\$ 81	\$ 81	\$ 9	\$ 9	\$ 6	\$ 6		
Halton Hills	21,405	\$ 5	\$ 43	\$ 2	\$ 14	\$ 1	\$ 6		
Essex	6,370	\$ 5	\$ 23	\$ 1	\$ 7	\$ 1	\$ 7		
St. Thomas	8,969	\$ 3	\$ 28	\$ 1	\$ 5	\$ 1	\$ 7		
Brantford	30,301	\$ 11	\$ 27	\$ 3	\$ 8	\$ 3	\$ 7		
Norfolk	43,586	\$ 3	\$ 17	\$ 2	\$ 11	\$ 1	\$ 7		
Woolwich	6,101	\$ 14	\$ 64	\$ 3	\$ 14	\$ 2	\$ 7		
Guelph-Eramosa	2,831	\$ 27	\$ 83	\$ 5	\$ 16	\$ 2	\$ 7		
Thorold	3,250	\$ 17	\$ 64	\$ 2	\$ 8	\$ 2	\$ 8		
Gravenhurst	835	\$ 212	\$ 358	\$ 13	\$ 22	\$ 5	\$ 8		
Hamilton	197,222	\$ 17	\$ 34	\$ 6	\$ 11	\$ 4	\$ 8		
Kingston	25,596	\$ 28	\$ 63	\$ 5	\$ 12	\$ 4	\$ 8		
Ingersoll	4,200	\$ 4	\$ 36	\$ 1	\$ 10	\$ 1	\$ 10		
North Middlesex		\$ 0	\$ 0	\$ 25	\$ 37	\$ 8	\$ 12		
Grey Highlands	5,600	\$ 23	\$ 52	\$ 12	\$ 27	\$ 5	\$ 12		
London	93,368	\$ 25	\$ 63	\$ 5	\$ 13	\$ 5	\$ 12		
Lambton Shores	1,909	\$ 138	\$ 203	\$ 21	\$ 31	\$ 8	\$ 12		
Caledon	14,995	\$ 138	\$ 174	\$ 25	\$ 32	\$ 10	\$ 13		
Windsor	53,125	\$ 6	\$ 43	\$ 1	\$ 9	\$ 2	\$ 13		
Ottawa	287,735	\$ 53	\$ 82	\$ 14	\$ 22	\$ 8	\$ 13		
Peterborough	20,376	\$ 42	\$ 67	\$ 10	\$ 16	\$ 9	\$ 14		
Belleville	20,417	\$ 10	\$ 42	\$ 4	\$ 15	\$ 3	\$ 14		
Minto	6,901	\$ 17	\$ 30	\$ 12	\$ 22	\$ 9	\$ 16		
Wainfleet	2,057	\$ 68	\$ 92	\$ 19	\$ 26	\$ 12	\$ 16		
New Tecumseth	10,667	\$ 91	\$ 122	\$ 20	\$ 27	\$ 13	\$ 17		
Mapleton	8,700	\$ 16	\$ 60	\$ 12	\$ 46	\$ 5	\$ 18		
Bracebridge	2,430	\$ 80	\$ 261	\$ 11	\$ 35	\$ 6	\$ 18		

Roadways - Bridges and Culverts (cont'd)
(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Total m2 Surface Area	Total Net Costs per m2 Surface		Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
		Area Excl Amort	Area Incl Amort				
Centre Wellington	12,958	\$ 10	\$ 79	\$ 4	\$ 31	\$ 2	\$ 19
Parry Sound	2,206	\$ 3	\$ 65	\$ 1	\$ 20	\$ 1	\$ 19
Brant County	42,112	\$ 9	\$ 37	\$ 9	\$ 37	\$ 5	\$ 20
Thunder Bay	32,056	\$ 10	\$ 74	\$ 3	\$ 21	\$ 3	\$ 21
Dryden	1,385		\$ 104		\$ 19		\$ 21
Quinte West	24,776	\$ 21	\$ 44	\$ 11	\$ 22	\$ 10	\$ 21
Sault Ste. Marie	10,691	\$ 103	\$ 142	\$ 15	\$ 20	\$ 15	\$ 21
North Bay	10,841	\$ 51	\$ 125	\$ 10	\$ 25	\$ 10	\$ 23
Kincardine	5,612	\$ 59	\$ 114	\$ 26	\$ 49	\$ 13	\$ 24
Meaford	17,986	\$ 6	\$ 29	\$ 10	\$ 44	\$ 5	\$ 25
Greater Sudbury	41,218	\$ 48	\$ 127	\$ 11	\$ 30	\$ 11	\$ 28
Cornwall	9,363	\$ 0	\$ 123	\$ 0	\$ 23	\$ 0	\$ 29
Chatham-Kent	114,345	\$ 17	\$ 49	\$ 18	\$ 52	\$ 14	\$ 39
Kenora	10,579	\$ 13	\$ 78	\$ 9	\$ 53	\$ 7	\$ 43
Owen Sound	3,509	\$ 217	\$ 262	\$ 34	\$ 41	\$ 36	\$ 44
Average	34,143	\$ 44	\$ 83	\$ 4	\$ 13	\$ 2	\$ 8
Median	8,835	\$ 15	\$ 51	\$ 3	\$ 10	\$ 2	\$ 6

Municipality	Total m2 Surface Area	Total Net Costs per m2 Surface		Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
		Area Excl Amort	Area Incl Amort				
Region Peel	100,310	19	54	\$ 1	\$ 4	\$ 1	\$ 2
Region Durham	92,200	8	28	\$ 1	\$ 3	\$ 1	\$ 2
Region York	151,074	48	82	\$ 6	\$ 10	\$ 2	\$ 3
Region Halton	86,720	7	61	\$ 1	\$ 8	\$ 0	\$ 3
Region Waterloo	80,888	9	57	\$ 1	\$ 7	\$ 1	\$ 5
District Muskoka	24,414	9	97	\$ 3	\$ 34	\$ 1	\$ 8
Region Niagara	89,082	15	64	\$ 3	\$ 11	\$ 2	\$ 9
Region Average	89,241	\$ 17	\$ 63	\$ 2	\$ 11	\$ 1	\$ 5
Region Median	89,082	\$ 9	\$ 61	\$ 1	\$ 8	\$ 1	\$ 3
Simcoe County	49,355	2	2	\$ 0	\$ 0	\$ 0	\$ 0
Wellington County	36,755	26	26	\$ 9	\$ 9	\$ 5	\$ 5
Dufferin County				\$ 1	\$ 8	\$ 1	\$ 5
Middlesex County	65,397	3	12	\$ 0	\$ 2	\$ 1	\$ 5
Bruce County	37,512	4	27	\$ 2	\$ 13	\$ 1	\$ 6
Elgin County	37,432		22	\$	\$ 15	\$	\$ 10
Essex County	33,696	7	70	\$ 1	\$ 5	\$ 1	\$ 10
County Average	43,358	\$ 9	\$ 27	\$ 2	\$ 8	\$ 1	\$ 6
County Median	37,472	\$ 4	\$ 24	\$ 1	\$ 8	\$ 1	\$ 5

Roadways - Traffic Operations

(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
North Grenville	\$ 0	\$ 0	\$ 0	\$ 0
Cambridge	\$ 2	\$ 2	\$ 2	\$ 2
Pelham	\$ 2	\$ 4	\$ 1	\$ 2
Puslinch	\$ 8	\$ 8	\$ 3	\$ 3
The Blue Mountains	\$ 2	\$ 14	\$ 0	\$ 3
Markham	\$ 5	\$ 10	\$ 2	\$ 3
Meaford		\$ 6		\$ 3
Aurora	\$ 2	\$ 11	\$ 1	\$ 4
Newmarket	\$ 9	\$ 10	\$ 4	\$ 4
Waterloo	\$ 11	\$ 11	\$ 7	\$ 7
Vaughan	\$ 22	\$ 23	\$ 7	\$ 7
Wilmot	\$ 13	\$ 13	\$ 7	\$ 7
Wellesley	\$ 15	\$ 15	\$ 8	\$ 8
Whitchurch - Stouffville	\$ 15	\$ 25	\$ 6	\$ 9
Lambton Shores	\$ 16	\$ 30	\$ 6	\$ 12
Georgina	\$ 23	\$ 23	\$ 13	\$ 13
Welland	\$ 8	\$ 13	\$ 9	\$ 15
Woolwich	\$ 19	\$ 29	\$ 10	\$ 15
Oakville	\$ 41	\$ 46	\$ 14	\$ 15
Halton Hills	\$ 29	\$ 35	\$ 13	\$ 16
Burlington	\$ 35	\$ 38	\$ 15	\$ 16
Ajax	\$ 22	\$ 25	\$ 14	\$ 16
Hanover	\$ 17	\$ 17	\$ 17	\$ 17
Mississauga	\$ 30	\$ 40	\$ 13	\$ 18
Kitchener	\$ 17	\$ 23	\$ 14	\$ 19
New Tecumseth	\$ 24	\$ 32	\$ 15	\$ 20
St. Catharines	\$ 16	\$ 22	\$ 14	\$ 20
West Grey	\$ 36	\$ 36	\$ 21	\$ 21
Sarnia	\$ 23	\$ 23	\$ 22	\$ 22
Niagara-on-the-Lake	\$ 60	\$ 69	\$ 21	\$ 24

Roadways - Traffic Operations (cont'd)

(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Bracebridge	\$ 29	\$ 46	\$ 15	\$ 24
Oshawa	\$ 31	\$ 31	\$ 24	\$ 24
Milton	\$ 35	\$ 48	\$ 18	\$ 25
Guelph-Eramosa	\$ 51	\$ 58	\$ 23	\$ 27
Centre Wellington	\$ 42	\$ 45	\$ 25	\$ 27
East Gwillimbury	\$ 54	\$ 77	\$ 22	\$ 32
Tiny	\$ 96	\$ 101	\$ 30	\$ 32
Scugog	\$ 74	\$ 74	\$ 35	\$ 35
Grimsby	\$ 59	\$ 60	\$ 35	\$ 36
Brampton	\$ 42	\$ 56	\$ 27	\$ 36
Thorold	\$ 33	\$ 44	\$ 30	\$ 40
Springwater	\$ 79	\$ 81	\$ 42	\$ 43
Essex	\$ 37	\$ 44	\$ 36	\$ 43
Caledon	\$ 86	\$ 117	\$ 34	\$ 47
Clarington	\$ 86	\$ 86	\$ 57	\$ 57
Gravenhurst	\$ 130	\$ 162	\$ 48	\$ 60
Kincardine	\$ 87	\$ 129	\$ 42	\$ 63
Ingersoll	\$ 28	\$ 67	\$ 28	\$ 66
Owen Sound	\$ 48	\$ 66	\$ 52	\$ 71
Strathroy-Caradoc	\$ 75	\$ 89	\$ 61	\$ 73
Middlesex Centre	\$ 155	\$ 180	\$ 68	\$ 79
Mapleton	\$ 176	\$ 210	\$ 67	\$ 80
Whitby	\$ 129	\$ 142	\$ 73	\$ 81
Grey Highlands	\$ 150	\$ 196	\$ 66	\$ 86
North Middlesex	\$ 238	\$ 281	\$ 74	\$ 87
Fort Erie	\$ 94	\$ 107	\$ 78	\$ 90
Aylmer	\$ 79	\$ 79	\$ 100	\$ 100
Central Elgin	\$ 184	\$ 184	\$ 112	\$ 112
Wainfleet	\$ 157	\$ 186	\$ 96	\$ 114
Lincoln	\$ 124	\$ 194	\$ 77	\$ 121
Lower Tier Average	\$ 54	\$ 65	\$ 30	\$ 36
Lower Tier Median	\$ 35	\$ 44	\$ 21	\$ 24

Roadways - Traffic Operations (cont'd)

(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Toronto	\$ 48	\$ 52	\$ 18	\$ 20
Kenora	\$ 26	\$ 30	\$ 21	\$ 24
Prince Edward County	\$ 48	\$ 48	\$ 26	\$ 26
Brockville	\$ 36	\$ 36	\$ 36	\$ 36
Norfolk	\$ 50	\$ 57	\$ 33	\$ 37
Peterborough	\$ 19	\$ 44	\$ 17	\$ 39
North Bay	\$ 32	\$ 42	\$ 31	\$ 40
Orillia	\$ 35	\$ 52	\$ 27	\$ 40
London	\$ 33	\$ 44	\$ 31	\$ 41
Barrie	\$ 47	\$ 60	\$ 33	\$ 42
Guelph	\$ 52	\$ 66	\$ 35	\$ 44
Hamilton	\$ 56	\$ 69	\$ 40	\$ 50
Cornwall	\$ 12	\$ 41	\$ 15	\$ 50
Parry Sound	\$ 14	\$ 53	\$ 14	\$ 51
Brant County	\$ 81	\$ 93	\$ 45	\$ 51
Greater Sudbury	\$ 51	\$ 58	\$ 47	\$ 53
Brantford	\$ 57	\$ 70	\$ 51	\$ 63
Belleveille	\$ 51	\$ 69	\$ 48	\$ 66
Quinte West	\$ 65	\$ 69	\$ 62	\$ 66
Chatham-Kent	\$ 76	\$ 89	\$ 57	\$ 67
St. Thomas	\$ 49	\$ 56	\$ 59	\$ 68
Windsor	\$ 39	\$ 53	\$ 52	\$ 71
Thunder Bay	\$ 52	\$ 74	\$ 51	\$ 72
Ottawa	\$ 109	\$ 123	\$ 65	\$ 74
Kingston	\$ 68	\$ 102	\$ 49	\$ 74
Sault Ste. Marie	\$ 118	\$ 177	\$ 122	\$ 184
Espanola	\$ 252	\$ 256	\$ 343	\$ 348
Single Tier Average	\$ 58	\$ 73	\$ 53	\$ 67
Single Tier Median	\$ 50	\$ 58	\$ 40	\$ 51

Roadways - Traffic Operations (cont'd)

(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Region Peel	\$ 5	\$ 7	\$ 3	\$ 3
Region Halton	\$ 12	\$ 18	\$ 5	\$ 7
Region York	\$ 17	\$ 22	\$ 6	\$ 7
District Muskoka	\$ 32	\$ 37	\$ 8	\$ 9
Region Waterloo	\$ 17	\$ 20	\$ 12	\$ 14
Region Durham	\$ 43	\$ 48	\$ 27	\$ 30
Region Niagara	\$ 40	\$ 49	\$ 31	\$ 38
Region Average	\$ 24	\$ 29	\$ 13	\$ 16
Region Median	\$ 17	\$ 22	\$ 8	\$ 9
Middlesex County	\$ 1	\$ 1	\$ 4	\$ 4
Dufferin County	\$ 8	\$ 12	\$ 5	\$ 7
Wellington County	\$ 25	\$ 25	\$ 12	\$ 12
Essex County	\$ 8	\$ 8	\$ 15	\$ 16
Bruce County	\$ 53	\$ 63	\$ 27	\$ 31
County Average	\$ 19	\$ 22	\$ 12	\$ 14
County Median	\$ 8	\$ 12	\$ 12	\$ 12

Winter Control - Except Sidewalks, Parking Lots
(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Ln Km Incl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Incl Amort
Newmarket	\$ 1,437	\$ 9	\$ 4
Niagara-on-the-Lake	\$ 540	\$ 13	\$ 4
Lincoln	\$ 417	\$ 9	\$ 6
North Middlesex	\$ 159	\$ 19	\$ 6
Markham	\$ 3,095	\$ 19	\$ 7
Whitchurch - Stouffville	\$ 1,838	\$ 18	\$ 7
North Grenville	\$ 310	\$ 10	\$ 7
Burlington	\$ 2,107	\$ 17	\$ 7
East Gwillimbury	\$ 1,450	\$ 19	\$ 8
Wellesley	\$ 437	\$ 16	\$ 8
Oakville	\$ 3,431	\$ 25	\$ 8
Whitby	\$ 1,869	\$ 15	\$ 8
Cambridge	\$ 1,559	\$ 11	\$ 8
Aylmer	\$ 722	\$ 8	\$ 10
Ajax	\$ 2,715	\$ 16	\$ 10
Oshawa	\$ 2,052	\$ 14	\$ 11
Kitchener	\$ 2,316	\$ 14	\$ 12
Mapleton	\$ 562	\$ 30	\$ 12
Vaughan	\$ 5,973	\$ 38	\$ 12
Milton	\$ 2,406	\$ 23	\$ 12
Middlesex Centre	\$ 459	\$ 28	\$ 12
Aurora		\$ 34	\$ 12
Caledon	\$ 1,645	\$ 32	\$ 13
Mississauga	\$ 3,766	\$ 29	\$ 13
Waterloo	\$ 3,187	\$ 21	\$ 13
Halton Hills	\$ 2,060	\$ 29	\$ 13
Thorold	\$ 1,167	\$ 14	\$ 13
Wilmot	\$ 1,055	\$ 23	\$ 13
Strathroy-Caradoc	\$ 1,209	\$ 16	\$ 13
Grimsby	\$ 1,953	\$ 22	\$ 13
Lambton Shores	\$ 613	\$ 33	\$ 13
Sarnia	\$ 907	\$ 14	\$ 14
Tiny	\$ 669	\$ 44	\$ 14
Scugog	\$ 832	\$ 30	\$ 14
Wellington North	\$ 427	\$ 25	\$ 15

Winter Control - Except Sidewalks, Parking Lots (cont'd)
(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Ln Km Incl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Incl Amort
St. Catharines	\$ 1,973	\$ 16	\$ 15
Woolwich	\$ 1,233	\$ 30	\$ 16
Pelham	\$ 991	\$ 25	\$ 16
Central Elgin	\$ 1,002	\$ 29	\$ 18
Puslinch	\$ 1,192	\$ 55	\$ 18
Springwater	\$ 941	\$ 35	\$ 19
King	\$ 2,769	\$ 68	\$ 19
Kincardine	\$ 642	\$ 40	\$ 19
The Blue Mountains	\$ 1,996	\$ 99	\$ 20
Brampton	\$ 5,421	\$ 31	\$ 20
Fort Erie	\$ 1,189	\$ 28	\$ 23
Wainfleet	\$ 539	\$ 39	\$ 24
Georgina	\$ 6,877	\$ 46	\$ 26
Clarington	\$ 2,296	\$ 39	\$ 26
Ingersoll	\$ 2,159	\$ 27	\$ 26
Guelph-Eramosa	\$ 1,953	\$ 60	\$ 27
Essex	\$ 1,075	\$ 28	\$ 28
New Tecumseth	\$ 2,838	\$ 46	\$ 28
Gravenhurst	\$ 2,298	\$ 84	\$ 31
Centre Wellington	\$ 1,887	\$ 53	\$ 32
Hanover	\$ 2,705	\$ 31	\$ 32
Minto	\$ 908	\$ 45	\$ 33
Bracebridge	\$ 2,670	\$ 71	\$ 37
Meaford	\$ 1,298	\$ 78	\$ 44
Huntsville	\$ 2,413	\$ 89	\$ 45
West Grey	\$ 753	\$ 77	\$ 46
Owen Sound	\$ 4,211	\$ 48	\$ 51
Lower Tier Average	\$ 1,829	\$ 33	\$ 18
Lower Tier Median	\$ 1,559	\$ 29	\$ 13

Winter Control - Except Sidewalks, Parking Lots (cont'd)
(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Ln Km Incl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Incl Amort
Guelph	\$ 212	\$ 2	\$ 1
Toronto	\$ 5,201	\$ 27	\$ 10
Parry Sound	\$ 982	\$ 14	\$ 14
Belleville	\$ 1,641	\$ 26	\$ 25
Peterborough	\$ 2,569	\$ 29	\$ 25
St. Thomas	\$ 1,975	\$ 22	\$ 26
London	\$ 3,485	\$ 29	\$ 27
Thunder Bay	\$ 1,846	\$ 31	\$ 30
Windsor	\$ 2,381	\$ 23	\$ 32
Brantford	\$ 3,821	\$ 40	\$ 36
Dryden	\$ 985	\$ 33	\$ 37
Hamilton	\$ 4,720	\$ 51	\$ 37
Barrie	\$ 5,316	\$ 54	\$ 38
Ottawa	\$ 5,228	\$ 64	\$ 38
Norfolk	\$ 990	\$ 58	\$ 38
Orillia	\$ 4,645	\$ 49	\$ 38
Kingston	\$ 3,972	\$ 54	\$ 39
Brant County	\$ 1,612	\$ 83	\$ 46
Prince Edward County	\$ 1,173	\$ 86	\$ 47
Chatham-Kent	\$ 1,020	\$ 65	\$ 49
Quinte West	\$ 1,809	\$ 55	\$ 53
Kenora	\$ 1,668	\$ 66	\$ 53
Brockville	\$ 4,015	\$ 54	\$ 54
Cornwall	\$ 3,914	\$ 46	\$ 57
Espanola	\$ 1,521	\$ 45	\$ 61
North Bay	\$ 5,667	\$ 89	\$ 84
Greater Sudbury	\$ 4,722	\$ 97	\$ 90
Sault Ste. Marie	\$ 6,088	\$ 100	\$ 104
Single Tier Average	\$ 2,971	\$ 50	\$ 42
Single Tier Median	\$ 2,475	\$ 50	\$ 38

Winter Control - Except Sidewalks, Parking Lots (cont'd)
(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Ln Km Incl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Incl Amort
Region Halton	\$ 5,315	\$ 10	\$ 4
Region Peel	\$ 7,566	\$ 8	\$ 4
Region York	\$ 6,368	\$ 23	\$ 8
Region Durham	\$ 4,026	\$ 13	\$ 8
Region Waterloo	\$ 5,354	\$ 15	\$ 11
Region Niagara	\$ 4,047	\$ 15	\$ 11
District Muskoka	\$ 3,095	\$ 64	\$ 16
Region Average	\$ 5,076	\$ 23	\$ 10
Region Median	\$ 4,700	\$ 15	\$ 10
Simcoe County	\$ 1,993	\$ 10	\$ 5
Grey County	\$ 1,783	\$ 28	\$ 15
Essex County	\$ 2,702	\$ 8	\$ 15
Bruce County	\$ 2,221	\$ 37	\$ 19
Dufferin County	\$ 3,576	\$ 34	\$ 20
Middlesex County	\$ 2,466	\$ 8	\$ 25
Wellington County	\$ 5,040	\$ 70	\$ 35
County Average	\$ 2,826	\$ 28	\$ 19
County Median	\$ 2,466	\$ 28	\$ 19

Winter Control - Sidewalks, Parking Lots Only

(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Incl Amort
Tiny	\$ 0	\$ 0
Scugog	\$ 0	\$ 0
Niagara-on-the-Lake	\$ 1	\$ 0
Waterloo	\$ 0	\$ 0
North Middlesex	\$ 1	\$ 0
Strathroy-Caradoc	\$ 0	\$ 0
Whitby	\$ 1	\$ 0
Guelph-Eramosa	\$ 1	\$ 0
Thorold	\$ 0	\$ 0
Central Elgin	\$ 1	\$ 0
Puslinch	\$ 2	\$ 1
Clarington	\$ 1	\$ 1
Mapleton	\$ 3	\$ 1
New Tecumseth	\$ 2	\$ 1
Ajax	\$ 3	\$ 2
Burlington	\$ 4	\$ 2
Lincoln	\$ 3	\$ 2
Mississauga	\$ 5	\$ 2
Vaughan	\$ 6	\$ 2
East Gwillimbury	\$ 5	\$ 2
Milton	\$ 4	\$ 2
Markham	\$ 7	\$ 2
Lambton Shores	\$ 6	\$ 2
Halton Hills	\$ 5	\$ 2
West Grey	\$ 5	\$ 3
Springwater	\$ 5	\$ 3
Whitchurch - Stouffville	\$ 8	\$ 3
Woolwich	\$ 6	\$ 3
Gravenhurst	\$ 9	\$ 3
The Blue Mountains	\$ 18	\$ 4
Grimsby	\$ 6	\$ 4
Centre Wellington	\$ 6	\$ 4
Kincardine	\$ 9	\$ 4
Caledon	\$ 12	\$ 5
Cambridge	\$ 6	\$ 5
Pelham	\$ 8	\$ 5
Minto	\$ 7	\$ 5
Wilmot	\$ 9	\$ 5
Ingersoll	\$ 6	\$ 6
Oakville	\$ 17	\$ 6

Municipality	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Incl Amort
Hanover	\$ 9	\$ 9
Kitchener	\$ 13	\$ 11
Newmarket	\$ 25	\$ 11
Bracebridge	\$ 22	\$ 12
Oshawa	\$ 15	\$ 12
Welland	\$ 13	\$ 14
Grey Highlands	\$ 41	\$ 18
Owen Sound	\$ 23	\$ 24
Essex	\$ 44	\$ 43
Lower Tier Average	\$ 8	\$ 5
Lower Tier Median	\$ 6	\$ 3
Kingston	\$ 1	\$ 1
Guelph	\$ 1	\$ 1
Norfolk	\$ 3	\$ 2
Brant County	\$ 4	\$ 2
Chatham-Kent	\$ 4	\$ 3
Brantford	\$ 4	\$ 3
Quinte West	\$ 4	\$ 3
London	\$ 5	\$ 4
North Bay	\$ 5	\$ 5
Thunder Bay	\$ 7	\$ 7
Toronto	\$ 19	\$ 7
St. Thomas	\$ 6	\$ 8
Belleville	\$ 9	\$ 8
Windsor	\$ 6	\$ 8
Brockville	\$ 9	\$ 9
Espanola	\$ 7	\$ 10
Hamilton	\$ 14	\$ 10
Greater Sudbury	\$ 11	\$ 10
Sault Ste. Marie	\$ 10	\$ 10
Ottawa	\$ 17	\$ 10
Peterborough	\$ 12	\$ 11
Orillia	\$ 14	\$ 11
Cornwall	\$ 10	\$ 12
Parry Sound	\$ 76	\$ 72
Single Tier Average	\$ 11	\$ 9
Single Tier Median	\$ 7	\$ 8

Transit Services - Conventional

Transit Services provide citizens with a safe, reliable, efficient and affordable means of traveling to work, school, home or play. Greater use of public transit systems in a community eases traffic congestion and improves air quality.

An effective and efficient transit system places emphasis on the following objectives:

- Quality of life: Provides mobility options for all residents to ensure access to work, education, health care, shopping, social and recreational opportunities
- Sustainability: Needs to be affordable for everyone in the community, be fiscally responsible to taxpayers and support the goal of improving the environment
- Economic development: Services and costs need to reflect and encourage residential and commercial growth



Each municipality's results are influenced to varying degrees by a number of factors, including:

- Size and urban form within the service area: Service and costs are affected by the type of development, topography and density
- Demographics and socio-economic factors: Auto ownership rates, population age, immigrant levels and household incomes will impact transit market share
- Nature of transit service design and delivery: Number of routes, proximity and frequency of service, service coverage and hours of operation can vary significantly amongst systems, automated fare systems, Geographic Positioning Systems, traffic signal priority and dedicated bus lanes could be used to facilitate "express" service
- Transit system type: Composition of fleet (bus, subway or light-rail transit (LRT)), diesel vs. natural gas, high floor vs. low floor accessible, and age of fleet
- Demand for services: Rising fuel prices, a growing urban population and increased awareness of environmental issues can increase demand, catchment area for transit riders may extend beyond municipal boundaries
- Economic conditions: Ridership growth, fare increases, fluctuations in commodity and energy prices, foreign exchange rates, magnitude of external contracting and contractual obligations with labour bargaining units
- Legislated requirements: Increased cost due to compliance with the Accessibility for Ontarians with Disabilities Act, 2005 (AODA)

Transit Services - Conventional

(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per		Revenue as %		Net Costs per	
	Capita Excl Amort	Capita Incl Amort	Operating Costs Excl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort	
Espanola	\$ 1	\$ 1		\$ 1	\$ 1	
Puslinch	\$ 5	\$ 5		\$ 2	\$ 2	
The Blue Mountains	\$ 11	\$ 11		\$ 2	\$ 2	
Elliot Lake	\$ 28	\$ 38	35%	\$ 58	\$ 78	
Population < 15,000						
Average	\$ 11	\$ 14	35%	\$ 16	\$ 21	
Median	\$ 8	\$ 8	35%	\$ 2	\$ 2	
Prince Edward County	\$ 3	\$ 3	71%	\$ 2	\$ 2	
Bracebridge	\$ 4	\$ 4	67%	\$ 2	\$ 2	
Lincoln	\$ 12	\$ 12		\$ 7	\$ 7	
Huntsville	\$ 15	\$ 15	0%	\$ 7	\$ 7	
Pelham	\$ 12	\$ 12	31%	\$ 7	\$ 7	
Niagara-on-the-Lake	\$ 28	\$ 28	23%	\$ 10	\$ 10	
Kenora	\$ 19	\$ 25	17%	\$ 15	\$ 20	
Brockville	\$ 21	\$ 24	38%	\$ 21	\$ 24	
Thorold	\$ 49	\$ 50	4%	\$ 45	\$ 46	
Owen Sound	\$ 64	\$ 66	27%	\$ 69	\$ 71	
Population 15,000 - 29,999						
Average	\$ 25	\$ 26	26%	\$ 21	\$ 22	
Median	\$ 19	\$ 24	25%	\$ 10	\$ 10	

Transit Services - Conventional (cont'd)

(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per		Revenue as %		Net Costs per	
	Capita Excl Amort	Capita Incl Amort	Operating Costs Excl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort	
Norfolk	\$ 4	\$ 4	41%	\$ 2	\$ 2	
Brant County	\$ 9	\$ 9	9%	\$ 5	\$ 5	
Orangeville	\$ 27	\$ 27	11%	\$ 20	\$ 20	
Quinte West	\$ 21	\$ 21		\$ 20	\$ 20	
Fort Erie	\$ 36	\$ 37	18%	\$ 30	\$ 31	
St. Thomas	\$ 24	\$ 27	25%	\$ 28	\$ 33	
Sarnia	\$ 74	\$ 86	19%	\$ 71	\$ 82	
Belleville	\$ 80	\$ 95	20%	\$ 77	\$ 91	
Welland	\$ 73	\$ 86	39%	\$ 83	\$ 97	
North Bay	\$ 85	\$ 103	22%	\$ 81	\$ 99	
Cornwall	\$ 66	\$ 81	28%	\$ 81	\$ 100	
Sault Ste. Marie	\$ 116	\$ 129	24%	\$ 120	\$ 134	
Peterborough	\$ 170	\$ 193	17%	\$ 150	\$ 170	
Population 30,000 - 99,999						
Average	\$ 60	\$ 69	23%	\$ 59	\$ 68	
Median	\$ 66	\$ 81	21%	\$ 71	\$ 82	

Transit Services - Conventional (cont'd)
(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per		Revenue as %		Net Costs per	
	Capita Excl Amort	Capita Incl Amort	Operating Costs Excl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort	
Chatham-Kent	\$ 14	\$ 15	52%	\$ 11	\$ 11	
Milton	\$ 34	\$ 42	11%	\$ 18	\$ 22	
Oakville	\$ 92	\$ 113	28%	\$ 31	\$ 38	
Burlington	\$ 103	\$ 120	17%	\$ 43	\$ 50	
Brantford	\$ 83	\$ 92	17%	\$ 74	\$ 83	
Barrie	\$ 101	\$ 126	18%	\$ 70	\$ 88	
Hamilton	\$ 132	\$ 158	26%	\$ 96	\$ 114	
Greater Sudbury	\$ 112	\$ 127	20%	\$ 103	\$ 117	
Thunder Bay	\$ 103	\$ 121	28%	\$ 101	\$ 118	
St. Catharines	\$ 112	\$ 138	37%	\$ 102	\$ 126	
London	\$ 116	\$ 145	29%	\$ 107	\$ 134	
Kingston	\$ 159	\$ 190	20%	\$ 115	\$ 138	
Guelph	\$ 180	\$ 208	15%	\$ 120	\$ 138	
Windsor	\$ 150	\$ 170	16%	\$ 201	\$ 228	
Ottawa	\$ 482	\$ 533	12%	\$ 289	\$ 319	
Toronto	\$ 624	\$ 871	20%	\$ 237	\$ 331	
Population > 100,000						
Average	\$ 162	\$ 198	23%	\$ 107	\$ 128	
Median	\$ 112	\$ 133	20%	\$ 101	\$ 118	
District Muskoka	\$ 1	\$ 1	72%	\$ 0	\$ 0	
Region Peel	\$ 2	\$ 2		\$ 1	\$ 1	
Region Niagara	\$ 21	\$ 21	17%	\$ 16	\$ 16	
Region Durham	\$ 88	\$ 102	18%	\$ 55	\$ 63	
Region York	\$ 116	\$ 194	19%	\$ 39	\$ 66	
Region Waterloo	\$ 181	\$ 239	24%	\$ 130	\$ 171	
Region Average	\$ 68	\$ 93	30%	\$ 40	\$ 53	
Region Median	\$ 54	\$ 61	19%	\$ 28	\$ 40	
Simcoe County	\$ 9	\$ 10	7%	\$ 5	\$ 6	

Transit Services - Disabled and Special Needs

(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
West Grey	\$ 2	\$ 5	\$ 1	\$ 3
Ingersoll	\$ 3	\$ 3	\$ 3	\$ 3
Kincardine	\$ 6	\$ 8	\$ 3	\$ 4
Meaford	\$ 7	\$ 7	\$ 4	\$ 4
Espanola	\$ 5	\$ 7	\$ 7	\$ 10
Hanover	\$ 22	\$ 27	\$ 23	\$ 28
Elliot Lake	\$ 19	\$ 19	\$ 39	\$ 39
Dryden	\$ 18	\$ 77	\$ 20	\$ 86
Population < 15,000				
Average	\$ 10	\$ 19	\$ 12	\$ 22
Median	\$ 7	\$ 8	\$ 5	\$ 7
Thorold	\$ 1	\$ 1	\$ 1	\$ 1
Prince Edward County	\$ 6	\$ 6	\$ 3	\$ 3
Bracebridge	\$ 7	\$ 7	\$ 4	\$ 4
Kenora	\$ 5	\$ 5	\$ 4	\$ 4
Owen Sound	\$ 10	\$ 10	\$ 11	\$ 11
Brockville	\$ 25	\$ 25	\$ 25	\$ 25
Population 15,000 - 29,999				
Average	\$ 9	\$ 9	\$ 8	\$ 8
Median	\$ 7	\$ 7	\$ 4	\$ 4

Transit Services - Disabled and Special Needs (cont'd)
(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Georgina	\$ (1)	\$ (1)	\$ (0)	\$ (0)
Fort Erie	\$ 4	\$ 4	\$ 3	\$ 3
Peterborough	\$ 5	\$ 5	\$ 4	\$ 5
Halton Hills	\$ 11	\$ 11	\$ 5	\$ 5
Brant County	\$ 10	\$ 10	\$ 5	\$ 5
Sarnia	\$ 7	\$ 7	\$ 7	\$ 7
Belleville	\$ 7	\$ 7	\$ 7	\$ 7
Orillia	\$ 10	\$ 11	\$ 8	\$ 8
Welland	\$ 8	\$ 9	\$ 9	\$ 10
North Bay	\$ 10	\$ 12	\$ 10	\$ 11
St. Thomas	\$ 10	\$ 12	\$ 12	\$ 14
Sault Ste. Marie	\$ 16	\$ 16	\$ 16	\$ 16
Quinte West	\$ 29	\$ 29	\$ 28	\$ 28
Cornwall	\$ 27	\$ 31	\$ 34	\$ 39
Population 30,000 - 99,999				
Average	\$ 11	\$ 12	\$ 11	\$ 11
Median	\$ 10	\$ 10	\$ 7	\$ 8

Transit Services - Disabled and Special Needs (cont'd)
(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Milton	\$ 6	\$ 7	\$ 3	\$ 3
Chatham-Kent	\$ 5	\$ 5	\$ 4	\$ 4
Burlington	\$ 11	\$ 11	\$ 4	\$ 5
Barrie	\$ 7	\$ 8	\$ 5	\$ 5
Oakville	\$ 15	\$ 17	\$ 5	\$ 6
Windsor	\$ 5	\$ 5	\$ 7	\$ 7
Guelph	\$ 10	\$ 11	\$ 7	\$ 8
St. Catharines	\$ 11	\$ 11	\$ 10	\$ 10
Greater Sudbury	\$ 11	\$ 11	\$ 10	\$ 10
Ottawa	\$ 20	\$ 22	\$ 12	\$ 13
Kingston	\$ 19	\$ 19	\$ 14	\$ 14
Brantford	\$ 15	\$ 17	\$ 13	\$ 15
Hamilton	\$ 24	\$ 24	\$ 17	\$ 17
London	\$ 19	\$ 19	\$ 18	\$ 18
Thunder Bay	\$ 19	\$ 22	\$ 18	\$ 21
Population > 100,000				
Average	\$ 13	\$ 14	\$ 10	\$ 10
Median	\$ 11	\$ 11	\$ 10	\$ 10
Region Durham	\$ 2	\$ 2	\$ 2	\$ 2
Region Halton	\$ 13	\$ 14	\$ 5	\$ 5
Region Waterloo	\$ 7	\$ 8	\$ 5	\$ 6
Region Peel	\$ 12	\$ 13	\$ 6	\$ 6
Region York	\$ 11	\$ 11	\$ 7	\$ 7
Region Average	\$ 9	\$ 10	\$ 5	\$ 5
Region Median	\$ 11	\$ 11	\$ 5	\$ 6
Dufferin County	\$ 1	\$ 1	\$ 1	\$ 1

Parking

Parking Services provide parking operations, maintenance and enforcement services for residents, businesses and visitors to the municipality. The goal of Parking services is to ensure that parking is available in an equitable, affordable and safe manner.

Specific objectives of Parking Services are:

- Affordable on-street parking rates, with hours of use conducive to turnover and to the needs of the businesses
- Appropriate off-street parking lots and structures that meet the needs of the community
- A residential off-street parking program that effectively addresses the parking requests and achieves an equitable balance of the limited space requirements in defined areas of municipalities
- Enforcement of parking by-laws to ensure safety for the community

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Service delivery standards and by-laws: Vary considerably from one municipality to another, i.e. mix of on-street and off-street parking spaces, municipal staff vs. contracted attendants, use of variable-rate pricing structures, availability of public transit and proximity to parking alternatives (free public parking, private lots)
- Technology: The type and quality of technology used to manage operations and enforcement, i.e. handheld devices vs. written, ticket management systems, meters vs. pay and display machines, level of automation at parking surface lots vs. parking garage structures



Parking

(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Revenue as % of Costs Excl Amort	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Lambton Shores	972%	\$ (73)	\$ (72)	\$ (29)	\$ (28)
Niagara-on-the-Lake	264%	\$ (51)	\$ (47)	\$ (17)	\$ (16)
Kenora	267%	\$ (19)	\$ (17)	\$ (15)	\$ (14)
Fort Erie	345%	\$ (6)	\$ (6)	\$ (5)	\$ (5)
The Blue Mountains	33344%	\$ (14)	\$ (13)	\$ (3)	\$ (3)
Minto		\$ (1)	\$ (1)	\$ (0)	\$ (0)
Newmarket	85%	\$ 0	\$ 0	\$ 0	\$ 0
Quinte West	119%	\$ (0)	\$ 0	\$ (0)	\$ 0
Kincardine			\$ 1		\$ 1
Centre Wellington		\$ 1	\$ 1	\$ 1	\$ 1
Chatham-Kent	71%	\$ 1	\$ 1	\$ 1	\$ 1
Brant County		\$ 2	\$ 2	\$ 1	\$ 1
Woolwich		\$ 2	\$ 2	\$ 1	\$ 1
Halton Hills		\$ 1	\$ 3	\$ 0	\$ 1
New Tecumseth		\$ 2	\$ 2	\$ 1	\$ 1
Ajax		\$ 2	\$ 3	\$ 2	\$ 2
Brampton	1%	\$ 4	\$ 4	\$ 2	\$ 2
Guelph	126%	\$ (3)	\$ 4	\$ (2)	\$ 2
Greater Sudbury	80%	\$ 1	\$ 3	\$ 1	\$ 3
Kingston	104%	\$ (2)	\$ 4	\$ (1)	\$ 3
Markham		\$ 7	\$ 8	\$ 2	\$ 3
Prince Edward County	43%	\$ 4	\$ 5	\$ 2	\$ 3
Clarington	20%	\$ 4	\$ 4	\$ 2	\$ 3
Milton	6%	\$ 5	\$ 5	\$ 3	\$ 3
Aylmer		\$ 1	\$ 2	\$ 2	\$ 3
Belleville	72%	\$ 2	\$ 3	\$ 2	\$ 3
Caledon		\$ 8	\$ 8	\$ 3	\$ 3
Whitby	0%	\$ 6	\$ 7	\$ 4	\$ 4
Central Elgin	4%	\$ 7	\$ 7	\$ 4	\$ 4
Ingersoll	7%	\$ 4	\$ 4	\$ 4	\$ 4

Parking (cont'd)

(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Revenue as % of Costs Excl Amort	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
London	47%	\$ 4	\$ 5	\$ 3	\$ 4
Mississauga	16%	\$ 10	\$ 10	\$ 4	\$ 4
Tillsonburg	11%	\$ 3	\$ 5	\$ 3	\$ 5
Oakville	28%	\$ 14	\$ 15	\$ 5	\$ 5
Parry Sound	25%	\$ 5	\$ 6	\$ 5	\$ 5
Sault Ste. Marie	33%	\$ 4	\$ 5	\$ 5	\$ 5
Burlington	0%	\$ 13	\$ 14	\$ 5	\$ 6
Brockville	62%	\$ 5	\$ 6	\$ 5	\$ 6
Thorold	24%	\$ 5	\$ 7	\$ 5	\$ 6
Gravenhurst		\$ 9	\$ 21	\$ 3	\$ 8
Orillia	55%	\$ 8	\$ 10	\$ 6	\$ 8
Hanover	3%	\$ 8	\$ 8	\$ 9	\$ 9
Toronto	0%	\$ 24	\$ 24	\$ 9	\$ 9
Ottawa	48%	\$ 11	\$ 15	\$ 7	\$ 9
St. Thomas		\$ 5	\$ 8	\$ 6	\$ 9
Hamilton	42%	\$ 11	\$ 13	\$ 8	\$ 10
Cambridge	18%	\$ 11	\$ 13	\$ 8	\$ 10
Oshawa	44%	\$ 8	\$ 13	\$ 6	\$ 10
Cornwall	37%	\$ 7	\$ 9	\$ 9	\$ 11
Dryden		\$ 10	\$ 10	\$ 11	\$ 11
Thunder Bay	44%	\$ 11	\$ 13	\$ 11	\$ 13
Kitchener	55%	\$ 11	\$ 16	\$ 9	\$ 13
North Bay	49%	\$ 11	\$ 14	\$ 10	\$ 14
Brantford	13%	\$ 11	\$ 15	\$ 10	\$ 14
Barrie	45%	\$ 16	\$ 20	\$ 11	\$ 14
Windsor	45%	\$ 9	\$ 11	\$ 12	\$ 14
Welland	8%	\$ 13	\$ 13	\$ 15	\$ 15
Owen Sound	9%	\$ 12	\$ 14	\$ 13	\$ 15
Waterloo	6%	\$ 24	\$ 26	\$ 15	\$ 16
St. Catharines	43%	\$ 12	\$ 20	\$ 11	\$ 18
Peterborough	23%	\$ 17	\$ 22	\$ 15	\$ 19
Average	782%	\$ 4	\$ 5	\$ 4	\$ 5
Median	43%	\$ 5	\$ 6	\$ 4	\$ 4

Street Lighting

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort	Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Sarnia	\$ 0	\$ 0	Springwater	\$ 8	\$ 4
Barrie	\$ 1	\$ 0	Central Elgin	\$ 7	\$ 4
Tiny	\$ 2	\$ 1	Meaford	\$ 7	\$ 4
Puslinch	\$ 3	\$ 1	Milton	\$ 8	\$ 4
King	\$ 5	\$ 1	Lambton Shores	\$ 11	\$ 4
Wainfleet	\$ 2	\$ 1	Wellington North	\$ 8	\$ 4
Guelph-Eramosa	\$ 4	\$ 2	Centre Wellington	\$ 8	\$ 5
Wellesley	\$ 4	\$ 2	Whitchurch - Stouffville	\$ 13	\$ 5
Mapleton	\$ 5	\$ 2	Quinte West	\$ 5	\$ 5
Huntsville	\$ 4	\$ 2	Norfolk	\$ 8	\$ 5
Grey Highlands	\$ 5	\$ 2	Grimsby	\$ 9	\$ 5
North Middlesex	\$ 7	\$ 2	Guelph	\$ 8	\$ 5
Wilmot	\$ 4	\$ 2	Thorold	\$ 6	\$ 5
Middlesex Centre	\$ 5	\$ 2	Bracebridge	\$ 10	\$ 5
Waterloo	\$ 4	\$ 3	Ajax	\$ 9	\$ 6
West Grey	\$ 5	\$ 3	Hamilton	\$ 8	\$ 6
North Grenville	\$ 4	\$ 3	Brampton	\$ 9	\$ 6
Oakville	\$ 9	\$ 3	Clarington	\$ 9	\$ 6
Scugog	\$ 6	\$ 3	Kingston	\$ 9	\$ 6
Woolwich	\$ 5	\$ 3	Brant County	\$ 12	\$ 7
Burlington	\$ 7	\$ 3	Niagara-on-the-Lake	\$ 19	\$ 7
Markham	\$ 9	\$ 3	Georgina	\$ 12	\$ 7
Newmarket	\$ 7	\$ 3	Caledon	\$ 18	\$ 7
Mississauga	\$ 7	\$ 3	Kincardine	\$ 15	\$ 7
The Blue Mountains	\$ 16	\$ 3	Pelham	\$ 12	\$ 7
Aurora	\$ 9	\$ 3	Cambridge	\$ 9	\$ 7
Lincoln	\$ 5	\$ 3	East Gwillimbury	\$ 18	\$ 8
Kitchener	\$ 4	\$ 3	Belleville	\$ 8	\$ 8
South Bruce Peninsula	\$ 7	\$ 3	Oshawa	\$ 10	\$ 8
Halton Hills	\$ 8	\$ 4	Toronto	\$ 21	\$ 8
Gravenhurst	\$ 10	\$ 4	Essex	\$ 8	\$ 8
Whitby	\$ 7	\$ 4	Greater Sudbury	\$ 9	\$ 8
Prince Edward County	\$ 7	\$ 4	New Tecumseth	\$ 14	\$ 9
Strathroy-Caradoc	\$ 5	\$ 4	St. Catharines	\$ 10	\$ 9

Street Lighting (cont'd)

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Owen Sound	\$ 8	\$ 9
Peterborough	\$ 10	\$ 9
Vaughan	\$ 30	\$ 9
Kenora	\$ 12	\$ 10
Fort Erie	\$ 12	\$ 10
Welland	\$ 9	\$ 10
Brockville	\$ 11	\$ 11
Ottawa	\$ 18	\$ 11
Minto	\$ 15	\$ 11
Cornwall	\$ 10	\$ 13
Hanover	\$ 12	\$ 13
London	\$ 15	\$ 14
Chatham-Kent	\$ 19	\$ 14
Orillia	\$ 18	\$ 14
Parry Sound	\$ 15	\$ 15
Aylmer	\$ 12	\$ 15
Espanola	\$ 12	\$ 16
Brantford	\$ 19	\$ 17
St. Thomas	\$ 16	\$ 19
Thunder Bay	\$ 20	\$ 20
North Bay	\$ 22	\$ 21
Sault Ste. Marie	\$ 20	\$ 21
Ingersoll	\$ 22	\$ 21
Dryden	\$ 21	\$ 24
Windsor	\$ 18	\$ 24
Elliot Lake	\$ 15	\$ 31
Average	\$ 10	\$ 7
Median	\$ 9	\$ 5

Air Transportation

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Net Costs per Capita Excl. Amort.	Net Costs per \$100,000 CVA Excl. Amort.
North Bay	\$ (7)	\$ (7)
Windsor	\$ (1)	\$ (1)
St. Thomas	\$ (0)	\$ (0)
Pelham	\$ 0	\$ 0
Georgina	\$ 0	\$ 0
Hamilton	\$ 0	\$ 0
Wainfleet	\$ 0	\$ 0
Niagara-on-the-Lake	\$ 1	\$ 0
Chatham-Kent	\$ 1	\$ 1
Barrie	\$ 2	\$ 1
Tiny	\$ 4	\$ 1
West Grey	\$ 3	\$ 2
Parry Sound	\$ 2	\$ 2
South Bruce Peninsula	\$ 4	\$ 2
Cornwall	\$ 2	\$ 3
Brantford	\$ 4	\$ 4
St. Catharines	\$ 4	\$ 4
Sarnia	\$ 4	\$ 4
Kingston	\$ 7	\$ 5
Hanover	\$ 5	\$ 5
Oshawa	\$ 8	\$ 6
Brockville	\$ 8	\$ 8
Kincardine	\$ 19	\$ 9
Tillsonburg	\$ 9	\$ 10
Welland	\$ 10	\$ 12
Owen Sound	\$ 13	\$ 14
Peterborough	\$ 17	\$ 15
Greater Sudbury	\$ 17	\$ 15
Elliot Lake	\$ 19	\$ 39
Dryden	\$ 83	\$ 93
Average	\$ 8	\$ 8
Median	\$ 4	\$ 3
Region Waterloo	\$ 4	\$ 3
District Muskoka	\$ 28	\$ 7
Region Average	\$ 16	\$ 5
Region Median	\$ 16	\$ 5
Simcoe County	\$ 4	\$ 2

Storm Sewer - Urban

(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Kitchener	\$ (70)	\$ (53)	\$ (57)	\$ (44)
London	\$ (73)	\$ (36)	\$ (68)	\$ (33)
Mississauga	\$ (37)	\$ (25)	\$ (16)	\$ (11)
Middlesex Centre	\$ (41)	\$ (21)	\$ (18)	\$ (9)
Toronto	\$ (23)	\$ (22)	\$ (9)	\$ (8)
Guelph	\$ (21)	\$ (2)	\$ (14)	\$ (2)
Waterloo	\$ (22)	\$ (3)	\$ (14)	\$ (2)
North Middlesex	\$ (12)	\$ (5)	\$ (4)	\$ (1)
Ottawa	\$ (25)	\$ (2)	\$ (15)	\$ (1)
Grey Highlands	\$ 1	\$ 3	\$ 0	\$ 1
Centre Wellington	\$ 1	\$ 2	\$ 1	\$ 1
Lincoln	\$ 2	\$ 2	\$ 1	\$ 1
The Blue Mountains	\$ 0	\$ 8	\$ 0	\$ 2
Newmarket	\$ (7)	\$ 4	\$ (3)	\$ 2
Prince Edward County	\$ 2	\$ 4	\$ 1	\$ 2
Mapleton		\$ 5		\$ 2
Wellesley	\$ 4	\$ 4	\$ 2	\$ 2
Scugog	\$ 5	\$ 5	\$ 3	\$ 3
Tillsonburg	\$ 3	\$ 3	\$ 4	\$ 4
Gravenhurst	\$ 10	\$ 15	\$ 4	\$ 5
Georgina	\$ 2	\$ 10	\$ 1	\$ 6
Lambton Shores	\$ 3	\$ 14	\$ 1	\$ 6
Strathroy-Caradoc		\$ 8		\$ 6
Hanover	\$ 7	\$ 7	\$ 7	\$ 7
Brant County	\$ 4	\$ 14	\$ 2	\$ 8
South Bruce Peninsula	\$ 13	\$ 17	\$ 6	\$ 8
Pelham	\$ 1	\$ 13	\$ 1	\$ 8
Bracebridge	\$ 7	\$ 17	\$ 4	\$ 9
Vaughan	\$ (0)	\$ 31	\$ (0)	\$ 10
Minto		\$ 13		\$ 10
Whitby	\$ 6	\$ 17	\$ 3	\$ 10
Greater Sudbury	\$ 9	\$ 11	\$ 8	\$ 10

Storm Sewer - Urban (cont'd)

(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Markham	\$ 11	\$ 32	\$ 4	\$ 11
Kincardine	\$ 2	\$ 24	\$ 1	\$ 12
Thorold	\$ 2	\$ 13	\$ 2	\$ 12
Burlington	\$ 10	\$ 29	\$ 4	\$ 12
Clarington	\$ 5	\$ 19	\$ 3	\$ 12
Aurora	\$ 3	\$ 35	\$ 1	\$ 13
East Gwillimbury	\$ 4	\$ 31	\$ 2	\$ 13
Essex	\$ 3	\$ 14	\$ 3	\$ 13
Cornwall	\$ (4)	\$ 12	\$ (5)	\$ 15
Woolwich	\$ 6	\$ 28	\$ 3	\$ 15
Norfolk	\$ 13	\$ 24	\$ 8	\$ 15
Quinte West	\$ 8	\$ 17	\$ 8	\$ 16
St. Catharines	\$ 8	\$ 18	\$ 8	\$ 16
Meaford	\$ 24	\$ 29	\$ 14	\$ 16
Oakville	\$ 29	\$ 51	\$ 10	\$ 17
Niagara-on-the-Lake	\$ 14	\$ 49	\$ 5	\$ 17
Ajax	\$ 4	\$ 28	\$ 3	\$ 18
Sarnia	\$ (1)	\$ 20	\$ (1)	\$ 19
Cambridge	\$ 6	\$ 24	\$ 5	\$ 19
Brampton	\$ 13	\$ 29	\$ 8	\$ 19
Milton	\$ 22	\$ 39	\$ 11	\$ 21
Brockville	\$ 19	\$ 22	\$ 19	\$ 22
Grimsby	\$ 3	\$ 37	\$ 2	\$ 22
Oshawa	\$ 17	\$ 29	\$ 13	\$ 23
Elliot Lake	\$ 6	\$ 11	\$ 12	\$ 23
Welland	\$ 12	\$ 21	\$ 13	\$ 23
Kingston	\$ 11	\$ 32	\$ 8	\$ 23
Peterborough	\$ 15	\$ 31	\$ 13	\$ 27
Fort Erie	\$ 15	\$ 33	\$ 13	\$ 28
Owen Sound	\$ 6	\$ 26	\$ 7	\$ 28
New Tecumseth	\$ 26	\$ 46	\$ 16	\$ 28
Aylmer	\$ 4	\$ 24	\$ 6	\$ 31

Storm Sewer - Urban (cont'd)

(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Kenora	\$ 10	\$ 39	\$ 8	\$ 31
Huntsville	\$ 40	\$ 62	\$ 20	\$ 31
Orillia	\$ 26	\$ 42	\$ 21	\$ 33
Espanola	\$ 5	\$ 25	\$ 6	\$ 34
Belleville	\$ 5	\$ 36	\$ 5	\$ 34
Barrie	\$ 33	\$ 51	\$ 23	\$ 36
Hamilton	\$ 40	\$ 53	\$ 29	\$ 38
North Bay	\$ 20	\$ 41	\$ 19	\$ 39
Ingersoll	\$ 17	\$ 39	\$ 17	\$ 39
Chatham-Kent	\$ 34	\$ 54	\$ 25	\$ 40
Sault Ste. Marie	\$ 23	\$ 39	\$ 24	\$ 41
St. Thomas	\$ 6	\$ 35	\$ 7	\$ 43
Parry Sound	\$ 27	\$ 47	\$ 26	\$ 45
Thunder Bay	\$ 14	\$ 50	\$ 14	\$ 49
Whitchurch - Stouffville	\$ 124	\$ 141	\$ 45	\$ 52
Dryden	\$ 64	\$ 81	\$ 72	\$ 91
Windsor	\$ 40	\$ 71	\$ 54	\$ 95
Brantford	\$ 103	\$ 130	\$ 93	\$ 117
Average	\$ 9	\$ 24	\$ 7	\$ 18
Median	\$ 6	\$ 23	\$ 5	\$ 15
Region Peel	\$ (1)	\$ (1)	\$ (0)	\$ (0)
Region Waterloo	\$ 0	\$ 0	\$ 0	\$ 0
Region Niagara		\$ 1		\$ 1
Region Halton	\$ 0	\$ 4	\$ 0	\$ 2
Region Durham	\$ 2	\$ 4	\$ 1	\$ 2
Region Average	\$ 0	\$ 2	\$ 0	\$ 1
Region Median	\$ 0	\$ 1	\$ 0	\$ 1
Bruce County	\$ 1	\$ 1	\$ 1	\$ 1

Storm Sewer - Rural

(sorted by Net Costs per \$100,000 Assessment, including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Niagara-on-the-Lake	\$ 1	\$ 1	\$ 0	\$ 0
Bracebridge	\$ 0	\$ 1	\$ 0	\$ 1
Brant County		\$ 1		\$ 1
Ottawa	\$ 2	\$ 2	\$ 1	\$ 1
Wellesley	\$ 3	\$ 3	\$ 1	\$ 1
Milton	\$ 3	\$ 3	\$ 1	\$ 1
Thorold	\$ 2	\$ 2	\$ 2	\$ 2
Thunder Bay	\$ 2	\$ 2	\$ 2	\$ 2
Cornwall	\$ 2	\$ 2	\$ 2	\$ 2
Kingston	\$ 3	\$ 3	\$ 2	\$ 2
Brockville	\$ 2	\$ 2	\$ 2	\$ 2
Prince Edward County	\$ 4	\$ 4	\$ 2	\$ 2
Oshawa	\$ 1	\$ 3	\$ 1	\$ 2
Meaford	\$ 4	\$ 4	\$ 3	\$ 3
East Gwillimbury	\$ 3	\$ 7	\$ 1	\$ 3
Puslinch		\$ 9		\$ 3
Clarington	\$ 6	\$ 6	\$ 4	\$ 4
Hamilton	\$ 6	\$ 7	\$ 4	\$ 5
Strathroy-Caradoc	\$ 6	\$ 6	\$ 5	\$ 5
Greater Sudbury	\$ 6	\$ 6	\$ 5	\$ 5
Caledon	\$ 10	\$ 14	\$ 4	\$ 5
Brampton	\$ 1	\$ 10	\$ 1	\$ 7
Essex		\$ 7		\$ 7
Lincoln	\$ 18	\$ 18	\$ 11	\$ 11
Halton Hills	\$ 3	\$ 26	\$ 1	\$ 12
Fort Erie	\$ 16	\$ 17	\$ 14	\$ 14
Wainfleet	\$ 23	\$ 23	\$ 14	\$ 14
Chatham-Kent	\$ 30	\$ 30	\$ 22	\$ 22
Average	\$ 6	\$ 8	\$ 4	\$ 5
Median	\$ 3	\$ 5	\$ 2	\$ 3
Region Halton	\$ 0	\$ 1	\$ 0	\$ 0
Region Waterloo	\$ 1	\$ 1	\$ 0	\$ 0
District Muskoka	\$ 6	\$ 6	\$ 1	\$ 1
Region Average	\$ 2	\$ 2	\$ 1	\$ 1
Region Median	\$ 1	\$ 1	\$ 0	\$ 0
Bruce County	\$ 0	\$ 1	\$ 0	\$ 0
Essex County	\$ 1	\$ 1	\$ 1	\$ 2
County Average	\$ 1	\$ 1	\$ 1	\$ 1
County Median	\$ 1	\$ 1	\$ 1	\$ 1

Waste Management

Waste Management Services include a wide range of collection, disposal, diversion and processing activities for the majority of residential households, and a portion of these services may be provided to businesses. The goal of Waste Management Services is to reduce and/or divert the amount of waste ending up in landfill sites, and to lessen the detrimental impact on the environment.

Each municipality's waste collection results are influenced to varying degrees by a number of factors, including:

- Governance: Single-tier vs. upper-tier systems
- Program design: Based on urban/rural mix of single-family homes, multi-unit residential buildings, commercial, industrial, seasonal homes and tourists, age of infrastructure, proximity to collection sites, processing sites and sellable markets
- Service levels: Frequency of collection, bag limits, single stream waste collection vs. co-collection programs, hours of operations and the number and types of materials collected
- Education: How municipalities promote, manage and enforce their garbage collection, disposal, recycling and diversion programs and services

Waste disposal can be influenced by the following factors:

- Disposal method (landfill, incineration, export, etc.)
- Presence of competitive market forces
- Landfill hours of operation
- Haulage distance to landfill site
- Success of waste diversion activities
- Number of former landfill sites under perpetual care



Waste Collection

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenues as a % of Expenditures Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Essex	468%	\$ (102)	\$ (100)
Cornwall	228%	\$ (26)	\$ (32)
Toronto	938%	\$ (77)	\$ (29)
Sault Ste. Marie	256%	\$ (25)	\$ (26)
Hanover	220%	\$ (16)	\$ (16)
Kenora	201%	\$ (19)	\$ (15)
Middlesex Centre	256%	\$ (31)	\$ (14)
Lambton Shores	161%	\$ (21)	\$ (8)
Quinte West	136%	\$ (8)	\$ (8)
Kincardine	158%	\$ (15)	\$ (7)
Strathroy-Caradoc	105%	\$ (3)	\$ (3)
Milton	92%	\$ 0	\$ 0
King	69%	\$ 3	\$ 1
Ingersoll		\$ 2	\$ 2
Owen Sound	92%	\$ 2	\$ 2
Vaughan	5%	\$ 10	\$ 3
East Gwillimbury	32%	\$ 8	\$ 3
Markham		\$ 12	\$ 4
Kitchener	0%	\$ 5	\$ 4
Whitchurch - Stouffville	4%	\$ 13	\$ 5
Aurora		\$ 15	\$ 5
West Grey		\$ 11	\$ 7
Orillia		\$ 9	\$ 7
Belleville	80%	\$ 8	\$ 7
Newmarket	7%	\$ 17	\$ 8
North Grenville		\$ 12	\$ 8
Georgina	1%	\$ 16	\$ 9
The Blue Mountains	6%	\$ 46	\$ 9
Ottawa	2%	\$ 20	\$ 12
Whitby	4%	\$ 24	\$ 14

Waste Collection (cont'd)

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenues as a % of Expenditures Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Kingston	38%	\$ 20	\$ 14
Barrie	11%	\$ 23	\$ 16
Brant County		\$ 30	\$ 16
Prince Edward County		\$ 31	\$ 17
Peterborough	1%	\$ 19	\$ 17
Sarnia	2%	\$ 18	\$ 17
St. Thomas	13%	\$ 14	\$ 17
Chatham-Kent	1%	\$ 23	\$ 17
Meaford		\$ 31	\$ 18
Brantford		\$ 21	\$ 19
Hamilton	0%	\$ 27	\$ 20
Grey Highlands	7%	\$ 47	\$ 21
North Bay	0%	\$ 23	\$ 22
London	7%	\$ 24	\$ 22
Dryden		\$ 20	\$ 22
Oshawa	2%	\$ 29	\$ 23
North Middlesex		\$ 74	\$ 23
Parry Sound	33%	\$ 25	\$ 24
Greater Sudbury	19%	\$ 28	\$ 26
Norfolk	0%	\$ 43	\$ 28
Central Elgin		\$ 47	\$ 29
Aylmer		\$ 26	\$ 33
South Bruce Peninsula	22%	\$ 77	\$ 36
Guelph	1%	\$ 55	\$ 37
Thunder Bay	2%	\$ 37	\$ 37
Windsor	3%	\$ 27	\$ 37
Brockville	15%	\$ 38	\$ 38
Elliot Lake		\$ 20	\$ 40
Espanola		\$ 42	\$ 56
Average	86%	\$ 14	\$ 10
Median	13%	\$ 19	\$ 14

Waste Collection (cont'd)

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenues as a % of Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Region Niagara	92%	\$ 2	\$ 1
Region Durham		\$ 11	\$ 7
Region Waterloo		\$ 12	\$ 9
Region Peel	3%	\$ 18	\$ 9
District Muskoka		\$ 39	\$ 10
Region Halton	4%	\$ 25	\$ 10
Region Average	33%	\$ 18	\$ 8
Region Median	4%	\$ 15	\$ 9
Simcoe County	61%	\$ 10	\$ 5
Wellington County	10%	\$ 23	\$ 11
Dufferin County	0%	\$ 20	\$ 11
County Average	24%	\$ 17	\$ 9
County Median	10%	\$ 20	\$ 11

Waste Disposal

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenues as a % of Expenditures Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Dryden	247%	\$ (90)	\$ (101)
Essex	182%	\$ (28)	\$ (27)
Kenora	128%	\$ (29)	\$ (23)
Ottawa	446%	\$ (36)	\$ (22)
Tillsonburg		\$ (9)	\$ (10)
Meaford	307%	\$ (16)	\$ (9)
Thunder Bay	138%	\$ (8)	\$ (8)
North Bay	114%	\$ (7)	\$ (6)
West Grey	130%	\$ (9)	\$ (6)
Chatham-Kent	124%	\$ (7)	\$ (5)
Prince Edward County	110%	\$ (4)	\$ (2)
South Bruce Peninsula	111%	\$ (5)	\$ (2)
Sarnia		\$ (1)	\$ (1)
Strathroy-Caradoc		\$ 1	\$ 1
East Gwillimbury		\$ 4	\$ 2
North Middlesex		\$ 6	\$ 2
Grey Highlands	83%	\$ 8	\$ 3
Thorold		\$ 4	\$ 4
Brockville		\$ 4	\$ 4
Hanover	89%	\$ 5	\$ 5
Orillia	75%	\$ 7	\$ 6
Kingston	37%	\$ 9	\$ 6
Guelph	57%	\$ 10	\$ 7
Middlesex Centre		\$ 16	\$ 7
Barrie	23%	\$ 12	\$ 8
Central Elgin		\$ 15	\$ 9
St. Thomas		\$ 8	\$ 9
Owen Sound		\$ 9	\$ 10
The Blue Mountains	43%	\$ 53	\$ 11
Parry Sound		\$ 13	\$ 12

Waste Disposal (cont'd)

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenues as a		Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
	% of Expenditures Excl Amort			
London	48%	\$	15	\$ 13
King		\$	52	\$ 14
Toronto	7%	\$	41	\$ 15
Windsor	56%	\$	12	\$ 16
North Grenville		\$	28	\$ 19
Greater Sudbury	60%	\$	22	\$ 20
Sault Ste. Marie		\$	23	\$ 23
Hamilton	21%	\$	33	\$ 24
Aylmer	0%	\$	19	\$ 25
Quinte West		\$	32	\$ 30
Norfolk	13%	\$	48	\$ 32
Belleville	5%	\$	36	\$ 34
Brant County	11%	\$	86	\$ 47
Brantford	42%	\$	57	\$ 51
Espanola		\$	51	\$ 69
Kincardine	24%	\$	155	\$ 75
Peterborough	23%	\$	91	\$ 81
Cornwall	0%	\$	99	\$ 123
Elliot Lake		\$	70	\$ 144
Average	89%	\$	18	\$ 15
Median	57%	\$	10	\$ 8
Region Halton	1%	\$	7	\$ 3
Region York	20%	\$	14	\$ 5
Region Waterloo	67%	\$	8	\$ 5
Region Peel	0%	\$	20	\$ 10
Region Niagara	61%	\$	16	\$ 12
Region Durham	30%	\$	26	\$ 16
District Muskoka	37%	\$	80	\$ 20
Region Average	31%	\$	24	\$ 10
Region Median	30%	\$	16	\$ 10
Essex County	162%	\$	(10)	\$ (18)
Wellington County	89%	\$	3	\$ 2
Dufferin County		\$	8	\$ 5
Simcoe County	29%	\$	39	\$ 21
County Average	94%	\$	10	\$ 2
County Average	89%	\$	6	\$ 3

Waste Diversion

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenues as a % of Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
North Grenville	129%	\$ (16)	\$ (11)
Chatham-Kent	46%	\$ 8	\$ 6
Vaughan	18%	\$ 21	\$ 7
Whitchurch - Stouffville	31%	\$ 18	\$ 7
Ingersoll	30%	\$ 7	\$ 7
Markham	21%	\$ 21	\$ 7
King		\$ 32	\$ 9
West Grey		\$ 15	\$ 9
Central Elgin	51%	\$ 15	\$ 9
Norfolk	64%	\$ 14	\$ 9
Aurora	16%	\$ 27	\$ 10
Newmarket	20%	\$ 22	\$ 10
Owen Sound	75%	\$ 9	\$ 10
Kincardine	51%	\$ 22	\$ 11
Brockville	42%	\$ 11	\$ 11
Brant County	27%	\$ 22	\$ 12
Middlesex Centre	6%	\$ 28	\$ 12
East Gwillimbury		\$ 30	\$ 12
Georgina	17%	\$ 26	\$ 14
South Bruce Peninsula		\$ 33	\$ 15
Grey Highlands	29%	\$ 37	\$ 16
Prince Edward County	63%	\$ 31	\$ 17
Hanover	35%	\$ 16	\$ 17
Ottawa	44%	\$ 29	\$ 17
Lambton Shores		\$ 46	\$ 18
Aylmer	57%	\$ 15	\$ 19
Barrie	34%	\$ 28	\$ 19
Tillsonburg		\$ 20	\$ 21
Belleville	50%	\$ 23	\$ 22
Thunder Bay	37%	\$ 23	\$ 22
Toronto	8%	\$ 64	\$ 24
Quinte West	0%	\$ 26	\$ 25
Hamilton	38%	\$ 34	\$ 25
Kenora	21%	\$ 31	\$ 25
Meaford	41%	\$ 45	\$ 26
North Bay	2%	\$ 28	\$ 26
Peterborough	54%	\$ 30	\$ 26
London	32%	\$ 29	\$ 27

Waste Diversion (cont'd)

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenues as a % of Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Kingston	32%	\$ 38	\$ 27
Cornwall	71%	\$ 23	\$ 28
Windsor	31%	\$ 22	\$ 30
Brantford		\$ 35	\$ 31
Espanola		\$ 23	\$ 32
Guelph	43%	\$ 52	\$ 34
Sarnia		\$ 38	\$ 36
Parry Sound	13%	\$ 39	\$ 38
Sault Ste. Marie		\$ 37	\$ 38
The Blue Mountains	10%	\$ 205	\$ 41
Orillia	0%	\$ 55	\$ 43
Elliot Lake		\$ 22	\$ 46
Greater Sudbury	7%	\$ 57	\$ 52
St. Thomas	34%	\$ 50	\$ 61
Dryden	21%	\$ 57	\$ 63
Average	35%	\$ 32	\$ 22
Median	32%	\$ 28	\$ 19
Region Niagara	95%	\$ 4	\$ 3
Region York	34%	\$ 21	\$ 7
Region Halton	35%	\$ 25	\$ 10
District Muskoka	32%	\$ 65	\$ 16
Region Durham	43%	\$ 27	\$ 17
Region Waterloo	38%	\$ 28	\$ 20
Region Peel	30%	\$ 40	\$ 20
Region Average	44%	\$ 30	\$ 13
Region Median	35%	\$ 27	\$ 16
Bruce County	29%	\$ 3	\$ 1
Essex County	39%	\$ 9	\$ 16
Wellington County	35%	\$ 52	\$ 26
Simcoe County	24%	\$ 60	\$ 33
Dufferin County	2%	\$ 65	\$ 37
County Average	26%	\$ 37	\$ 23
County Median	29%	\$ 52	\$ 26

Public Health Services

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Chatham-Kent	\$ (21)	\$ (16)
Newmarket	\$ (10)	\$ (5)
Essex	\$ (1)	\$ (1)
Niagara-on-the-Lake	\$ 0	\$ 0
Centre Wellington	\$ 0	\$ 0
North Middlesex	\$ 2	\$ 1
Sarnia	\$ 1	\$ 1
Central Elgin	\$ 4	\$ 2
Mapleton	\$ 6	\$ 2
Minto	\$ 9	\$ 7
Hanover	\$ 8	\$ 9
Orillia	\$ 13	\$ 10
Barrie	\$ 14	\$ 10
Kincardine	\$ 21	\$ 10
Prince Edward County	\$ 21	\$ 12
London	\$ 14	\$ 13
Brant County	\$ 27	\$ 15
Guelph	\$ 23	\$ 15
Peterborough	\$ 19	\$ 16
Kingston	\$ 24	\$ 17
Brockville	\$ 19	\$ 19
Hamilton	\$ 26	\$ 19
Toronto	\$ 52	\$ 20
Ottawa	\$ 33	\$ 20
Cornwall	\$ 16	\$ 20
Quinte West	\$ 23	\$ 22
Thunder Bay	\$ 23	\$ 22
Brantford	\$ 25	\$ 22
Parry Sound	\$ 25	\$ 24
St. Thomas	\$ 22	\$ 26

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Belleville	\$ 29	\$ 27
North Bay	\$ 29	\$ 27
Windsor	\$ 24	\$ 32
Kenora	\$ 43	\$ 34
Sault Ste. Marie	\$ 36	\$ 37
Greater Sudbury	\$ 42	\$ 39
Dryden	\$ 46	\$ 52
Espanola	\$ 41	\$ 56
Norfolk	\$ 104	\$ 68
Elliot Lake	\$ 50	\$ 103
Average	\$ 22	\$ 20
Median	\$ 22	\$ 18
District Muskoka	\$ 26	\$ 7
Region York	\$ 26	\$ 9
Region Halton	\$ 25	\$ 10
Region Niagara	\$ 24	\$ 18
Region Durham	\$ 31	\$ 20
Region Peel	\$ 42	\$ 22
Region Waterloo	\$ 72	\$ 52
Region Average	\$ 35	\$ 20
Region Median	\$ 26	\$ 18
Middlesex County	\$ 2	\$ 7
Bruce County	\$ 15	\$ 8
Elgin County	\$ 13	\$ 8
Grey County	\$ 16	\$ 9
Dufferin County	\$ 20	\$ 11
Simcoe County	\$ 22	\$ 12
Wellington County	\$ 32	\$ 16
Essex County	\$ 9	\$ 17
County Average	\$ 16	\$ 11
County Median	\$ 16	\$ 10

Hospitals

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Brant County	\$ 4	\$ 2
Meaford	\$ 4	\$ 2
Milton	\$ 5	\$ 3
St. Catharines	\$ 4	\$ 4
North Grenville	\$ 5	\$ 4
Oakville	\$ 13	\$ 4
Niagara-on-the-Lake	\$ 14	\$ 5
Espanola	\$ 4	\$ 5
Kingston	\$ 9	\$ 7
St. Thomas	\$ 8	\$ 10
Thorold	\$ 13	\$ 12
Average	\$ 8	\$ 5
Median	\$ 5	\$ 4
Region York	\$ 6	\$ 2
Region Average	\$ 6	\$ 2
Region Median	\$ 6	\$ 2
Essex County	\$ 0	\$ 1
Elgin County	\$ 5	\$ 3
County Average	\$ 3	\$ 2
County Median	\$ 3	\$ 2

Ambulance Services

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Ambulance provides emergency care to stabilize a patient's condition, initiates rapid transport to hospital and facilities both emergency and non-emergency transfers between medical facilities. Factors that affect Ambulance Services costs:

- Geographic coverage/population density
- Local demographics
- Level of certification
- Specialized services

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Including Amort.	Net Costs per \$100,000 CVA Excl Amort
Parry Sound	\$ (94)	\$ (34)	\$ (90)
Sault Ste. Marie	\$ 5	\$ 5	\$ 5
Toronto	\$ 37	\$ 40	\$ 14
Ottawa	\$ 50	\$ 55	\$ 30
Prince Edward County	\$ 62	\$ 66	\$ 33
Hamilton	\$ 47	\$ 50	\$ 34
Barrie	\$ 51	\$ 51	\$ 35
Brant County	\$ 64	\$ 74	\$ 35
Orillia	\$ 46	\$ 46	\$ 36
Guelph	\$ 55	\$ 61	\$ 37
Chatham-Kent	\$ 52	\$ 59	\$ 39
Kingston	\$ 58	\$ 58	\$ 42
Brantford	\$ 47	\$ 47	\$ 42
London	\$ 49	\$ 49	\$ 45
Norfolk	\$ 72	\$ 79	\$ 47
Peterborough	\$ 61	\$ 61	\$ 54
Cornwall	\$ 45	\$ 58	\$ 55
Quinte West	\$ 66	\$ 66	\$ 63
Greater Sudbury	\$ 71	\$ 77	\$ 65
North Bay	\$ 68	\$ 68	\$ 65
Belleville	\$ 69	\$ 69	\$ 65
Windsor	\$ 50	\$ 50	\$ 67
St. Thomas	\$ 61	\$ 61	\$ 74

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Including Amort.	Net Costs per \$100,000 CVA Excl Amort
Brockville	\$ 74	\$ 74	\$ 74
Kenora	\$ 102	\$ 102	\$ 82
Thunder Bay	\$ 113	\$ 126	\$ 111
Espanola	\$ 132	\$ 135	\$ 180
Elliot Lake	\$ 90	\$ 90	\$ 184
Average	\$ 57	\$ 62	\$ 54
Median	\$ 59	\$ 61	\$ 46
Region Halton	\$ 25	\$ 28	\$ 10
Region York	\$ 37	\$ 41	\$ 13
Region Peel	\$ 35	\$ 40	\$ 18
District Muskoka	\$ 88	\$ 94	\$ 22
Region Waterloo	\$ 32	\$ 37	\$ 23
Region Durham	\$ 39	\$ 43	\$ 24
Region Niagara	\$ 55	\$ 60	\$ 43
Region Average	\$ 44	\$ 49	\$ 22
Region Median	\$ 37	\$ 41	\$ 22
Middlesex County	\$ 7	\$ 10	\$ 23
Wellington County	\$ 50	\$ 50	\$ 25
Simcoe County	\$ 46	\$ 55	\$ 25
Essex County	\$ 16	\$ 22	\$ 30
Dufferin County	\$ 56	\$ 61	\$ 32
Elgin County	\$ 53	\$ 62	\$ 33
Bruce County	\$ 78	\$ 85	\$ 39
Grey County	\$ 77	\$ 83	\$ 42
County Average	\$ 48	\$ 53	\$ 31
County Median	\$ 51	\$ 58	\$ 31

Cemeteries

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenue as % of Expenditures Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Waterloo	122%	\$ (3)	\$ (2)
Centre Wellington	139%	\$ (2)	\$ (1)
Whitchurch - Stouffville	131%	\$ (1)	\$ (0)
Grey Highlands	105%	\$ (1)	\$ (0)
Halton Hills	104%	\$ (0)	\$ (0)
Vaughan	148%	\$ (0)	\$ (0)
Bracebridge	100%	\$ 0	\$ 0
King	87%	\$ 0	\$ 0
Springwater	97%	\$ 0	\$ 0
Whitby	96%	\$ 0	\$ 0
Wellesley	54%	\$ 0	\$ 0
Meaford	97%	\$ 0	\$ 0
Georgina	84%	\$ 0	\$ 0
North Grenville	67%	\$ 0	\$ 0
West Grey	88%	\$ 0	\$ 0
Middlesex Centre	4%	\$ 1	\$ 0
Lambton Shores	78%	\$ 1	\$ 0
Mississauga	34%	\$ 1	\$ 0
Brampton	27%	\$ 1	\$ 0
Woolwich	60%	\$ 1	\$ 1
Mapleton	60%	\$ 2	\$ 1
Oshawa	55%	\$ 1	\$ 1
Welland	64%	\$ 1	\$ 1
Orangeville	68%	\$ 1	\$ 1
Wilmot	69%	\$ 2	\$ 1
Burlington	17%	\$ 2	\$ 1
Central Elgin		\$ 2	\$ 1
Oakville	63%	\$ 3	\$ 1
Essex	84%	\$ 1	\$ 1
Norfolk	60%	\$ 2	\$ 1
St. Thomas		\$ 1	\$ 1
Clarington	55%	\$ 2	\$ 1
Quinte West		\$ 2	\$ 2
Niagara-on-the-Lake	72%	\$ 5	\$ 2
North Middlesex		\$ 7	\$ 2
Elliot Lake	88%	\$ 1	\$ 2
Prince Edward County	28%	\$ 4	\$ 2
Pelham	32%	\$ 4	\$ 2
The Blue Mountains	20%	\$ 12	\$ 2
Sault Ste. Marie	87%	\$ 2	\$ 2

Cemeteries (cont'd)

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenue as % of Expenditures Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Hamilton	56%	\$ 4	\$ 3
Lincoln	63%	\$ 4	\$ 3
Aylmer		\$ 2	\$ 3
Huntsville	48%	\$ 6	\$ 3
Greater Sudbury	68%	\$ 3	\$ 3
Wellington North	40%	\$ 6	\$ 3
Gravenhurst	38%	\$ 9	\$ 3
Tillsonburg	75%	\$ 3	\$ 3
South Bruce Peninsula	31%	\$ 7	\$ 3
Espanola	67%	\$ 3	\$ 3
Thunder Bay	29%	\$ 4	\$ 4
Kitchener	62%	\$ 4	\$ 4
Strathroy-Caradoc	48%	\$ 5	\$ 4
Kincardine	57%	\$ 8	\$ 4
Brantford	43%	\$ 5	\$ 4
Cambridge	52%	\$ 6	\$ 5
Minto	58%	\$ 7	\$ 5
Grimsby	26%	\$ 9	\$ 6
St. Catharines	53%	\$ 7	\$ 7
Ingersoll	32%	\$ 7	\$ 7
Fort Erie	39%	\$ 9	\$ 7
Kenora	54%	\$ 11	\$ 9
Dryden	45%	\$ 8	\$ 9
Brant County	25%	\$ 19	\$ 10
Chatham-Kent	30%	\$ 15	\$ 11
Wainfleet	53%	\$ 20	\$ 12
Owen Sound	38%	\$ 13	\$ 14
Brockville	21%	\$ 16	\$ 16
Hanover		\$ 16	\$ 17
Parry Sound	31%	\$ 17	\$ 17
Thorold	25%	\$ 26	\$ 24
Average	61%	\$ 5	\$ 4
Median	57%	\$ 3	\$ 2

Emergency Measures

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Meaford	\$ (16)	\$ (9)
Wellington North	\$ (15)	\$ (9)
East Gwillimbury	\$ (11)	\$ (4)
Huntsville	\$ (5)	\$ (3)
Aurora	\$ 1	\$ 0
Milton	\$ 1	\$ 0
Norfolk	\$ 1	\$ 0
Clarington	\$ 1	\$ 0
Toronto	\$ 1	\$ 0
Greater Sudbury	\$ 1	\$ 1
Essex	\$ 1	\$ 1
Puslinch	\$ 2	\$ 1
Aylmer	\$ 1	\$ 1
Whitchurch - Stouffville	\$ 3	\$ 1
Guelph-Eramosa	\$ 3	\$ 1
Scugog	\$ 3	\$ 2
West Grey	\$ 3	\$ 2
Vaughan	\$ 5	\$ 2
Fort Erie	\$ 2	\$ 2
Lincoln	\$ 3	\$ 2
The Blue Mountains	\$ 9	\$ 2
Woolwich	\$ 4	\$ 2
Espanola	\$ 2	\$ 2
Brockville	\$ 2	\$ 2
Strathroy-Caradoc	\$ 3	\$ 3
Whitby	\$ 5	\$ 3
New Tecumseth	\$ 5	\$ 3
Tiny	\$ 10	\$ 3
Central Elgin	\$ 5	\$ 3
Grimsby	\$ 5	\$ 3
Caledon	\$ 9	\$ 3
Parry Sound	\$ 4	\$ 4
King	\$ 14	\$ 4
Peterborough	\$ 4	\$ 4
Brant County	\$ 7	\$ 4
Halton Hills	\$ 9	\$ 4
Ottawa	\$ 7	\$ 4
Markham	\$ 13	\$ 4
Lambton Shores	\$ 12	\$ 5
Kenora	\$ 6	\$ 5

Emergency Measures (cont'd)

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
London	\$ 6	\$ 5
Ajax	\$ 8	\$ 5
Wainfleet	\$ 10	\$ 6
Kincardine	\$ 15	\$ 7
Sarnia	\$ 9	\$ 9
Thorold	\$ 9	\$ 9
Georgina	\$ 16	\$ 9
Oshawa	\$ 12	\$ 10
Kitchener	\$ 12	\$ 10
Cambridge	\$ 13	\$ 10
St. Catharines	\$ 13	\$ 12
Belleville	\$ 17	\$ 16
St. Thomas	\$ 15	\$ 18
Newmarket	\$ 44	\$ 20
Kingston	\$ 37	\$ 27
North Bay	\$ 38	\$ 36
Brantford	\$ 41	\$ 37
Cornwall	\$ 44	\$ 54
Dryden	\$ 58	\$ 65
Chatham-Kent	\$ 132	\$ 99
Average	\$ 11	\$ 9
Median	\$ 6	\$ 3

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Region Waterloo	\$ 1	\$ 1
District Muskoka	\$ 5	\$ 1
Region Peel	\$ 3	\$ 1
Region Niagara	\$ 4	\$ 3
Region Durham	\$ 6	\$ 4
Region Halton	\$ 12	\$ 5
Region Average	\$ 5	\$ 3
Region Median	\$ 5	\$ 2
Bruce County	\$ 1	\$ 0
Dufferin County	\$ 1	\$ 0
Middlesex County	\$ 0	\$ 1
Essex County	\$ 1	\$ 1
Simcoe County	\$ 2	\$ 1
Grey County	\$ 3	\$ 1
Elgin County	\$ 3	\$ 2
Wellington County	\$ 12	\$ 6
County Average	\$ 3	\$ 2
County Median	\$ 1	\$ 1

COVID-19 Expenses reported in Emergency Measures
(sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort	Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Puslinch	\$ 2	\$ 1	Grey Highlands	\$ 16	\$ 7
Springwater	\$ 2	\$ 1	Middlesex Centre	\$ 17	\$ 7
Whitchurch - Stouffville	\$ 3	\$ 1	Essex	\$ 8	\$ 7
Guelph-Eramosa	\$ 3	\$ 1	Georgina	\$ 13	\$ 7
Markham	\$ 4	\$ 1	Gravenhurst	\$ 21	\$ 8
New Tecumseth	\$ 2	\$ 1	Thorold	\$ 9	\$ 8
Grimsby	\$ 3	\$ 2	Wilmot	\$ 15	\$ 8
Wellesley	\$ 4	\$ 2	Owen Sound	\$ 8	\$ 8
Kenora	\$ 2	\$ 2	Quinte West	\$ 9	\$ 9
Woolwich	\$ 4	\$ 2	Hanover	\$ 9	\$ 9
Clarington	\$ 3	\$ 2	Brampton	\$ 15	\$ 10
Brockville	\$ 2	\$ 2	Oshawa	\$ 12	\$ 10
Mississauga	\$ 6	\$ 2	Kitchener	\$ 12	\$ 10
Whitby	\$ 5	\$ 3	Belleville	\$ 11	\$ 10
Bracebridge	\$ 5	\$ 3	Cambridge	\$ 13	\$ 11
Barrie	\$ 5	\$ 3	Scugog	\$ 24	\$ 12
King	\$ 12	\$ 3	Aylmer	\$ 9	\$ 12
Central Elgin	\$ 5	\$ 3	Fort Erie	\$ 14	\$ 12
Caledon	\$ 9	\$ 3	St. Catharines	\$ 13	\$ 12
Centre Wellington	\$ 6	\$ 4	Guelph	\$ 22	\$ 15
Halton Hills	\$ 8	\$ 4	Espanola	\$ 11	\$ 15
Burlington	\$ 9	\$ 4	Sault Ste. Marie	\$ 16	\$ 16
Ingersoll	\$ 4	\$ 4	Pelham	\$ 31	\$ 19
Orangeville	\$ 6	\$ 4	Welland	\$ 18	\$ 20
East Gwillimbury	\$ 10	\$ 4	Newmarket	\$ 44	\$ 20
Strathroy-Caradoc	\$ 6	\$ 4	Thunder Bay	\$ 30	\$ 29
Niagara-on-the-Lake	\$ 13	\$ 5	Elliot Lake	\$ 16	\$ 33
The Blue Mountains	\$ 23	\$ 5	Brantford	\$ 38	\$ 34
Lambton Shores	\$ 13	\$ 5	London	\$ 64	\$ 59
Wainfleet	\$ 9	\$ 5	Cornwall	\$ 65	\$ 80
Aurora	\$ 16	\$ 6	Chatham-Kent	\$ 109	\$ 82
Huntsville	\$ 12	\$ 6	Toronto	\$ 217	\$ 82
North Middlesex	\$ 20	\$ 6	Hamilton	\$ 165	\$ 119
Ajax	\$ 10	\$ 7	Greater Sudbury	\$ 147	\$ 135
Meaford	\$ 12	\$ 7	Norfolk	\$ 254	\$ 167
Kincardine	\$ 14	\$ 7	Windsor	\$ 143	\$ 193
Average	\$ 27	\$ 20	Average	\$ 27	\$ 20
Median	\$ 12	\$ 7	Median	\$ 12	\$ 7

COVID-19 Expenses reported in Emergency Measures (cont'd)
(sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
District Muskoka	\$ 70	\$ 17
Region York	\$ 134	\$ 46
Region Halton	\$ 146	\$ 59
Region Waterloo	\$ 97	\$ 69
Region Peel	\$ 144	\$ 73
Region Niagara	\$ 109	\$ 85
Region Durham	\$ 143	\$ 89
Region Average	\$ 120	\$ 63
Region Median	\$ 134	\$ 69
Dufferin County	\$ 8	\$ 4
Middlesex County	\$ 7	\$ 24
Essex County	\$ 17	\$ 32
Grey County	\$ 63	\$ 34
Bruce County	\$ 77	\$ 39
Wellington County	\$ 97	\$ 48
Simcoe County	\$ 108	\$ 59
County Average	\$ 54	\$ 34
County Median	\$ 63	\$ 34

General Assistance

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Each municipality's results are influenced to varying degrees by a number of factors, including:

- **Employability:** Significant numbers of clients with one or more barriers to employment, including health barriers, lack of education and language skills, literacy levels, and lack of Canadian work experience
- **Urban form:** Client access to programs can vary due to geographical, technological, cultural or other limitations
- **Economic conditions:** Differing local labour market conditions
- **Demographics:** Family size and caseload mix

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Oakville	\$ (1)	\$ (0)
Milton	\$ 1	\$ 1
Tiny	\$ 3	\$ 1
Woolwich	\$ 3	\$ 2
Centre Wellington	\$ 6	\$ 4
Brant County	\$ 7	\$ 4
Norfolk	\$ 15	\$ 10
Guelph	\$ 19	\$ 12
Barrie	\$ 18	\$ 13
Chatham-Kent	\$ 20	\$ 15
Prince Edward County	\$ 29	\$ 16
Dryden	\$ 16	\$ 18
Kenora	\$ 22	\$ 18
Parry Sound	\$ 23	\$ 22
Orillia	\$ 29	\$ 23
Cornwall	\$ 19	\$ 24
Kingston	\$ 36	\$ 26
Brockville	\$ 28	\$ 28
Quinte West	\$ 33	\$ 32
Brantford	\$ 36	\$ 33
Belleville	\$ 35	\$ 34
Ottawa	\$ 62	\$ 37
North Bay	\$ 39	\$ 37
Elliot Lake	\$ 25	\$ 52
St. Thomas	\$ 46	\$ 55

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Hamilton	\$ 92	\$ 66
London	\$ 73	\$ 68
Greater Sudbury	\$ 92	\$ 84
Peterborough	\$ 103	\$ 91
Thunder Bay	\$ 144	\$ 141
Toronto	\$ 392	\$ 149
Windsor	\$ 114	\$ 153
Sault Ste. Marie	\$ 250	\$ 260
Average	\$ 55	\$ 46
Median	\$ 29	\$ 26
Region Halton	\$ 20	\$ 8
Region York	\$ 35	\$ 12
District Muskoka	\$ 53	\$ 13
Region Peel	\$ 32	\$ 16
Region Waterloo	\$ 26	\$ 18
Region Durham	\$ 41	\$ 25
Region Niagara	\$ 42	\$ 32
Region Average	\$ 35	\$ 18
Region Median	\$ 35	\$ 16
Elgin County	\$ 6	\$ 4
Wellington County	\$ 9	\$ 4
Bruce County	\$ 12	\$ 6
Simcoe County	\$ 14	\$ 8
Middlesex County	\$ 2	\$ 8
Dufferin County	\$ 16	\$ 9
Grey County	\$ 21	\$ 12
Essex County	\$ 7	\$ 12
County Average	\$ 11	\$ 8
County Median	\$ 10	\$ 8

Assistance to the Aged

Some municipalities provide community programs (for example, adult day services, homemakers and meals on wheels), which provide support to clients and family caregivers. These services enable many clients to remain independent in their own homes.

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Staff mix: Ratio of registered and non-registered staff varies amongst municipalities, resulting in a higher cost structure for registered staff
- Support and type of programming provided as determined by Council
- Role of Local Health Integration Networks (LHINs): Establishing the mix of health services for a given community
- Demographics: Age of the population and specific needs of the client
- Uncontrollable price variables: Pay equity legislation and wage arbitration, availability of appropriate skilled workers
- Other providers: Charitable and private sector participating in the long-term care business



Assistance to the Aged

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Lincoln	\$ (1)	\$ (1)
Caledon	\$ 1	\$ 0
St. Catharines	\$ 1	\$ 1
Peterborough	\$ 1	\$ 1
Georgina	\$ 2	\$ 1
Mapleton	\$ 3	\$ 1
Fort Erie	\$ 1	\$ 1
Espanola	\$ 1	\$ 1
Thorold	\$ 2	\$ 2
Brampton	\$ 3	\$ 2
Cambridge	\$ 2	\$ 2
Sarnia	\$ 3	\$ 2
Whitby	\$ 6	\$ 3
Grimsby	\$ 6	\$ 4
Waterloo	\$ 6	\$ 4
Elliot Lake	\$ 2	\$ 4
Kitchener	\$ 5	\$ 4
Halton Hills	\$ 10	\$ 4
Centre Wellington	\$ 8	\$ 5
Welland	\$ 5	\$ 5
Guelph	\$ 10	\$ 7
Barrie	\$ 11	\$ 8
Oshawa	\$ 10	\$ 8
Sault Ste. Marie	\$ 9	\$ 10
Brant County	\$ 21	\$ 12
Toronto	\$ 35	\$ 13
Cornwall	\$ 14	\$ 17
Chatham-Kent	\$ 23	\$ 18
London	\$ 19	\$ 18
Brantford	\$ 24	\$ 21
Ottawa	\$ 39	\$ 23
Parry Sound	\$ 26	\$ 24
Hamilton	\$ 34	\$ 25
Prince Edward County	\$ 59	\$ 32
Norfolk	\$ 55	\$ 36
Quinte West	\$ 42	\$ 40
Thunder Bay	\$ 46	\$ 45

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
North Bay	\$ 50	\$ 48
Kingston	\$ 69	\$ 50
Belleville	\$ 53	\$ 50
Orillia	\$ 67	\$ 52
Brockville	\$ 67	\$ 67
Greater Sudbury	\$ 74	\$ 68
St. Thomas	\$ 60	\$ 72
Windsor	\$ 56	\$ 76
Kenora	\$ 115	\$ 93
Dryden	\$ 93	\$ 105
Average	\$ 26	\$ 23
Median	\$ 11	\$ 10
District Muskoka	\$ 24	\$ 6
Region York	\$ 22	\$ 7
Region Halton	\$ 25	\$ 10
Region Peel	\$ 24	\$ 12
Region Waterloo	\$ 24	\$ 17
Region Niagara	\$ 31	\$ 24
Region Durham	\$ 71	\$ 44
Region Average	\$ 32	\$ 17
Region Median	\$ 24	\$ 12
Middlesex County	\$ 4	\$ 13
Simcoe County	\$ 48	\$ 26
Dufferin County	\$ 47	\$ 27
Grey County	\$ 72	\$ 39
Wellington County	\$ 89	\$ 44
Essex County	\$ 25	\$ 45
Bruce County	\$ 111	\$ 56
Elgin County	\$ 160	\$ 100
County Average	\$ 69	\$ 44
County Median	\$ 60	\$ 42

Child Care

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Varying levels of child poverty in municipalities result in differing needs for subsidized child care
- Costs to provide child care can be impacted by economic variables such as the cost of living in the municipality and the income levels of the residents
- Rates for child care spaces, other than those directly operated by a municipality, are set in service agreements between the municipality and the child care providers; these rates can be influenced by the level of funding available, local wage conditions, pay equity legislation, municipal policies and business practices



Municipality	Net Costs per Capita Excl. Amort.	Net Costs per \$100,000 CVA Excl. Amort.
Norfolk	\$ 3	\$ 2
Brant County	\$ 6	\$ 3
Parry Sound	\$ 4	\$ 4
Brockville	\$ 7	\$ 7
Thunder Bay	\$ 8	\$ 8
London	\$ 10	\$ 9
Hamilton	\$ 14	\$ 10
Minto	\$ 14	\$ 11
Greater Sudbury	\$ 12	\$ 11
Chatham-Kent	\$ 15	\$ 11
Barrie	\$ 17	\$ 12
Kingston	\$ 16	\$ 12
Kenora	\$ 15	\$ 12
Cornwall	\$ 10	\$ 13
Brantford	\$ 15	\$ 14
Orillia	\$ 18	\$ 14
Ottawa	\$ 24	\$ 14
Guelph	\$ 22	\$ 15
Dryden	\$ 14	\$ 15
Peterborough	\$ 19	\$ 17
North Bay	\$ 18	\$ 18
Espanola	\$ 13	\$ 18
Toronto	\$ 59	\$ 23
Elliot Lake	\$ 15	\$ 30

Municipality	Net Costs per Capita Excl. Amort.	Net Costs per \$100,000 CVA Excl. Amort.
Windsor	\$ 26	\$ 35
St. Thomas	\$ 41	\$ 50
Average	\$ 17	\$ 15
Median	\$ 15	\$ 12
District Muskoka	\$ 12	\$ 3
Region Peel	\$ 8	\$ 4
Region Halton	\$ 10	\$ 4
Region York	\$ 18	\$ 6
Region Durham	\$ 17	\$ 11
Region Niagara	\$ 16	\$ 13
Region Waterloo	\$ 29	\$ 21
Region Average	\$ 16	\$ 9
Region Median	\$ 16	\$ 6
Elgin County	\$ 3	\$ 2
Grey County	\$ 4	\$ 2
Simcoe County	\$ 5	\$ 3
Bruce County	\$ 9	\$ 5
Essex County	\$ 4	\$ 8
Wellington County	\$ 16	\$ 8
Dufferin County	\$ 16	\$ 9
County Average	\$ 8	\$ 5
County Median	\$ 5	\$ 5

Social Housing

Social Housing Services provides affordable homes for individuals whose income makes it challenging to obtain adequate housing in the private rental market. A variety of housing forms are provided as follows:

- Municipally owned and operated housing (through a department or municipally owned housing corporation)
- Non-profit housing that is owned and operated by community based non-profit corporations governed by a board of directors
- Cooperative housing that is owned and operated by its members
- Rent supplement, where a private or non-profit landlord provides units to households at a rent-geared-to-income (RGI) and the municipality subsidizes the difference between that rent and the market rent for the unit

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Housing stock: Age and supply (both private and municipal), and adequacy of capital reserves to maintain them
- Demographic and economic conditions: May increase waiting list pressure, i.e. loss of local industry, rapid growth, percentage of Special Priority Policy (SPP) applicants
- Wait list management: Frequency of the service manager to update the waiting list and cancel applicants no longer actively seeking rent-geared-to-income (RGI) housing
- Portfolio mix: Older federal units are generally less costly than units built under subsequent provincial programs (fewer assisted units, lower land costs)
- Geographic conditions: Construction and land costs, higher snow removal costs in northern areas of the province, rental market availability, utility costs and usage profiles
- Tenant mix: Seniors' communities are usually less costly to operate than families and singles

Social Housing

(sorted by Net Costs per Capita, Excluding Amortization)

Municipality	Public Housing Net Costs per Capita Excl Amort	Non-Profit Co- op Housing Costs per Capita Excl Amort	Rent Supplement Net Costs per Capital Excl Amort	Other Housing Net Costs per Capita Excl Amort	Total Housing Net Costs per Capita Excl Amort
Central Elgin		\$ (3)			\$ (3)
Oshawa		\$ 15			\$ 15
Strathroy-Caradoc		\$ 16			\$ 16
Peterborough	\$ 26	\$ 14	\$ (8)		\$ 32
Norfolk		\$ 33			\$ 33
Prince Edward County	\$ 51			\$ (14)	\$ 37
Orillia	\$ 41				\$ 41
Brockville	\$ 43				\$ 43
Brant County	\$ 46				\$ 46
Barrie	\$ 52				\$ 52
Chatham-Kent	\$ (10)	\$ 47	\$ 2	\$ 20	\$ 59
Elliot Lake	\$ 60				\$ 60
Dryden	\$ 62				\$ 62
Espanola	\$ 63				\$ 63
Toronto	\$ 73				\$ 73
Kingston	\$ 22	\$ 29	\$ 29		\$ 80
London	\$ 57	\$ 15	\$ (7)	\$ 17	\$ 82
Kenora				\$ 86	\$ 86
Quinte West	\$ 90				\$ 90
Belleville	\$ 94				\$ 94
Guelph	\$ 97			\$ 0	\$ 97
North Bay	\$ 106				\$ 106
Greater Sudbury	\$ 55	\$ 51	\$ (1)	\$ 9	\$ 114
Ottawa	\$ 50	\$ 36	\$ 41	\$ (5)	\$ 123
Cornwall	\$ (15)	\$ 59	\$ 2	\$ 77	\$ 124
Brantford	\$ 76	\$ 45	\$ 9	\$ 12	\$ 142
Hamilton	\$ 55	\$ 71	\$ 8	\$ 16	\$ 150
Windsor	\$ 130	\$ 36	\$ 16	\$ (12)	\$ 170
St. Thomas	\$ 40		\$ 136		\$ 177
Average	\$ 57	\$ 33	\$ 21	\$ 19	\$ 78
Median	\$ 55	\$ 34	\$ 8	\$ 12	\$ 73

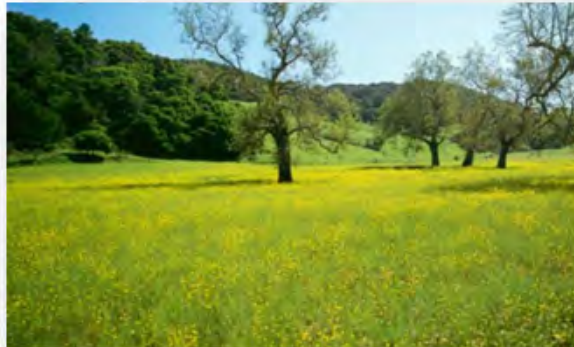
Social Housing (cont'd)
(sorted by Net Costs per Capita, Excluding Amortization)

Municipality	Public Housing Net Costs per Capita Excl Amort	Non-Profit Co- op Housing Costs per Capita Excl Amort	Rent Supplement Net Costs per Capital Excl Amort	Other Housing Net Costs per Capita Excl Amort	Total Housing Net Costs per Capita Excl Amort
Region York	\$ (18)	\$ 26	\$ 4	\$ 12	\$ 23
District Muskoka	\$ 31	\$ 12	\$ 0		\$ 43
Region Durham	\$ 13	\$ 32	\$ 8	\$ 4	\$ 57
Region Halton	\$ 11	\$ 25	\$ 10	\$ 20	\$ 66
Region Niagara				\$ 87	\$ 87
Region Peel	\$ 31	\$ 61	\$ 17	\$ (1)	\$ 107
Region Waterloo	\$ 19	\$ 62	\$ 8	\$ 23	\$ 112
Region Average	\$ 14	\$ 36	\$ 8	\$ 24	\$ 71
Region Median	\$ 16	\$ 29	\$ 8	\$ 16	\$ 66
Middlesex County	\$ 9				\$ 9
Essex County	\$ 17	\$ 7			\$ 24
Elgin County	\$ 24				\$ 24
Bruce County	\$ 52	\$ (0)	\$ 1		\$ 53
Dufferin County	\$ 54	\$ 16	\$ 7	\$ (6)	\$ 70
Simcoe County	\$ 83				\$ 83
Grey County	\$ 98				\$ 98
Wellington County	\$ 152	\$ 26	\$ 1	\$ (5)	\$ 174
County Average	\$ 61	\$ 12	\$ 3	\$ (6)	\$ 67
County Median	\$ 53	\$ 11	\$ 1	\$ (6)	\$ 62

Parks

Each municipality's results are influenced to varying degrees by a number of factors including:

- Service delivery: Differences in service standards established by municipal Councils, i.e. types of amenities maintained, frequency of grass cutting
- Geographic location: Varying topography affects the mix of natural and maintained hectares of parkland in each municipality
- Environmental factors: Soil composition, weather patterns
- Population density: Higher densities may mean more intense usage and require different maintenance strategies, e.g. irrigation, artificial turf, sport field and pathway lighting
- Changing demographics and community use: Increased demand for large social gatherings and various cultural activities translate into higher maintenance, signage and staff training costs



Parks

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort	Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
North Grenville	\$ (24)	\$ (16)	Niagara-on-the-Lake	\$ 75	\$ 26
Meaford	\$ (9)	\$ (5)	Gravenhurst	\$ 71	\$ 27
Grey Highlands	\$ 5	\$ 2	Central Elgin	\$ 45	\$ 27
Puslinch	\$ 7	\$ 2	Thorold	\$ 30	\$ 27
West Grey	\$ 5	\$ 3	Bracebridge	\$ 53	\$ 27
North Middlesex	\$ 16	\$ 5	The Blue Mountains	\$ 142	\$ 29
Mapleton	\$ 22	\$ 9	Guelph-Eramosa	\$ 64	\$ 29
Wellington North	\$ 16	\$ 9	London	\$ 31	\$ 29
Middlesex Centre	\$ 24	\$ 10	Lambton Shores	\$ 75	\$ 30
Caledon	\$ 32	\$ 13	Hanover	\$ 29	\$ 30
Markham	\$ 39	\$ 13	Ottawa	\$ 52	\$ 31
Whitchurch - Stouffville	\$ 36	\$ 13	Kingston	\$ 43	\$ 32
Strathroy-Caradoc	\$ 16	\$ 13	Oakville	\$ 95	\$ 32
Halton Hills	\$ 31	\$ 14	Peterborough	\$ 36	\$ 32
Scugog	\$ 30	\$ 14	Newmarket	\$ 72	\$ 32
Milton	\$ 30	\$ 16	Ajax	\$ 50	\$ 32
Woolwich	\$ 30	\$ 16	Minto	\$ 45	\$ 33
Norfolk	\$ 25	\$ 16	Pelham	\$ 55	\$ 35
Springwater	\$ 31	\$ 16	East Gwillimbury	\$ 87	\$ 36
Vaughan	\$ 58	\$ 18	Tillsonburg	\$ 35	\$ 36
Prince Edward County	\$ 34	\$ 18	Fort Erie	\$ 44	\$ 36
King	\$ 67	\$ 18	Kitchener	\$ 44	\$ 37
Burlington	\$ 47	\$ 19	Barrie	\$ 53	\$ 37
Whitby	\$ 34	\$ 20	Tiny	\$ 118	\$ 38
Brant County	\$ 36	\$ 20	Waterloo	\$ 62	\$ 38
Centre Wellington	\$ 33	\$ 20	Hamilton	\$ 53	\$ 38
Orangeville	\$ 28	\$ 20	Kincardine	\$ 80	\$ 39
New Tecumseth	\$ 37	\$ 23	Georgina	\$ 70	\$ 39
Aurora	\$ 64	\$ 23	Cambridge	\$ 51	\$ 40
Espanola	\$ 17	\$ 24	Brampton	\$ 63	\$ 41
Huntsville	\$ 47	\$ 24	Quinte West	\$ 43	\$ 41
Mississauga	\$ 57	\$ 25	Orillia	\$ 54	\$ 42
Chatham-Kent	\$ 34	\$ 25	Essex	\$ 44	\$ 43
Toronto	\$ 67	\$ 26	Wilmot	\$ 80	\$ 45
Clarington	\$ 39	\$ 26	Oshawa	\$ 58	\$ 45
Grimsby	\$ 43	\$ 26	Aylmer	\$ 37	\$ 47

Parks (cont'd)

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Lincoln	\$ 84	\$ 52
Guelph	\$ 80	\$ 53
Parry Sound	\$ 58	\$ 56
St. Catharines	\$ 62	\$ 57
Ingersoll	\$ 59	\$ 59
South Bruce Peninsula	\$ 127	\$ 59
Greater Sudbury	\$ 65	\$ 60
Dryden	\$ 56	\$ 62
Cornwall	\$ 52	\$ 65
Welland	\$ 58	\$ 66
St. Thomas	\$ 56	\$ 68
North Bay	\$ 74	\$ 70
Brockville	\$ 71	\$ 70
Sarnia	\$ 74	\$ 71
Brantford	\$ 79	\$ 71
Kenora	\$ 90	\$ 73
Owen Sound	\$ 75	\$ 81
Belleville	\$ 86	\$ 82
Sault Ste. Marie	\$ 81	\$ 85
Elliot Lake	\$ 49	\$ 101
Thunder Bay	\$ 105	\$ 103
Windsor	\$ 90	\$ 121
Average	\$ 52	\$ 36
Median	\$ 52	\$ 31

Sports and Recreation Services

The three main types of programming are:

- Registered programs: Residents register/commit to participate in structured activities such as swimming lessons, dance or fitness classes or day camps; some municipalities also include house leagues, e.g. baseball, basketball, hockey, soccer
- Drop-in programs: Residents are not required to register and are able to participate in structured or unstructured sports and recreation activities such as public swimming or skating, basketball, fitness or open access to gyms
- Permitted programs: Residents and/or community organizations obtain permits for short-term rental of sports and recreation facilities such as sports fields, meeting rooms and arenas

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Recreation facilities: Number of facilities, mix of facility types and age of facilities
- Programming: Variety of recreation program types offered, number and extent of age groups with targeted programming; frequency and times of program offerings; class length; mix of instructional vs. drop-in vs. permitted programming
- Transportation: Access and the number of program locations
- Collective agreements: Differences in wage rates and staffing structures



Recreation Programming

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenue as %		Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
	Gross Expenditures Excl Amort			
Essex	354%	\$	(44)	\$ (43)
Thorold	355%	\$	(6)	\$ (6)
New Tecumseth	351%	\$	(3)	\$ (2)
North Grenville	165%	\$	(1)	\$ (1)
Woolwich	120%	\$	(1)	\$ (0)
Niagara-on-the-Lake	53%	\$	2	\$ 1
Fort Erie		\$	1	\$ 1
Centre Wellington	27%	\$	3	\$ 2
West Grey		\$	3	\$ 2
Brockville		\$	2	\$ 2
North Middlesex	23%	\$	6	\$ 2
Owen Sound	66%	\$	2	\$ 2
Minto	69%	\$	4	\$ 3
Strathroy-Caradoc	77%	\$	4	\$ 3
Norfolk	45%	\$	5	\$ 4
Caledon	41%	\$	10	\$ 4
Sault Ste. Marie	27%	\$	4	\$ 4
Guelph-Eramosa		\$	9	\$ 4
St. Thomas		\$	4	\$ 4
Springwater	17%	\$	9	\$ 5
Meaford	34%	\$	9	\$ 5
Milton	62%	\$	10	\$ 5
Quinte West	0%	\$	5	\$ 5
Kingston	4%	\$	7	\$ 5
Kenora	33%	\$	7	\$ 5
Whitby	4%	\$	10	\$ 6
St. Catharines	4%	\$	7	\$ 6
Markham	13%	\$	21	\$ 7
Tiny	43%	\$	24	\$ 8
Brampton	11%	\$	12	\$ 8
Oakville	35%	\$	24	\$ 8
East Gwillimbury	22%	\$	20	\$ 8

Recreation Programming (cont'd)

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenue as %		Net Costs per	
	Gross Expenditures Excl Amort	Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Sarnia	2%	\$ 9	\$ 8	
Huntsville	35%	\$ 17	\$ 9	
Scugog	32%	\$ 19	\$ 9	
Whitchurch - Stouffville	22%	\$ 25	\$ 9	
Kincardine	48%	\$ 20	\$ 10	
Gravenhurst	2%	\$ 26	\$ 10	
King	41%	\$ 36	\$ 10	
Halton Hills	28%	\$ 23	\$ 10	
Vaughan	17%	\$ 34	\$ 10	
Peterborough	14%	\$ 12	\$ 11	
Greater Sudbury	1%	\$ 12	\$ 11	
Bracebridge	47%	\$ 21	\$ 11	
South Bruce Peninsula	1%	\$ 24	\$ 11	
North Bay	12%	\$ 12	\$ 11	
Guelph	31%	\$ 18	\$ 12	
Grimsby	28%	\$ 21	\$ 13	
Chatham-Kent	13%	\$ 18	\$ 14	
Brant County	14%	\$ 26	\$ 14	
Belleville	4%	\$ 15	\$ 14	
Pelham	37%	\$ 23	\$ 15	
Georgina	4%	\$ 27	\$ 15	
Grey Highlands		\$ 36	\$ 16	
Prince Edward County		\$ 30	\$ 16	
Waterloo	31%	\$ 26	\$ 16	
Mississauga	14%	\$ 37	\$ 16	
Lincoln	22%	\$ 27	\$ 17	
Ajax	6%	\$ 27	\$ 17	
Toronto	5%	\$ 47	\$ 18	
Aurora	39%	\$ 50	\$ 18	
Clarington	14%	\$ 28	\$ 19	
Newmarket	33%	\$ 45	\$ 20	
Cambridge	10%	\$ 26	\$ 21	

Recreation Programming (cont'd)

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenue as %		Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
	Gross Expenditures Excl Amort			
Burlington	16%	\$	51	\$ 21
Wilmot	4%	\$	37	\$ 21
Barrie	15%	\$	34	\$ 23
London	17%	\$	25	\$ 24
Brantford	25%	\$	28	\$ 25
Cornwall	61%	\$	21	\$ 26
Thunder Bay	35%	\$	28	\$ 27
Welland	14%	\$	24	\$ 27
Oshawa	11%	\$	35	\$ 28
Hamilton	4%	\$	39	\$ 28
Kitchener	7%	\$	37	\$ 30
Hanover	28%	\$	32	\$ 34
Espanola	26%	\$	26	\$ 36
Elliot Lake	12%	\$	19	\$ 39
Windsor	12%	\$	30	\$ 41
Parry Sound	18%	\$	44	\$ 42
Orillia	23%	\$	55	\$ 43
Dryden	8%	\$	44	\$ 49
Ottawa	9%	\$	94	\$ 56
Tillsonburg	29%	\$	61	\$ 64
Ingersoll	10%	\$	66	\$ 65
Average	39%	\$	21	\$ 15
Median	22%	\$	21	\$ 11

Recreation Facilities - Golf, Marina, Ski Hill

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenue as %		Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
	Gross Expenditures Excl Amort			
Meaford	134%	\$	(9)	\$ (5)
The Blue Mountains	118%	\$	(12)	\$ (2)
Sarnia	429%	\$	(2)	\$ (2)
Scugog	1798%	\$	(3)	\$ (1)
Orillia	115%	\$	(0)	\$ (0)
Vaughan	908%	\$	(0)	\$ (0)
Thunder Bay	100%	\$	(0)	\$ (0)
Hamilton	100%	\$	0	\$ 0
Brampton	90%	\$	0	\$ 0
Toronto	82%	\$	1	\$ 0
Chatham-Kent		\$	1	\$ 0
Mississauga	75%	\$	2	\$ 1
Barrie	76%	\$	2	\$ 1
Kitchener	88%	\$	1	\$ 1
Kingston	86%	\$	2	\$ 1
Peterborough	66%	\$	2	\$ 1
Belleville	75%	\$	1	\$ 1
London	80%	\$	2	\$ 2
Elliot Lake		\$	1	\$ 2
Windsor	91%	\$	1	\$ 2
Burlington	48%	\$	5	\$ 2
Oakville	54%	\$	7	\$ 2
Sault Ste. Marie	45%	\$	2	\$ 2
St. Catharines	46%	\$	2	\$ 2
Gravenhurst		\$	8	\$ 3
Prince Edward County	34%	\$	6	\$ 4
Greater Sudbury	21%	\$	4	\$ 4
Cornwall	71%	\$	3	\$ 4
Norfolk	45%	\$	8	\$ 5
Brantford	59%	\$	6	\$ 5
Kincardine	50%	\$	12	\$ 6
Brockville	49%	\$	8	\$ 8
Essex	48%	\$	9	\$ 9
Quinte West	64%	\$	10	\$ 9
Georgina	20%	\$	17	\$ 10
North Bay	9%	\$	10	\$ 10
Lambton Shores	57%	\$	33	\$ 13
Waterloo	2%	\$	22	\$ 14
Parry Sound		\$	19	\$ 18
Average	150%	\$	5	\$ 3
Median	71%	\$	2	\$ 2

Recreation Facilities - Other

(sorted by Net Costs per Capita, Including Amortization)

Municipality	Revenue as %		Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
	Gross Expenditures Excl Amort					
Tiny			\$ 4	\$ 4	\$ 1	\$ 1
Springwater	25.4%		\$ 17	\$ 21	\$ 9	\$ 11
Puslinch			\$ 31	\$ 43	\$ 10	\$ 14
Markham			\$ 20	\$ 46	\$ 7	\$ 16
The Blue Mountains	8.3%		\$ 69	\$ 80	\$ 14	\$ 16
Guelph-Eramosa	39.9%		\$ 31	\$ 40	\$ 14	\$ 18
Vaughan	0.5%		\$ 46	\$ 59	\$ 14	\$ 18
Toronto	9.3%		\$ 48	\$ 49	\$ 18	\$ 19
Scugog	31.6%		\$ 45	\$ 45	\$ 21	\$ 21
Mapleton	15.6%		\$ 53	\$ 62	\$ 20	\$ 24
King			\$ 86	\$ 105	\$ 24	\$ 29
Ottawa	5.7%		\$ 39	\$ 49	\$ 23	\$ 29
Aurora	34.6%		\$ 80	\$ 80	\$ 29	\$ 29
Mississauga	7.7%		\$ 49	\$ 68	\$ 21	\$ 30
Oakville	0.9%		\$ 68	\$ 90	\$ 23	\$ 30
Grey Highlands	21.8%		\$ 55	\$ 69	\$ 24	\$ 30
Grimsby	28.8%		\$ 38	\$ 52	\$ 23	\$ 31
North Middlesex	41.6%		\$ 75	\$ 101	\$ 23	\$ 31
Guelph	17.1%		\$ 36	\$ 49	\$ 24	\$ 33
Sarnia	33.4%		\$ 36	\$ 36	\$ 34	\$ 34
West Grey	32.8%		\$ 44	\$ 59	\$ 26	\$ 35
East Gwillimbury	3.4%		\$ 70	\$ 88	\$ 29	\$ 36
Hamilton	18.7%		\$ 35	\$ 54	\$ 25	\$ 39
South Bruce Peninsula	13.7%		\$ 70	\$ 85	\$ 33	\$ 40
Whitby	21.7%		\$ 56	\$ 71	\$ 31	\$ 40
Norfolk	0.7%		\$ 44	\$ 62	\$ 29	\$ 41
Niagara-on-the-Lake	7.3%		\$ 90	\$ 121	\$ 31	\$ 42
Cambridge	21.1%		\$ 39	\$ 54	\$ 31	\$ 42
Burlington	14.3%		\$ 79	\$ 110	\$ 33	\$ 46
Whitchurch - Stouffville	17.7%		\$ 79	\$ 125	\$ 29	\$ 46
Milton	28.1%		\$ 48	\$ 89	\$ 25	\$ 46
Barrie	19.4%		\$ 48	\$ 66	\$ 33	\$ 46
Chatham-Kent	20.0%		\$ 51	\$ 63	\$ 38	\$ 47

Recreation Facilities - Other (cont'd)
(sorted by Net Costs per Capita, Including Amortization)

Municipality	Revenue as %		Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort			
	Gross Expenditures Excl Amort								
Middlesex Centre	43.1%	\$	75	\$	109	\$	33	\$	48
Central Elgin	29.2%	\$	54	\$	81	\$	33	\$	49
Kitchener	20.9%	\$	49	\$	60	\$	40	\$	50
London	1.4%	\$	39	\$	56	\$	37	\$	52
Gravenhurst	8.2%	\$	79	\$	140	\$	29	\$	52
Meaford	5.0%	\$	76	\$	93	\$	43	\$	53
Brockville	28.6%	\$	38	\$	54	\$	38	\$	54
Prince Edward County	0.1%	\$	86	\$	106	\$	47	\$	57
Quinte West	11.5%	\$	47	\$	61	\$	45	\$	58
Greater Sudbury	24.0%	\$	53	\$	63	\$	49	\$	58
Thorold	20.2%	\$	48	\$	64	\$	44	\$	59
Lambton Shores	1.7%	\$	99	\$	153	\$	39	\$	61
Halton Hills	14.5%	\$	105	\$	135	\$	47	\$	61
Wellesley	20.1%	\$	97	\$	125	\$	47	\$	61
Caledon	6.4%	\$	105	\$	156	\$	42	\$	62
Strathroy-Caradoc	38.7%	\$	50	\$	76	\$	41	\$	62
Welland	12.8%	\$	37	\$	55	\$	42	\$	62
Georgina	12.6%	\$	90	\$	113	\$	50	\$	63
Orillia	17.3%	\$	80	\$	80	\$	63	\$	63
Brampton	3.6%	\$	78	\$	99	\$	50	\$	64
Wainfleet	19.3%	\$	78	\$	104	\$	48	\$	64
Fort Erie	11.2%	\$	62	\$	77	\$	52	\$	64
Newmarket	0.0%	\$	114	\$	143	\$	51	\$	64
Woolwich	22.7%	\$	93	\$	123	\$	49	\$	65
Clarington	14.9%	\$	78	\$	98	\$	52	\$	65
Huntsville	11.2%	\$	93	\$	129	\$	47	\$	65
Peterborough	32.2%	\$	53	\$	75	\$	46	\$	66
Lincoln	15.8%	\$	62	\$	107	\$	39	\$	67
Brant County	18.8%	\$	94	\$	122	\$	52	\$	67
Orangeville	21.8%	\$	47	\$	92	\$	34	\$	67
Brantford	14.4%	\$	47	\$	75	\$	42	\$	67
St. Thomas	27.5%	\$	45	\$	56	\$	54	\$	67
Wellington North	23.6%	\$	86	\$	117	\$	49	\$	68

Recreation Facilities - Other (cont'd)
(sorted by Net Costs per Capita, Including Amortization)

Municipality	Revenue as %		Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort			
	Gross Expenditures Excl Amort								
Waterloo	8.3%	\$	82	\$	110	\$	51	\$	68
Ajax	12.8%	\$	77	\$	108	\$	50	\$	70
North Bay	21.2%	\$	54	\$	74	\$	51	\$	71
Aylmer	35.9%	\$	41	\$	57	\$	53	\$	73
Centre Wellington	3.8%	\$	109	\$	122	\$	65	\$	73
Wilmot	25.4%	\$	82	\$	130	\$	46	\$	74
Sault Ste. Marie	15.4%	\$	56	\$	71	\$	58	\$	74
New Tecumseth	14.8%	\$	97	\$	122	\$	59	\$	75
Bracebridge	6.4%	\$	116	\$	160	\$	61	\$	84
Thunder Bay	14.7%	\$	77	\$	87	\$	76	\$	85
Kingston	18.0%	\$	87	\$	118	\$	63	\$	86
Oshawa	4.9%	\$	89	\$	113	\$	69	\$	88
Kincardine	1.1%	\$	156	\$	191	\$	76	\$	93
Minto	23.4%	\$	94	\$	127	\$	69	\$	93
Windsor	1.6%	\$	42	\$	69	\$	56	\$	93
Ingersoll	12.1%	\$	75	\$	98	\$	75	\$	97
St. Catharines	7.2%	\$	84	\$	109	\$	77	\$	99
Parry Sound	12.7%	\$	90	\$	122	\$	86	\$	116
North Grenville		\$	173	\$	173	\$	120	\$	120
Pelham	2.0%	\$	138	\$	203	\$	88	\$	129
Tillsonburg	1.0%	\$	106	\$	136	\$	110	\$	141
Belleville	9.5%	\$	112	\$	151	\$	107	\$	144
Essex	0.3%	\$	153	\$	153	\$	149	\$	149
Kenora	19.1%	\$	159	\$	186	\$	128	\$	150
Owen Sound	1.4%	\$	89	\$	144	\$	96	\$	155
Cornwall	8.2%	\$	99	\$	131	\$	123	\$	162
Espanola	4.8%	\$	140	\$	141	\$	191	\$	192
Hanover	17.3%	\$	133	\$	188	\$	140	\$	198
Elliot Lake	17.9%	\$	82	\$	98	\$	169	\$	202
Dryden	16.6%	\$	160	\$	202	\$	179	\$	226
Average	15.7%	\$	74	\$	97	\$	52	\$	68
Median	14.9%	\$	75	\$	93	\$	45	\$	62

Library

Each municipality's results are influenced to varying degrees by a number of factors, including:

- Access: Number and size of branches and hours of operation mean municipalities with lower population densities may require more library branches and more service hours to provide services to residents within a reasonable distance
- Collections: Size and mix, as well as number of languages supported
- Library use: Mix, variety and depth of library uses and the varying amount of staff resources
- Demographics: Socio-economic and cultural make-up of the population served



Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Aylmer	\$ (1)	\$ (1)	\$ (1)	\$ (1)
North Middlesex	\$ 1	\$ 1	\$ 0	\$ 0
Puslinch	\$ 1	\$ 1	\$ 0	\$ 0
Wellesley	\$ (0)	\$ 1	\$ (0)	\$ 1
Kincardine	\$ 1	\$ 2	\$ 0	\$ 1
Central Elgin	\$ 3	\$ 3	\$ 2	\$ 2
Lambton Shores	\$ 2	\$ 4	\$ 1	\$ 2
Tiny	\$ 11	\$ 11	\$ 3	\$ 3
West Grey	\$ 27	\$ 30	\$ 16	\$ 18
The Blue Mountains	\$ 89	\$ 96	\$ 18	\$ 19
Gravenhurst	\$ 48	\$ 55	\$ 18	\$ 20
Grey Highlands	\$ 42	\$ 48	\$ 18	\$ 21
Meaford	\$ 59	\$ 63	\$ 34	\$ 36
Wainfleet	\$ 60	\$ 67	\$ 37	\$ 41
Parry Sound	\$ 49	\$ 56	\$ 47	\$ 54
Dryden	\$ 48	\$ 50	\$ 54	\$ 56
Espanola	\$ 53	\$ 54	\$ 72	\$ 73
Hanover	\$ 66	\$ 71	\$ 70	\$ 75
Elliot Lake	\$ 50	\$ 62	\$ 102	\$ 127
Population < 15,000				
Average	\$ 32	\$ 36	\$ 26	\$ 29
Median	\$ 42	\$ 48	\$ 18	\$ 19

Library

(sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Strathroy-Caradoc	\$ (25)	\$ (23)	\$ (20)	\$ (19)
Essex	\$ 1	\$ 1	\$ 0	\$ 1
Woolwich	\$ 1	\$ 1	\$ 1	\$ 1
North Grenville	\$ 20	\$ 21	\$ 14	\$ 14
Scugog	\$ 34	\$ 36	\$ 16	\$ 17
Niagara-on-the-Lake	\$ 44	\$ 50	\$ 15	\$ 17
Springwater	\$ 31	\$ 33	\$ 16	\$ 17
King	\$ 63	\$ 70	\$ 17	\$ 19
Thorold	\$ 24	\$ 27	\$ 22	\$ 25
Huntsville	\$ 47	\$ 54	\$ 24	\$ 27
Lincoln	\$ 47	\$ 47	\$ 29	\$ 29
Prince Edward County	\$ 50	\$ 54	\$ 27	\$ 29
Bracebridge	\$ 51	\$ 57	\$ 27	\$ 30
Pelham	\$ 43	\$ 49	\$ 27	\$ 31
Kenora	\$ 44	\$ 48	\$ 35	\$ 38
Brockville	\$ 40	\$ 42	\$ 40	\$ 42
Owen Sound	\$ 48	\$ 50	\$ 51	\$ 53
Population 15,000 - 29,999				
Average	\$ 33	\$ 36	\$ 20	\$ 22
Median	\$ 43	\$ 47	\$ 22	\$ 25

Library (cont'd)

(sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Sarnia	\$ 4	\$ 5	\$ 4	\$ 5
Whitchurch - Stouffville	\$ 37	\$ 44	\$ 14	\$ 16
Newmarket	\$ 38	\$ 42	\$ 17	\$ 19
Grimsby	\$ 33	\$ 37	\$ 19	\$ 22
East Gwillimbury	\$ 50	\$ 55	\$ 21	\$ 23
Aurora	\$ 54	\$ 62	\$ 20	\$ 23
Caledon	\$ 56	\$ 62	\$ 22	\$ 25
Norfolk	\$ 32	\$ 39	\$ 21	\$ 26
Georgina	\$ 47	\$ 52	\$ 26	\$ 29
New Tecumseth	\$ 43	\$ 49	\$ 26	\$ 30
Quinte West	\$ 28	\$ 33	\$ 26	\$ 31
Brant County	\$ 52	\$ 59	\$ 29	\$ 33
Halton Hills	\$ 58	\$ 73	\$ 26	\$ 33
Sault Ste. Marie	\$ 32	\$ 36	\$ 33	\$ 38
Orangeville	\$ 44	\$ 52	\$ 32	\$ 38
Fort Erie	\$ 40	\$ 46	\$ 34	\$ 39
Welland	\$ 31	\$ 35	\$ 35	\$ 40
Peterborough	\$ 36	\$ 48	\$ 32	\$ 42
North Bay	\$ 41	\$ 45	\$ 39	\$ 43
Belleville	\$ 40	\$ 49	\$ 39	\$ 47
Cornwall	\$ 36	\$ 43	\$ 45	\$ 54
St. Thomas	\$ 59	\$ 60	\$ 71	\$ 72
Orillia	\$ 64	\$ 204	\$ 50	\$ 159
Population 30,000 - 99,999				
Average	\$ 41	\$ 54	\$ 30	\$ 39
Median	\$ 40	\$ 48	\$ 26	\$ 33

Library (cont'd)

(sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Markham	\$ 34	\$ 41	\$ 12	\$ 14
Oakville	\$ 40	\$ 45	\$ 13	\$ 15
Brampton	\$ 23	\$ 30	\$ 15	\$ 19
Vaughan	\$ 54	\$ 64	\$ 17	\$ 20
Clarington	\$ 25	\$ 32	\$ 17	\$ 21
Whitby	\$ 29	\$ 39	\$ 16	\$ 22
Milton	\$ 33	\$ 43	\$ 17	\$ 22
Burlington	\$ 49	\$ 58	\$ 21	\$ 24
Mississauga	\$ 52	\$ 62	\$ 23	\$ 27
Toronto	\$ 66	\$ 78	\$ 25	\$ 30
Ottawa	\$ 52	\$ 53	\$ 31	\$ 32
Waterloo	\$ 45	\$ 54	\$ 28	\$ 34
Ajax	\$ 45	\$ 53	\$ 29	\$ 34
Chatham-Kent	\$ 43	\$ 47	\$ 32	\$ 35
Hamilton	\$ 42	\$ 51	\$ 31	\$ 37
St. Catharines	\$ 35	\$ 42	\$ 31	\$ 38
Barrie	\$ 47	\$ 56	\$ 33	\$ 39
Kitchener	\$ 39	\$ 47	\$ 32	\$ 39
Oshawa	\$ 46	\$ 51	\$ 36	\$ 40
Kingston	\$ 44	\$ 56	\$ 32	\$ 40
Brantford	\$ 41	\$ 49	\$ 37	\$ 44
Guelph	\$ 62	\$ 70	\$ 41	\$ 47
Greater Sudbury	\$ 43	\$ 51	\$ 39	\$ 47
London	\$ 44	\$ 51	\$ 40	\$ 47
Windsor	\$ 32	\$ 38	\$ 43	\$ 51
Cambridge	\$ 58	\$ 66	\$ 45	\$ 52
Thunder Bay	\$ 55	\$ 60	\$ 54	\$ 59
Population > 100,000				
Average	\$ 44	\$ 51	\$ 29	\$ 34
Median	\$ 44	\$ 51	\$ 31	\$ 35
Municipality	Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
Region Waterloo	\$ 4	\$ 5	\$ 3	\$ 3
Simcoe County	\$ 2	\$ 2	\$ 1	\$ 1
Bruce County	\$ 43	\$ 48	\$ 22	\$ 24
Essex County	\$ 12	\$ 13	\$ 21	\$ 24
Middlesex County	\$ 7	\$ 8	\$ 24	\$ 27
Elgin County	\$ 50	\$ 57	\$ 31	\$ 35
Wellington County	\$ 65	\$ 84	\$ 32	\$ 42
County Average	\$ 30	\$ 35	\$ 22	\$ 26
County Median	\$ 27	\$ 31	\$ 23	\$ 25

Museums

(sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Revenue as %		Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
	Gross Expenditures Excl Amort					
Burlington	9985%	\$	(2) \$	(2) \$	(1) \$	(1)
Wellesley	83%	\$	0 \$	0 \$	0 \$	0
Markham	33%	\$	1 \$	1 \$	0 \$	0
Aurora		\$	1 \$	1 \$	1 \$	1
Barrie		\$	1 \$	1 \$	1 \$	1
Mississauga	22%	\$	1 \$	1 \$	1 \$	1
London	13%	\$	1 \$	1 \$	1 \$	1
Oakville	16%	\$	2 \$	2 \$	1 \$	1
Toronto	8%	\$	3 \$	3 \$	1 \$	1
Cambridge		\$	1 \$	1 \$	0 \$	1
Newmarket	8%	\$	3 \$	3 \$	1 \$	1
Kingston	18%	\$	2 \$	2 \$	1 \$	1
Scugog	52%	\$	3 \$	3 \$	1 \$	1
Ottawa	16%	\$	2 \$	2 \$	1 \$	1
Greater Sudbury	21%	\$	2 \$	2 \$	2 \$	2
Clarington	9%	\$	3 \$	3 \$	2 \$	2
Brantford	23%	\$	2 \$	3 \$	2 \$	2
Welland		\$	2 \$	2 \$	2 \$	2
Waterloo	17%	\$	3 \$	4 \$	2 \$	3
Chatham-Kent	20%	\$	4 \$	4 \$	3 \$	3
King	6%	\$	10 \$	10 \$	3 \$	3
Lincoln	83%	\$	5 \$	5 \$	3 \$	3
New Tecumseth	21%	\$	4 \$	5 \$	3 \$	3
Cornwall		\$	2 \$	2 \$	3 \$	3
Aylmer		\$	2 \$	2 \$	3 \$	3
Hamilton	15%	\$	4 \$	5 \$	3 \$	4
Minto	21%	\$	3 \$	5 \$	2 \$	4
Windsor		\$	3 \$	3 \$	4 \$	4
Whitchurch - Stouffville	25%	\$	7 \$	12 \$	3 \$	4
Parry Sound		\$	5 \$	5 \$	5 \$	5

Museums (cont'd)

(sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Revenue as %		Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort
	Gross Expenditures Excl Amort					
Strathroy-Caradoc	21%	\$	6 \$	6 \$	5 \$	5
Orillia		\$	7 \$	7 \$	5 \$	5
Owen Sound		\$	4 \$	5 \$	5 \$	6
Grimsby	15%	\$	10 \$	11 \$	6 \$	6
Meaford	20%	\$	11 \$	12 \$	6 \$	7
Peterborough	26%	\$	8 \$	8 \$	7 \$	7
The Blue Mountains	11%	\$	36 \$	36 \$	7 \$	7
Oshawa		\$	9 \$	10 \$	7 \$	8
Guelph	11%	\$	9 \$	12 \$	6 \$	8
Huntsville	33%	\$	14 \$	15 \$	7 \$	8
Belleville	15%	\$	8 \$	8 \$	8 \$	8
Prince Edward County	20%	\$	13 \$	16 \$	7 \$	8
Norfolk	7%	\$	15 \$	18 \$	10 \$	12
St. Catharines	8%	\$	13 \$	14 \$	12 \$	13
Gravenhurst		\$	22 \$	37 \$	8 \$	14
Dryden	28%	\$	12 \$	13 \$	13 \$	14
Tillsonburg	23%	\$	14 \$	14 \$	14 \$	15
Brockville	20%	\$	16 \$	16 \$	16 \$	16
Ingersoll	7%	\$	15 \$	16 \$	15 \$	16
Espanola		\$	13 \$	13 \$	18 \$	18
Elliot Lake		\$	11 \$	11 \$	23 \$	23
Kenora	17%	\$	89 \$	102 \$	72 \$	82
Average	284%	\$	8 \$	9 \$	6 \$	7
Median	20%	\$	4 \$	5 \$	3 \$	4
Region Halton		\$	1 \$	1 \$	0 \$	0
Region Waterloo	6%	\$	8 \$	10 \$	5 \$	7
Region Average	6%	\$	4 \$	5 \$	3 \$	4
Region Median	6%	\$	4 \$	5 \$	3 \$	4
Simcoe County	12%	\$	6 \$	6 \$	3 \$	3
Elgin County	5%	\$	6 \$	6 \$	4 \$	4
Dufferin County	15%	\$	15 \$	17 \$	9 \$	10
Wellington County	4%	\$	21 \$	23 \$	10 \$	12
Bruce County	11%	\$	29 \$	34 \$	14 \$	17
County Average	9%	\$	15 \$	17 \$	8 \$	9
County Median	11%	\$	15 \$	17 \$	9 \$	10

Cultural Services

(sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Revenue as %	Net Costs per	Net Costs per	Net Costs per	Net Costs per
	Gross Expenditures Excl Amort	Capita Excl Amort	Capita Incl Amort	\$100,000 CVA Excl Amort	\$100,000 CVA Incl Amort
South Bruce Peninsula		\$ 1	\$ 1	\$ 0	\$ 0
Whitby		\$ 0	\$ 1	\$ 0	\$ 0
Lincoln		\$ 1	\$ 1	\$ 0	\$ 0
Oshawa		\$ 1	\$ 1	\$ 1	\$ 1
Springwater	0%	\$ 1	\$ 1	\$ 1	\$ 1
East Gwillimbury	24%	\$ 2	\$ 2	\$ 1	\$ 1
New Tecumseth		\$ 0	\$ 1	\$ 0	\$ 1
North Grenville		\$ 1	\$ 1	\$ 1	\$ 1
Bracebridge		\$ 2	\$ 2	\$ 1	\$ 1
Ajax	5%	\$ 1	\$ 2	\$ 1	\$ 1
Minto	56%	\$ 2	\$ 2	\$ 1	\$ 1
Belleville		\$ 2	\$ 2	\$ 2	\$ 2
Markham	13%	\$ 5	\$ 5	\$ 2	\$ 2
Vaughan	16%	\$ 7	\$ 7	\$ 2	\$ 2
Grey Highlands	14%	\$ 5	\$ 5	\$ 2	\$ 2
Tiny		\$ 7	\$ 7	\$ 2	\$ 2
Cambridge	13%	\$ 2	\$ 3	\$ 2	\$ 2
Clarington	28%	\$ 4	\$ 4	\$ 2	\$ 2
St. Thomas	31%	\$ 0	\$ 2	\$ 0	\$ 3
Quinte West		\$ 3	\$ 3	\$ 3	\$ 3
Newmarket	8%	\$ 6	\$ 7	\$ 3	\$ 3
Cornwall	11%	\$ 2	\$ 3	\$ 3	\$ 3
Pelham	24%	\$ 6	\$ 6	\$ 4	\$ 4
Oakville	14%	\$ 13	\$ 13	\$ 4	\$ 4
Thorold	0%	\$ 3	\$ 5	\$ 3	\$ 4
Aurora		\$ 13	\$ 13	\$ 5	\$ 5
Hanover	8%	\$ 4	\$ 5	\$ 5	\$ 6
Waterloo	2%	\$ 9	\$ 9	\$ 6	\$ 6
Centre Wellington	9%	\$ 9	\$ 9	\$ 5	\$ 6
Brant County	1%	\$ 10	\$ 11	\$ 6	\$ 6
Aylmer		\$ 4	\$ 5	\$ 5	\$ 6
Huntsville	3%	\$ 11	\$ 13	\$ 6	\$ 6
Grimsby	15%	\$ 11	\$ 11	\$ 6	\$ 7
Brampton	2%	\$ 7	\$ 10	\$ 5	\$ 7
Gravenhurst	1%	\$ 19	\$ 19	\$ 7	\$ 7
Wilmot	13%	\$ 13	\$ 13	\$ 7	\$ 7

Cultural Services (cont'd)

(sorted by Net Costs per \$100,000 Assessment, Including Amortization)

Municipality	Revenue as %		Net Costs per Capita Excl Amort	Net Costs per Capita Incl Amort	Net Costs per \$100,000 CVA Excl Amort	Net Costs per \$100,000 CVA Incl Amort	
	Gross Expenditures Excl Amort						
Whitchurch - Stouffville	9%	\$	19	\$	7	\$	8
Halton Hills	1%	\$	18	\$	8	\$	9
Burlington	31%	\$	12	\$	5	\$	9
Kitchener	55%	\$	7	\$	6	\$	9
Windsor		\$	6	\$	7	\$	9
Georgina	3%	\$	17	\$	9	\$	10
Kincardine	2%	\$	14	\$	7	\$	10
Mississauga	18%	\$	20	\$	9	\$	10
Greater Sudbury	3%	\$	11	\$	10	\$	10
Chatham-Kent	14%	\$	13	\$	10	\$	12
Barrie	5%	\$	16	\$	11	\$	13
North Bay		\$	14	\$	13	\$	13
Fort Erie	8%	\$	14	\$	12	\$	13
Brantford	15%	\$	13	\$	12	\$	14
Hamilton	4%	\$	20	\$	15	\$	15
London	11%	\$	16	\$	15	\$	18
Toronto	19%	\$	51	\$	19	\$	20
Elliot Lake	14%	\$	9	\$	19	\$	21
Ottawa	2%	\$	36	\$	21	\$	23
Sault Ste. Marie	17%	\$	25	\$	26	\$	26
Meaford	9%	\$	40	\$	23	\$	27
Kingston	8%	\$	35	\$	25	\$	28
Orillia	13%	\$	37	\$	29	\$	29
Owen Sound	24%	\$	27	\$	29	\$	32
Brockville	29%	\$	23	\$	23	\$	35
St. Catharines	15%	\$	28	\$	25	\$	35
Thunder Bay		\$	33	\$	32	\$	36
Guelph	6%	\$	53	\$	35	\$	38
Milton	0%	\$	89	\$	46	\$	49
Peterborough	4%	\$	66	\$	58	\$	67
Parry Sound		\$	96	\$	92	\$	134
Average	13%	\$	16	\$	11	\$	13
Median	11%	\$	11	\$	6	\$	7

Planning

Each municipality's results are influenced to varying degrees by a number of factors, including:

- **Municipal governance:** Single-tier vs. upper or two-tier; the review process can be impacted by the requirement for a dual role; some types of applications are not processed by upper-tier governments
- **Organization structure:** Differing models can affect both the application review process, i.e. departments outside of Planning, and the number of activities beyond application processing including growth management
- **Public consultation:** Costs to process an application can be impacted by local Council decisions regarding opportunities for public input to the planning process
- **Application variables:** Type, mix, and complexity (in terms of scope and magnitude) of applications received



Planning

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenue as % Gross Expend Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort	Municipality	Revenue as % Gross Expend Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Wellington North	177%	\$ (9)	\$ (5)	Hanover	25%	\$ 10	\$ 11
Lambton Shores	1122%	\$ (12)	\$ (5)	Oshawa	22%	\$ 14	\$ 11
Markham	127%	\$ (10)	\$ (4)	Cambridge	32%	\$ 14	\$ 11
Aurora	118%	\$ (8)	\$ (3)	Scugog	29%	\$ 23	\$ 11
Sarnia	118%	\$ (2)	\$ (2)	Grey Highlands	26%	\$ 26	\$ 11
Puslinch	113%	\$ (3)	\$ (1)	Pelham	42%	\$ 18	\$ 12
Vaughan	105%	\$ (3)	\$ (1)	Thorold	39%	\$ 14	\$ 13
Whitchurch - Stouffville	103%	\$ (1)	\$ (0)	North Grenville	32%	\$ 19	\$ 13
Woolwich	102%	\$ (1)	\$ (0)	Bracebridge	36%	\$ 25	\$ 13
Mapleton	88%	\$ 3	\$ 1	Oakville	43%	\$ 41	\$ 14
Caledon	96%	\$ 3	\$ 1	Grimsby	39%	\$ 24	\$ 14
Whitby	91%	\$ 2	\$ 1	Gravenhurst	34%	\$ 38	\$ 14
Middlesex Centre	84%	\$ 3	\$ 1	St. Catharines	41%	\$ 17	\$ 15
Guelph-Eramosa	63%	\$ 3	\$ 2	Niagara-on-the-Lake	32%	\$ 44	\$ 15
Milton	92%	\$ 3	\$ 2	East Gwillimbury	19%	\$ 37	\$ 15
Strathroy-Caradoc	67%	\$ 2	\$ 2	Waterloo	20%	\$ 27	\$ 17
West Grey	74%	\$ 3	\$ 2	Clarington	33%	\$ 26	\$ 17
South Bruce Peninsula	19%	\$ 6	\$ 3	Owen Sound	46%	\$ 16	\$ 17
King	71%	\$ 10	\$ 3	The Blue Mountains	24%	\$ 92	\$ 19
Brampton	75%	\$ 6	\$ 4	Lincoln	39%	\$ 32	\$ 20
Wellesley	39%	\$ 8	\$ 4	Wainfleet	19%	\$ 33	\$ 20
Wilmot	47%	\$ 8	\$ 4	Welland	36%	\$ 19	\$ 21
Tillsonburg	5%	\$ 4	\$ 5	New Tecumseth	25%	\$ 36	\$ 22
Newmarket	1%	\$ 11	\$ 5	Halton Hills	17%	\$ 52	\$ 23
North Middlesex		\$ 19	\$ 6	Fort Erie	34%	\$ 32	\$ 27
Mississauga	39%	\$ 14	\$ 6	Central Elgin	8%	\$ 55	\$ 33
Huntsville	56%	\$ 14	\$ 7	Aylmer	11%	\$ 27	\$ 35
Orangeville	33%	\$ 10	\$ 7	Essex	2%	\$ 118	\$ 116
Kitchener	56%	\$ 9	\$ 7				
Ajax	64%	\$ 11	\$ 7	Lower Tier			
Centre Wellington	42%	\$ 12	\$ 7	Average	68%	\$ 18	\$ 11
Kincardine	43%	\$ 16	\$ 8	Median	40%	\$ 14	\$ 8
Burlington	44%	\$ 19	\$ 8				
Springwater	30%	\$ 16	\$ 8				
Georgina	49%	\$ 15	\$ 9				
Meaford	57%	\$ 16	\$ 9				
Tiny	23%	\$ 29	\$ 9				

Planning (cont'd)

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenue as % Gross Expend Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort	Municipality	Revenue as % Gross Expend Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Brant County	141%	\$ (8)	\$ (5)	Region York	44%	\$ 5	\$ 2
Chatham-Kent	57%	\$ 6	\$ 4	Region Peel	42%	\$ 3	\$ 2
Toronto	60%	\$ 15	\$ 6	Region Waterloo	27%	\$ 6	\$ 4
Prince Edward County	55%	\$ 14	\$ 8	District Muskoka	40%	\$ 19	\$ 5
Elliot Lake		\$ 4	\$ 8	Region Durham	11%	\$ 10	\$ 6
Norfolk	28%	\$ 14	\$ 9	Region Niagara	18%	\$ 12	\$ 9
Kingston	38%	\$ 15	\$ 11	Region Halton	7%	\$ 23	\$ 9
Ottawa	50%	\$ 19	\$ 11	Region Average	27%	\$ 11	\$ 5
Orillia	44%	\$ 15	\$ 11	Region Median	27%	\$ 10	\$ 5
Brantford	43%	\$ 13	\$ 12	Essex County		\$ 1	\$ 1
St. Thomas	52%	\$ 10	\$ 12	Elgin County	54%	\$ 4	\$ 2
Barrie	9%	\$ 18	\$ 13	Dufferin County	3%	\$ 6	\$ 3
Quinte West	27%	\$ 15	\$ 14	Wellington County	59%	\$ 10	\$ 5
Thunder Bay	10%	\$ 16	\$ 15	Grey County	13%	\$ 9	\$ 5
Hamilton	47%	\$ 22	\$ 16	Simcoe County	3%	\$ 10	\$ 5
Cornwall	25%	\$ 13	\$ 16	Middlesex County	7%	\$ 2	\$ 8
Guelph	12%	\$ 26	\$ 17	Bruce County	21%	\$ 20	\$ 10
Belleville	29%	\$ 19	\$ 18	County Average	23%	\$ 8	\$ 5
Sault Ste. Marie	22%	\$ 18	\$ 18	County Median	13%	\$ 7	\$ 5
Espanola	14%	\$ 14	\$ 20				
London	19%	\$ 23	\$ 21				
North Bay	11%	\$ 23	\$ 21				
Brockville	18%	\$ 22	\$ 22				
Peterborough	15%	\$ 31	\$ 27				
Dryden	15%	\$ 25	\$ 28				
Greater Sudbury	0%	\$ 32	\$ 29				
Windsor	19%	\$ 23	\$ 31				
Parry Sound	30%	\$ 44	\$ 42				
Kenora	11%	\$ 56	\$ 45				
Single Tier							
Average	32%	\$ 19	\$ 17				
Median	26%	\$ 18	\$ 16				

Commercial and Industrial

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenues as a % of Expenditures Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Dryden	227%	\$ (77)	\$ (86)
Toronto	363%	\$ (10)	\$ (4)
Hanover	102%	\$ (2)	\$ (2)
Grey Highlands	770%	\$ (1)	\$ (1)
Sarnia	21%	\$ 0	\$ 0
Markham	5%	\$ 1	\$ 0
Springwater		\$ 1	\$ 1
Wellesley		\$ 2	\$ 1
Central Elgin		\$ 2	\$ 1
Middlesex Centre		\$ 3	\$ 1
Vaughan	7%	\$ 8	\$ 2
Halton Hills	2%	\$ 6	\$ 2
Scugog	6%	\$ 6	\$ 3
Whitchurch - Stouffville		\$ 8	\$ 3
Huntsville	31%	\$ 6	\$ 3
Caledon	7%	\$ 7	\$ 3
Newmarket		\$ 7	\$ 3
Ajax	0%	\$ 5	\$ 3
Mississauga	8%	\$ 7	\$ 3
Lambton Shores	1%	\$ 8	\$ 3
East Gwillimbury		\$ 8	\$ 3
West Grey	29%	\$ 6	\$ 3
Oakville	5%	\$ 13	\$ 4
Burlington	1%	\$ 11	\$ 5
Milton	7%	\$ 9	\$ 5
The Blue Mountains	73%	\$ 24	\$ 5
Mapleton	14%	\$ 13	\$ 5
North Middlesex	1%	\$ 17	\$ 5

Commercial and Industrial (cont'd)

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenues as a % of Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Thunder Bay	89%	\$ 6	\$ 6
Grimsby		\$ 9	\$ 6
Espanola	9%	\$ 4	\$ 6
New Tecumseth		\$ 10	\$ 6
Essex		\$ 7	\$ 6
North Grenville	31%	\$ 11	\$ 7
Clarington		\$ 11	\$ 8
Barrie	53%	\$ 13	\$ 9
Thorold	3%	\$ 10	\$ 9
Centre Wellington	5%	\$ 16	\$ 9
South Bruce Peninsula	7%	\$ 21	\$ 10
Meaford		\$ 18	\$ 10
Norfolk	26%	\$ 16	\$ 10
Strathroy-Caradoc	7%	\$ 13	\$ 11
St. Catharines	19%	\$ 13	\$ 12
Brampton	4%	\$ 19	\$ 12
Whitby	7%	\$ 22	\$ 13
Windsor	4%	\$ 10	\$ 13
Peterborough	49%	\$ 15	\$ 13
Woolwich	4%	\$ 26	\$ 13
Gravenhurst		\$ 37	\$ 14
Fort Erie	2%	\$ 17	\$ 14
Guelph	3%	\$ 21	\$ 14
Georgina	1%	\$ 26	\$ 14
Waterloo	23%	\$ 24	\$ 15
Tillsonburg	41%	\$ 15	\$ 16
Hamilton	7%	\$ 23	\$ 16
Brant County	20%	\$ 30	\$ 16

Commercial and Industrial (cont'd)

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenues as a % of Expenditures Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Cambridge	7%	\$ 21	\$ 16
Owen Sound		\$ 15	\$ 17
Ottawa	0%	\$ 29	\$ 17
Greater Sudbury	39%	\$ 19	\$ 18
Kitchener	10%	\$ 21	\$ 18
Wellington North	15%	\$ 31	\$ 18
Aylmer		\$ 16	\$ 20
Ingersoll	3%	\$ 20	\$ 20
Chatham-Kent	26%	\$ 27	\$ 20
Orangeville	25%	\$ 28	\$ 21
Brantford	12%	\$ 27	\$ 24
Kincardine	4%	\$ 50	\$ 24
Kingston		\$ 35	\$ 25
North Bay	1%	\$ 27	\$ 26
Parry Sound		\$ 28	\$ 27
St. Thomas	22%	\$ 23	\$ 28
Cornwall	24%	\$ 26	\$ 32
Welland	2%	\$ 28	\$ 32
Lincoln		\$ 53	\$ 33
Belleville	17%	\$ 40	\$ 38
London	10%	\$ 42	\$ 39
Minto	19%	\$ 55	\$ 40
Prince Edward County	15%	\$ 75	\$ 41
Bracebridge	14%	\$ 82	\$ 43
Sault Ste. Marie	15%	\$ 50	\$ 52
Kenora	29%	\$ 69	\$ 55
Orillia	0%	\$ 74	\$ 58
Elliot Lake	40%	\$ 29	\$ 59
Brockville	17%	\$ 96	\$ 95
Average	37%	\$ 20	\$ 15
Median	10%	\$ 16	\$ 12

Commercial and Industrial (cont'd)

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Revenues as a % of Excl Amort	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Region York	5%	\$ 3	\$ 1
Region Halton	12%	\$ 3	\$ 1
District Muskoka		\$ 6	\$ 2
Region Durham	8%	\$ 5	\$ 3
Region Waterloo	4%	\$ 5	\$ 4
Region Niagara	22%	\$ 14	\$ 11
Region Average	10%	\$ 6	\$ 4
Region Median	8%	\$ 5	\$ 2
Simcoe County	6%	\$ 5	\$ 3
Dufferin County	27%	\$ 7	\$ 4
Middlesex County	13%	\$ 1	\$ 4
Elgin County	23%	\$ 11	\$ 7
Grey County	48%	\$ 14	\$ 8
Essex County		\$ 5	\$ 8
Bruce County	14%	\$ 29	\$ 15
County Average	22%	\$ 10	\$ 7
County Median	19%	\$ 7	\$ 7

Building Permit and Inspection Services
(sorted by Net Costs per Capita, Including Amortization)

Municipalities	Net Costs per \$100,000 CVA Incl Amort	Net Costs per Capita Incl Amort	Municipalities	Net Costs per \$100,000 CVA Incl Amort	Net Costs per Capita Incl Amort
Middlesex Centre	\$ (27)	\$ (61)	Orillia	\$ 14	\$ 19
North Grenville	\$ (26)	\$ (38)	Cornwall	\$ 23	\$ 19
Markham	\$ (10)	\$ (29)	Burlington	\$ 8	\$ 19
West Grey	\$ (6)	\$ (10)	Cambridge	\$ 15	\$ 19
Newmarket	\$ (1)	\$ (3)	Brantford	\$ 17	\$ 19
Wellington North	\$ 0	\$ 0	Kitchener	\$ 16	\$ 20
Strathroy-Caradoc	\$ 1	\$ 1	Welland	\$ 22	\$ 20
Essex	\$ 2	\$ 2	Elliot Lake	\$ 41	\$ 20
Whitby	\$ 2	\$ 3	Barrie	\$ 14	\$ 20
Lincoln	\$ 3	\$ 5	St. Thomas	\$ 25	\$ 21
Sault Ste. Marie	\$ 7	\$ 6	Ingersoll	\$ 21	\$ 21
Niagara-on-the-Lake	\$ 2	\$ 7	Brampton	\$ 14	\$ 22
Aylmer	\$ 10	\$ 7	Windsor	\$ 30	\$ 22
New Tecumseth	\$ 5	\$ 9	Guelph	\$ 15	\$ 23
Quinte West	\$ 9	\$ 9	Ottawa	\$ 14	\$ 23
Hanover	\$ 11	\$ 11	Guelph-Eramosa	\$ 10	\$ 23
Sarnia	\$ 10	\$ 11	Greater Sudbury	\$ 21	\$ 23
Ajax	\$ 8	\$ 12	Belleville	\$ 22	\$ 23
Orangeville	\$ 10	\$ 13	Peterborough	\$ 21	\$ 24
Mississauga	\$ 6	\$ 14	Kingston	\$ 18	\$ 24
Thunder Bay	\$ 14	\$ 14	Lambton Shores	\$ 10	\$ 25
London	\$ 14	\$ 15	Grimsby	\$ 15	\$ 25
Wilmot	\$ 9	\$ 16	St. Catharines	\$ 23	\$ 25
North Bay	\$ 15	\$ 16	King	\$ 7	\$ 25
Clarington	\$ 11	\$ 17	Owen Sound	\$ 27	\$ 25
Chatham-Kent	\$ 13	\$ 18	Waterloo	\$ 16	\$ 26
Oshawa	\$ 14	\$ 18	Norfolk	\$ 18	\$ 28
Kenora	\$ 15	\$ 18	Central Elgin	\$ 17	\$ 28
North Middlesex	\$ 6	\$ 18	Fort Erie	\$ 24	\$ 29
Toronto	\$ 7	\$ 18	Pelham	\$ 18	\$ 29

Building Permit and Inspection Services (cont'd)
(sorted by Net Costs per Capita, Including Amortization)

Municipalities	Net Costs per \$100,000 CVA Incl Amort	Net Costs per Capita Incl Amort
Hamilton	\$ 21	\$ 29
Whitchurch - Stouffville	\$ 11	\$ 30
Minto	\$ 22	\$ 30
Vaughan	\$ 9	\$ 30
Prince Edward County	\$ 17	\$ 32
Kincardine	\$ 16	\$ 33
Centre Wellington	\$ 20	\$ 33
Georgina	\$ 19	\$ 34
Milton	\$ 18	\$ 34
Mapleton	\$ 13	\$ 34
Aurora	\$ 13	\$ 35
Meaford	\$ 20	\$ 35
Parry Sound	\$ 33	\$ 35
Springwater	\$ 19	\$ 36
Bracebridge	\$ 19	\$ 37
Woolwich	\$ 20	\$ 39
Caledon	\$ 16	\$ 39
Wainfleet	\$ 26	\$ 42
Halton Hills	\$ 20	\$ 44
Wellesley	\$ 22	\$ 44
Thorold	\$ 41	\$ 44
Oakville	\$ 15	\$ 46
Huntsville	\$ 24	\$ 47
Brant County	\$ 27	\$ 48
Gravenhurst	\$ 19	\$ 52
Espanola	\$ 76	\$ 56
East Gwillimbury	\$ 26	\$ 64
Grey Highlands	\$ 29	\$ 66
Puslinch	\$ 22	\$ 66
Tillsonburg	\$ 70	\$ 67
Tiny	\$ 25	\$ 78
The Blue Mountains	\$ 24	\$ 120
Average	\$ 16	\$ 25
Median	\$ 15	\$ 23

Agriculture and reforestation

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
West Grey	\$ (1)	\$ (0)
Orillia	\$ 0	\$ 0
Cornwall	\$ 1	\$ 1
Ottawa	\$ 2	\$ 1
London	\$ 2	\$ 2
Peterborough	\$ 2	\$ 2
St. Thomas	\$ 2	\$ 2
Wilmot	\$ 4	\$ 2
Norfolk	\$ 4	\$ 2
Minto	\$ 4	\$ 3
Springwater	\$ 5	\$ 3
Sarnia	\$ 3	\$ 3
Lambton Shores	\$ 8	\$ 3
Middlesex Centre	\$ 10	\$ 4
Brant County	\$ 8	\$ 4
Kincardine	\$ 11	\$ 5
Mississauga	\$ 12	\$ 5
Chatham-Kent	\$ 8	\$ 6
Niagara-on-the-Lake	\$ 25	\$ 8
King	\$ 35	\$ 10
Oakville	\$ 35	\$ 12
Greater Sudbury	\$ 13	\$ 12
St. Catharines	\$ 13	\$ 12
Fort Erie	\$ 16	\$ 14
Hamilton	\$ 31	\$ 22
Wainfleet	\$ 76	\$ 47
Average	\$ 13	\$ 7
Median	\$ 8	\$ 4

Agricultural and reforestation (cont'd)

(sorted by Net Costs per \$100,000 Assessment, Excluding Amortization)

Municipality	Net Costs per Capita Excl Amort	Net Costs per \$100,000 CVA Excl Amort
Simcoe County	\$ (1)	\$ (1)
Elgin County	\$ 1	\$ 1
Middlesex County	\$ 0	\$ 1
Bruce County	\$ 3	\$ 1
Dufferin County	\$ 3	\$ 2
Grey County	\$ 4	\$ 2
Wellington County	\$ 14	\$ 7
County Average	\$ 3	\$ 2
County Median	\$ 3	\$ 1

Select User Fees and Revenue Information



User Fees

Analyzing the revenue structure will help to identify the following types of problems:

- Deterioration of revenue base
- Practices and policies that may adversely affect revenue yields
- Poor revenue-estimating practices
- Efficiency of the collection and administration of revenues
- Overdependence on intergovernmental revenue sources
- User fees that are not covering the cost of services
- Changes in the tax burden on various segments of the population

This section includes:

- *Development Charges*
- *Building Permit Fees*
- *Commercial Solid Waste Tipping Fees*
- *Transit Fares*
- *Stormwater Utility Rates and Practices*

Fees are addressed in Part XII, section 391 of the Municipal Act. The Act states that a municipality may pass by-laws imposing fees or charges on any class of persons:

- For services or activities provided or done by, or on behalf of, this class of persons;
- For costs payable by it for services or activities provided or done by, or on behalf of, any other municipality;
- For the use of its property including property under its control; and
- For capital costs payable by it for wastewater and water services or activities which will be provided, or done on behalf of it, after the fees or charges are imposed.

Development Charges

The recovery of costs by Ontario municipalities for capital infrastructure required to support new growth is governed by *Development Charges Act (1997)* and supporting regulations.

To determine a development charge, a municipality must first do a background study. The background study provides a detailed overview of a municipality's anticipated growth, both residential and non-residential; the services needed to meet the demands of growth; and a detailed account of the capital costs for each infrastructure project needed to support the growth. The growth-related capital costs identified in the study are then subject to deductions and adjustments required by the legislation. They include:

- Identifying services ineligible for a development charge
- Requiring a service level cap tied to a ten-year historical average
- Reducing capital costs by the amount of growth-related infrastructure that benefits existing development
- Reducing capital costs by an amount that reflects any excess capacity for a particular service
- Reducing capital costs by adjusting for grants, subsidies or other contributions
- Reducing capital costs for soft services (e.g. parkland development, libraries) by 10 per cent

Under the current **Development Charges Act, 1997**, municipalities may apply development charges in ways that best suit their local growth-related needs and priorities. A number of municipalities use reductions or exemptions of development charges as an incentive for directing land development and building to areas such as downtown cores, industrial and commercial areas and to transit nodes and corridors, where higher-density growth is desired.

Municipalities may also calculate area-related development charges based on the direct infrastructure costs related to growth within a catchment area. Frequently, area-related charges are established to differentiate between existing serviced areas and greenfield lands requiring a major investment in infrastructure.

Comparison of Development Charges

In comparing development charges, you cannot always directly compare the DC rates of municipalities as "apples to apples". Every municipality individually determines what services will be recovered from DCs. While there are many services that are commonly included as DC rate components, (e.g. wastewater treatment, water, roads, etc.), some municipalities may choose to fund growth-related capital costs through tax-supported sources. The range of services included in DC rates can have a significant impact on the amount of the charge.

2022 Total Development Charges (sorted alphabetically)

Municipality	Single Detached Dwellings per unit	Multiples Dwelling 3+ bed. per unit	Multiples Dwelling 1&2 bed. per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
Ajax	\$ 80,865	\$ 65,543	\$ 65,543	\$ 45,707	\$ 31,115	\$ 32.88	\$ 21.73
Amherstburg	\$ 17,631	\$ 11,631	\$ 11,631	\$ 10,241	\$ 8,137	\$ 8.66	\$ 8.66
Aurora	\$ 118,169	\$ 96,835	\$ 96,835	\$ 77,812	\$ 54,105	\$ 67.55	\$ 31.35
Aylmer	\$ 14,536	\$ 12,736	\$ 12,736	\$ 8,922	\$ 5,716	\$ 6.31	\$ 6.31
Barrie	\$ 80,864	\$ 64,899	\$ 64,899	\$ 47,169	\$ 34,394	\$ 37.26	\$ 23.45
Belleville	\$ 24,299	\$ 15,866	\$ 15,866	\$ 17,188	\$ 9,920	\$ 7.40	\$ 7.40
Bracebridge	\$ 18,589	\$ 15,247	\$ 15,247	\$ 12,449	\$ 8,818	\$ 1.79	\$ 1.79
Brampton	\$ 125,350	\$ 98,002	\$ 98,002	\$ 86,356	\$ 49,153	\$ 40.13	\$ 27.61
Brant	\$ 44,047	\$ 28,375	\$ 28,375	\$ 29,225	\$ 17,097	\$ 9.93	\$ 9.93
Brantford	\$ 44,255	\$ 31,641	\$ 31,641	\$ 23,896	\$ 20,121	\$ 9.18	\$ 9.18
Brock	\$ 71,552	\$ 58,795	\$ 58,795	\$ 43,986	\$ 35,509	\$ 29.24	\$ 18.09
Brockville	\$ 4,370	\$ 3,282	\$ 3,282	\$ 2,764	\$ 1,735	\$ 1.27	\$ 1.27
Burlington	\$ 72,480	\$ 58,875	\$ 43,984	\$ 40,670	\$ 32,515	\$ 67.54	\$ 23.42
Caledon	\$ 126,920	\$100,108	\$ 100,108	\$ 86,205	\$ 49,398	\$ 34.08	\$ 28.25
Cambridge	\$ 61,636	\$ 45,853	\$ 45,853	\$ 34,077	\$ 34,077	\$ 26.28	\$ 15.49
Central Elgin	\$ 13,697	\$ 10,392	\$ 10,392	\$ 8,118	\$ 5,198	\$ 0.87	\$ 0.87
Centre Wellington	\$ 37,294	\$ 29,762	\$ 29,762	\$ 22,155	\$ 18,777	\$ 10.98	\$ 10.98
Chatham-Kent	\$ 5,856	\$ 4,727	\$ 4,727	\$ 4,645	\$ 2,401	\$ 4.09	\$ 2.05
Chatsworth	\$ 8,968	\$ 6,192	\$ 6,192	\$ 5,157	\$ 5,157		
Clarington	\$ 70,312	\$ 57,503	\$ 57,503	\$ 40,765	\$ 26,952	\$ 37.31	\$ 18.31
Collingwood	\$ 54,113	\$ 42,381	\$ 42,381	\$ 33,284	\$ 24,347	\$ 17.30	\$ 17.30
Cornwall	\$ 6,759	\$ 6,418	\$ 6,418	\$ 4,825	\$ 2,608	\$ 3.49	\$ 3.49
Dryden							
East Gwillimbury	\$ 136,980	\$114,031	\$ 114,031	\$ 88,592	\$ 62,949	\$ 75.81	\$ 32.32
Elliot Lake							
Erin	\$ 51,939	\$ 38,828	\$ 38,828	\$ 28,596	\$ 24,245	\$ 18.27	\$ 18.27
Espanola							
Essex	\$ 12,631	\$ 8,034	\$ 8,034	\$ 6,855	\$ 5,876	\$ 3.67	\$ 3.67
Fort Erie	\$ 44,225	\$ 31,423	\$ 31,423	\$ 29,777	\$ 18,749	\$ 22.92	\$ 6.13
Georgian Bluffs	\$ 8,968	\$ 6,192	\$ 6,192	\$ 5,157	\$ 5,157		
Georgina	\$ 107,194	\$ 89,880	\$ 89,880	\$ 73,090	\$ 50,946	\$ 63.29	\$ 27.09
Gravenhurst	\$ 17,549	\$ 14,808	\$ 14,808	\$ 12,226	\$ 8,306	\$ 1.79	\$ 1.79
Greater Sudbury	\$ 22,162	\$ 12,791	\$ 12,791	\$ 12,791	\$ 12,791	\$ 5.56	\$ 3.70
Grey Highlands	\$ 30,341	\$ 18,447	\$ 18,447	\$ 16,561	\$ 16,561	\$ 8.59	\$ 8.59
Grimsby	\$ 45,563	\$ 32,028	\$ 32,028	\$ 30,250	\$ 18,652	\$ 22.78	\$ 9.14
Guelph	\$ 44,192	\$ 33,312	\$ 33,312	\$ 25,787	\$ 19,248	\$ 14.04	\$ 14.04
Guelph-Eramosa	\$ 46,806	\$ 35,608	\$ 35,608	\$ 27,045	\$ 22,936	\$ 11.97	\$ 11.97
Haldimand	\$ 24,216	\$ 20,318	\$ 20,318	\$ 18,061	\$ 11,624	\$ 6.11	\$ 6.11
Halton Hills	\$ 85,909	\$ 68,008	\$ 48,519	\$ 47,732	\$ 37,727	\$ 60.88	\$ 17.81

2022 Total Development Charges (sorted alphabetically) (cont'd)

Municipality	Single Detached Dwellings per unit	Multiples Dwelling 3+ bed. per unit	Multiples Dwelling 1&2 bed. per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
Hamilton	\$ 53,877	\$ 39,321	\$ 39,321	\$ 32,670	\$ 23,190	\$ 22.43	\$ 13.68
Hanover	\$ 8,968	\$ 6,192	\$ 6,192	\$ 5,157	\$ 5,157		
Huntsville	\$ 19,312	\$ 15,686	\$ 15,686	\$ 12,825	\$ 8,788	\$ 2.94	\$ 2.94
Ingersoll	\$ 16,601	\$ 10,429	\$ 10,429	\$ 8,849	\$ 5,985	\$ 3.94	\$ 3.94
Innisfil	\$ 91,580	\$ 78,813	\$ 78,813	\$ 55,021	\$ 44,837	\$ 32.01	\$ 32.01
Kenora							
Kincardine	\$ 20,174	\$ 14,093	\$ 14,093	\$ 10,569	\$ 10,569	\$ 9.40	\$ 9.40
King	\$ 132,747	\$112,483	\$ 112,483	\$ 87,730	\$ 60,893	\$ 78.46	\$ 42.26
Kingston	\$ 25,527	\$ 19,985	\$ 10,373	\$ 16,955	\$ 10,373	\$ 20.23	\$ 9.61
Kitchener	\$ 59,910	\$ 44,620	\$ 44,620	\$ 33,391	\$ 33,391	\$ 27.16	\$ 16.36
Lakeshore	\$ 30,887	\$ 18,459	\$ 18,459	\$ 16,267	\$ 12,792	\$ 11.50	\$ 11.50
Lambton Shores	\$ 14,105	\$ 12,477	\$ 12,477	\$ 10,006	\$ 7,595	\$ 3.04	\$ 3.04
Lincoln	\$ 55,454	\$ 42,495	\$ 42,495	\$ 37,667	\$ 23,158	\$ 33.97	\$ 13.47
London	\$ 38,120	\$ 25,780	\$ 25,780	\$ 22,848	\$ 16,861	\$ 30.00	\$ 21.39
Mapleton	\$ 25,683	\$ 18,572	\$ 18,572	\$ 14,432	\$ 12,207	\$ 6.96	\$ 6.96
Markham	\$ 144,493	\$118,250	\$ 118,250	\$ 94,062	\$ 65,857	\$ 84.20	\$ 43.60
Meaford	\$ 23,406	\$ 15,899	\$ 15,899	\$ 14,864	\$ 14,864	\$ 8.77	\$ 4.75
Middlesex Centre	\$ 28,683	\$ 18,830	\$ 18,830	\$ 18,369	\$ 11,574	\$ 7.97	\$ 3.19
Milton	\$ 100,830	\$ 81,981	\$ 63,896	\$ 53,614	\$ 42,132	\$ 66.58	\$ 25.36
Minto	\$ 19,394	\$ 15,800	\$ 15,800	\$ 12,879	\$ 10,360	\$ 6.21	\$ 6.21
Mississauga	\$ 126,735	\$100,797	\$ 100,797	\$ 91,066	\$ 50,835	\$ 41.25	\$ 32.88
New Tecumseth	\$ 98,414	\$ 81,833	\$ 81,833	\$ 69,318	\$ 48,485	\$ 41.88	\$ 35.16
Newmarket	\$ 122,525	\$101,555	\$ 101,555	\$ 80,065	\$ 56,276	\$ 69.76	\$ 33.56
Niagara Falls	\$ 42,839	\$ 29,267	\$ 29,267	\$ 25,839	\$ 18,998	\$ 21.57	\$ 6.13
Niagara-on-the-Lake	\$ 39,300	\$ 29,007	\$ 29,007	\$ 26,870	\$ 18,704	\$ 21.92	\$ 11.70
Norfolk	\$ 19,368	\$ 13,532	\$ 13,532	\$ 12,402	\$ 8,179	\$ 11.91	
North Bay						\$ 4.28	
North Dumfries	\$ 45,265	\$ 34,933	\$ 34,933	\$ 27,897	\$ 24,659	\$ 20.18	\$ 10.67
North Grenville	\$ 25,872	\$ 17,569	\$ 17,569	\$ 15,532	\$ 10,553	\$ 9.75	\$ 9.75
North Middlesex	\$ 19,187	\$ 13,688	\$ 13,688	\$ 13,064	\$ 8,236	\$ 8.77	\$ 8.77
North Perth	\$ 21,632	\$ 12,310	\$ 12,310	\$ 11,222	\$ 7,869	\$ 1.53	\$ 1.36
Oakville	\$ 122,165	\$ 97,489	\$ 79,404	\$ 65,292	\$ 51,121	\$ 70.23	\$ 32.84
Orangeville	\$ 30,261	\$ 24,382	\$ 24,382	\$ 16,201	\$ 12,433	\$ 9.44	\$ 0.88
Orillia	\$ 26,253	\$ 24,324	\$ 24,324	\$ 19,701	\$ 15,846	\$ 8.88	\$ 8.88
Oshawa	\$ 77,657	\$ 63,511	\$ 63,511	\$ 48,758	\$ 32,752	\$ 39.22	\$ 13.30
Ottawa	\$ 39,620	\$ 32,186	\$ 32,186	\$ 23,060	\$ 17,183	\$ 32.79	\$ 14.10
Owen Sound	\$ 16,968	\$ 12,415	\$ 12,415	\$ 10,076	\$ 10,076	\$ 2.88	
Parry Sound							
Pelham	\$ 49,911	\$ 35,724	\$ 35,724	\$ 34,168	\$ 21,014	\$ 27.29	\$ 17.07

2022 Total Development Charges (sorted alphabetically) (cont'd)

Municipality	Single Detached Dwellings per unit	Multiples Dwelling 3+ bed. per unit	Multiples Dwelling 1&2 bed. per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
Peterborough	\$ 39,586	\$ 25,149	\$ 25,149	\$ 22,579	\$ 22,579	\$ 13.21	\$ 0.12
Pickering	\$ 78,561	\$ 63,107	\$ 63,107	\$ 47,804	\$ 32,160	\$ 31.55	\$ 20.40
Port Colborne	\$ 33,027	\$ 18,816	\$ 18,816	\$ 17,919	\$ 11,078	\$ 16.35	\$ 6.13
Port Hope	\$ 26,400	\$ 21,162	\$ 21,162	\$ 18,177	\$ 13,425	\$ 14.87	\$ 11.18
Prince Edward County	\$ 8,592	\$ 4,807	\$ 3,793	\$ 5,756	\$ 3,973	\$ 4.31	\$ 4.31
Puslinch	\$ 15,151	\$ 12,313	\$ 12,313	\$ 10,183	\$ 8,597	\$ 3.67	\$ 3.67
Quinte West	\$ 12,213	\$ 8,617	\$ 8,617	\$ 8,966	\$ 5,172	\$ 5.51	
Sarnia	\$ 16,320	\$ 11,906	\$ 11,906	\$ 11,205	\$ 7,393	\$ 7.03	\$ 7.03
Saugeen Shores	\$ 26,056	\$ 17,083	\$ 17,083	\$ 16,043	\$ 11,133	\$ 11.55	
Sault Ste. Marie							
Scugog	\$ 67,681	\$ 55,520	\$ 55,520	\$ 40,928	\$ 32,451	\$ 36.00	\$ 19.38
South Bruce Peninsula	\$ 10,708	\$ 7,131	\$ 7,131	\$ 6,072	\$ 6,072	\$ 9.14	\$ 4.57
Southgate	\$ 33,145	\$ 23,060	\$ 23,060	\$ 20,667	\$ 15,135	\$ 13.39	\$ 13.39
Springwater	\$ 38,615	\$ 31,857	\$ 31,857	\$ 24,871	\$ 22,099	\$ 9.66	\$ 9.66
St. Catharines	\$ 37,580	\$ 27,205	\$ 27,205	\$ 26,224	\$ 16,785	\$ 18.63	\$ 8.41
St. Thomas	\$ 15,221	\$ 12,214	\$ 12,214	\$ 9,542	\$ 6,115	\$ 9.43	\$ 4.79
Stratford	\$ 16,105	\$ 12,602	\$ 12,602	\$ 9,333	\$ 6,935	\$ 2.42	
Strathroy-Caradoc	\$ 26,465	\$ 21,817	\$ 21,817	\$ 13,753	\$ 13,753	\$ 10.16	\$ 10.16
Tay	\$ 39,853	\$ 33,292	\$ 33,292	\$ 28,751	\$ 25,229	\$ 15.33	\$ 15.33
The Blue Mountains	\$ 42,946	\$ 33,376	\$ 33,376	\$ 25,546	\$ 25,546	\$ 13.38	\$ 13.38
Thorold	\$ 46,365	\$ 32,167	\$ 32,167	\$ 30,955	\$ 19,050	\$ 25.42	\$ 15.20
Thunder Bay							
Tillsonburg	\$ 19,832	\$ 12,458	\$ 12,458	\$ 10,572	\$ 7,150	\$ 4.69	\$ 4.69
Timmins							
Tiny	\$ 26,004	\$ 22,319	\$ 22,319	\$ 16,835	\$ 15,344	\$ 10.20	\$ 10.20
Toronto	\$ 96,671	\$ 80,372	\$ 41,661	\$ 57,705	\$ 38,603	\$ 45.61	\$ 1.30
Vaughan	\$ 151,887	\$ 127,239	\$ 127,239	\$ 98,559	\$ 69,743	\$ 79.71	\$ 43.52
Wainfleet	\$ 34,318	\$ 24,498	\$ 24,498	\$ 23,279	\$ 14,354	\$ 19.53	\$ 9.31
Waterloo	\$ 51,875	\$ 38,233	\$ 38,233	\$ 30,079	\$ 30,079	\$ 26.80	\$ 16.00
Welland	\$ 35,008	\$ 26,706	\$ 26,706	\$ 25,294	\$ 15,266	\$ 20.46	\$ 10.24
Wellesley	\$ 43,456	\$ 33,272	\$ 33,272	\$ 26,446	\$ 23,761	\$ 21.25	\$ 11.74
Wellington North	\$ 28,435	\$ 23,064	\$ 23,064	\$ 19,449	\$ 14,953	\$ 8.85	\$ 5.32
West Grey	\$ 12,218	\$ 9,442	\$ 9,442	\$ 8,407	\$ 7,934		
West Lincoln	\$ 41,566	\$ 29,104	\$ 29,104	\$ 27,745	\$ 17,199	\$ 20.17	\$ 9.95
Whitby	\$ 86,633	\$ 68,998	\$ 68,998	\$ 46,032	\$ 33,598	\$ 47.58	\$ 19.58
Whitchurch-Stouffville	\$ 114,520	\$ 95,604	\$ 95,604	\$ 76,929	\$ 53,503	\$ 69.99	\$ 33.79
Wilmot	\$ 59,833	\$ 46,065	\$ 46,065	\$ 38,037	\$ 30,932	\$ 30.14	\$ 16.22
Windsor	\$ 34,227	\$ 19,903	\$ 19,903	\$ 16,647	\$ 16,647	\$ 14.65	
Woolwich	\$ 46,235	\$ 34,961	\$ 34,961	\$ 28,032	\$ 24,746	\$ 22.71	\$ 13.20
Average	\$ 47,484	\$ 36,934	\$ 35,824	\$ 29,650	\$ 21,716	\$ 22.68	\$ 13.54
Median	\$ 37,850	\$ 26,956	\$ 26,956	\$ 23,170	\$ 16,979	\$ 14.87	\$ 10.46
Minimum	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Maximum	\$ 151,887	\$ 127,239	\$ 127,239	\$ 98,559	\$ 69,743	\$ 84.20	\$ 43.60

2022 Lower/Single Tier Development Charges (sorted alphabetically)

Municipality	Single Detached Dwellings per unit	Multiples Dwelling 3+ bed. per unit	Multiples Dwelling 1&2 bed. per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
Ajax	\$ 34,202	\$ 27,007	\$ 27,007	\$ 16,455	\$ 10,340	\$ 8.43	\$ 8.43
Amherstburg	\$ 16,658	\$ 10,658	\$ 10,658	\$ 9,268	\$ 7,164	\$ 8.66	\$ 8.66
Aurora	\$ 31,904	\$ 23,724	\$ 23,724	\$ 19,274	\$ 13,206	\$ 5.63	\$ 5.63
Aylmer	\$ 14,536	\$ 12,736	\$ 12,736	\$ 8,922	\$ 5,716	\$ 6.31	\$ 6.31
Barrie	\$ 76,581	\$ 60,616	\$ 60,616	\$ 42,886	\$ 30,111	\$ 36.66	\$ 22.85
Belleville	\$ 24,299	\$ 15,866	\$ 15,866	\$ 17,188	\$ 9,920	\$ 7.40	\$ 7.40
Bracebridge	\$ 4,975	\$ 3,980	\$ 3,980	\$ 3,529	\$ 2,715		
Brampton	\$ 46,854	\$ 34,735	\$ 34,735	\$ 28,169	\$ 16,231	\$ 13.49	\$ 6.80
Brant	\$ 44,047	\$ 28,375	\$ 28,375	\$ 29,225	\$ 17,097	\$ 9.93	\$ 9.93
Brantford	\$ 42,847	\$ 30,233	\$ 30,233	\$ 22,488	\$ 18,713	\$ 9.18	\$ 9.18
Brock	\$ 24,889	\$ 20,259	\$ 20,259	\$ 14,734	\$ 14,734	\$ 4.79	\$ 4.79
Brockville	\$ 4,370	\$ 3,282	\$ 3,282	\$ 2,764	\$ 1,735	\$ 1.27	\$ 1.27
Burlington	\$ 18,641	\$ 13,421	\$ 10,626	\$ 9,480	\$ 6,985	\$ 15.54	\$ 8.81
Caledon	\$ 49,216	\$ 37,469	\$ 37,469	\$ 28,593	\$ 16,780	\$ 7.76	\$ 7.76
Cambridge	\$ 26,459	\$ 18,603	\$ 18,603	\$ 13,191	\$ 13,191	\$ 6.16	\$ 6.16
Central Elgin	\$ 13,697	\$ 10,392	\$ 10,392	\$ 8,118	\$ 5,198	\$ 0.87	\$ 0.87
Centre Wellington	\$ 28,285	\$ 22,044	\$ 22,044	\$ 15,312	\$ 13,019	\$ 9.20	\$ 9.20
Chatham-Kent	\$ 5,856	\$ 4,727	\$ 4,727	\$ 4,645	\$ 2,401	\$ 4.09	\$ 2.05
Chatsworth							
Clarington	\$ 25,954	\$ 21,272	\$ 21,272	\$ 13,818	\$ 8,482	\$ 12.06	\$ 4.21
Collingwood	\$ 35,386	\$ 26,694	\$ 26,694	\$ 21,256	\$ 12,319	\$ 12.29	\$ 12.29
Cornwall	\$ 6,759	\$ 6,418	\$ 6,418	\$ 4,825	\$ 2,608	\$ 3.49	\$ 3.49
Dryden							
East Gwillimbury	\$ 50,715	\$ 40,920	\$ 40,920	\$ 30,054	\$ 22,050	\$ 13.89	\$ 6.60
Elliot Lake							
Erin	\$ 42,930	\$ 31,110	\$ 31,110	\$ 21,753	\$ 18,487	\$ 16.49	\$ 16.49
Espanola							
Essex	\$ 11,658	\$ 7,061	\$ 7,061	\$ 5,882	\$ 4,903	\$ 3.67	\$ 3.67
Fort Erie	\$ 18,049	\$ 12,607	\$ 12,607	\$ 11,858	\$ 7,671	\$ 6.57	
Georgian Bluffs							
Georgina	\$ 20,929	\$ 16,769	\$ 16,769	\$ 14,552	\$ 10,047	\$ 1.37	\$ 1.37
Gravenhurst	\$ 3,935	\$ 3,541	\$ 3,541	\$ 3,306	\$ 2,203		
Greater Sudbury	\$ 22,162	\$ 12,791	\$ 12,791	\$ 12,791	\$ 12,791	\$ 5.56	\$ 3.70
Grey Highlands	\$ 21,373	\$ 12,255	\$ 12,255	\$ 11,404	\$ 11,404	\$ 8.59	\$ 8.59
Grimsby	\$ 19,292	\$ 13,117	\$ 13,117	\$ 12,236	\$ 7,479	\$ 6.43	\$ 3.01
Guelph	\$ 41,351	\$ 30,471	\$ 30,471	\$ 22,946	\$ 16,407	\$ 14.04	\$ 14.04
Guelph-Eramosa	\$ 37,797	\$ 27,890	\$ 27,890	\$ 20,202	\$ 17,178	\$ 10.19	\$ 10.19
Haldimand	\$ 24,216	\$ 20,318	\$ 20,318	\$ 18,061	\$ 11,624	\$ 6.11	\$ 6.11
Halton Hills	\$ 32,070	\$ 22,554	\$ 15,161	\$ 16,542	\$ 12,197	\$ 8.88	\$ 3.20

2022 Lower/Single Tier Development Charges (sorted alphabetically) (cont'd)

Municipality	Single Detached Dwellings per unit	Multiples Dwelling 3+ bed. per unit	Multiples Dwelling 1&2 bed. per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
Hamilton	\$ 51,203	\$ 36,647	\$ 36,647	\$ 29,996	\$ 20,516	\$ 21.61	\$ 12.86
Hanover							
Huntsville	\$ 5,698	\$ 4,419	\$ 4,419	\$ 3,905	\$ 2,685	\$ 1.15	\$ 1.15
Ingersoll	\$ 4,056	\$ 2,548	\$ 2,548	\$ 2,162	\$ 1,461		
Innisfil	\$ 72,853	\$ 63,126	\$ 63,126	\$ 42,993	\$ 32,809	\$ 27.00	\$ 27.00
Kenora							
Kincardine	\$ 20,174	\$ 14,093	\$ 14,093	\$ 10,569	\$ 10,569	\$ 9.40	\$ 9.40
King	\$ 46,482	\$ 39,372	\$ 39,372	\$ 29,192	\$ 19,994	\$ 16.54	\$ 16.54
Kingston	\$ 25,527	\$ 19,985	\$ 10,373	\$ 16,955	\$ 10,373	\$ 20.23	\$ 9.61
Kitchener	\$ 24,733	\$ 17,370	\$ 17,370	\$ 12,505	\$ 12,505	\$ 7.04	\$ 7.04
Lakeshore	\$ 29,914	\$ 17,486	\$ 17,486	\$ 15,294	\$ 11,819	\$ 11.50	\$ 11.50
Lambton Shores	\$ 14,105	\$ 12,477	\$ 12,477	\$ 10,006	\$ 7,595	\$ 3.04	\$ 3.04
Lincoln	\$ 29,183	\$ 23,584	\$ 23,584	\$ 19,653	\$ 11,985	\$ 17.62	\$ 7.34
London	\$ 38,120	\$ 25,780	\$ 25,780	\$ 22,848	\$ 16,861	\$ 30.00	\$ 21.39
Mapleton	\$ 16,674	\$ 10,854	\$ 10,854	\$ 7,589	\$ 6,449	\$ 5.18	\$ 5.18
Markham	\$ 58,228	\$ 45,139	\$ 45,139	\$ 35,524	\$ 24,958	\$ 22.28	\$ 17.87
Meaford	\$ 14,438	\$ 9,707	\$ 9,707	\$ 9,707	\$ 9,707	\$ 8.77	\$ 4.75
Middlesex Centre	\$ 28,683	\$ 18,830	\$ 18,830	\$ 18,369	\$ 11,574	\$ 7.97	\$ 3.19
Milton	\$ 23,996	\$ 18,047	\$ 18,047	\$ 11,074	\$ 8,164	\$ 8.83	\$ 5.00
Minto	\$ 10,385	\$ 8,082	\$ 8,082	\$ 6,036	\$ 4,602	\$ 4.43	\$ 4.43
Mississauga	\$ 48,239	\$ 37,530	\$ 37,530	\$ 32,879	\$ 17,913	\$ 14.61	\$ 12.07
New Tecumseth	\$ 79,687	\$ 66,146	\$ 66,146	\$ 57,290	\$ 36,457	\$ 36.87	\$ 30.14
Newmarket	\$ 36,260	\$ 28,444	\$ 28,444	\$ 21,527	\$ 15,377	\$ 7.84	\$ 7.84
Niagara Falls	\$ 16,663	\$ 10,451	\$ 10,451	\$ 7,920	\$ 7,920	\$ 5.22	
Niagara-on-the-Lake	\$ 13,029	\$ 10,096	\$ 10,096	\$ 8,856	\$ 7,531	\$ 5.57	\$ 5.57
Norfolk	\$ 19,368	\$ 13,532	\$ 13,532	\$ 12,402	\$ 8,179	\$ 11.91	
North Bay						\$ 4.28	
North Dumfries	\$ 12,801	\$ 9,711	\$ 9,711	\$ 8,488	\$ 5,250	\$ 2.20	\$ 2.20
North Grenville	\$ 25,872	\$ 17,569	\$ 17,569	\$ 15,532	\$ 10,553	\$ 9.75	\$ 9.75
North Middlesex	\$ 19,187	\$ 13,688	\$ 13,688	\$ 13,064	\$ 8,236	\$ 8.77	\$ 8.77
North Perth	\$ 21,632	\$ 12,310	\$ 12,310	\$ 11,222	\$ 7,869	\$ 1.53	\$ 1.36
Oakville	\$ 45,331	\$ 33,555	\$ 33,555	\$ 22,752	\$ 17,153	\$ 12.48	\$ 12.48
Orangeville	\$ 24,235	\$ 19,156	\$ 19,156	\$ 12,359	\$ 8,591	\$ 8.56	
Orillia	\$ 21,970	\$ 20,041	\$ 20,041	\$ 15,418	\$ 11,563	\$ 8.28	\$ 8.28
Oshawa	\$ 30,994	\$ 24,975	\$ 24,975	\$ 19,506	\$ 11,977	\$ 14.77	
Ottawa	\$ 36,882	\$ 29,448	\$ 29,448	\$ 20,322	\$ 14,445	\$ 31.08	\$ 12.39
Owen Sound	\$ 8,000	\$ 6,223	\$ 6,223	\$ 4,919	\$ 4,919	\$ 2.88	
Parry Sound							
Pelham	\$ 23,735	\$ 16,908	\$ 16,908	\$ 16,249	\$ 9,936	\$ 10.94	\$ 10.94

2022 Lower/Single Tier Development Charges (sorted alphabetically) (cont'd)

Municipality	Single Detached Dwellings per unit	Multiples Dwelling 3+ bed. per unit	Multiples Dwelling 1&2 bed. per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
Peterborough	\$ 39,224	\$ 24,787	\$ 24,787	\$ 22,217	\$ 22,217	\$ 13.09	
Pickering	\$ 31,898	\$ 24,571	\$ 24,571	\$ 18,552	\$ 11,385	\$ 7.10	\$ 7.10
Port Colborne	\$ 6,851						
Port Hope	\$ 22,552	\$ 18,156	\$ 18,156	\$ 15,623	\$ 11,481	\$ 13.14	\$ 9.45
Prince Edward County	\$ 8,592	\$ 4,807	\$ 3,793	\$ 5,756	\$ 3,973	\$ 4.31	\$ 4.31
Puslinch	\$ 6,142	\$ 4,595	\$ 4,595	\$ 3,340	\$ 2,839	\$ 1.89	\$ 1.89
Quinte West	\$ 12,213	\$ 8,617	\$ 8,617	\$ 8,966	\$ 5,172	\$ 5.51	
Sarnia	\$ 16,320	\$ 11,906	\$ 11,906	\$ 11,205	\$ 7,393	\$ 7.03	\$ 7.03
Saugeen Shores	\$ 26,056	\$ 17,083	\$ 17,083	\$ 16,043	\$ 11,133	\$ 11.55	
Sault Ste. Marie							
Scugog	\$ 21,018	\$ 16,984	\$ 16,984	\$ 11,676	\$ 11,676	\$ 11.55	\$ 6.08
South Bruce Peninsula	\$ 10,708	\$ 7,131	\$ 7,131	\$ 6,072	\$ 6,072	\$ 9.14	\$ 4.57
Southgate	\$ 24,177	\$ 16,868	\$ 16,868	\$ 15,510	\$ 9,978	\$ 13.39	\$ 13.39
Springwater	\$ 19,888	\$ 16,170	\$ 16,170	\$ 12,843	\$ 10,071	\$ 4.65	\$ 4.65
St. Catharines	\$ 11,309	\$ 8,294	\$ 8,294	\$ 8,210	\$ 5,612	\$ 2.28	\$ 2.28
St. Thomas	\$ 15,221	\$ 12,214	\$ 12,214	\$ 9,542	\$ 6,115	\$ 9.43	\$ 4.79
Stratford	\$ 16,105	\$ 12,602	\$ 12,602	\$ 9,333	\$ 6,935	\$ 2.42	
Strathroy-Caradoc	\$ 26,465	\$ 21,817	\$ 21,817	\$ 13,753	\$ 13,753	\$ 10.16	\$ 10.16
Tay	\$ 21,126	\$ 17,605	\$ 17,605	\$ 16,723	\$ 13,201	\$ 10.32	\$ 10.32
The Blue Mountains	\$ 33,978	\$ 27,184	\$ 27,184	\$ 20,389	\$ 20,389	\$ 13.38	\$ 13.38
Thorold	\$ 20,189	\$ 13,351	\$ 13,351	\$ 13,036	\$ 7,972	\$ 9.07	\$ 9.07
Thunder Bay							
Tillsonburg	\$ 7,934	\$ 4,985	\$ 4,985	\$ 4,231	\$ 2,863		
Timmins							
Tiny	\$ 7,277	\$ 6,632	\$ 6,632	\$ 4,807	\$ 3,316	\$ 5.19	\$ 5.19
Toronto	\$ 93,978	\$ 77,679	\$ 38,968	\$ 55,012	\$ 35,910	\$ 44.31	
Vaughan	\$ 65,622	\$ 54,128	\$ 54,128	\$ 40,021	\$ 28,844	\$ 17.80	\$ 17.80
Wainfleet	\$ 8,142	\$ 5,682	\$ 5,682	\$ 5,360	\$ 3,276	\$ 3.18	\$ 3.18
Waterloo	\$ 16,698	\$ 10,983	\$ 10,983	\$ 9,193	\$ 9,193	\$ 6.68	\$ 6.68
Welland	\$ 8,832	\$ 7,890	\$ 7,890	\$ 7,375	\$ 4,188	\$ 4.11	\$ 4.11
Wellesley	\$ 10,992	\$ 8,050	\$ 8,050	\$ 7,037	\$ 4,352	\$ 3.27	\$ 3.27
Wellington North	\$ 19,426	\$ 15,346	\$ 15,346	\$ 12,606	\$ 9,195	\$ 7.07	\$ 3.54
West Grey	\$ 3,250	\$ 3,250	\$ 3,250	\$ 3,250	\$ 2,777		
West Lincoln	\$ 15,295	\$ 10,193	\$ 10,193	\$ 9,731	\$ 6,026	\$ 3.82	\$ 3.82
Whitby	\$ 39,970	\$ 30,462	\$ 30,462	\$ 16,780	\$ 12,823	\$ 23.13	\$ 6.28
Whitchurch-Stouffville	\$ 28,255	\$ 22,493	\$ 22,493	\$ 18,391	\$ 12,604	\$ 8.07	\$ 8.07
Wilmot	\$ 27,369	\$ 20,843	\$ 20,843	\$ 18,628	\$ 11,523	\$ 12.16	\$ 7.75
Windsor	\$ 32,722	\$ 18,398	\$ 18,398	\$ 15,142	\$ 15,142	\$ 14.65	
Woolwich	\$ 13,771	\$ 9,739	\$ 9,739	\$ 8,623	\$ 5,337	\$ 4.73	\$ 4.73
Average	\$ 25,825	\$ 19,560	\$ 18,976	\$ 15,589	\$ 11,263	\$ 10.26	\$ 7.98
Median	\$ 22,162	\$ 16,946	\$ 16,819	\$ 13,128	\$ 10,222	\$ 8.68	\$ 6.80
Minimum	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Maximum	\$ 93,978	\$ 77,679	\$ 66,146	\$ 57,290	\$ 36,457	\$ 44.31	\$ 30.14

2022 Upper Tier Development Charges (sorted alphabetically)

Municipality	Single Detached Dwellings per unit	Multiples Dwelling 3+ bed. per unit	Multiples Dwelling 1&2 bed. per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
Ajax	\$ 41,528	\$ 33,401	\$ 33,401	\$ 24,117	\$ 15,640	\$ 24.45	\$ 13.30
Amherstburg							
Aurora	\$ 78,169	\$ 65,015	\$ 65,015	\$ 50,442	\$ 32,803	\$ 60.61	\$ 24.41
Aylmer							
Barrie							
Belleville							
Bracebridge	\$ 13,614	\$ 11,267	\$ 11,267	\$ 8,920	\$ 6,103	\$ 1.79	\$ 1.79
Brampton	\$ 73,924	\$ 58,695	\$ 58,695	\$ 53,615	\$ 28,350	\$ 25.74	\$ 19.91
Brant							
Brantford							
Brock	\$ 41,528	\$ 33,401	\$ 33,401	\$ 24,117	\$ 15,640	\$ 24.45	\$ 13.30
Brockville							
Burlington	\$ 44,278	\$ 35,893	\$ 23,797	\$ 21,629	\$ 15,969	\$ 49.65	\$ 12.26
Caledon	\$ 73,132	\$ 58,067	\$ 58,067	\$ 53,040	\$ 28,046	\$ 25.41	\$ 19.59
Cambridge	\$ 31,376	\$ 23,449	\$ 23,449	\$ 17,085	\$ 17,085	\$ 17.99	\$ 7.20
Central Elgin							
Centre Wellington	\$ 6,168	\$ 4,877	\$ 4,877	\$ 4,002	\$ 2,917	\$ 1.78	\$ 1.78
Chatham-Kent							
Chatsworth	\$ 8,968	\$ 6,192	\$ 6,192	\$ 5,157	\$ 5,157		
Clarington	\$ 41,528	\$ 33,401	\$ 33,401	\$ 24,117	\$ 15,640	\$ 24.45	\$ 13.30
Collingwood	\$ 14,444	\$ 11,404	\$ 11,404	\$ 7,745	\$ 7,745	\$ 4.41	\$ 4.41
Cornwall							
Dryden							
East Gwillimbury	\$ 78,169	\$ 65,015	\$ 65,015	\$ 50,442	\$ 32,803	\$ 60.61	\$ 24.41
Elliot Lake							
Erin	\$ 6,168	\$ 4,877	\$ 4,877	\$ 4,002	\$ 2,917	\$ 1.78	\$ 1.78
Espanola							
Essex							
Fort Erie	\$ 25,785	\$ 18,425	\$ 18,425	\$ 17,528	\$ 10,687	\$ 16.35	\$ 6.13
Georgian Bluffs	\$ 8,968	\$ 6,192	\$ 6,192	\$ 5,157	\$ 5,157		
Georgina	\$ 78,169	\$ 65,015	\$ 65,015	\$ 50,442	\$ 32,803	\$ 60.61	\$ 24.41
Gravenhurst	\$ 13,614	\$ 11,267	\$ 11,267	\$ 8,920	\$ 6,103	\$ 1.79	\$ 1.79
Greater Sudbury							
Grey Highlands	\$ 8,968	\$ 6,192	\$ 6,192	\$ 5,157	\$ 5,157		
Grimsby	\$ 25,785	\$ 18,425	\$ 18,425	\$ 17,528	\$ 10,687	\$ 16.35	\$ 6.13
Guelph							
Guelph-Eramosa	\$ 6,168	\$ 4,877	\$ 4,877	\$ 4,002	\$ 2,917	\$ 1.78	\$ 1.78
Haldimand							
Halton Hills	\$ 44,278	\$ 35,893	\$ 23,797	\$ 21,629	\$ 15,969	\$ 49.65	\$ 12.26

2022 Upper Tier Development Charges (sorted alphabetically) (cont'd)

Municipality	Single Detached Dwellings per unit	Multiples Dwelling 3+ bed. per unit	Multiples Dwelling 1&2 bed. per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
Hamilton							
Hanover	\$ 8,968	\$ 6,192	\$ 6,192	\$ 5,157	\$ 5,157		
Huntsville	\$ 13,614	\$ 11,267	\$ 11,267	\$ 8,920	\$ 6,103	\$ 1.79	\$ 1.79
Ingersoll	\$ 12,545	\$ 7,881	\$ 7,881	\$ 6,687	\$ 4,524	\$ 3.94	\$ 3.94
Innisfil	\$ 14,444	\$ 11,404	\$ 11,404	\$ 7,745	\$ 7,745	\$ 4.41	\$ 4.41
Kenora							
Kincardine							
King	\$ 78,169	\$ 65,015	\$ 65,015	\$ 50,442	\$ 32,803	\$ 60.61	\$ 24.41
Kingston							
Kitchener	\$ 31,376	\$ 23,449	\$ 23,449	\$ 17,085	\$ 17,085	\$ 17.99	\$ 7.20
Lakeshore							
Lambton Shores							
Lincoln	\$ 25,785	\$ 18,425	\$ 18,425	\$ 17,528	\$ 10,687	\$ 16.35	\$ 6.13
London							
Mapleton	\$ 6,168	\$ 4,877	\$ 4,877	\$ 4,002	\$ 2,917	\$ 1.78	\$ 1.78
Markham	\$ 78,169	\$ 65,015	\$ 65,015	\$ 50,442	\$ 32,803	\$ 60.61	\$ 24.41
Meaford	\$ 8,968	\$ 6,192	\$ 6,192	\$ 5,157	\$ 5,157		
Middlesex Centre							
Milton	\$ 67,273	\$ 54,373	\$ 36,288	\$ 32,979	\$ 24,407	\$ 55.40	\$ 18.01
Minto	\$ 6,168	\$ 4,877	\$ 4,877	\$ 4,002	\$ 2,917	\$ 1.78	\$ 1.78
Mississauga	\$ 73,924	\$ 58,695	\$ 58,695	\$ 53,615	\$ 28,350	\$ 25.74	\$ 19.91
New Tecumseth	\$ 14,444	\$ 11,404	\$ 11,404	\$ 7,745	\$ 7,745	\$ 4.41	\$ 4.41
Newmarket	\$ 78,169	\$ 65,015	\$ 65,015	\$ 50,442	\$ 32,803	\$ 60.61	\$ 24.41
Niagara Falls	\$ 25,785	\$ 18,425	\$ 18,425	\$ 17,528	\$ 10,687	\$ 16.35	\$ 6.13
Niagara-on-the-Lake	\$ 25,785	\$ 18,425	\$ 18,425	\$ 17,528	\$ 10,687	\$ 16.35	\$ 6.13
Norfolk							
North Bay							
North Dumfries	\$ 28,663	\$ 21,421	\$ 21,421	\$ 15,608	\$ 15,608	\$ 15.85	\$ 6.34
North Grenville							
North Middlesex							
North Perth							
Oakville	\$ 67,273	\$ 54,373	\$ 36,288	\$ 32,979	\$ 24,407	\$ 55.40	\$ 18.01
Orangeville	\$ 3,994	\$ 3,194	\$ 3,194	\$ 1,810	\$ 1,810	\$ 0.88	\$ 0.88
Orillia							
Oshawa	\$ 41,528	\$ 33,401	\$ 33,401	\$ 24,117	\$ 15,640	\$ 24.45	\$ 13.30
Ottawa							
Owen Sound	\$ 8,968	\$ 6,192	\$ 6,192	\$ 5,157	\$ 5,157		
Parry Sound							
Pelham	\$ 25,785	\$ 18,425	\$ 18,425	\$ 17,528	\$ 10,687	\$ 16.35	\$ 6.13

2022 Upper Tier Development Charges (sorted alphabetically) (cont'd)

Municipality	Single Detached Dwellings per unit	Multiples Dwelling 3+ bed. per unit	Multiples Dwelling 1&2 bed. per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
Peterborough							
Pickering	\$ 41,528	\$ 33,401	\$ 33,401	\$ 24,117	\$ 15,640	\$ 24.45	\$ 13.30
Port Colborne	\$ 25,785	\$ 18,425	\$ 18,425	\$ 17,528	\$ 10,687	\$ 16.35	\$ 6.13
Port Hope	\$ 3,848	\$ 3,006	\$ 3,006	\$ 2,554	\$ 1,944	\$ 1.73	\$ 1.73
Prince Edward County							
Puslinch	\$ 6,168	\$ 4,877	\$ 4,877	\$ 4,002	\$ 2,917	\$ 1.78	\$ 1.78
Quinte West							
Sarnia							
Saugeen Shores							
Sault Ste. Marie							
Scugog	\$ 41,528	\$ 33,401	\$ 33,401	\$ 24,117	\$ 15,640	\$ 24.45	\$ 13.30
South Bruce Peninsula							
Southgate	\$ 8,968	\$ 6,192	\$ 6,192	\$ 5,157	\$ 5,157		
Springwater	\$ 14,444	\$ 11,404	\$ 11,404	\$ 7,745	\$ 7,745	\$ 4.41	\$ 4.41
St. Catharines	\$ 25,785	\$ 18,425	\$ 18,425	\$ 17,528	\$ 10,687	\$ 16.35	\$ 6.13
St. Thomas							
Stratford							
Strathroy-Caradoc							
Tay	\$ 14,444	\$ 11,404	\$ 11,404	\$ 7,745	\$ 7,745	\$ 4.41	\$ 4.41
The Blue Mountains	\$ 8,968	\$ 6,192	\$ 6,192	\$ 5,157	\$ 5,157		
Thorold	\$ 25,785	\$ 18,425	\$ 18,425	\$ 17,528	\$ 10,687	\$ 16.35	\$ 6.13
Thunder Bay							
Tillsonburg	\$ 11,898	\$ 7,473	\$ 7,473	\$ 6,341	\$ 4,287	\$ 4.69	\$ 4.69
Timmins							
Tiny	\$ 14,444	\$ 11,404	\$ 11,404	\$ 7,745	\$ 7,745	\$ 4.41	\$ 4.41
Toronto							
Vaughan	\$ 78,169	\$ 65,015	\$ 65,015	\$ 50,442	\$ 32,803	\$ 60.61	\$ 24.41
Wainfleet	\$ 25,785	\$ 18,425	\$ 18,425	\$ 17,528	\$ 10,687	\$ 16.35	\$ 6.13
Waterloo	\$ 31,376	\$ 23,449	\$ 23,449	\$ 17,085	\$ 17,085	\$ 17.99	\$ 7.20
Welland	\$ 25,785	\$ 18,425	\$ 18,425	\$ 17,528	\$ 10,687	\$ 16.35	\$ 6.13
Wellesley	\$ 28,663	\$ 21,421	\$ 21,421	\$ 15,608	\$ 15,608	\$ 15.85	\$ 6.34
Wellington North	\$ 6,168	\$ 4,877	\$ 4,877	\$ 4,002	\$ 2,917	\$ 1.78	\$ 1.78
West Grey	\$ 8,968	\$ 6,192	\$ 6,192	\$ 5,157	\$ 5,157		
West Lincoln	\$ 25,785	\$ 18,425	\$ 18,425	\$ 17,528	\$ 10,687	\$ 16.35	\$ 6.13
Whitby	\$ 41,528	\$ 33,401	\$ 33,401	\$ 24,117	\$ 15,640	\$ 24.45	\$ 13.30
Whitchurch-Stouffville	\$ 78,169	\$ 65,015	\$ 65,015	\$ 50,442	\$ 32,803	\$ 60.61	\$ 24.41
Wilmot	\$ 28,663	\$ 21,421	\$ 21,421	\$ 15,608	\$ 15,608	\$ 15.85	\$ 6.34
Windsor							
Woolwich	\$ 28,663	\$ 21,421	\$ 21,421	\$ 15,608	\$ 15,608	\$ 15.85	\$ 6.34
Average	\$ 30,886	\$ 24,296	\$ 23,433	\$ 19,013	\$ 13,193	\$ 21.51	\$ 9.58
Median	\$ 25,785	\$ 18,425	\$ 18,425	\$ 17,085	\$ 10,687	\$ 16.35	\$ 6.13
Minimum	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Maximum	\$ 78,169	\$ 65,015	\$ 65,015	\$ 53,615	\$ 32,803	\$ 60.61	\$ 24.41

2022 Education Development Charges (sorted alphabetically)

Municipality	Single Detached Dwellings per unit	Multiples Dwelling 3+ bed. per unit	Multiples Dwelling 1&2 bed. per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
Ajax	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135		
Amherstburg	\$ 973	\$ 973	\$ 973	\$ 973	\$ 973		
Aurora	\$ 8,096	\$ 8,096	\$ 8,096	\$ 8,096	\$ 8,096	\$ 1.31	\$ 1.31
Aylmer							
Barrie	\$ 4,283	\$ 4,283	\$ 4,283	\$ 4,283	\$ 4,283	\$ 0.60	\$ 0.60
Belleville							
Bracebridge							
Brampton	\$ 4,572	\$ 4,572	\$ 4,572	\$ 4,572	\$ 4,572	\$ 0.90	\$ 0.90
Brant							
Brantford	\$ 1,408	\$ 1,408	\$ 1,408	\$ 1,408	\$ 1,408		
Brock	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135		
Brockville							
Burlington	\$ 9,561	\$ 9,561	\$ 9,561	\$ 9,561	\$ 9,561	\$ 2.35	\$ 2.35
Caledon	\$ 4,572	\$ 4,572	\$ 4,572	\$ 4,572	\$ 4,572	\$ 0.90	\$ 0.90
Cambridge	\$ 3,801	\$ 3,801	\$ 3,801	\$ 3,801	\$ 3,801	\$ 2.13	\$ 2.13
Central Elgin							
Centre Wellington	\$ 2,841	\$ 2,841	\$ 2,841	\$ 2,841	\$ 2,841		
Chatham-Kent							
Chatsworth							
Clarington	\$ 2,830	\$ 2,830	\$ 2,830	\$ 2,830	\$ 2,830	\$ 0.80	\$ 0.80
Collingwood	\$ 4,283	\$ 4,283	\$ 4,283	\$ 4,283	\$ 4,283	\$ 0.60	\$ 0.60
Cornwall							
Dryden							
East Gwillimbury	\$ 8,096	\$ 8,096	\$ 8,096	\$ 8,096	\$ 8,096	\$ 1.31	\$ 1.31
Elliot Lake							
Erin	\$ 2,841	\$ 2,841	\$ 2,841	\$ 2,841	\$ 2,841		
Espanola							
Essex	\$ 973	\$ 973	\$ 973	\$ 973	\$ 973		
Fort Erie	\$ 391	\$ 391	\$ 391	\$ 391	\$ 391		
Georgian Bluffs							
Georgina	\$ 8,096	\$ 8,096	\$ 8,096	\$ 8,096	\$ 8,096	\$ 1.31	\$ 1.31
Gravenhurst							
Greater Sudbury							
Grey Highlands							
Grimsby	\$ 486	\$ 486	\$ 486	\$ 486	\$ 486		
Guelph	\$ 2,841	\$ 2,841	\$ 2,841	\$ 2,841	\$ 2,841		
Guelph-Eramosa	\$ 2,841	\$ 2,841	\$ 2,841	\$ 2,841	\$ 2,841		
Haldimand							
Halton Hills	\$ 9,561	\$ 9,561	\$ 9,561	\$ 9,561	\$ 9,561	\$ 2.35	\$ 2.35

2022 Education Development Charges (sorted alphabetically) (cont'd)

Municipality	Single Detached Dwellings per unit	Multiples Dwelling 3+ bed. per unit	Multiples Dwelling 1&2 bed. per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
Hamilton	\$ 2,674	\$ 2,674	\$ 2,674	\$ 2,674	\$ 2,674	\$ 0.82	\$ 0.82
Hanover							
Huntsville							
Ingersoll							
Innisfil	\$ 4,283	\$ 4,283	\$ 4,283	\$ 4,283	\$ 4,283	\$ 0.60	\$ 0.60
Kenora							
Kincardine							
King	\$ 8,096	\$ 8,096	\$ 8,096	\$ 8,096	\$ 8,096	\$ 1.31	\$ 1.31
Kingston							
Kitchener	\$ 3,801	\$ 3,801	\$ 3,801	\$ 3,801	\$ 3,801	\$ 2.13	\$ 2.13
Lakeshore	\$ 973	\$ 973	\$ 973	\$ 973	\$ 973		
Lambton Shores							
Lincoln	\$ 486	\$ 486	\$ 486	\$ 486	\$ 486		
London							
Mapleton	\$ 2,841	\$ 2,841	\$ 2,841	\$ 2,841	\$ 2,841		
Markham	\$ 8,096	\$ 8,096	\$ 8,096	\$ 8,096	\$ 8,096	\$ 1.31	\$ 1.31
Meaford							
Middlesex Centre							
Milton	\$ 9,561	\$ 9,561	\$ 9,561	\$ 9,561	\$ 9,561	\$ 2.35	\$ 2.35
Minto	\$ 2,841	\$ 2,841	\$ 2,841	\$ 2,841	\$ 2,841		
Mississauga	\$ 4,572	\$ 4,572	\$ 4,572	\$ 4,572	\$ 4,572	\$ 0.90	\$ 0.90
New Tecumseth	\$ 4,283	\$ 4,283	\$ 4,283	\$ 4,283	\$ 4,283	\$ 0.60	\$ 0.60
Newmarket	\$ 8,096	\$ 8,096	\$ 8,096	\$ 8,096	\$ 8,096	\$ 1.31	\$ 1.31
Niagara Falls	\$ 391	\$ 391	\$ 391	\$ 391	\$ 391		
Niagara-on-the-Lake	\$ 486	\$ 486	\$ 486	\$ 486	\$ 486		
Norfolk							
North Bay							
North Dumfries	\$ 3,801	\$ 3,801	\$ 3,801	\$ 3,801	\$ 3,801	\$ 2.13	\$ 2.13
North Grenville							
North Middlesex							
North Perth							
Oakville	\$ 9,561	\$ 9,561	\$ 9,561	\$ 9,561	\$ 9,561	\$ 2.35	\$ 2.35
Orangeville	\$ 2,032	\$ 2,032	\$ 2,032	\$ 2,032	\$ 2,032		
Orillia	\$ 4,283	\$ 4,283	\$ 4,283	\$ 4,283	\$ 4,283	\$ 0.60	\$ 0.60
Oshawa	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135		
Ottawa	\$ 2,738	\$ 2,738	\$ 2,738	\$ 2,738	\$ 2,738	\$ 1.71	\$ 1.71
Owen Sound							
Parry Sound							
Pelham	\$ 391	\$ 391	\$ 391	\$ 391	\$ 391		

2022 Education Development Charges (sorted alphabetically) (cont'd)

Municipality	Single Detached Dwellings per unit	Multiples Dwelling 3+ bed. per unit	Multiples Dwelling 1&2 bed. per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
Peterborough	\$ 362	\$ 362	\$ 362	\$ 362	\$ 362	\$ 0.12	\$ 0.12
Pickering	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135		
Port Colborne	\$ 391	\$ 391	\$ 391	\$ 391	\$ 391		
Port Hope							
Prince Edward County							
Puslinch	\$ 2,841	\$ 2,841	\$ 2,841	\$ 2,841	\$ 2,841		
Quinte West							
Sarnia							
Saugeen Shores							
Sault Ste. Marie							
Scugog	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135		
South Bruce Peninsula							
Southgate							
Springwater	\$ 4,283	\$ 4,283	\$ 4,283	\$ 4,283	\$ 4,283	\$ 0.60	\$ 0.60
St. Catharines	\$ 486	\$ 486	\$ 486	\$ 486	\$ 486		
St. Thomas							
Stratford							
Strathroy-Caradoc							
Tay	\$ 4,283	\$ 4,283	\$ 4,283	\$ 4,283	\$ 4,283	\$ 0.60	\$ 0.60
The Blue Mountains							
Thorold	\$ 391	\$ 391	\$ 391	\$ 391	\$ 391		
Thunder Bay							
Tillsonburg							
Timmins							
Tiny	\$ 4,283	\$ 4,283	\$ 4,283	\$ 4,283	\$ 4,283	\$ 0.60	\$ 0.60
Toronto	\$ 2,693	\$ 2,693	\$ 2,693	\$ 2,693	\$ 2,693	\$ 1.30	\$ 1.30
Vaughan	\$ 8,096	\$ 8,096	\$ 8,096	\$ 8,096	\$ 8,096	\$ 1.31	\$ 1.31
Wainfleet	\$ 391	\$ 391	\$ 391	\$ 391	\$ 391		
Waterloo	\$ 3,801	\$ 3,801	\$ 3,801	\$ 3,801	\$ 3,801	\$ 2.13	\$ 2.13
Welland	\$ 391	\$ 391	\$ 391	\$ 391	\$ 391		
Wellesley	\$ 3,801	\$ 3,801	\$ 3,801	\$ 3,801	\$ 3,801	\$ 2.13	\$ 2.13
Wellington North	\$ 2,841	\$ 2,841	\$ 2,841	\$ 2,841	\$ 2,841		
West Grey							
West Lincoln	\$ 486	\$ 486	\$ 486	\$ 486	\$ 486		
Whitby	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135	\$ 5,135		
Whitchurch-Stouffville	\$ 8,096	\$ 8,096	\$ 8,096	\$ 8,096	\$ 8,096	\$ 1.31	\$ 1.31
Wilmot	\$ 3,801	\$ 3,801	\$ 3,801	\$ 3,801	\$ 3,801	\$ 2.13	\$ 2.13
Windsor	\$ 1,505	\$ 1,505	\$ 1,505	\$ 1,505	\$ 1,505		
Woolwich	\$ 3,801	\$ 3,801	\$ 3,801	\$ 3,801	\$ 3,801	\$ 2.13	\$ 2.13
Average	\$ 3,813	\$ 3,813	\$ 3,813	\$ 3,813	\$ 3,813	\$ 1.34	\$ 1.34
Median	\$ 3,801	\$ 3,801	\$ 3,801	\$ 3,801	\$ 3,801	\$ 1.31	\$ 1.31
Minimum	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Maximum	\$ 9,561	\$ 9,561	\$ 9,561	\$ 9,561	\$ 9,561	\$ 2.35	\$ 2.35

2022 Development Charges - Grouped by Location

Municipality	Single Detached Dwellings per unit	Multiples Dwelling 3+ bed. per unit	Multiples Dwelling 1&2 bed. per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
Chatsworth	\$ 8,968	\$ 6,192	\$ 6,192	\$ 5,157	\$ 5,157		
Georgian Bluffs	\$ 8,968	\$ 6,192	\$ 6,192	\$ 5,157	\$ 5,157		
Grey Highlands	\$ 30,341	\$ 18,447	\$ 18,447	\$ 16,561	\$ 16,561	\$ 8.59	\$ 8.59
Hanover	\$ 8,968	\$ 6,192	\$ 6,192	\$ 5,157	\$ 5,157		
Kincardine	\$ 20,174	\$ 14,093	\$ 14,093	\$ 10,569	\$ 10,569	\$ 9.40	\$ 9.40
Meaford	\$ 23,406	\$ 15,899	\$ 15,899	\$ 14,864	\$ 14,864	\$ 8.77	\$ 4.75
Owen Sound	\$ 16,968	\$ 12,415	\$ 12,415	\$ 10,076	\$ 10,076	\$ 2.88	
Saugeen Shores	\$ 26,056	\$ 17,083	\$ 17,083	\$ 16,043	\$ 11,133	\$ 11.55	
Southgate	\$ 33,145	\$ 23,060	\$ 23,060	\$ 20,667	\$ 15,135	\$ 13.39	\$ 13.39
South Bruce Peninsula	\$ 10,708	\$ 7,131	\$ 7,131	\$ 6,072	\$ 6,072	\$ 9.14	\$ 4.57
The Blue Mountains	\$ 42,946	\$ 33,376	\$ 33,376	\$ 25,546	\$ 25,546	\$ 13.38	\$ 13.38
West Grey	\$ 12,218	\$ 9,442	\$ 9,442	\$ 8,407	\$ 7,934		
Bruce/Grey Average	\$ 20,239	\$ 14,127	\$ 14,127	\$ 12,023	\$ 11,113	\$ 9.64	\$ 9.01
Bruce/Grey Median	\$ 18,571	\$ 13,254	\$ 13,254	\$ 10,322	\$ 10,322	\$ 9.27	\$ 9.00
Belleville	\$ 24,299	\$ 15,866	\$ 15,866	\$ 17,188	\$ 9,920	\$ 7.40	\$ 7.40
Brockville	\$ 4,370	\$ 3,282	\$ 3,282	\$ 2,764	\$ 1,735	\$ 1.27	\$ 1.27
Cornwall	\$ 6,759	\$ 6,418	\$ 6,418	\$ 4,825	\$ 2,608	\$ 3.49	\$ 3.49
Kingston	\$ 25,527	\$ 19,985	\$ 10,373	\$ 16,955	\$ 10,373	\$ 20.23	\$ 9.61
North Grenville	\$ 25,872	\$ 17,569	\$ 17,569	\$ 15,532	\$ 10,553	\$ 9.75	\$ 9.75
Ottawa	\$ 39,620	\$ 32,186	\$ 32,186	\$ 23,060	\$ 17,183	\$ 32.79	\$ 14.10
Peterborough	\$ 39,586	\$ 25,149	\$ 25,149	\$ 22,579	\$ 22,579	\$ 13.21	\$ 0.12
Prince Edward County	\$ 8,592	\$ 4,807	\$ 3,793	\$ 5,756	\$ 3,973	\$ 4.31	\$ 4.31
Port Hope	\$ 26,400	\$ 21,162	\$ 21,162	\$ 18,177	\$ 13,425	\$ 14.87	\$ 11.18
Quinte West	\$ 12,213	\$ 8,617	\$ 8,617	\$ 8,966	\$ 5,172	\$ 5.51	
Eastern Average	\$ 21,324	\$ 15,504	\$ 14,442	\$ 13,580	\$ 9,752	\$ 11.28	\$ 6.80
Eastern Median	\$ 24,913	\$ 16,718	\$ 13,120	\$ 16,244	\$ 10,147	\$ 8.58	\$ 7.40
Fort Erie	\$ 44,225	\$ 31,423	\$ 31,423	\$ 29,777	\$ 18,749	\$ 22.92	\$ 6.13
Grimsby	\$ 45,563	\$ 32,028	\$ 32,028	\$ 30,250	\$ 18,652	\$ 22.78	\$ 9.14
Lincoln	\$ 55,454	\$ 42,495	\$ 42,495	\$ 37,667	\$ 23,158	\$ 33.97	\$ 13.47
Niagara Falls	\$ 42,839	\$ 29,267	\$ 29,267	\$ 25,839	\$ 18,998	\$ 21.57	\$ 6.13
Niagara-on-the-Lake	\$ 39,300	\$ 29,007	\$ 29,007	\$ 26,870	\$ 18,704	\$ 21.92	\$ 11.70
Pelham	\$ 49,911	\$ 35,724	\$ 35,724	\$ 34,168	\$ 21,014	\$ 27.29	\$ 17.07
Port Colborne	\$ 33,027	\$ 18,816	\$ 18,816	\$ 17,919	\$ 11,078	\$ 16.35	\$ 6.13
St. Catharines	\$ 37,580	\$ 27,205	\$ 27,205	\$ 26,224	\$ 16,785	\$ 18.63	\$ 8.41
Thorold	\$ 46,365	\$ 32,167	\$ 32,167	\$ 30,955	\$ 19,050	\$ 25.42	\$ 15.20
Wainfleet	\$ 34,318	\$ 24,498	\$ 24,498	\$ 23,279	\$ 14,354	\$ 19.53	\$ 9.31
Welland	\$ 35,008	\$ 26,706	\$ 26,706	\$ 25,294	\$ 15,266	\$ 20.46	\$ 10.24
West Lincoln	\$ 41,566	\$ 29,104	\$ 29,104	\$ 27,745	\$ 17,199	\$ 20.17	\$ 9.95
Niagara Average	\$ 42,096	\$ 29,870	\$ 29,870	\$ 27,999	\$ 17,751	\$ 22.58	\$ 10.24
Niagara Median	\$ 42,203	\$ 29,186	\$ 29,186	\$ 27,308	\$ 18,678	\$ 21.75	\$ 9.63

2022 Development Charges - Grouped by Location (cont'd)

Municipality	Single Detached Dwellings per unit	Multiples Dwelling 3+ bed. per unit	Multiples Dwelling 1&2 bed. per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
Ajax	\$ 80,865	\$ 65,543	\$ 65,543	\$ 45,707	\$ 31,115	\$ 32.88	\$ 21.73
Aurora	\$ 118,169	\$ 96,835	\$ 96,835	\$ 77,812	\$ 54,105	\$ 67.55	\$ 31.35
Brampton	\$ 125,350	\$ 98,002	\$ 98,002	\$ 86,356	\$ 49,153	\$ 40.13	\$ 27.61
Brock	\$ 71,552	\$ 58,795	\$ 58,795	\$ 43,986	\$ 35,509	\$ 29.24	\$ 18.09
Burlington	\$ 72,480	\$ 58,875	\$ 43,984	\$ 40,670	\$ 32,515	\$ 67.54	\$ 23.42
Caledon	\$ 126,920	\$100,108	\$ 100,108	\$ 86,205	\$ 49,398	\$ 34.08	\$ 28.25
Clarington	\$ 70,312	\$ 57,503	\$ 57,503	\$ 40,765	\$ 26,952	\$ 37.31	\$ 18.31
East Gwillimbury	\$ 136,980	\$114,031	\$ 114,031	\$ 88,592	\$ 62,949	\$ 75.81	\$ 32.32
Georgina	\$ 107,194	\$ 89,880	\$ 89,880	\$ 73,090	\$ 50,946	\$ 63.29	\$ 27.09
Halton Hills	\$ 85,909	\$ 68,008	\$ 48,519	\$ 47,732	\$ 37,727	\$ 60.88	\$ 17.81
Hamilton	\$ 53,877	\$ 39,321	\$ 39,321	\$ 32,670	\$ 23,190	\$ 22.43	\$ 13.68
King	\$ 132,747	\$112,483	\$ 112,483	\$ 87,730	\$ 60,893	\$ 78.46	\$ 42.26
Markham	\$ 144,493	\$118,250	\$ 118,250	\$ 94,062	\$ 65,857	\$ 84.20	\$ 43.60
Milton	\$ 100,830	\$ 81,981	\$ 63,896	\$ 53,614	\$ 42,132	\$ 66.58	\$ 25.36
Mississauga	\$ 126,735	\$100,797	\$ 100,797	\$ 91,066	\$ 50,835	\$ 41.25	\$ 32.88
Newmarket	\$ 122,525	\$101,555	\$ 101,555	\$ 80,065	\$ 56,276	\$ 69.76	\$ 33.56
Oakville	\$ 122,165	\$ 97,489	\$ 79,404	\$ 65,292	\$ 51,121	\$ 70.23	\$ 32.84
Oshawa	\$ 77,657	\$ 63,511	\$ 63,511	\$ 48,758	\$ 32,752	\$ 39.22	\$ 13.30
Pickering	\$ 78,561	\$ 63,107	\$ 63,107	\$ 47,804	\$ 32,160	\$ 31.55	\$ 20.40
Scugog	\$ 67,681	\$ 55,520	\$ 55,520	\$ 40,928	\$ 32,451	\$ 36.00	\$ 19.38
Toronto	\$ 96,671	\$ 80,372	\$ 41,661	\$ 57,705	\$ 38,603	\$ 45.61	\$ 1.30
Vaughan	\$ 151,887	\$127,239	\$ 127,239	\$ 98,559	\$ 69,743	\$ 79.71	\$ 43.52
Whitby	\$ 86,633	\$ 68,998	\$ 68,998	\$ 46,032	\$ 33,598	\$ 47.58	\$ 19.58
Whitchurch-Stouffville	\$ 114,520	\$ 95,604	\$ 95,604	\$ 76,929	\$ 53,503	\$ 69.99	\$ 33.79
GTHA Average	\$ 103,030	\$ 83,909	\$ 79,356	\$ 64,672	\$ 44,728	\$ 53.80	\$ 25.89
GTHA Median	\$ 104,012	\$ 85,930	\$ 74,201	\$ 61,498	\$ 45,642	\$ 54.23	\$ 26.23
Dryden							
Elliot Lake							
Espanola							
Greater Sudbury	\$ 22,162	\$ 12,791	\$ 12,791	\$ 12,791	\$ 12,791	\$ 5.56	\$ 3.70
Kenora							
North Bay						\$ 4.28	
Parry Sound							
Sault Ste. Marie							
Thunder Bay							
Timmins							
North Average	\$ 22,162	\$ 12,791	\$ 12,791	\$ 12,791	\$ 12,791	\$ 4.92	\$ 3.70
North Median	\$ 22,162	\$ 12,791	\$ 12,791	\$ 12,791	\$ 12,791	\$ 4.92	\$ 3.70

2022 Development Charges - Grouped by Location (cont'd)

Municipality	Single Detached Dwellings per unit	Multiples Dwelling 3+ bed. per unit	Multiples Dwelling 1&2 bed. per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
Barrie	\$ 80,864	\$ 64,899	\$ 64,899	\$ 47,169	\$ 34,394	\$ 37.26	\$ 23.45
Bracebridge	\$ 18,589	\$ 15,247	\$ 15,247	\$ 12,449	\$ 8,818	\$ 1.79	\$ 1.79
Collingwood	\$ 54,113	\$ 42,381	\$ 42,381	\$ 33,284	\$ 24,347	\$ 17.30	\$ 17.30
Gravenhurst	\$ 17,549	\$ 14,808	\$ 14,808	\$ 12,226	\$ 8,306	\$ 1.79	\$ 1.79
Huntsville	\$ 19,312	\$ 15,686	\$ 15,686	\$ 12,825	\$ 8,788	\$ 2.94	\$ 2.94
Innisfil	\$ 91,580	\$ 78,813	\$ 78,813	\$ 55,021	\$ 44,837	\$ 32.01	\$ 32.01
New Tecumseth	\$ 98,414	\$ 81,833	\$ 81,833	\$ 69,318	\$ 48,485	\$ 41.88	\$ 35.16
Orangeville	\$ 30,261	\$ 24,382	\$ 24,382	\$ 16,201	\$ 12,433	\$ 9.44	\$ 0.88
Orillia	\$ 26,253	\$ 24,324	\$ 24,324	\$ 19,701	\$ 15,846	\$ 8.88	\$ 8.88
Springwater	\$ 38,615	\$ 31,857	\$ 31,857	\$ 24,871	\$ 22,099	\$ 9.66	\$ 9.66
Tay	\$ 39,853	\$ 33,292	\$ 33,292	\$ 28,751	\$ 25,229	\$ 15.33	\$ 15.33
Tiny	\$ 26,004	\$ 22,319	\$ 22,319	\$ 16,835	\$ 15,344	\$ 10.20	\$ 10.20
Sim./Musk./Duff. Avg.	\$ 45,117	\$ 37,487	\$ 37,487	\$ 29,054	\$ 22,410	\$ 15.71	\$ 13.28
Sim./Musk./Duff. Median	\$ 34,438	\$ 28,120	\$ 28,120	\$ 22,286	\$ 18,973	\$ 9.93	\$ 9.93
Amherstburg	\$ 17,631	\$ 11,631	\$ 11,631	\$ 10,241	\$ 8,137	\$ 8.66	\$ 8.66
Aylmer	\$ 14,536	\$ 12,736	\$ 12,736	\$ 8,922	\$ 5,716	\$ 6.31	\$ 6.31
Brant	\$ 44,047	\$ 28,375	\$ 28,375	\$ 29,225	\$ 17,097	\$ 9.93	\$ 9.93
Brantford	\$ 44,255	\$ 31,641	\$ 31,641	\$ 23,896	\$ 20,121	\$ 9.18	\$ 9.18
Central Elgin	\$ 13,697	\$ 10,392	\$ 10,392	\$ 8,118	\$ 5,198	\$ 0.87	\$ 0.87
Chatham-Kent	\$ 5,856	\$ 4,727	\$ 4,727	\$ 4,645	\$ 2,401	\$ 4.09	\$ 2.05
Essex	\$ 12,631	\$ 8,034	\$ 8,034	\$ 6,855	\$ 5,876	\$ 3.67	\$ 3.67
Haldimand	\$ 24,216	\$ 20,318	\$ 20,318	\$ 18,061	\$ 11,624	\$ 6.11	\$ 6.11
Ingersoll	\$ 16,601	\$ 10,429	\$ 10,429	\$ 8,849	\$ 5,985	\$ 3.94	\$ 3.94
Lakeshore	\$ 30,887	\$ 18,459	\$ 18,459	\$ 16,267	\$ 12,792	\$ 11.50	\$ 11.50
Lambton Shores	\$ 14,105	\$ 12,477	\$ 12,477	\$ 10,006	\$ 7,595	\$ 3.04	\$ 3.04
London	\$ 38,120	\$ 25,780	\$ 25,780	\$ 22,848	\$ 16,861	\$ 30.00	\$ 21.39
Middlesex Centre	\$ 28,683	\$ 18,830	\$ 18,830	\$ 18,369	\$ 11,574	\$ 7.97	\$ 3.19
Norfolk	\$ 19,368	\$ 13,532	\$ 13,532	\$ 12,402	\$ 8,179	\$ 11.91	
North Middlesex	\$ 19,187	\$ 13,688	\$ 13,688	\$ 13,064	\$ 8,236	\$ 8.77	\$ 8.77
North Perth	\$ 21,632	\$ 12,310	\$ 12,310	\$ 11,222	\$ 7,869	\$ 1.53	\$ 1.36
Sarnia	\$ 16,320	\$ 11,906	\$ 11,906	\$ 11,205	\$ 7,393	\$ 7.03	\$ 7.03
St. Thomas	\$ 15,221	\$ 12,214	\$ 12,214	\$ 9,542	\$ 6,115	\$ 9.43	\$ 4.79
Stratford	\$ 16,105	\$ 12,602	\$ 12,602	\$ 9,333	\$ 6,935	\$ 2.42	
Strathroy-Caradoc	\$ 26,465	\$ 21,817	\$ 21,817	\$ 13,753	\$ 13,753	\$ 10.16	\$ 10.16
Tillsonburg	\$ 19,832	\$ 12,458	\$ 12,458	\$ 10,572	\$ 7,150	\$ 4.69	\$ 4.69
Windsor	\$ 34,227	\$ 19,903	\$ 19,903	\$ 16,647	\$ 16,647	\$ 14.65	
Southwest Average	\$ 22,437	\$ 15,648	\$ 15,648	\$ 13,366	\$ 9,693	\$ 7.99	\$ 6.66
Southwest Median	\$ 19,278	\$ 12,669	\$ 12,669	\$ 11,214	\$ 8,003	\$ 7.50	\$ 6.11

2022 Development Charges - Grouped by Location (cont'd)

Municipality	Single Detached Dwellings per unit	Multiples Dwelling 3+ bed. per unit	Multiples Dwelling 1&2 bed. per unit	Apartment units >=2 per unit	Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
Cambridge	\$ 61,636	\$ 45,853	\$ 45,853	\$ 34,077	\$ 34,077	\$ 26.28	\$ 15.49
Centre Wellington	\$ 37,294	\$ 29,762	\$ 29,762	\$ 22,155	\$ 18,777	\$ 10.98	\$ 10.98
Erin	\$ 51,939	\$ 38,828	\$ 38,828	\$ 28,596	\$ 24,245	\$ 18.27	\$ 18.27
Guelph	\$ 44,192	\$ 33,312	\$ 33,312	\$ 25,787	\$ 19,248	\$ 14.04	\$ 14.04
Guelph-Eramosa	\$ 46,806	\$ 35,608	\$ 35,608	\$ 27,045	\$ 22,936	\$ 11.97	\$ 11.97
Kitchener	\$ 59,910	\$ 44,620	\$ 44,620	\$ 33,391	\$ 33,391	\$ 27.16	\$ 16.36
Mapleton	\$ 25,683	\$ 18,572	\$ 18,572	\$ 14,432	\$ 12,207	\$ 6.96	\$ 6.96
Minto	\$ 19,394	\$ 15,800	\$ 15,800	\$ 12,879	\$ 10,360	\$ 6.21	\$ 6.21
North Dumfries	\$ 45,265	\$ 34,933	\$ 34,933	\$ 27,897	\$ 24,659	\$ 20.18	\$ 10.67
Puslinch	\$ 15,151	\$ 12,313	\$ 12,313	\$ 10,183	\$ 8,597	\$ 3.67	\$ 3.67
Waterloo	\$ 51,875	\$ 38,233	\$ 38,233	\$ 30,079	\$ 30,079	\$ 26.80	\$ 16.00
Wellesley	\$ 43,456	\$ 33,272	\$ 33,272	\$ 26,446	\$ 23,761	\$ 21.25	\$ 11.74
Wellington North	\$ 28,435	\$ 23,064	\$ 23,064	\$ 19,449	\$ 14,953	\$ 8.85	\$ 5.32
Wilmot	\$ 59,833	\$ 46,065	\$ 46,065	\$ 38,037	\$ 30,932	\$ 30.14	\$ 16.22
Woolwich	\$ 46,235	\$ 34,961	\$ 34,961	\$ 28,032	\$ 24,746	\$ 22.71	\$ 13.20
Waterloo/Wellington Average	\$ 42,474	\$ 32,346	\$ 32,346	\$ 25,232	\$ 22,198	\$ 17.03	\$ 11.81
Waterloo/Wellington Median	\$ 45,265	\$ 34,933	\$ 34,933	\$ 27,045	\$ 23,761	\$ 18.27	\$ 11.97

Summary - 2022 Development Charges Average by Location

2022 Development Charges	Residential	Multiples Dwelling 3+ bed. per unit	Apartment units >=2	Apartment units < 2 per unit	Non Residential Commercial per sq. ft.	Non Residential Industrial per sq. ft.
Bruce/Grey	\$ 20,239	\$ 14,127	\$ 12,023	\$ 11,113	\$ 9.64	\$ 9.01
Eastern	\$ 21,324	\$ 15,504	\$ 13,580	\$ 9,752	\$ 11.28	\$ 6.80
North	\$ 22,162	\$ 12,791	\$ 12,791	\$ 12,791	\$ 4.92	\$ 3.70
Southwest	\$ 22,437	\$ 15,648	\$ 13,366	\$ 9,693	\$ 7.99	\$ 6.66
Niagara	\$ 42,096	\$ 29,870	\$ 27,999	\$ 17,751	\$ 22.58	\$ 10.24
Waterloo/Wellington	\$ 42,474	\$ 32,346	\$ 25,232	\$ 22,198	\$ 17.03	\$ 11.81
Simcoe/Musk./Duff.	\$ 45,117	\$ 37,487	\$ 29,054	\$ 22,410	\$ 15.71	\$ 13.28
GTHA	\$ 103,030	\$ 83,909	\$ 64,672	\$ 44,728	\$ 53.80	\$ 25.89

As shown above, there is a significant range in the development charges by geographic location, with the average in the GTHA over double that of the other geographic locations.

Building Permit Fees

Bill 124, the *Building Code Statute Amendment Act, 2002* was given Royal assent on June 27, 2002 and subsequently amended the *Building Code Act, 1992* as it relates to imposing fees. As such, municipalities across Ontario review and update their fees to ensure compliance with the Act. With respect to establishing fees under the *Building Code Act*, Section 7 of the Act provides municipalities with general powers to impose fees through passage of a by-law. The Council of a municipality may pass by-laws:

- Requiring the payment of fees on applications for issuance of permits and for prescribing the amounts thereof
- Providing for refunds of fees under such circumstances as are prescribed

The *Building Code Statute Law Amendment Act, 2002* imposed additional requirements on municipalities in establishing fees under the Act, in that "The total amount of the fees authorized under clause (1) (c) must not exceed the anticipated reasonable cost of the principal authority to administer and enforce this Act in its area of jurisdiction."

In addition, the amendments also require municipalities to:

- Reduce fees to reflect the portion of service performed by a Registered Code Agency
- Prepare and make available to the public annual reports with respects to the fees imposed under the Act and associated costs
- Undertake a public process, including notice and public meeting requirements, when a change in the fees is proposed

O.Reg. 305/03 is the associated regulation arising from the *Building Code Statute Law Amendment Act, 2002*. The regulation provides details on the contents of the annual report and the public requirements for the imposition or change in fees. Section 11.2 of Bill 124 restricts the use of building permit revenues to recover only the "reasonable anticipated costs" of activities mandated by the *Building Code Act*.

BMA Calculations

Assessed value of a house was \$297,000 with 167 m² living space.

2022 Residential Building Permit Fees (sorted lowest to highest)

Municipality	Residential per m2 or per \$1,000 construction otherwise	Residential 167 m2 property - \$297,000 Value
Chatsworth	\$5.38	\$ 899
West Grey	\$5.38	\$ 899
Dryden	\$6.46	\$ 1,079
Southgate	\$6.46	\$ 1,079
Grey Highlands	\$7.00	\$ 1,168
North Perth	\$100 + \$7.21/m2	\$ 1,304
Kenora	\$8.07	\$ 1,348
Kincardine	\$8.61	\$ 1,438
Lambton Shores	\$9.00	\$ 1,503
Owen Sound	\$9.10	\$ 1,520
Waterloo	\$9.69	\$ 1,618
Saugeen Shores	\$9.95 Minimum fee \$145.38	\$ 1,662
Mapleton	\$325 + \$8.07/m2	\$ 1,673
Minto	\$300 + \$8.61/m2	\$ 1,738
Sarnia	\$10.50	\$ 1,754
Brock	\$11.30	\$ 1,887
Wellington North	\$260 + \$9.80/m2	\$ 1,896
Ottawa	\$11.41	\$ 1,905
Kitchener	\$11.52	\$ 1,923
Quinte West	\$11.60	\$ 1,937
Lakeshore	\$11.73	\$ 1,959
New Tecumseth	\$11.84	\$ 1,977
St. Thomas	\$11.84	\$ 1,977
Prince Edward County	\$150 + \$11.00/m2	\$ 1,987
Chatham-Kent	\$12.06	\$ 2,013
Niagara Falls	\$12.09	\$ 2,019
Brantford	\$12.27	\$ 2,049
Amherstburg	\$12.38	\$ 2,067
Georgian Bluffs	\$12.38	\$ 2,067
London	\$12.43	\$ 2,076
Ingersoll	\$2,100 + \$7.21/m2 for > 186 m2	\$ 2,100
Collingwood	\$12.59	\$ 2,103
Thunder Bay	\$13.00	\$ 2,171
Orangeville	\$13.03 Minimum fee \$150.00	\$ 2,176
Aylmer	\$ 1,500 up to 139 m2 + 25% Stabilization Reserve Charge; \$10.76 /m2 over 139 m2	\$ 2,176
Centre Wellington	\$13.13	\$ 2,193
Wellesley	\$13.13 Minimum fee \$1,607	\$ 2,193
Erin	\$9.47 Minimum fee \$2,200.00	\$ 2,200
Meaford	\$13.24 Minimum fee \$1,100.00	\$ 2,211
Kingston	\$13.30	\$ 2,221

2022 Residential Building Permit Fees (sorted lowest to highest) (cont'd)

Municipality	Residential per m2 or per \$1,000 construction otherwise	Residential 167 m2 property - \$297,000 Value
Woolwich	\$13.45	\$ 2,247
Caledon	\$13.46	\$ 2,248
Ajax	\$13.50	\$ 2,255
Springwater	\$13.67 Minimum fee \$149	\$ 2,283
Guelph-Eramosa	\$13.78	\$ 2,301
Scugog	\$14.06	\$ 2,348
Orillia	\$14.21	\$ 2,373
Hanover	\$8.00/\$1,000	\$ 2,376
Fort Erie	\$14.32	\$ 2,391
Port Colborne	\$14.32	\$ 2,391
Elliot Lake	\$2,000 up to 139 m2; \$14.32/m2 > 139 m2	\$ 2,396
Port Hope	\$2,000 per dwelling unit up to 139 m2 \$14.32/m2 > 139 m2	\$ 2,396
North Middlesex	\$2,400 + \$10.76/m2 > 186 m2 per dwelling unit	\$ 2,400
Lincoln	\$14.50	\$ 2,422
South Bruce Peninsula	\$14.53 Minimum fee \$200	\$ 2,427
Stratford	\$14.53	\$ 2,427
Grimsby	\$14.64	\$ 2,445
North Bay	\$14.64	\$ 2,445
Oshawa	\$14.66	\$ 2,448
West Lincoln	\$14.69	\$ 2,453
Pickering	\$14.70	\$ 2,455
Brockville	\$2,484 + \$8.40/m2 for over 186 m2	\$ 2,484
Clarington	\$14.89	\$ 2,487
Central Elgin	\$2,493.60 + \$11.19/m2	\$ 2,494
Niagara-on-the-Lake	\$15.18	\$ 2,535
Thorold	\$15.18	\$ 2,535
Wainfleet	\$15.38	\$ 2,568
Strathroy-Caradoc	\$2,350 1st 139 m2 + \$8.07/m2 > 139 m2	\$ 2,573
Newmarket	\$15.47	\$ 2,583
East Gwillimbury	\$15.61	\$ 2,606
Gravenhurst	\$15.61	\$ 2,606
Wilmot	\$15.82	\$ 2,642
Brampton	\$15.92	\$ 2,659
Barrie	\$15.99	\$ 2,670
The Blue Mountains	\$16.00	\$ 2,672
North Dumfries	\$16.04	\$ 2,678
Cambridge	\$16.15	\$ 2,696
Guelph	\$16.15	\$ 2,696
St. Catharines	\$16.15	\$ 2,696
Welland	\$16.15	\$ 2,696
Parry Sound	\$50 + \$9/\$1,000	\$ 2,723
Pelham	\$16.47	\$ 2,750

2022 Residential Building Permit Fees (sorted lowest to highest) (cont'd)

Municipality	Residential per m2 or per \$1,000 construction otherwise	Residential 167 m2 property - \$297,000 Value
Milton	\$16.67	\$ 2,784
Hamilton	\$16.69	\$ 2,787
Tillsonburg	\$133 + \$9/\$1,000	\$ 2,806
Haldimand	\$16.88	\$ 2,819
Tay	\$17.22	\$ 2,876
Brant	\$17.22	\$ 2,876
Aurora	\$17.40	\$ 2,906
Toronto	\$52.08 + \$17.16/m2	\$ 2,918
Whitchurch-Stouffville	\$17.55	\$ 2,930
Belleville	\$10.00/\$1,000	\$ 2,970
Huntsville	\$10.00/\$1,000	\$ 2,970
Oakville	\$17.80	\$ 2,973
Vaughan	\$18.00	\$ 3,006
Halton Hills	\$18.14 /m2, < 325 m2; \$21.22 /m2, 325 - 475 m2; \$23.17 /m2, > 475 m2;	\$ 3,029
King	\$17.00	\$ 3,035
Georgina	\$18.19	\$ 3,038
Tiny	\$3,072 + \$8.61/m2 for over 186 m2	\$ 3,072
Mississauga	\$18.44	\$ 3,079
Cornwall	\$2,501 + \$16.04/m2 for over 130 m2	\$ 3,094
Greater Sudbury	\$10.70/\$1,000	\$ 3,178
Essex	\$19.05	\$ 3,182
Middlesex Centre	\$3,185 up to 186 m2; \$10.76/m2 > 186 m2 Minimum fee \$3,035.00	\$ 3,185
Markham	\$19.26	\$ 3,216
Windsor	\$465 + \$16.68/m2	\$ 3,251
Whitby	\$19.93	\$ 3,328
Timmins	\$85 + \$11/\$1,000	\$ 3,347
Bracebridge	\$11.30/\$1,000	\$ 3,356
Burlington	\$20.19/m2 up to 300 m2;	\$ 3,372
Innisfil	\$20.24	\$ 3,380
Peterborough	\$21.85 Minimum fee \$225.00	\$ 3,649
North Grenville	\$2,516 + \$6.89/m2	\$ 3,667
Puslinch	\$21.96	\$ 3,667
Norfolk	\$75 up to \$3,000 + \$13/\$1,000 after \$3,000	\$ 3,897
Sault Ste. Marie	\$26.75	\$ 4,467
Espanola	\$18.00/\$1,000	\$ 5,346
Average		\$ 2,484
Median		\$ 2,448

2022 Building Permit Fees (sorted alphabetically)

Municipality	Retail /Mercantile per m2 (finished) or per \$1,000 construction otherwise	Industrial per m2 (finished) or per \$1,000 construction otherwise
Ajax	\$13.00	\$9.00
Amherstburg	\$16.15	\$16.15
Aurora	\$16.40	\$10.90
Aylmer	\$ 1,800 up to 232 m2 + 25% Stabilization Reserve Charge; \$7.75 /m2 over 232 m2	\$ 1,800 up to 232 m2 + 25% Stabilization Reserve Charge; \$7.75 /m2 over 232 m2
Barrie	\$19.70	\$12.29
Belleville	\$10/\$1,000	\$10/\$1,000
Bracebridge	Greater of \$11.30/\$1000 or \$16.15 /m2	Greater of \$11.30/\$1000 or \$16.15 /m2
Brampton	\$17.32	\$11.36
Brant	\$14.00/\$1,000	\$14.00/\$1,000
Brantford	\$11.84	\$8.93
Brock	\$12.37	\$10.22
Brockville	Greater of \$935 or \$8.40 /m2	Greater of \$935 or \$8.40 /m2 for first 4,645 m2; \$5.60 /m2 above 4,645 m2
Burlington	\$28.08	\$15.62/m2 up to 4,650 m2; \$10.66/m2 over 4,650 m2
Caledon	\$16.32	\$10.20 /m2 if < 600 m2; \$7.24 /m2 if > 600 m2
Cambridge	\$17.87	\$11.84
Central Elgin	\$3,861.12 plus \$11.84/m2 for buildings > 232 m2	\$3,861.12 plus \$11.84/m2 for buildings > 232 m2
Centre Wellington	\$12.81	\$9.90
Chatham-Kent	\$16.90/\$1,000	\$14.05/\$1,000
Chatsworth	\$10.00/\$1,000	\$10.00/\$1,000
Clarington	\$19.34	\$15.87
Collingwood	\$12.59	\$9.47
Cornwall	\$16.37/\$1,000	\$16.37/\$1,000 for first \$3,000,000; \$12.28/\$1,000 thereafter
Dryden	\$6.46	\$6.46
East Gwillimbury	\$11.84	\$10.23
Elliot Lake	\$4,000 up to 232 m2; \$18.84/m2 > 232 m2	\$4,000 up to 232 m2; \$18.84/m2 > 232 m2
Erin	\$8.61 Minimum fee \$750.00	\$8.61 Minimum fee \$750.00
Espanola	\$18/\$1,000	\$18/\$1,000
Essex	\$11.30	\$11.30
Fort Erie	\$16.04	\$11.95
Georgian Bluffs	\$12.38	\$12.38
Georgina	\$17.11	\$14.10
Gravenhurst	\$11.25/\$1,000	\$11.25/\$1,000
Greater Sudbury	\$108, 1st \$9,000 + \$10.70/\$1,000	\$108, 1st \$9,000 + \$10.70/\$1,000
Grey Highlands	\$10.00/\$1,000	\$10.00/\$1,000
Grimsby	\$17.65	\$13.24
Guelph	\$20.99	\$11.30
Guelph-Eramosa	\$17.87	\$10.76
Haldimand	\$20.04	\$12.04

2022 Building Permit Fees (sorted alphabetically) (cont'd)

Municipality	Retail /Mercantile per m2 (finished) or per \$1,000 construction otherwise	Industrial per m2 (finished) or per \$1,000 construction otherwise
Halton Hills	\$17.17	\$15.10 /m2, < 1,000 m2; \$12.60 /m2, 1,000 - 5,000 m2; \$10.93 /m2, 5,000 - 15,000 m2; \$9.26 /m2, > 15,000 m2;
Hamilton	\$18.29	\$12.83
Hanover	\$12.00/\$1,000	\$12.00/\$1,000
Huntsville	\$10.00/\$1,000	\$10.00/\$1,000
Ingersoll	\$4,200 + \$8.61/m2 for > 232 m2	\$3,045 + \$8.61/m2 for > 232 m2
Innisfil	\$13.85	\$9.22
Kenora	\$8.61	\$11.84
Kincardine	\$8.61	\$8.61
King	\$17.00	\$12.00
Kingston	\$17.65	\$13.80
Kitchener	\$13.24	\$7.53
Lakeshore	\$12.46/\$1,000	\$12.46/\$1,000
Lambton Shores	\$9.00	\$9.00
Lincoln	\$12.30	\$13.90
London	\$12.98	\$9.19
Mapleton	\$325 + \$7.53/m2	\$325 + \$7.53/m2
Markham	\$18.08	\$14.78
Meaford	\$11.41 Minimum fee \$1,100.00	\$7.32 Minimum fee \$1,200.00
Middlesex Centre	\$5,084 up to 325 m2; \$11.63 /m2 if 325 - 1,858 m2; \$5.81 /m2 if over 1,858 m2 Minimum fee \$4,870.00	\$5,084 up to 325 m2; \$11.63 /m2 if 325 - 1,858 m2; \$5.81 /m2 if over 1,858 m2 Minimum fee \$4,870.00
Milton	\$18.61	\$13.53
Minto	\$300 + \$8.61/m2	\$300 + \$4.84/m2
Mississauga	\$19.32	\$14.44 /m2, < 10,000 m2; \$13.86 /m2 > 10,000 m2
New Tecumseth	\$11.52	\$10.12
Newmarket	\$13.08	\$10.62
Niagara Falls	\$15.13	\$7.36
Niagara-on-the-Lake	\$19.81	\$10.01
Norfolk		
North Bay	\$11.23/\$1,000	\$11.23/\$1,000
North Dumfries	\$19.16	\$10.12
North Grenville	\$5,330 1st 600 m2 + \$6.14/m2 > 600 m2	\$4,893 1st 600 m2 + \$6.14/m2 > 600 m2
North Middlesex	\$5,475 + \$11.63 /m2 for first 1,858 m2; \$5.81 /m2 over 1,858 m2	\$5,475 + \$11.63 /m2 for first 1,858 m2; \$5.81 /m2 over 1,858 m2
North Perth	\$100 + \$6.46/m2	\$100 + \$6.46/m2
Oakville	\$26.95	\$13.10/m2 + \$6.10/m2 if < 5,000 m2; \$9.10/m2 + \$6.10/m2 if > 5,000 m2
Orangeville	\$13.03 Minimum fee \$250.00	\$8.5 Minimum fee \$250.00
Orillia	\$14.53	\$7.64
Oshawa	\$16.96	\$14.23/m2 if < 11,600 m2; \$7.11/m2 if > 11,600 m2

2022 Building Permit Fees (sorted alphabetically) (cont'd)

Municipality	Retail /Mercantile per m2 (finished) or per \$1,000 construction otherwise	Industrial per m2 (finished) or per \$1,000 construction otherwise
Ottawa	\$12.16	\$9.47
Owen Sound	\$17.00	\$11.00
Parry Sound	\$50 + \$9/\$1,000	\$50 + \$9/\$1,000
Pelham	\$20.02	\$18.73
Peterborough	\$21.43 Minimum fee \$225.00	\$21.43 Minimum fee \$225.00
Pickering	\$14.70/m2 of floor area for single storey; \$18.10/m2 of floor area for multi storey	\$11.00
Port Colborne	\$14.32	\$11.19
Port Hope	\$3,100 up to 232 m2 \$13.35/m2 > 232 m2	\$3,100 up to 232 m2 \$13.35/m2 > 232 m2
Prince Edward County	\$150 + \$12.00/m2 for single storey; \$150 + \$11.00/m2 for multi-storey	\$150 + \$6.00/m2
Puslinch	\$24.54	\$10.76
Quinte West	\$11.60	\$5.62
Sarnia	\$17.00	\$10.00
Saugeen Shores	\$10.71 Minimum fee \$145.38	\$8.09 Minimum fee \$145.38
Sault Ste. Marie	\$18.52	\$14.36/m2 if < 7,500 m2; \$11.67/m2 if > 7,500 m2
Scugog	\$14.06	\$8.59
South Bruce Peninsula	\$15.07 Minimum fee \$250	\$15.07 Minimum fee \$250
Southgate	\$10/\$1,000	\$10/\$1,000
Springwater	\$13.35 Minimum fee \$149	\$6.24 Minimum fee \$149
St. Catharines	\$17.76/m2 building < 930 m2; \$17.22/m2 building < 4,645 m2; \$16.15/m2 building over 4,645 m2	\$12.38/m2 building < 930 m2; \$11.84/m2 building < 4,645 m2; \$10.23/m2 building over 4,645 m2
St. Thomas	\$9.75/\$1,000	\$7.75/\$1,000
Stratford	\$18.84	\$11.30
Strathroy-Caradoc	\$4,770 1st 232 m2 + \$7.21/m2 > 232 m2	\$4,780 1st 232 m2 + \$7.21/m2 > 232 m2
Tay	\$11.11	\$10.11
The Blue Mountains	\$12.37	\$9.16
Thorold	\$19.48	\$12.59
Thunder Bay	\$14.00	\$12.00
Tillsonburg	\$133 + \$5/\$1,000	\$133 + \$5/\$1,000
Timmins	\$85 + \$11/\$1,000	\$85 + \$11/\$1,000
Tiny	\$3,959 + \$8.61 for buildings over 232/m2	\$3,704 + \$8.61 for buildings over 232/m2
Toronto	\$19.20	\$15.73
Vaughan	\$17.68	\$12.49
Wainfleet	\$16.46	\$11.62
Waterloo	\$11.41	\$6.67
Welland	\$21.53	\$18.30
Wellesley	\$14.75	\$8.18
Wellington North	\$260 + \$9.80/m2	\$260 + \$5.60/m2
West Grey	\$10.00/\$1,000	\$10.00/\$1,000
West Lincoln	\$17.39	\$12.50
Whitby	\$24.77	\$15.51
Whitchurch-Stouffville	\$13.99	\$12.81
Wilmot	\$16.90	\$10.23
Windsor	\$26.91	\$26.91
Woolwich	\$18.08	\$9.58

2022 Commercial Solid Waste Tipping Fees

Municipality or Region	2018 Per Tonne	2019 Per Tonne	2020 Per Tonne	2021 Per Tonne	2022 Per Tonne
Elliot Lake	\$ 60	\$ 60	\$ 60	\$ 60	\$ 60
Essex County	\$ 59	\$ 59	\$ 65	\$ 61	\$ 62
Windsor	\$ 64	\$ 64	\$ 65	\$ 65	\$ 67
London	\$ 75	\$ 75	\$ 75	\$ 75	\$ 75
Sault Ste. Marie	\$ 70	\$ 70	\$ 77	\$ 77	\$ 77
Brantford				\$ 77	\$ 79
Timmins	\$ 78	\$ 78	\$ 78	\$ 78	\$ 82
Oxford County	\$ 70	\$ 72	\$ 80	\$ 80	\$ 83
Cornwall	\$ 75	\$ 75	\$ 77	\$ 81	\$ 83
Thunder Bay	\$ 75	\$ 77	\$ 79	\$ 82	\$ 84
Stratford	\$ 78	\$ 80	\$ 81	\$ 83	\$ 86
Waterloo Region	\$ 80	\$ 82	\$ 82	\$ 85	\$ 88
Greater Sudbury	\$ 75	\$ 77	\$ 79	\$ 81	\$ 90
Guelph	\$ 80	\$ 80	\$ 86	\$ 89	\$ 94
North Perth				\$ 100	\$ 101
Chatham-Kent	\$ 51	\$ 51	\$ 95	\$ 95	\$ 102
North Bay	\$ 96	\$ 96	\$ 99	\$ 102	\$ 102
Brant	\$ 93	\$ 95	\$ 97	\$ 99	\$ 103
Dryden				\$ 110	\$ 110
Kincardine	\$ 105	\$ 105	\$ 110	\$ 110	\$ 114
Saugeen Shores				\$ 111	\$ 116
Peel Region	\$ 100	\$ 100	\$ 102	\$ 114	\$ 116
Ottawa	\$ 110	\$ 112	\$ 114	\$ 117	\$ 119
Kenora	\$ 90	\$ 90	\$ 90	\$ 90	\$ 120
Niagara Region	\$ 100	\$ 115	\$ 115	\$ 117	\$ 120
Wellington County	\$ 75	\$ 80	\$ 98	\$ 115	\$ 120
Hamilton	\$ 118	\$ 118	\$ 120	\$ 123	\$ 123
Durham Region	\$ 125	\$ 125	\$ 125	\$ 125	\$ 125
Peterborough	\$ 95	\$ 95	\$ 95	\$ 125	\$ 125
York Region	\$ 125	\$ 125	\$ 125	\$ 125	\$ 125
Norfolk	\$ 122	\$ 122	\$ 124	\$ 126	\$ 129
South Bruce Peninsula				\$ 125	\$ 130
St. Thomas	N/A	\$ 120	\$ 120	\$ 120	\$ 135
Haldimand	\$ 123	\$ 126	\$ 129	\$ 132	\$ 136
Barrie	\$ 150	\$ 150	\$ 150	\$ 153	\$ 155
Simcoe County	\$ 155	\$ 155	\$ 155	\$ 155	\$ 155
Toronto	\$ 121	\$ 127	\$ 159	\$ 161	\$ 166
Halton Region	\$ 165	\$ 165	\$ 170	\$ 170	\$ 175
Orillia	\$ 160	\$ 165	\$ 170	\$ 175	\$ 185
Muskoka	\$ 135	\$ 190	\$ 197	\$ 201	\$ 201
Grey Highlands	\$ 200	\$ 200	\$ 200	\$ 200	\$ 250
Quinte West	\$ 114	\$ 228	\$ 238	\$ 238	\$ 276
Average	\$ 101	\$ 107	\$ 112	\$ 114	\$ 120
Median	\$ 96	\$ 96	\$ 99	\$ 110	\$ 116

2022 Transit Fares

Municipality	Cash Fares			Monthly Passes		
	Adult	Student	Senior	Adult	Student	Senior
Barrie	\$ 3.25	\$ 3.25	\$ 3.00	\$ 89.00	\$ 68.25	\$ 53.00
Belleville	\$ 3.00	\$ 3.00	\$ 2.25	\$ 65.00	\$ 65.00	\$ 65.00
Bracebridge	\$ 2.50	\$ 2.00	\$ 2.00	\$ 50.00	\$ 40.00	\$ 40.00
Brampton	\$ 4.00	\$ 4.00	\$ 4.00	\$ 128.00	\$ 107.00	
Brockville	\$ 2.50	\$ 2.50	\$ 2.50	\$ 60.75	\$ 60.75	\$ 60.75
Burlington	\$ 3.50	\$ 3.50	\$ 3.50			
Chatham-Kent	\$ 2.50	\$ 2.50	\$ 2.50	\$ 75.00	\$ 60.00	\$ 60.00
Collingwood	\$ 2.00	\$ 1.50	\$ 1.50	\$ 40.00	\$ 30.00	\$ 30.00
Cornwall	\$ 3.00	\$ 3.00	\$ 3.00	\$ 66.00	\$ 54.00	\$ 47.00
Dryden	\$ 3.00	\$ 3.00	\$ 3.00			
Durham Region	\$ 4.00	\$ 4.00	\$ 2.75	\$ 117.00	\$ 93.50	\$ 46.00
Elliot Lake	\$ 2.50	\$ 2.25	\$ 2.25	\$ 62.00	\$ 52.00	\$ 52.00
Fort Erie	\$ 3.00	\$ 3.00	\$ 3.00	\$ 85.00	\$ 65.00	\$ 65.00
Greater Sudbury	\$ 3.50	\$ 3.50	\$ 3.50	\$ 88.00	\$ 75.00	\$ 56.00
Grey County	\$ 5.00	\$ 4.50	\$ 4.50			
Guelph	\$ 3.00	\$ 3.00	\$ 3.00	\$ 80.00	\$ 68.00	\$ 68.00
Hamilton	\$ 3.25	\$ 3.25	\$ 3.25	\$ 114.40	\$ 94.60	\$ 38.50
Huntsville	\$ 2.25	\$ 1.00	\$ 2.25	\$ 52.50	\$ 25.00	\$ 52.50
Kenora	\$ 2.50	\$ 2.50	\$ 2.50	\$ 50.00	\$ 50.00	\$ 50.00
Kingston	\$ 3.25	\$ 3.25	\$ 3.25	\$ 80.00	\$ 59.50	\$ 59.50
Lambton Shores	\$ 5.00	\$ 5.00	\$ 5.00	\$ 50.00	\$ 50.00	\$ 50.00
London	\$ 3.00	\$ 3.00	\$ 3.00	\$ 81.00	\$ 61.00	\$ 61.00
Milton	\$ 4.00	\$ 4.00	\$ 4.00	\$ 85.00	\$ 63.00	\$ 54.00
Mississauga	\$ 4.00	\$ 4.00	\$ 4.00	\$ 131.00	\$ 135.00	\$ 65.00
Niagara Falls	\$ 3.00	\$ 2.75	\$ 2.75	\$ 80.00	\$ 65.00	\$ 65.00
Niagara Region	\$ 6.00	\$ 5.00	\$ 5.00	\$ 160.00	\$ 130.00	\$ 130.00
North Bay	\$ 3.00	\$ 3.00	\$ 3.00	\$ 86.00	\$ 71.00	\$ 61.00
Oakville	\$ 4.00	\$ 4.00	\$ 4.00	\$ 136.50	\$ 87.20	\$ 65.40
Orangeville	\$ 2.00	\$ 1.50	\$ 1.50	\$ 55.00	\$ 45.00	\$ 45.00
Orillia	\$ 2.80	\$ 2.80	\$ 2.80	\$ 63.60	\$ 63.60	\$ 63.60
Ottawa	\$ 3.75	\$ 2.85	\$ 2.85	\$ 125.50	\$ 96.75	\$ 47.75
Owen Sound	\$ 3.00	\$ 2.50	\$ 3.00	\$ 70.00	\$ 45.00	\$ 55.00
Peterborough	\$ 2.75	\$ 2.75	\$ 2.75	\$ 66.00	\$ 60.00	\$ 45.00

2022 Transit Fares (cont'd)

Municipality	Cash Fares			Monthly Passes		
	Adult	Student	Senior	Adult	Student	Senior
Port Colborne	\$ 3.00	\$ 3.00	\$ 3.00	\$ 85.00	\$ 65.00	\$ 65.00
Port Hope	\$ 2.50	\$ 2.00	\$ 2.00	\$ 60.00	\$ 30.00	\$ 30.00
Quinte West	\$ 2.00	\$ 1.50	\$ 1.50	\$ 40.00	\$ 30.00	\$ 30.00
Sarnia	\$ 3.00	\$ 3.00	\$ 3.00	\$ 76.50	\$ 76.50	\$ 60.00
Sault Ste. Marie	\$ 3.05	\$ 3.05	\$ 3.05	\$ 70.40	\$ 30.60	\$ 60.20
St. Catharines	\$ 3.00	\$ 3.00	\$ 3.00	\$ 92.00	\$ 62.00	\$ 57.00
St. Thomas	\$ 2.75	\$ 2.75	\$ 2.75	\$ 70.00	\$ 60.00	\$ 60.00
Stratford	\$ 3.00	\$ 2.50	\$ 2.75	\$ 67.00	\$ 57.00	\$ 57.00
The Blue Mountains	\$ 2.00	\$ 1.50	\$ 1.50	\$ 40.00	\$ 30.00	\$ 30.00
Thorold	\$ 3.00	\$ 3.00	\$ 3.00	\$ 92.00	\$ 62.00	\$ 57.00
Thunder Bay	\$ 3.00	\$ 3.00	\$ 3.00	\$ 80.00	\$ 55.00	\$ 55.00
Timmins	\$ 3.25	\$ 3.00	\$ 3.00	\$ 82.00	\$ 67.00	\$ 57.00
Toronto	\$ 3.25	\$ 2.30	\$ 2.30	\$ 156.00	\$ 128.15	\$ 128.15
Waterloo Region	\$ 3.50	\$ 3.50	\$ 3.50	\$ 90.00	\$ 76.50	\$ 46.80
Welland	\$ 3.00	\$ 3.00	\$ 3.00	\$ 85.00	\$ 75.00	\$ 65.00
Windsor	\$ 3.15	\$ 3.15	\$ 3.15	\$ 101.55	\$ 70.00	\$ 51.40
York Region	\$ 4.25	\$ 4.25	\$ 4.25	\$ 154.00	\$ 118.00	\$ 65.00
Average	\$ 3.17	\$ 2.98	\$ 2.98	\$ 83.70	\$ 66.66	\$ 57.08
Median	\$ 3.00	\$ 3.00	\$ 3.00	\$ 80.00	\$ 63.00	\$ 57.00

Stormwater Utility

Most municipalities are facing increasing infrastructure backlogs, funding gaps, and increasing financial pressures in infrastructure management. These challenges have been driven by several trends over the last decade, including:

- Aging infrastructure that create large needs for capital replacement, renewal, and rehabilitation;
- Environmental and public health issues, which demand new investments for higher service levels;
- Limited ability to raise funds from property taxes, due to resistance to increases in property taxes;
- Resulting competition for resources (tax revenues), from other municipal responsibilities; and
- More rigorous regulatory and design standards for water, wastewater and storm operations.

Historically, in most Ontario municipalities stormwater management has been financed with general revenue from property taxes or water/wastewater rates. The trend experienced over the past decade in Canada is to move stormwater management to a separate utility. A separate utility funding model for stormwater management provides the following benefits, as identified in research undertaken across Canada:

- Costs are isolated from the municipality's other operations and generally allow a municipality the ability to budget programs and projects based on a realistic and dependable revenue stream;
- Dedicated or earmarked funding helps ensure that funds are available when needed;
- Costs and benefits can be more equitably distributed using a utility rate structure; and
- Applicable for use on a municipal-wide basis and across all land use types.

Stormwater Utility

There are a number of Ontario municipalities that recover stormwater management costs from a stormwater utility rate. The following provides a summary of the municipalities that have a stormwater utility rate.

Municipality	Type of Structure
Aurora	Flat monthly rates; residential and non-residential (including multi-residential)
Guelph	Flat monthly rate for residential, multi-residential/condos pay a flat rate of residential for each unit, non-residential based on the Equivalent Residential Unit (ERU). ERU is 188 m ²
Kitchener	16 flat monthly rates based on size of property and impervious area
London	Flat monthly rates for properties under 0.4 hectares; per hectare rate for larger properties
Markham	Flat residential monthly rate and cost per CVA for non-residential properties
Middlesex Centre	Flat monthly rates for properties under 0.4 hectares; per hectare rate for larger properties
Mississauga	Flat rates based on residential billing unit equivalent. There are 5 residential rates. Multi-residential and non-residential is based on the total hard surface area divided by a single ERU of 267 m ² multiplied by the stormwater rate
Newmarket	Based on the size of the property times runoff group rate. Three categories Low, Medium, High (Low – vacant properties, golf course, natural areas; Medium – residential and institutional; High – commercial, industrial and mixed use)
North Middlesex	Flat yearly rate for all residents
Orillia	Flat rates for residential properties, while all other properties on a tiered system of fees based on calculated impervious areas. ERU is 188 m ²
Ottawa	Annual stormwater service fees for urban single/semi
Port Colborne	Flat rates based on multipliers from single family detached base charge
St. Thomas	Flat monthly rates for all properties except ICI which is on a per hectare basis greater than 1,800 m ²
Vaughan	3 flat residential rates – Low, Medium, High; Agricultural/Vacant rate and 4 Non-Residential rates based on acreage
Waterloo	12 flat monthly rates – Low, Medium and High for Residential, Multi-Residential, Institutional, Industrial/Commercial
Whitchurch-Stouffville	Annual rate for each residential property serviced by municipal water and sanitary sewer services

Stormwater Utility - Residential Comparison

The following reflects the annual residential cost of stormwater for a residential medium density home in 2022.

	2022 Annual Storm Residential Medium
Whitchurch-Stouffville	\$ 34
Vaughan	\$ 36
Newmarket	\$ 51
Markham	\$ 52
Orillia	\$ 59
North Middlesex	\$ 68
Guelph	\$ 84
Mississauga	\$ 113
Port Colborne	\$ 127
Aurora	\$ 140
St. Thomas	\$ 140
Ottawa	\$ 167
Waterloo	\$ 172
Middlesex Centre	\$ 188
Kitchener	\$ 208
London	\$ 216
Average	\$ 116

Tax Policies



Tax Policies

The relative tax burden in each class of property will be impacted by the type of tax policies implemented in each municipality. As such, an analysis of the 2022 tax policies that impact the relative tax position was completed and has been summarized to include the following:

- *Comparison of Tax Ratios*
- *Delegation*
- *Summary of Optional Classes*

Comparison of Tax Ratios

Tax ratios reflect how a property class' tax rate compares to the residential rate. Changes in tax ratios affect the relative tax burden between classes of properties. Tax ratios can be used to prevent large shifts of the tax burden caused by relative changes in assessment among property classes as well as to lower the tax rates on a particular class or classes.

Delegation

The Municipal Act allows upper-tier municipalities to delegate the responsibility of setting tax ratios to its lower-tier municipalities, rather than setting region-wide tax rates for the upper-tier's share of the property tax burden. Upper-tier municipalities that choose to delegate this authority must develop an apportionment methodology to determine the amount of the upper-tier levy that each of the lower-tier municipalities would be required to raise. Delegation requires unanimous lower-tier agreement as well as approval from the Minister of Finance.

The Region of Peel has delegated its authority to set tax ratios to its lower-tier municipalities since 1998. It is currently the only upper-tier municipality in Ontario delegating its authority to its lower-tier municipalities.

Summary of Optional Classes

In addition to the core property classes, the Minister of Finance established eight additional optional classes in the Assessment Act. The advantage of creating an optional class is that it provides additional flexibility to tax properties within these classes at a different rate compared to the broader class. Municipalities have the option of establishing any of the optional property classes allowed in the legislation. Optional Classes include:

- New Multi-Residential
- Office Buildings
- Shopping Centres
- Parking Lots
- Large Industrial

Provincial Ranges of Fairness

The "Range of Fairness" represent what the Province determines is a fair level of taxation for various types of properties relative to the tax burden on the residential class. These ranges ensure that taxes are not shifted onto properties that are already subject to high/low tax rates. Municipalities can leave their tax ratios at their current level or elect to move towards the ranges of fairness. The following table summarizes the Provincially Legislated Ranges of Fairness:

	Range of Fairness
Residential	1.00
Multi-Residential	1.00-1.10
New Multi-Residential	1.00-1.10
Commercial	0.60-1.10
Industrial	0.60-1.10
Pipelines	0.60-0.70
Farmlands	0-0.25
Managed Forests	0.25

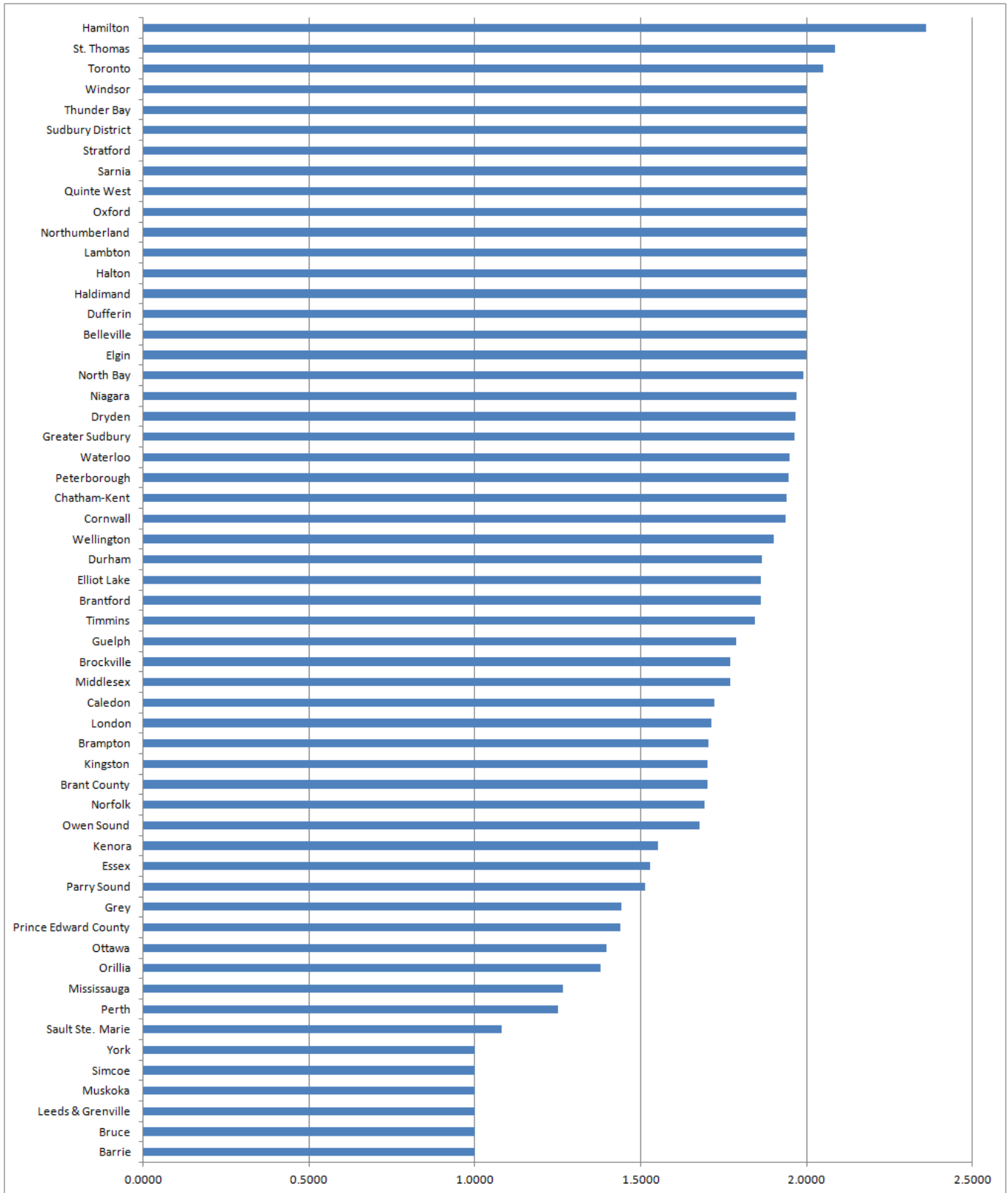
2022 Tax Ratios

Municipality	Multi-Residential	Commercial Residual	Industrial Residual
Barrie	1.0000	1.4331	1.5163
Belleville	2.0000	1.9191	2.4000
Brampton	1.7050	1.2971	1.4700
Brant County	1.7000	1.9000	2.5500
Brantford	1.8628	1.7457	2.2482
Brockville	1.7700	1.9482	2.6131
Bruce	1.0000	1.2331	1.7477
Caledon	1.7223	1.3475	1.5910
Chatham-Kent	1.9404	1.9404	2.0350
Cornwall	1.9355	1.9407	2.6300
Dryden	1.9659	1.8587	1.4849
Dufferin	2.0000	1.2200	2.1984
Durham	1.8665	1.4500	2.0235
Elgin	1.9999	1.6376	2.2251
Elliot Lake	1.8630	1.4750	1.4750
Essex	1.5277	1.0820	1.9425
Greater Sudbury	1.9650	1.9120	3.5905
Grey	1.4412	1.2969	1.8310
Guelph	1.7863	1.8400	2.2048
Haldimand	2.0000	1.6929	2.3274
Halton	2.0000	1.4565	2.0907
Hamilton	2.3594	1.9800	3.1985
Kenora	1.5511	2.1039	2.1972
Kingston	1.7000	1.9800	2.6300
Lambton	2.0000	1.6271	2.0476
Leeds & Grenville	1.0000	1.3464	1.8114
London	1.7119	1.9100	1.9100
Middlesex	1.7697	1.1449	1.7451
Mississauga	1.2656	1.5170	1.6150
Muskoka	1.0000	1.1000	1.1000
Niagara	1.9700	1.7349	2.6300
Norfolk	1.6929	1.6929	1.6929

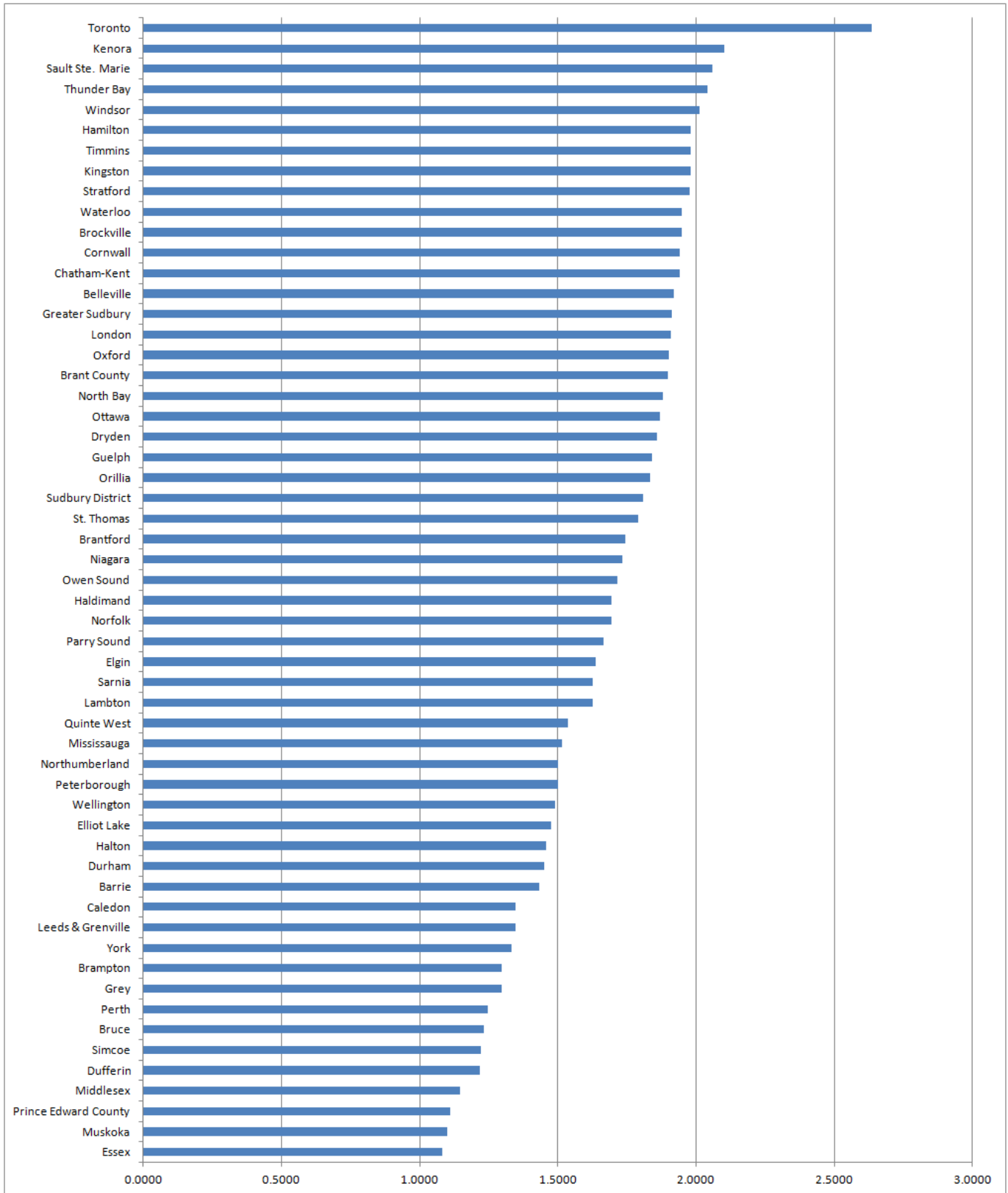
2022 Tax Ratios (cont'd)

Municipality	Multi-Residential	Commercial Residual	Industrial Residual
North Bay	1.9900	1.8800	1.4000
Northumberland	2.0000	1.5000	2.1000
Orillia	1.3780	1.8330	1.8420
Ottawa	1.3961	1.8692	2.5408
Owen Sound	1.6779	1.7154	1.8310
Oxford	2.0000	1.9018	2.6300
Parry Sound	1.5145	1.6646	1.5162
Perth	1.2500	1.2469	1.9692
Peterborough	1.9472	1.5000	1.5000
Prince Edward County	1.4402	1.1125	1.3895
Quinte West	2.0000	1.5385	2.4460
Sarnia	2.0000	1.6271	2.0476
Sault Ste. Marie	1.0820	2.0582	4.4267
Simcoe	1.0000	1.2223	1.1925
St. Thomas	2.0870	1.7926	2.2546
Stratford	2.0000	1.9759	2.6380
Sudbury District	2.0000	1.8087	2.3171
Thunder Bay	2.0000	2.0420	2.3708
Timmins	1.8452	1.9800	2.5000
Toronto	2.0499	2.6374	2.5857
Waterloo	1.9500	1.9500	1.9500
Wellington	1.9000	1.4910	2.4000
Windsor	2.0000	2.0140	2.3158
York	1.0000	1.3321	1.6432
Average	1.7246	1.6689	2.1175
Median	1.8629	1.7042	2.0691
Minimum	1.0000	1.0820	1.1000
Maximum	2.3594	2.6374	4.4267

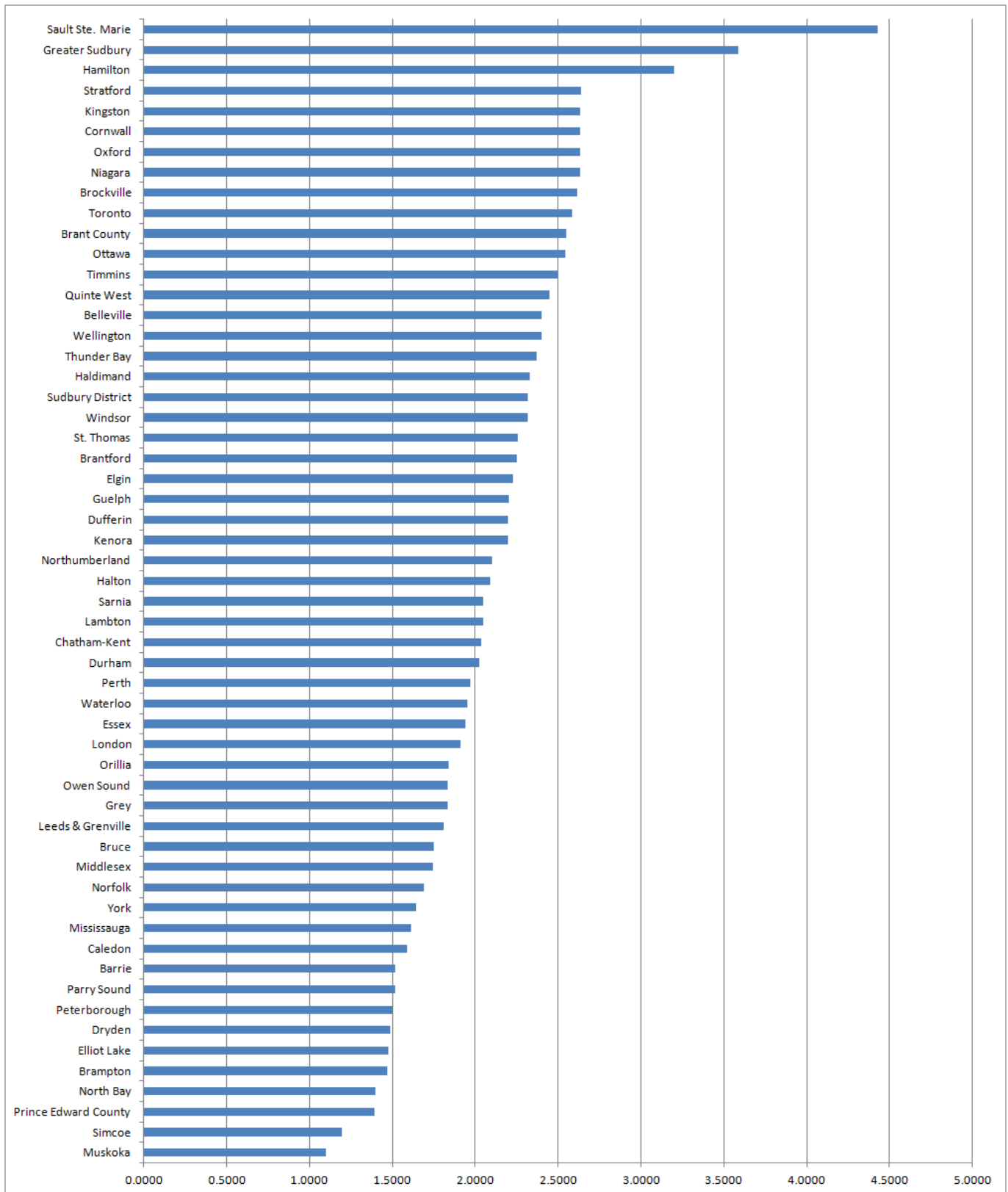
Multi-Residential Tax Ratios



Commercial (residual) Tax Ratios



Industrial (residual) Tax Ratios



New Multi-Residential Property Class

Municipality	Multi-Residential	New Multi-Residential
Belleville	2.0000	1.0000
Brampton	1.7050	1.0000
Brantford	1.8628	1.1000
Brockville	1.7700	1.0000
Caledon	1.7223	1.0000
Chatham-Kent	1.9404	1.1000
Cornwall	1.9355	1.0000
Dryden	1.9659	1.1000
Dufferin	2.0000	1.1000
Durham	1.8665	1.1000
Elgin	1.9999	1.0000
Essex	1.5277	1.1000
Greater Sudbury	1.9650	1.0000
Grey	1.4412	1.0000
Guelph	1.7863	1.0000
Haldimand	2.0000	1.0000
Halton	2.0000	1.0000
Hamilton	2.3594	1.0000
Kenora	1.5511	1.1000
Kingston	1.7000	1.0000
Lambton	2.0000	1.0000
London	1.7119	1.0000
Middlesex	1.7697	1.0000
Mississauga	1.2656	1.0000
Niagara	1.9700	1.0000
Norfolk	1.6929	1.6929
North Bay	1.9900	1.0000
Northumberland	2.0000	1.0000
Orillia	1.3780	1.1000
Ottawa	1.3961	1.0000
Owen Sound	1.6779	1.0000
Oxford	2.0000	1.0000
Parry Sound	1.5145	1.0000
Perth	1.2500	1.0000
Peterborough	1.9472	1.0000
Prince Edward County	1.4402	1.0000
Quinte West	2.0000	1.1000
Sarnia	2.0000	1.0000
St. Thomas	2.0870	1.1000
Stratford	2.0000	1.0000
Sudbury District	2.0000	1.0000
Thunder Bay	2.0000	1.0000
Timmins	1.8452	1.0000
Toronto	2.0499	1.0000
Waterloo	1.9500	1.0000
Wellington	1.9000	1.1000
Windsor	2.0000	1.0000

Farmland Ratios where reductions have been implemented

Municipality	Farmland Ratio
Brant County	0.2400
Caledon	0.1708
Chatham-Kent	0.2300
Dufferin	0.2200
Durham	0.2000
Elgin	0.2300
Greater Sudbury	0.2000
Grey	0.2180
Halton	0.2000
Hamilton	0.1767
Kingston	0.2000
Lambton	0.2260
London	0.1028
Norfolk	0.2300
North Bay	0.1500
Ottawa	0.2000
Oxford	0.2177
Sarnia	0.2260

Large Industrial Class

Municipality	Industrial - Residual	Industrial - Large
Dryden	1.4849	5.7381
Elgin	2.2251	2.8318
Essex	1.9425	2.6861
Greater Sudbury	3.5905	4.1678
Hamilton	3.1985	3.7506
Kenora	2.1972	2.8580
Lambton	2.0476	3.0035
Leeds & Grenville	1.8114	2.8035
Ottawa	2.5408	2.1819
Quinte West	2.4460	2.6147
Sarnia	2.0476	3.0035
Sault Ste. Marie	4.4267	7.8619
St. Thomas	2.2546	2.7093
Sudbury District	2.3171	8.1919
Thunder Bay	2.3708	2.8500
Windsor	2.3158	2.9328

Optional Commercial Classes

Municipality	Commercial -			
	Commercial - Residual	Office Building	Commercial - Parking Lot	Commercial - Shopping
Chatham-Kent	1.9404	1.5638	1.2985	2.2397
Essex	1.0820	1.0820	0.5825	1.0820
Kenora	2.1039	2.5425	1.7295	2.9891
Lambton	1.6271	1.5358	1.0912	2.0835
Ottawa	1.8692	2.3196	1.2617	1.5044
Sarnia	1.6271	1.5358	1.0912	2.0835
Sault Ste. Marie	2.0582	2.8613	1.5217	2.1849
Sudbury District	1.8087	1.8087	1.8087	2.6087

Comparison of Relative Taxes



Comparison of Relative Taxes

The purpose of this section of the report is to undertake "like" property comparisons across each municipality and across various property types. In total, 12 property types were defined based on those property types that were of most interest to the participating municipalities and that represented all potential optional classes. The Residential, Multi-Residential, Commercial, and Industrial classes are represented in the study.

The relative taxes are calculated by taking current value assessment of the sample properties in this section of the report and applying the total property tax rates for each classification of property. This uses the current reassessment based on property values as of January 1, 2016, and the phase-in cycle applies to the 2022 taxation years in this report.

As part of the Ontario Government's Budget on March 24, 2020, the Minister of Finance announced the Province's decision to once again postpone a province-wide property assessment update due to the COVID pandemic.

Property assessments for the 2022 property tax year will continue to be based on January 1, 2016 current values. This means properties' assessments remain the same as it was for the 2021 tax year, unless there have been changes to properties, for example:

- A change to a property including an addition, new construction, or renovation
- A structure on a property that was assessed for the first time
- A change to a property's classification
- A property no longer qualifies as farmland, conservation land or managed forests
- All or part of a property no longer qualifies to be tax exempt

Current Value Assessment is defined as the amount of money a property would realize if sold at arm's length (by a willing seller to a willing buyer with no relationship to each other). To calculate a property's assessed value, MPAC analyzes market information from similar types of property in the vicinity.

While all properties are evaluated using current value assessment, there are three methods used for this analysis:

- the selling price of a property (residential)
- the rental income a property generates (office building)
- the cost to replace a property (industrial)

Each method takes into consideration the location of a property, the size and quality of any buildings and features which might enhance or reduce a property's value.

Comparison of Relative Taxes

In order to calculate the relative tax burden of "like" properties, every effort was made to select a sample of properties within each municipality for each property to hold constant those factors deemed to be most critical in determining a property's assessed value using property descriptions as outlined on the next page. However, given the number of factors used to calculate the assessed value for each property, and the inability to quantify each of these factors, the results should be used to provide the reader with **overall trends** rather than exact differences in relative tax burdens between municipalities. By selecting multiple property types within each taxing class (Residential, Multi-Residential, Commercial, and Industrial), and by selecting multiple properties from within each municipality and property subtype, where available, the likelihood of anomalies in the database has been reduced. However, it is recommended that focus should be on the trends rather than the absolutes.

There are many reasons for differences in relative tax burdens across municipalities and across property classes. These include, but are not limited, to the following:

- The values of like properties vary significantly across municipalities
- The tax burden on the different property classes within a municipality varies based on the tax ratios
- The use of optional property classes
- Non-uniform education tax rates in the non-residential classes
- The level of service provided and the associated costs of providing these services
- Access to other sources of revenues such as dividends from hydro utilities, gaming and casino revenues, user fees, etc.

Notes

Urban rates were used in each municipality where there is area rating. The City of Toronto, due to the size and current value assessment differentials across the City, has been divided into four areas: North, South, East and West. For some property types, municipalities are not represented due to the lack of comparable properties available or a decision by the municipality not to include a particular category in the analysis.

Description of Comparable Properties Used in the Analysis

- ***Residential - Single Family Detached Home*** - A detached three-bedroom single storey home with 1.5 bathrooms and a one car garage. Total area of the house is approximately 1,200 sq.ft. and the property is situated on a lot that is approximately 5,500 sq.ft. In smaller more rural municipalities it was sometimes necessary to use larger lot sizes. Comparison of taxes on a per household basis.
- ***Residential - 2 Storey*** - A two storey, three bedroom home with 2.5 bathrooms, two car garage. Total area of the house is approximately 2,000 sq.ft. on a lot approximately 4,000-5,000 sq.ft. Comparison of taxes on a per household basis.
- ***Residential - Senior Executive*** - A two-storey, four of five bedroom home with three bathrooms, main floor family room plus atrium or library. A full unfinished basement and an attached two car garage. The house is approximately 3,000 sq.ft., with an approximate lot size of 6,700 sq.ft. Comparison of taxes on a per household basis.
- ***Multi-Residential - Walk-up Apartment*** - Multi-residential, more than six self-contained units but does not include row housing. Typically this type of property is older construction, two to four storeys high. Comparison of taxes on a per unit basis.
- ***Multi-Residential - Mid/High-Rise Apartment*** - Multi-residential, more than six self-contained units and four+ storeys but does not include row housing. Comparison of taxes on a per unit basis.
- ***Commercial - Neighbourhood Shopping Centre*** - A neighbourhood shopping centre is typically the smallest type of center comprised of retail tenants that cater to everyday needs such as drugstores, convenience stores and hardware stores. Size varies from 4,000 to 100,000 sq.ft. Comparison of taxes on a per square foot of floor area.
- ***Commercial - Office Building Class*** - Selection was focused on buildings in prime locations within the municipality. Comparison of taxes on a per square foot of gross leasable area basis.
- ***Commercial - Hotel*** - Typically over 100 rooms. Comparison of taxes on a per suite basis.
- ***Commercial - Motel*** - Typically newer construction, franchised. Comparison of taxes on a per suite basis.
- ***Industrial - Vacant Land*** - Selection of properties were based on serviced land under 5 acres. Comparison of taxes on a per acre basis.
- ***Industrial - Large Industrial*** - Greater than 125,000 sq.ft. Comparison of taxes on a per square foot of floor area basis.
- ***Industrial - Standard Industrial*** - Under 125,000 sq.ft. in size typically characterized by newer construction and flexible design. Comparison of taxes on a per square foot of floor area basis.

2022 Total Property Tax Rates (Lower Tier, Upper Tier and Education)

2022 Total Property Tax Rates (Lower Tier, Upper Tier & Education - sorted alphabetically)

	Resid.	Multi Resid.	Comm. Residual	Comm. Office	Comm. Parking	Comm. Shopping	Ind. Residual	Ind. Large
Ajax	1.1164%	1.9513%	2.2770%	2.2770%	2.2770%	2.2770%	2.8295%	2.8295%
Amherstburg	1.6856%	2.4944%	2.5384%	2.5384%	1.5262%	2.5384%	3.8571%	4.2265%
Aurora	0.7801%	0.7801%	1.7153%	1.7153%	1.7153%	1.7153%	1.9104%	1.9104%
Aylmer	1.6507%	3.1483%	3.3327%	3.3327%	3.3327%	3.3327%	4.2126%	5.1213%
Barrie	1.2548%	1.2548%	2.4591%	2.4591%	2.4591%	2.4591%	2.5507%	2.5507%
Belleville	1.6982%	3.2434%	3.8455%	3.8455%	3.8455%	3.8455%	4.5885%	4.5885%
Bracebridge	1.3032%	1.3032%	1.9462%	1.9462%	1.9462%	1.9462%	2.0649%	2.0649%
Brampton	0.9808%	1.5644%	1.9537%	1.9537%	1.9537%	1.9537%	2.0968%	2.0968%
Brant	1.0086%	1.6075%	2.5056%	2.5056%	2.5056%	2.5056%	3.0617%	3.0617%
Brantford	1.3577%	2.3972%	2.9831%	2.9831%	2.9831%	2.9831%	3.5885%	3.5885%
Brock	1.2325%	2.1679%	2.4453%	2.4453%	2.4453%	2.4453%	3.0644%	3.0644%
Brockville	1.4853%	2.5112%	3.4757%	3.4757%	3.4757%	3.4757%	4.3615%	4.3615%
Burlington	0.8018%	1.4505%	1.7155%	1.7155%	1.7155%	1.7155%	2.2364%	2.2364%
Caledon	0.8212%	1.3038%	1.7804%	1.7804%	1.7804%	1.7804%	1.9431%	1.9431%
Cambridge	1.2326%	2.2582%	2.9852%	2.9852%	2.9852%	2.9852%	2.9852%	2.9852%
Central Elgin	1.6244%	3.0957%	3.2896%	3.2896%	3.2896%	3.2896%	4.1540%	5.0467%
Centre Wellington	1.1233%	1.9965%	2.3267%	2.3267%	2.3267%	2.3267%	3.2087%	3.2087%
Chatham-Kent	1.9221%	3.5858%	4.3128%	3.6466%	3.1772%	4.8423%	4.4802%	4.4802%
Chatsworth	1.2468%	1.7294%	2.2986%	2.2986%	2.2986%	2.2986%	2.8828%	2.8828%
Clarington	1.1746%	2.0597%	2.3613%	2.3613%	2.3613%	2.3613%	2.9471%	2.9471%
Collingwood	1.1561%	1.1561%	2.1061%	2.1061%	2.1061%	2.1061%	2.0762%	2.0762%
Cornwall	1.7183%	3.1827%	3.9178%	3.9178%	3.9178%	3.9178%	4.9968%	4.9968%
Dryden	1.7690%	3.3298%	3.8836%	3.8836%	3.8836%	3.8836%	3.2735%	10.1292%
East Gwillimbury	0.7947%	0.7947%	1.7347%	1.7347%	1.7347%	1.7347%	1.9344%	1.9344%
Elliot Lake	2.2168%	3.9978%	3.9240%	3.9240%	3.9240%	3.9240%	3.9240%	3.9240%
Erin	1.0975%	1.9476%	2.2883%	2.2883%	2.2883%	2.2883%	3.1469%	3.1469%
Espanola	1.6658%	3.1785%	3.6161%	3.6161%	3.6161%	4.8263%	4.3852%	13.2724%
Essex	1.6110%	2.3803%	2.6283%	2.5410%	1.5255%	2.5410%	3.7261%	4.5792%
Fort Erie	1.5255%	2.8568%	3.2612%	3.2612%	3.2612%	3.2612%	4.4897%	4.4897%
Georgian Bluffs	1.1245%	1.5531%	2.1399%	2.1399%	2.1399%	2.1399%	2.6587%	2.6587%
Georgina	1.0197%	1.0197%	2.0346%	2.0346%	2.0346%	2.0346%	2.3042%	2.3042%
Gravenhurst	1.2621%	1.2621%	1.9011%	1.9011%	1.9011%	1.9011%	2.0197%	2.0197%
Greater Sudbury	1.5903%	2.9773%	3.6281%	3.6281%	3.6281%	3.6281%	5.9784%	6.7982%
Grey Highlands	1.1716%	1.6211%	2.2011%	2.2011%	2.2011%	2.2011%	2.7451%	2.7451%
Grimsby	1.2178%	2.2506%	2.7273%	2.7273%	2.7273%	2.7273%	3.6804%	3.6804%
Guelph	1.1837%	1.9942%	2.7765%	2.7765%	2.7765%	2.7765%	3.1525%	3.1525%
Guelph-Eramosa	1.0582%	1.8729%	2.2297%	2.2297%	2.2297%	2.2297%	3.0525%	3.0525%
Haldimand	1.2246%	2.2962%	2.6941%	2.6941%	2.6941%	2.6941%	3.3740%	3.3740%
Halton Hills	0.8183%	1.4836%	1.7396%	1.7396%	1.7396%	1.7396%	2.2709%	2.2709%
Hamilton	1.2452%	2.7301%	3.0427%	3.0427%	3.0427%	3.0427%	4.3736%	4.9766%

2022 Total Property Tax Rates (Lower Tier, Upper Tier & Education) (cont'd)

		Multi	Comm.	Comm.	Comm.	Comm.	Ind.	Ind.
	Resid.	Resid.	Residual	Office	Parking	Shopping	Residual	Large
Hanover	1.4360%	2.0021%	2.5440%	2.5440%	2.5440%	2.5440%	3.2292%	3.2292%
Huntsville	1.1994%	1.1994%	1.8321%	1.8321%	1.8321%	1.8321%	1.9508%	1.9508%
Ingersoll	1.4668%	2.7806%	3.3786%	3.3786%	3.3786%	3.3786%	4.3353%	4.3353%
Innisfil	1.0208%	1.0208%	1.9407%	1.9407%	1.9407%	1.9407%	1.9148%	1.9148%
Kenora	1.4011%	2.0889%	3.4782%	4.0198%	3.0158%	4.5714%	3.6225%	4.4472%
Kincardine	1.3638%	1.3638%	2.3730%	2.3730%	2.3730%	2.3730%	2.9961%	2.9961%
King	0.8006%	0.8006%	1.7427%	1.7427%	1.7427%	1.7427%	1.9442%	1.9442%
Kingston	1.3994%	2.2475%	3.3195%	3.3195%	3.3195%	3.3195%	4.1203%	4.1203%
Kitchener	1.1411%	2.0798%	2.8068%	2.8068%	2.8068%	2.8068%	2.8068%	2.8068%
Lakeshore	1.2898%	1.8897%	2.1101%	2.1101%	1.2957%	2.1101%	3.0883%	3.9336%
Lambton Shores	1.1115%	2.0700%	2.4396%	2.3521%	1.7252%	2.8771%	2.8426%	3.7589%
Lincoln	1.2695%	2.3525%	2.8170%	2.8170%	2.8170%	2.8170%	3.8164%	3.8164%
London	1.4223%	2.3259%	3.3044%	3.3044%	3.3044%	3.3044%	3.3044%	3.3044%
Mapleton	1.2613%	2.2588%	2.5325%	2.5325%	2.5325%	2.5325%	3.5400%	3.5400%
Markham	0.6450%	0.6450%	1.5354%	1.5354%	1.5354%	1.5354%	1.6885%	1.6885%
Meaford	1.3879%	1.9327%	2.4815%	2.4815%	2.4815%	2.4815%	3.1411%	3.1411%
Middlesex Centre	1.1810%	1.9723%	2.0570%	2.0570%	2.0570%	2.0570%	2.6740%	2.6740%
Milton	0.7035%	1.2539%	1.5723%	1.5723%	1.5723%	1.5723%	2.0308%	2.0308%
Minto	1.3440%	2.4159%	2.6558%	2.6558%	2.6558%	2.6558%	3.7384%	3.7384%
Mississauga	0.8297%	1.0095%	1.9066%	1.9066%	1.9066%	1.9066%	1.9729%	1.9729%
New Tecumseth	0.9606%	0.9606%	1.8671%	1.8671%	1.8671%	1.8671%	1.8431%	1.8431%
Newmarket	0.8106%	0.8106%	1.7560%	1.7560%	1.7560%	1.7560%	1.9606%	1.9606%
Niagara Falls	1.3460%	2.5032%	2.9498%	2.9498%	2.9498%	2.9498%	4.0176%	4.0176%
Niagara-on-the-Lake	0.9843%	1.7906%	2.3221%	2.3221%	2.3221%	2.3221%	3.0662%	3.0662%
Norfolk	1.3429%	2.1673%	2.8943%	2.8943%	2.8943%	2.8943%	2.8943%	2.8943%
North Bay	1.6191%	3.0706%	3.6363%	3.6363%	3.6363%	3.6363%	2.9326%	2.9326%
North Dumfries	0.9311%	1.6703%	2.3973%	2.3973%	2.3973%	2.3973%	2.3973%	2.3973%
North Grenville	1.1359%	1.1359%	2.2034%	2.2034%	2.2034%	2.2034%	2.6604%	2.6604%
North Middlesex	1.3592%	2.2876%	2.2610%	2.2610%	2.2610%	2.2610%	2.9850%	2.9850%
North Perth	1.2145%	1.2199%	2.2036%	2.2036%	2.2036%	2.2036%	2.9703%	2.9703%
Oakville	0.7323%	1.3116%	1.6143%	1.6143%	1.6143%	1.6143%	2.0912%	2.0912%
Orangeville	1.3530%	2.5531%	2.3441%	2.3441%	2.3441%	2.3441%	3.5182%	3.5182%
Orillia	1.4228%	1.9028%	3.2076%	3.2076%	3.2076%	3.2076%	3.2190%	3.2190%
Oshawa	1.3256%	2.3417%	2.5803%	2.5803%	2.5803%	2.5803%	3.2528%	3.2528%
Ottawa	1.1446%	1.5373%	2.7408%	3.1891%	1.8056%	2.2735%	3.4011%	3.0450%
Owen Sound	1.8135%	2.9392%	3.7285%	3.7285%	3.7285%	3.7285%	3.9204%	3.9204%
Parry Sound	1.6162%	2.3690%	3.2879%	3.2879%	3.2879%	3.2879%	2.8688%	2.8688%
Pelham	1.3615%	2.5337%	2.9766%	2.9766%	2.9766%	2.9766%	4.0583%	4.0583%
Peterborough	1.4914%	2.7592%	2.8877%	2.8877%	2.8877%	2.8877%	2.8877%	2.8877%
Pickering	1.1012%	1.9228%	2.2549%	2.2549%	2.2549%	2.2549%	2.7987%	2.7987%

2022 Total Property Tax Rates (Lower Tier, Upper Tier & Education) (cont'd)

	Multi	Comm.	Comm.	Comm.	Comm.	Ind.	Ind.	
	Resid.	Resid.	Residual	Office	Parking	Shopping	Residual	Large
Port Colborne	1.8329%	3.4624%	3.7945%	3.7945%	3.7945%	3.7945%	5.2982%	5.2982%
Port Hope	1.6261%	3.0993%	3.0897%	3.0897%	3.0897%	3.0897%	3.9736%	3.9736%
Prince Edward County	1.0962%	1.5114%	1.7554%	1.7554%	1.7554%	1.7554%	2.1906%	2.1906%
Puslinch	0.9649%	1.6956%	2.0906%	2.0906%	2.0906%	2.0906%	2.8286%	2.8286%
Quinte West	1.4273%	2.7016%	2.8405%	2.8405%	2.8405%	2.8405%	3.9969%	4.2119%
Sarnia	1.5564%	2.9599%	3.1635%	3.0354%	2.4114%	3.8041%	3.7536%	5.0952%
Saugeen Shores	1.2473%	1.2473%	2.2294%	2.2294%	2.2294%	2.2294%	2.7925%	2.7925%
Sault Ste. Marie	1.6486%	1.7712%	3.8975%	5.0748%	3.1109%	4.0833%	7.3698%	12.4061%
Scugog	1.1162%	1.9509%	2.2767%	2.2767%	2.2767%	2.2767%	2.8291%	2.8291%
South Bruce Peninsula	1.1660%	1.1660%	2.1291%	2.1291%	2.1291%	2.1291%	2.6503%	2.6503%
Southgate	1.3464%	1.8729%	2.4277%	2.4277%	2.4277%	2.4277%	3.0651%	3.0651%
Springwater	0.8406%	0.8406%	1.7205%	1.7205%	1.7205%	1.7205%	1.7000%	1.7000%
St. Catharines	1.4939%	2.7946%	3.2064%	3.2064%	3.2064%	3.2064%	4.4067%	4.4067%
St. Thomas	1.5878%	3.0752%	3.4520%	3.4520%	3.4520%	3.4520%	4.1149%	4.7673%
Stratford	1.4354%	2.7177%	3.4139%	3.4139%	3.4139%	3.4139%	4.1398%	4.1398%
Strathroy-Caradoc	1.2654%	2.1216%	2.1536%	2.1536%	2.1536%	2.1536%	2.8213%	2.8213%
Tay	1.0970%	1.0970%	2.0339%	2.0339%	2.0339%	2.0339%	2.0058%	2.0058%
The Blue Mountains	0.9057%	1.2379%	1.8562%	1.8562%	1.8562%	1.8562%	2.2583%	2.2583%
Thorold	1.4638%	2.7353%	3.1541%	3.1541%	3.1541%	3.1541%	4.3274%	4.3274%
Thunder Bay	1.6341%	3.1152%	3.8590%	3.8590%	3.8590%	3.8590%	4.3915%	5.1011%
Tillsonburg	1.3699%	2.5867%	3.1942%	3.1942%	3.1942%	3.1942%	4.0804%	4.0804%
Timmins	1.8888%	3.3559%	4.3168%	4.3168%	4.3168%	4.3168%	5.2195%	5.2195%
Tiny	0.7610%	0.7610%	1.6232%	1.6232%	1.6232%	1.6232%	1.6051%	1.6051%
Toronto	0.6319%	1.0934%	2.1220%	2.1220%	2.1220%	2.1220%	2.0847%	2.0847%
Vaughan	0.6828%	0.6828%	1.5857%	1.5857%	1.5857%	1.5857%	1.7505%	1.7505%
Wainfleet	1.5636%	2.9318%	3.3272%	3.3272%	3.3272%	3.3272%	4.5898%	4.5898%
Waterloo	1.1318%	2.0616%	2.7886%	2.7886%	2.7886%	2.7886%	2.7886%	2.7886%
Welland	1.6636%	3.1288%	3.5007%	3.5007%	3.5007%	3.5007%	4.8528%	4.8528%
Wellesley	0.9809%	1.7674%	2.4944%	2.4944%	2.4944%	2.4944%	2.4944%	2.4944%
Wellington North	1.2761%	2.2869%	2.5545%	2.5545%	2.5545%	2.5545%	3.5754%	3.5754%
West Grey	1.2178%	1.6876%	2.2609%	2.2609%	2.2609%	2.2609%	2.8296%	2.8296%
West Lincoln	1.2054%	2.2262%	2.7058%	2.7058%	2.7058%	2.7058%	3.6478%	3.6478%
Whitby	1.1471%	2.0084%	2.3214%	2.3214%	2.3214%	2.3214%	2.8915%	2.8915%
Whitchurch-Stouffville	0.7440%	0.7440%	1.6673%	1.6673%	1.6673%	1.6673%	1.8512%	1.8512%
Wilmot	0.9493%	1.7058%	2.4328%	2.4328%	2.4328%	2.4328%	2.4328%	2.4328%
Windsor	1.8538%	3.5545%	4.3053%	4.3053%	2.5513%	4.3053%	4.8186%	5.8679%
Woolwich	0.9245%	1.6574%	2.3844%	2.3844%	2.3844%	2.3844%	2.3844%	2.3844%
Average	1.2603%	2.0402%	2.6333%	2.6435%	2.5523%	2.6635%	3.1957%	3.4643%
Median	1.2468%	2.0021%	2.4815%	2.4815%	2.4277%	2.4815%	3.0525%	3.0525%
Minimum	0.6319%	0.6450%	1.5354%	1.5354%	1.2957%	1.5354%	1.6051%	1.6051%
Maximum	2.2168%	3.9978%	4.3168%	5.0748%	4.3168%	4.8423%	7.3698%	13.2724%

2022 Education Tax Rates



2022 Education Rates (sorted alphabetically)

Municipality	Multi	Comm.	Comm.	Comm.	Comm.	Ind.	Ind.	
	Resid.	Resid.	Residual	Office	Parking	Shopping	Residual	Large
Ajax	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Amherstburg	0.1530%	0.1530%	0.8800%	0.8800%	0.6335%	0.8800%	0.8800%	0.8800%
Aurora	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Aylmer	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Barrie	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Belleville	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Bracebridge	0.1530%	0.1530%	0.6810%	0.6810%	0.6810%	0.6810%	0.7997%	0.7997%
Brampton	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Brant	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Brantford	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Brock	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Brockville	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Burlington	0.1530%	0.1530%	0.7706%	0.7706%	0.7706%	0.7706%	0.8800%	0.8800%
Caledon	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Cambridge	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Central Elgin	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Centre Wellington	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Chatham-Kent	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Chatsworth	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Clarington	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Collingwood	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Cornwall	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Dryden	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
East Gwillimbury	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Elliot Lake	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Erin	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Espanola	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Essex	0.1530%	0.1530%	0.8800%	0.8800%	0.6335%	0.8800%	0.8800%	0.8800%
Fort Erie	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Georgian Bluffs	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Georgina	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Gravenhurst	0.1530%	0.1530%	0.6810%	0.6810%	0.6810%	0.6810%	0.7997%	0.7997%
Greater Sudbury	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Grey Highlands	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Grimsby	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Guelph	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Guelph-Eramosa	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Haldimand	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Halton Hills	0.1530%	0.1530%	0.7706%	0.7706%	0.7706%	0.7706%	0.8800%	0.8800%
Hamilton	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%

2022 Education Rates (sorted alphabetically) (cont'd)

Municipality	Multi	Comm.	Comm.	Comm.	Comm.	Ind.	Ind.	
	Resid.	Resid.	Residual	Office	Parking	Shopping	Residual	Large
Hanover	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Huntsville	0.1530%	0.1530%	0.6810%	0.6810%	0.6810%	0.6810%	0.7997%	0.7997%
Ingersoll	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Innisfil	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Kenora	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Kincardine	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
King	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Kingston	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Kitchener	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Lakeshore	0.1530%	0.1530%	0.8800%	0.8800%	0.6335%	0.8800%	0.8800%	0.8800%
Lambton Shores	0.1530%	0.1530%	0.8800%	0.8800%	0.6793%	0.8800%	0.8800%	0.8800%
Lincoln	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
London	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Mapleton	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Markham	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Meaford	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Middlesex Centre	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Milton	0.1530%	0.1530%	0.7706%	0.7706%	0.7706%	0.7706%	0.8800%	0.8800%
Minto	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Mississauga	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
New Tecumseth	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Newmarket	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Niagara Falls	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Niagara-on-the-Lake	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Norfolk	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
North Bay	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
North Dumfries	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
North Grenville	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
North Middlesex	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
North Perth	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Oakville	0.1530%	0.1530%	0.7706%	0.7706%	0.7706%	0.7706%	0.8800%	0.8800%
Orangeville	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Orillia	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Oshawa	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Ottawa	0.1530%	0.1530%	0.8800%	0.8800%	0.5496%	0.7759%	0.8800%	0.8800%
Owen Sound	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Parry Sound	0.1530%	0.1530%	0.8523%	0.8523%	0.8523%	0.8523%	0.6503%	0.6503%
Pelham	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Peterborough	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Pickering	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%

2022 Education Rates (sorted alphabetically) (cont'd)

Municipality	Multi	Comm.	Comm.	Comm.	Comm.	Ind.	Ind.	
	Resid.	Resid.	Residual	Office	Parking	Shopping	Residual	Large
Port Colborne	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Port Hope	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Prince Edward County	0.1530%	0.1530%	0.7060%	0.7060%	0.7060%	0.7060%	0.8800%	0.8800%
Puslinch	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Quinte West	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Sarnia	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Saugeen Shores	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Sault Ste. Marie	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Scugog	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
South Bruce Peninsula	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Southgate	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Springwater	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
St. Catharines	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
St. Thomas	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Stratford	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Strathroy-Caradoc	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Tay	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
The Blue Mountains	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Thorold	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Thunder Bay	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Tillsonburg	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Timmins	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Tiny	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Toronto	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Vaughan	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Wainfleet	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Waterloo	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Welland	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Wellesley	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Wellington North	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
West Grey	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
West Lincoln	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Whitby	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Whitchurch-Stouffville	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Wilmot	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Windsor	0.1530%	0.1530%	0.8800%	0.8800%	0.8221%	0.8800%	0.8800%	0.8800%
Woolwich	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Average	0.1530%	0.1530%	0.8694%	0.8694%	0.8581%	0.8685%	0.8760%	0.8760%
Median	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%
Minimum	0.1530%	0.1530%	0.6810%	0.6810%	0.5496%	0.6810%	0.6503%	0.6503%
Maximum	0.1530%	0.1530%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%	0.8800%

2022 Upper and Lower Tier Tax Rates

2022 Upper and Lower Tier Rates (sorted alphabetically)

Municipality	Multi	Comm.	Comm.	Comm.	Comm.	Ind.	Ind.	
	Resid.	Resid.	Residual	Office	Parking	Shopping	Residual	Large
Ajax	0.9634%	1.7983%	1.3970%	1.3970%	1.3970%	1.3970%	1.9495%	1.9495%
Amherstburg	1.5326%	2.3414%	1.6584%	1.6584%	0.8927%	1.6584%	2.9771%	3.3465%
Aurora	0.6271%	0.6271%	0.8353%	0.8353%	0.8353%	0.8353%	1.0304%	1.0304%
Aylmer	1.4977%	2.9953%	2.4527%	2.4527%	2.4527%	2.4527%	3.3326%	4.2413%
Barrie	1.1018%	1.1018%	1.5791%	1.5791%	1.5791%	1.5791%	1.6707%	1.6707%
Belleville	1.5452%	3.0904%	2.9655%	2.9655%	2.9655%	2.9655%	3.7085%	3.7085%
Bracebridge	1.1502%	1.1502%	1.2652%	1.2652%	1.2652%	1.2652%	1.2652%	1.2652%
Brampton	0.8278%	1.4114%	1.0737%	1.0737%	1.0737%	1.0737%	1.2168%	1.2168%
Brant	0.8556%	1.4545%	1.6256%	1.6256%	1.6256%	1.6256%	2.1817%	2.1817%
Brantford	1.2047%	2.2442%	2.1031%	2.1031%	2.1031%	2.1031%	2.7085%	2.7085%
Brock	1.0795%	2.0149%	1.5653%	1.5653%	1.5653%	1.5653%	2.1844%	2.1844%
Brockville	1.3323%	2.3582%	2.5957%	2.5957%	2.5957%	2.5957%	3.4815%	3.4815%
Burlington	0.6488%	1.2975%	0.9449%	0.9449%	0.9449%	0.9449%	1.3564%	1.3564%
Caledon	0.6682%	1.1508%	0.9004%	0.9004%	0.9004%	0.9004%	1.0631%	1.0631%
Cambridge	1.0796%	2.1052%	2.1052%	2.1052%	2.1052%	2.1052%	2.1052%	2.1052%
Central Elgin	1.4714%	2.9427%	2.4096%	2.4096%	2.4096%	2.4096%	3.2740%	4.1667%
Centre Wellington	0.9703%	1.8435%	1.4467%	1.4467%	1.4467%	1.4467%	2.3287%	2.3287%
Chatham-Kent	1.7691%	3.4328%	3.4328%	2.7666%	2.2972%	3.9623%	3.6002%	3.6002%
Chatsworth	1.0938%	1.5764%	1.4186%	1.4186%	1.4186%	1.4186%	2.0028%	2.0028%
Clarington	1.0216%	1.9067%	1.4813%	1.4813%	1.4813%	1.4813%	2.0671%	2.0671%
Collingwood	1.0031%	1.0031%	1.2261%	1.2261%	1.2261%	1.2261%	1.1962%	1.1962%
Cornwall	1.5653%	3.0297%	3.0378%	3.0378%	3.0378%	3.0378%	4.1168%	4.1168%
Dryden	1.6160%	3.1768%	3.0036%	3.0036%	3.0036%	3.0036%	2.3935%	9.2492%
East Gwillimbury	0.6417%	0.6417%	0.8547%	0.8547%	0.8547%	0.8547%	1.0544%	1.0544%
Elliot Lake	2.0638%	3.8448%	3.0440%	3.0440%	3.0440%	3.0440%	3.0440%	3.0440%
Erin	0.9445%	1.7946%	1.4083%	1.4083%	1.4083%	1.4083%	2.2669%	2.2669%
Espanola	1.5128%	3.0255%	2.7361%	2.7361%	2.7361%	3.9463%	3.5052%	12.3924%
Essex	1.4580%	2.2273%	1.7483%	1.6610%	0.8920%	1.6610%	2.8461%	3.6992%
Fort Erie	1.3725%	2.7038%	2.3812%	2.3812%	2.3812%	2.3812%	3.6097%	3.6097%
Georgian Bluffs	0.9715%	1.4001%	1.2599%	1.2599%	1.2599%	1.2599%	1.7787%	1.7787%
Georgina	0.8667%	0.8667%	1.1546%	1.1546%	1.1546%	1.1546%	1.4242%	1.4242%
Gravenhurst	1.1091%	1.1091%	1.2200%	1.2200%	1.2200%	1.2200%	1.2200%	1.2200%
Greater Sudbury	1.4373%	2.8243%	2.7481%	2.7481%	2.7481%	2.7481%	5.0984%	5.9182%
Grey Highlands	1.0186%	1.4681%	1.3211%	1.3211%	1.3211%	1.3211%	1.8651%	1.8651%
Grimsby	1.0648%	2.0976%	1.8473%	1.8473%	1.8473%	1.8473%	2.8004%	2.8004%
Guelph	1.0307%	1.8412%	1.8965%	1.8965%	1.8965%	1.8965%	2.2725%	2.2725%
Guelph-Eramosa	0.9052%	1.7199%	1.3497%	1.3497%	1.3497%	1.3497%	2.1725%	2.1725%
Haldimand	1.0716%	2.1432%	1.8141%	1.8141%	1.8141%	1.8141%	2.4940%	2.4940%
Halton Hills	0.6653%	1.3306%	0.9690%	0.9690%	0.9690%	0.9690%	1.3909%	1.3909%
Hamilton	1.0922%	2.5771%	2.1627%	2.1627%	2.1627%	2.1627%	3.4936%	4.0966%

2022 Upper and Lower Tier Rates (sorted alphabetically) (cont'd)

Municipality	Multi	Comm.	Comm.	Comm.	Comm.	Ind.	Ind.	
	Resid.	Residual	Office	Parking	Shopping	Residual	Large	
Hanover	1.2830%	1.8491%	1.6640%	1.6640%	1.6640%	1.6640%	2.3492%	2.3492%
Huntsville	1.0464%	1.0464%	1.1511%	1.1511%	1.1511%	1.1511%	1.1511%	1.1511%
Ingersoll	1.3138%	2.6276%	2.4986%	2.4986%	2.4986%	2.4986%	3.4553%	3.4553%
Innisfil	0.8678%	0.8678%	1.0607%	1.0607%	1.0607%	1.0607%	1.0348%	1.0348%
Kenora	1.2481%	1.9359%	2.5982%	3.1398%	2.1358%	3.6914%	2.7425%	3.5672%
Kincardine	1.2108%	1.2108%	1.4930%	1.4930%	1.4930%	1.4930%	2.1161%	2.1161%
King	0.6476%	0.6476%	0.8627%	0.8627%	0.8627%	0.8627%	1.0642%	1.0642%
Kingston	1.2464%	2.0945%	2.4395%	2.4395%	2.4395%	2.4395%	3.2403%	3.2403%
Kitchener	0.9881%	1.9268%	1.9268%	1.9268%	1.9268%	1.9268%	1.9268%	1.9268%
Lakeshore	1.1368%	1.7367%	1.2301%	1.2301%	0.6622%	1.2301%	2.2083%	3.0536%
Lambton Shores	0.9585%	1.9170%	1.5596%	1.4721%	1.0459%	1.9971%	1.9626%	2.8789%
Lincoln	1.1165%	2.1995%	1.9370%	1.9370%	1.9370%	1.9370%	2.9364%	2.9364%
London	1.2693%	2.1729%	2.4244%	2.4244%	2.4244%	2.4244%	2.4244%	2.4244%
Mapleton	1.1083%	2.1058%	1.6525%	1.6525%	1.6525%	1.6525%	2.6600%	2.6600%
Markham	0.4920%	0.4920%	0.6554%	0.6554%	0.6554%	0.6554%	0.8085%	0.8085%
Meaford	1.2349%	1.7797%	1.6015%	1.6015%	1.6015%	1.6015%	2.2611%	2.2611%
Middlesex Centre	1.0280%	1.8193%	1.1770%	1.1770%	1.1770%	1.1770%	1.7940%	1.7940%
Milton	0.5505%	1.1009%	0.8017%	0.8017%	0.8017%	0.8017%	1.1508%	1.1508%
Minto	1.1910%	2.2629%	1.7758%	1.7758%	1.7758%	1.7758%	2.8584%	2.8584%
Mississauga	0.6767%	0.8565%	1.0266%	1.0266%	1.0266%	1.0266%	1.0929%	1.0929%
New Tecumseth	0.8076%	0.8076%	0.9871%	0.9871%	0.9871%	0.9871%	0.9631%	0.9631%
Newmarket	0.6576%	0.6576%	0.8760%	0.8760%	0.8760%	0.8760%	1.0806%	1.0806%
Niagara Falls	1.1930%	2.3502%	2.0698%	2.0698%	2.0698%	2.0698%	3.1376%	3.1376%
Niagara-on-the-Lake	0.8313%	1.6376%	1.4421%	1.4421%	1.4421%	1.4421%	2.1862%	2.1862%
Norfolk	1.1899%	2.0143%	2.0143%	2.0143%	2.0143%	2.0143%	2.0143%	2.0143%
North Bay	1.4661%	2.9176%	2.7563%	2.7563%	2.7563%	2.7563%	2.0526%	2.0526%
North Dumfries	0.7781%	1.5173%	1.5173%	1.5173%	1.5173%	1.5173%	1.5173%	1.5173%
North Grenville	0.9829%	0.9829%	1.3234%	1.3234%	1.3234%	1.3234%	1.7804%	1.7804%
North Middlesex	1.2062%	2.1346%	1.3810%	1.3810%	1.3810%	1.3810%	2.1050%	2.1050%
North Perth	1.0615%	1.0669%	1.3236%	1.3236%	1.3236%	1.3236%	2.0903%	2.0903%
Oakville	0.5793%	1.1586%	0.8438%	0.8438%	0.8438%	0.8438%	1.2112%	1.2112%
Orangeville	1.2000%	2.4001%	1.4641%	1.4641%	1.4641%	1.4641%	2.6382%	2.6382%
Orillia	1.2698%	1.7498%	2.3276%	2.3276%	2.3276%	2.3276%	2.3390%	2.3390%
Oshawa	1.1726%	2.1887%	1.7003%	1.7003%	1.7003%	1.7003%	2.3728%	2.3728%
Ottawa	0.9916%	1.3843%	1.8608%	2.3091%	1.2560%	1.4975%	2.5211%	2.1650%
Owen Sound	1.6605%	2.7862%	2.8485%	2.8485%	2.8485%	2.8485%	3.0404%	3.0404%
Parry Sound	1.4632%	2.2160%	2.4356%	2.4356%	2.4356%	2.4356%	2.2185%	2.2185%
Pelham	1.2085%	2.3807%	2.0966%	2.0966%	2.0966%	2.0966%	3.1783%	3.1783%
Peterborough	1.3384%	2.6062%	2.0077%	2.0077%	2.0077%	2.0077%	2.0077%	2.0077%
Pickering	0.9482%	1.7698%	1.3749%	1.3749%	1.3749%	1.3749%	1.9187%	1.9187%

2022 Upper and Lower Tier Rates (sorted alphabetically) (cont'd)

Municipality	Multi	Comm.	Comm.	Comm.	Comm.	Ind.	Ind.	
	Resid.	Resid.	Residual	Office	Parking	Shopping	Residual	Large
Port Colborne	1.6799%	3.3094%	2.9145%	2.9145%	2.9145%	2.9145%	4.4182%	4.4182%
Port Hope	1.4731%	2.9463%	2.2097%	2.2097%	2.2097%	2.2097%	3.0936%	3.0936%
Prince Edward County	0.9432%	1.3584%	1.0493%	1.0493%	1.0493%	1.0493%	1.3106%	1.3106%
Puslinch	0.8119%	1.5426%	1.2106%	1.2106%	1.2106%	1.2106%	1.9486%	1.9486%
Quinte West	1.2743%	2.5486%	1.9605%	1.9605%	1.9605%	1.9605%	3.1169%	3.3319%
Sarnia	1.4034%	2.8069%	2.2835%	2.1554%	1.5314%	2.9241%	2.8736%	4.2152%
Saugeen Shores	1.0943%	1.0943%	1.3494%	1.3494%	1.3494%	1.3494%	1.9125%	1.9125%
Sault Ste. Marie	1.4956%	1.6182%	3.0175%	4.1948%	2.2309%	3.2033%	6.4898%	11.5261%
Scugog	0.9632%	1.7979%	1.3967%	1.3967%	1.3967%	1.3967%	1.9491%	1.9491%
South Bruce Peninsula	1.0130%	1.0130%	1.2491%	1.2491%	1.2491%	1.2491%	1.7703%	1.7703%
Southgate	1.1934%	1.7199%	1.5477%	1.5477%	1.5477%	1.5477%	2.1851%	2.1851%
Springwater	0.6876%	0.6876%	0.8405%	0.8405%	0.8405%	0.8405%	0.8200%	0.8200%
St. Catharines	1.3409%	2.6416%	2.3264%	2.3264%	2.3264%	2.3264%	3.5267%	3.5267%
St. Thomas	1.4348%	2.9222%	2.5720%	2.5720%	2.5720%	2.5720%	3.2349%	3.8873%
Stratford	1.2824%	2.5647%	2.5339%	2.5339%	2.5339%	2.5339%	3.2598%	3.2598%
Strathroy-Caradoc	1.1124%	1.9686%	1.2736%	1.2736%	1.2736%	1.2736%	1.9413%	1.9413%
Tay	0.9440%	0.9440%	1.1539%	1.1539%	1.1539%	1.1539%	1.1258%	1.1258%
The Blue Mountains	0.7527%	1.0849%	0.9762%	0.9762%	0.9762%	0.9762%	1.3783%	1.3783%
Thorold	1.3108%	2.5823%	2.2741%	2.2741%	2.2741%	2.2741%	3.4474%	3.4474%
Thunder Bay	1.4811%	2.9622%	2.9790%	2.9790%	2.9790%	2.9790%	3.5115%	4.2211%
Tillsonburg	1.2169%	2.4337%	2.3142%	2.3142%	2.3142%	2.3142%	3.2004%	3.2004%
Timmins	1.7358%	3.2029%	3.4368%	3.4368%	3.4368%	3.4368%	4.3395%	4.3395%
Tiny	0.6080%	0.6080%	0.7432%	0.7432%	0.7432%	0.7432%	0.7251%	0.7251%
Toronto	0.4789%	0.9404%	1.2420%	1.2420%	1.2420%	1.2420%	1.2047%	1.2047%
Vaughan	0.5298%	0.5298%	0.7057%	0.7057%	0.7057%	0.7057%	0.8705%	0.8705%
Wainfleet	1.4106%	2.7788%	2.4472%	2.4472%	2.4472%	2.4472%	3.7098%	3.7098%
Waterloo	0.9788%	1.9086%	1.9086%	1.9086%	1.9086%	1.9086%	1.9086%	1.9086%
Welland	1.5106%	2.9758%	2.6207%	2.6207%	2.6207%	2.6207%	3.9728%	3.9728%
Wellesley	0.8279%	1.6144%	1.6144%	1.6144%	1.6144%	1.6144%	1.6144%	1.6144%
Wellington North	1.1231%	2.1339%	1.6745%	1.6745%	1.6745%	1.6745%	2.6954%	2.6954%
West Grey	1.0648%	1.5346%	1.3809%	1.3809%	1.3809%	1.3809%	1.9496%	1.9496%
West Lincoln	1.0524%	2.0732%	1.8258%	1.8258%	1.8258%	1.8258%	2.7678%	2.7678%
Whitby	0.9941%	1.8554%	1.4414%	1.4414%	1.4414%	1.4414%	2.0115%	2.0115%
Whitchurch-Stouffville	0.5910%	0.5910%	0.7873%	0.7873%	0.7873%	0.7873%	0.9712%	0.9712%
Wilmot	0.7963%	1.5528%	1.5528%	1.5528%	1.5528%	1.5528%	1.5528%	1.5528%
Windsor	1.7008%	3.4015%	3.4253%	3.4253%	1.7292%	3.4253%	3.9386%	4.9879%
Woolwich	0.7715%	1.5044%	1.5044%	1.5044%	1.5044%	1.5044%	1.5044%	1.5044%
Average	1.1073%	1.8872%	1.7638%	1.7741%	1.6943%	1.7950%	2.3197%	2.5883%
Median	1.0938%	1.8491%	1.6015%	1.6015%	1.5477%	1.6015%	2.1817%	2.1817%
Minimum	0.4789%	0.4920%	0.6554%	0.6554%	0.6554%	0.6554%	0.7251%	0.7251%
Maximum	2.0638%	3.8448%	3.4368%	4.1948%	3.4368%	3.9623%	6.4898%	12.3924%

Residential Comparisons



Residential Comparisons - Detached Bungalow (sorted lowest to highest)

2022 Property Taxes		Ranking
Georgian Bluffs	\$ 1,806	Low
Tiny	\$ 1,828	Low
Lambton Shores	\$ 2,229	Low
Springwater	\$ 2,281	Low
Grey Highlands	\$ 2,328	Low
Prince Edward County	\$ 2,363	Low
West Grey	\$ 2,409	Low
Tay	\$ 2,503	Low
Lakeshore	\$ 2,596	Low
The Blue Mountains	\$ 2,609	Low
Dryden	\$ 2,691	Low
North Perth	\$ 2,705	Low
Meaford	\$ 2,755	Low
Southgate	\$ 2,799	Low
Huntsville	\$ 2,800	Low
Elliot Lake	\$ 2,811	Low
North Middlesex	\$ 2,866	Low
Wellington North	\$ 2,876	Low
South Bruce Peninsula	\$ 2,877	Low
Quinte West	\$ 2,880	Low
Gravenhurst	\$ 2,882	Low
Saugeen Shores	\$ 2,933	Low
Minto	\$ 2,997	Low
Hanover	\$ 3,017	Low
Kenora	\$ 3,018	Low
Strathroy-Caradoc	\$ 3,045	Low
Bracebridge	\$ 3,048	Low
Wilmot	\$ 3,077	Low
Tillsonburg	\$ 3,093	Low
Brant	\$ 3,112	Low
Woolwich	\$ 3,115	Low
North Grenville	\$ 3,115	Low
Brock	\$ 3,116	Low
Sarnia	\$ 3,147	Low
North Dumfries	\$ 3,163	Low
Ingersoll	\$ 3,185	Low
Norfolk	\$ 3,206	Low
Brockville	\$ 3,217	Low
St. Thomas	\$ 3,277	Low
Sault Ste. Marie	\$ 3,304	Low

2022 Property Taxes		Ranking
Chatsworth	\$ 3,313	Mid
Chatham-Kent	\$ 3,339	Mid
Wellesley	\$ 3,342	Mid
Mapleton	\$ 3,393	Mid
Kincardine	\$ 3,432	Mid
Fort Erie	\$ 3,465	Mid
Parry Sound	\$ 3,469	Mid
Cornwall	\$ 3,473	Mid
Thorold	\$ 3,482	Mid
Middlesex Centre	\$ 3,486	Mid
Amherstburg	\$ 3,494	Mid
Windsor	\$ 3,511	Mid
Collingwood	\$ 3,547	Mid
Greater Sudbury	\$ 3,550	Mid
Aylmer	\$ 3,591	Mid
Haldimand	\$ 3,606	Mid
Centre Wellington	\$ 3,611	Mid
Toronto (East)	\$ 3,646	Mid
New Tecumseth	\$ 3,648	Mid
Waterloo	\$ 3,667	Mid
Niagara Falls	\$ 3,670	Mid
Orillia	\$ 3,672	Mid
Innisfil	\$ 3,705	Mid
Pelham	\$ 3,709	Mid
Kitchener	\$ 3,714	Mid
West Lincoln	\$ 3,773	Mid
Belleville	\$ 3,781	Mid
East Gwillimbury	\$ 3,783	Mid
Port Colborne	\$ 3,792	Mid
Clarington	\$ 3,814	Mid
Central Elgin	\$ 3,822	Mid
Cambridge	\$ 3,861	Mid
Espanola	\$ 3,865	Mid
Kingston	\$ 3,876	Mid
Brantford	\$ 3,879	Mid
Stratford	\$ 3,906	Mid
North Bay	\$ 3,920	Mid
Milton	\$ 3,922	Mid
London	\$ 3,975	Mid
Welland	\$ 3,993	Mid

Residential Comparisons - Detached Bungalow (sorted lowest to highest) (cont'd)

2022 Property Taxes		Ranking
Essex	\$ 4,024	High
Halton Hills	\$ 4,028	High
Niagara-on-the-Lake	\$ 4,038	High
Thunder Bay	\$ 4,062	High
Georgina	\$ 4,072	High
Guelph	\$ 4,075	High
Barrie	\$ 4,079	High
Guelph-Eramosa	\$ 4,116	High
Wainfleet	\$ 4,180	High
Toronto (West)	\$ 4,189	High
Erin	\$ 4,193	High
Owen Sound	\$ 4,210	High
Port Hope	\$ 4,241	High
St. Catharines	\$ 4,244	High
Scugog	\$ 4,255	High
Peterborough	\$ 4,282	High
Newmarket	\$ 4,293	High
Burlington	\$ 4,329	High
Lincoln	\$ 4,356	High
Whitchurch-Stouffville	\$ 4,407	High
Brampton	\$ 4,446	High
Ottawa	\$ 4,470	High
Caledon	\$ 4,479	High
Grimsby	\$ 4,483	High
Puslinch	\$ 4,525	High
Timmins	\$ 4,536	High
Hamilton	\$ 4,579	High
Aurora	\$ 4,621	High
Orangeville	\$ 4,751	High
Oshawa	\$ 4,815	High
Ajax	\$ 4,875	High
Vaughan	\$ 4,977	High
Whitby	\$ 4,980	High
Oakville	\$ 4,985	High
Toronto (North)	\$ 5,212	High
Mississauga	\$ 5,313	High
Pickering	\$ 5,473	High
King	\$ 5,888	High
Toronto (South)	\$ 6,301	High
Markham	\$ 6,771	High
Average	\$ 3,698	
Median	\$ 3,669	

Residential Comparisons - Detached Bungalow - by Population Group

Municipalities with populations less than 15,000

2022 Property Taxes		Ranking
Georgian Bluffs	\$ 1,806	Low
Tiny	\$ 1,828	Low
Lambton Shores	\$ 2,229	Low
Grey Highlands	\$ 2,328	Low
Tay	\$ 2,503	Low
The Blue Mountains	\$ 2,609	Low
Dryden	\$ 2,691	Low
North Perth	\$ 2,705	Low
Meaford	\$ 2,755	Low
Southgate	\$ 2,799	Low
Elliot Lake	\$ 2,811	Low
North Middlesex	\$ 2,866	Low
Wellington North	\$ 2,876	Low
South Bruce Peninsula	\$ 2,877	Low
Gravenhurst	\$ 2,882	Low
Minto	\$ 2,997	Low
Hanover	\$ 3,017	Low
Brock	\$ 3,116	Low
North Dumfries	\$ 3,163	Low
Ingersoll	\$ 3,185	Low
Chatsworth	\$ 3,313	Mid
Wellesley	\$ 3,342	Mid
Mapleton	\$ 3,393	Mid
Kincardine	\$ 3,432	Mid
Parry Sound	\$ 3,469	Mid
Aylmer	\$ 3,591	Mid
Central Elgin	\$ 3,822	Mid
Espanola	\$ 3,865	Mid
Guelph-Eramosa	\$ 4,116	High
Wainfleet	\$ 4,180	High
Erin	\$ 4,193	High
Puslinch	\$ 4,525	High
Average	\$ 3,103	
Median	\$ 3,007	

Municipalities with populations between 15,000 - 29,999

2022 Property Taxes		Ranking
Springwater	\$ 2,281	Low
Prince Edward County	\$ 2,363	Low
Huntsville	\$ 2,800	Low
Saugeen Shores	\$ 2,933	Low
Kenora	\$ 3,018	Low
Strathroy-Caradoc	\$ 3,045	Low
Bracebridge	\$ 3,048	Low
Wilmot	\$ 3,077	Low
Tillsonburg	\$ 3,093	Low
Woolwich	\$ 3,115	Low
North Grenville	\$ 3,115	Low
Brockville	\$ 3,217	Low
Thorold	\$ 3,482	Mid
Middlesex Centre	\$ 3,486	Mid
Amherstburg	\$ 3,494	Mid
Collingwood	\$ 3,547	Mid
Pelham	\$ 3,709	Mid
West Lincoln	\$ 3,773	Mid
Port Colborne	\$ 3,792	Mid
Essex	\$ 4,024	High
Niagara-on-the-Lake	\$ 4,038	High
Owen Sound	\$ 4,210	High
Port Hope	\$ 4,241	High
Scugog	\$ 4,255	High
Lincoln	\$ 4,356	High
King	\$ 5,888	High
Average	\$ 3,515	
Median	\$ 3,484	

Residential Comparisons - Detached Bungalow - by Population Growth (cont'd)

Municipalities with populations between 30,000 - 99,999

2022 Property Taxes	Ranking
Lakeshore	\$ 2,596 Low
Quinte West	\$ 2,880 Low
Brant	\$ 3,112 Low
Sarnia	\$ 3,147 Low
Norfolk	\$ 3,206 Low
St. Thomas	\$ 3,277 Low
Sault Ste. Marie	\$ 3,304 Low
Fort Erie	\$ 3,465 Mid
Cornwall	\$ 3,473 Mid
Haldimand	\$ 3,606 Mid
Centre Wellington	\$ 3,611 Mid
New Tecumseth	\$ 3,648 Mid
Niagara Falls	\$ 3,670 Mid
Orillia	\$ 3,672 Mid
Innisfil	\$ 3,705 Mid
Belleville	\$ 3,781 Mid
East Gwillimbury	\$ 3,783 Mid
Stratford	\$ 3,906 Mid
North Bay	\$ 3,920 Mid
Welland	\$ 3,993 Mid
Halton Hills	\$ 4,028 High
Georgina	\$ 4,072 High
Peterborough	\$ 4,282 High
Newmarket	\$ 4,293 High
Caledon	\$ 4,479 High
Grimsby	\$ 4,483 High
Timmins	\$ 4,536 High
Aurora	\$ 4,621 High
Orangeville	\$ 4,751 High
Pickering	\$ 5,473 High
Average	\$ 3,826
Median	\$ 3,743

Municipalities with populations greater than 100,000

2022 Property Taxes	Ranking
Chatham-Kent	\$ 3,339 Mid
Windsor	\$ 3,511 Mid
Greater Sudbury	\$ 3,550 Mid
Toronto (East)	\$ 3,646 Mid
Waterloo	\$ 3,667 Mid
Kitchener	\$ 3,714 Mid
Clarington	\$ 3,814 Mid
Cambridge	\$ 3,861 Mid
Kingston	\$ 3,876 Mid
Brantford	\$ 3,879 Mid
Milton	\$ 3,922 Mid
London	\$ 3,975 Mid
Thunder Bay	\$ 4,062 High
Guelph	\$ 4,075 High
Barrie	\$ 4,079 High
Toronto (West)	\$ 4,189 High
St. Catharines	\$ 4,244 High
Burlington	\$ 4,329 High
Brampton	\$ 4,446 High
Ottawa	\$ 4,470 High
Hamilton	\$ 4,579 High
Oshawa	\$ 4,815 High
Ajax	\$ 4,875 High
Vaughan	\$ 4,977 High
Whitby	\$ 4,980 High
Oakville	\$ 4,985 High
Toronto (North)	\$ 5,212 High
Mississauga	\$ 5,313 High
Toronto (South)	\$ 6,301 High
Markham	\$ 6,771 High
Average	\$ 4,382
Median	\$ 4,134

Residential Comparisons - Detached Bungalow - by Location

2022 Property Taxes - Bruce/Grey		Ranking
Georgian Bluffs	\$ 1,806	Low
Grey Highlands	\$ 2,328	Low
West Grey	\$ 2,409	Low
The Blue Mountains	\$ 2,609	Low
Meaford	\$ 2,755	Low
Southgate	\$ 2,799	Low
South Bruce Peninsula	\$ 2,877	Low
Saugeen Shores	\$ 2,933	Low
Hanover	\$ 3,017	Low
Chatsworth	\$ 3,313	Mid
Kincardine	\$ 3,432	Mid
Owen Sound	\$ 4,210	High
Average	\$ 2,874	
Median	\$ 2,838	
2022 Property Taxes - Eastern		Ranking
Prince Edward County	\$ 2,363	Low
Quinte West	\$ 2,880	Low
North Grenville	\$ 3,115	Low
Brockville	\$ 3,217	Low
Cornwall	\$ 3,473	Mid
Belleville	\$ 3,781	Mid
Kingston	\$ 3,876	Mid
Port Hope	\$ 4,241	High
Peterborough	\$ 4,282	High
Ottawa	\$ 4,470	High
Average	\$ 3,570	
Median	\$ 3,627	
2022 Property Taxes - North		Ranking
Dryden	\$ 2,691	Low
Elliot Lake	\$ 2,811	Low
Kenora	\$ 3,018	Low
Sault Ste. Marie	\$ 3,304	Low
Parry Sound	\$ 3,469	Mid
Greater Sudbury	\$ 3,550	Mid
Espanola	\$ 3,865	Mid
North Bay	\$ 3,920	Mid
Thunder Bay	\$ 4,062	High
Timmins	\$ 4,536	High
Average	\$ 3,523	
Median	\$ 3,510	

2022 Property Taxes - GTHA		Ranking
Brock	\$ 3,116	Low
Toronto (East)	\$ 3,646	Mid
East Gwillimbury	\$ 3,783	Mid
Clarington	\$ 3,814	Mid
Milton	\$ 3,922	Mid
Halton Hills	\$ 4,028	High
Georgina	\$ 4,072	High
Toronto (West)	\$ 4,189	High
Scugog	\$ 4,255	High
Newmarket	\$ 4,293	High
Burlington	\$ 4,329	High
Whitchurch-Stouffville	\$ 4,407	High
Brampton	\$ 4,446	High
Caledon	\$ 4,479	High
Hamilton	\$ 4,579	High
Aurora	\$ 4,621	High
Oshawa	\$ 4,815	High
Ajax	\$ 4,875	High
Vaughan	\$ 4,977	High
Whitby	\$ 4,980	High
Oakville	\$ 4,985	High
Toronto (North)	\$ 5,212	High
Mississauga	\$ 5,313	High
Pickering	\$ 5,473	High
King	\$ 5,888	High
Toronto (South)	\$ 6,301	High
Markham	\$ 6,771	High
Average	\$ 4,651	
Median	\$ 4,479	

Residential Comparisons - Detached Bungalow - by Location (cont'd)

2022 Property Taxes - Niagara		Ranking
Fort Erie	\$ 3,465	Mid
Thorold	\$ 3,482	Mid
Niagara Falls	\$ 3,670	Mid
Pelham	\$ 3,709	Mid
West Lincoln	\$ 3,773	Mid
Port Colborne	\$ 3,792	Mid
Welland	\$ 3,993	Mid
Niagara-on-the-Lake	\$ 4,038	High
Wainfleet	\$ 4,180	High
St. Catharines	\$ 4,244	High
Lincoln	\$ 4,356	High
Grimsby	\$ 4,483	High
Average	\$ 3,932	
Median	\$ 3,892	

2022 Property Taxes - Southwest		Ranking
Lambton Shores	\$ 2,229	Low
Lakeshore	\$ 2,596	Low
North Perth	\$ 2,705	Low
North Middlesex	\$ 2,866	Low
Strathroy-Caradoc	\$ 3,045	Low
Tillsonburg	\$ 3,093	Low
Brant	\$ 3,112	Low
Sarnia	\$ 3,147	Low
Ingersoll	\$ 3,185	Low
Norfolk	\$ 3,206	Low
St. Thomas	\$ 3,277	Low
Chatham-Kent	\$ 3,339	Mid
Middlesex Centre	\$ 3,486	Mid
Amherstburg	\$ 3,494	Mid
Windsor	\$ 3,511	Mid
Aylmer	\$ 3,591	Mid
Haldimand	\$ 3,606	Mid
Central Elgin	\$ 3,822	Mid
Brantford	\$ 3,879	Mid
Stratford	\$ 3,906	Mid
London	\$ 3,975	Mid
Essex	\$ 4,024	High
Average	\$ 3,322	
Median	\$ 3,308	

2022 Property Taxes - Simcoe/Musk./Duff.		Ranking
Tiny	\$ 1,828	Low
Springwater	\$ 2,281	Low
Tay	\$ 2,503	Low
Huntsville	\$ 2,800	Low
Gravenhurst	\$ 2,882	Low
Bracebridge	\$ 3,048	Low
Collingwood	\$ 3,547	Mid
New Tecumseth	\$ 3,648	Mid
Orillia	\$ 3,672	Mid
Innisfil	\$ 3,705	Mid
Barrie	\$ 4,079	High
Orangeville	\$ 4,751	High
Average	\$ 3,229	
Median	\$ 3,297	

2022 Property Taxes - Waterloo/Wellington		Ranking
Wellington North	\$ 2,876	Low
Minto	\$ 2,997	Low
Wilmot	\$ 3,077	Low
Woolwich	\$ 3,115	Low
North Dumfries	\$ 3,163	Low
Wellesley	\$ 3,342	Mid
Mapleton	\$ 3,393	Mid
Centre Wellington	\$ 3,611	Mid
Waterloo	\$ 3,667	Mid
Kitchener	\$ 3,714	Mid
Cambridge	\$ 3,861	Mid
Guelph	\$ 4,075	High
Guelph-Eramosa	\$ 4,116	High
Erin	\$ 4,193	High
Puslinch	\$ 4,525	High
Average	\$ 3,582	
Median	\$ 3,611	

Residential Comparisons - 2 Storey Home (sorted lowest to highest)

2022 Property Taxes		Ranking
Tiny	\$ 2,953	Low
Grey Highlands	\$ 3,027	Low
Springwater	\$ 3,034	Low
Lambton Shores	\$ 3,130	Low
Georgian Bluffs	\$ 3,403	Low
Tay	\$ 3,491	Low
Prince Edward County	\$ 3,541	Low
North Grenville	\$ 3,563	Low
West Grey	\$ 3,576	Low
North Middlesex	\$ 3,792	Low
Espanola	\$ 3,819	Low
Niagara-on-the-Lake	\$ 3,823	Low
Minto	\$ 3,839	Low
The Blue Mountains	\$ 3,842	Low
Essex	\$ 3,842	Low
Lakeshore	\$ 3,857	Low
North Dumfries	\$ 3,897	Low
Wellesley	\$ 3,938	Low
Woolwich	\$ 3,947	Low
Huntsville	\$ 3,970	Low
Strathroy-Caradoc	\$ 4,009	Low
Wilmot	\$ 4,037	Low
Tillsonburg	\$ 4,082	Low
East Gwillimbury	\$ 4,144	Low
Southgate	\$ 4,187	Low
Middlesex Centre	\$ 4,206	Low
Innisfil	\$ 4,224	Low
Ingersoll	\$ 4,237	Low
North Perth	\$ 4,291	Low
Brant	\$ 4,387	Low
New Tecumseth	\$ 4,408	Low
Wellington North	\$ 4,431	Low
Collingwood	\$ 4,445	Low
Milton	\$ 4,460	Low
Quinte West	\$ 4,477	Low
Norfolk	\$ 4,478	Low
South Bruce Peninsula	\$ 4,484	Low
Toronto (East)	\$ 4,543	Low
Mapleton	\$ 4,565	Low

2022 Property Taxes		Ranking
Chatsworth	\$ 4,598	Mid
Brock	\$ 4,627	Mid
Amherstburg	\$ 4,630	Mid
Haldimand	\$ 4,639	Mid
Bracebridge	\$ 4,701	Mid
Puslinch	\$ 4,718	Mid
Georgina	\$ 4,760	Mid
Orillia	\$ 4,780	Mid
Gravenhurst	\$ 4,829	Mid
Kenora	\$ 4,834	Mid
Brockville	\$ 4,837	Mid
Brantford	\$ 4,852	Mid
Kincardine	\$ 4,855	Mid
London	\$ 4,887	Mid
West Lincoln	\$ 4,889	Mid
Clarington	\$ 4,911	Mid
Aylmer	\$ 4,919	Mid
Fort Erie	\$ 4,953	Mid
Saugeen Shores	\$ 4,968	Mid
Meaford	\$ 4,982	Mid
Dryden	\$ 4,985	Mid
Kitchener	\$ 4,992	Mid
Central Elgin	\$ 4,995	Mid
Cambridge	\$ 5,004	Mid
King	\$ 5,011	Mid
Caledon	\$ 5,015	Mid
Scugog	\$ 5,015	Mid
St. Thomas	\$ 5,026	Mid
Waterloo	\$ 5,034	Mid
Centre Wellington	\$ 5,052	Mid
Barrie	\$ 5,071	Mid
Sarnia	\$ 5,077	Mid
Chatham-Kent	\$ 5,079	Mid
Ottawa	\$ 5,100	Mid
Hanover	\$ 5,127	Mid
Thorold	\$ 5,138	Mid
Niagara Falls	\$ 5,157	Mid
Pelham	\$ 5,160	Mid
Halton Hills	\$ 5,169	Mid
Guelph-Eramosa	\$ 5,169	Mid

Residential Comparisons - 2 Storey Home (sorted lowest to highest) (cont'd)

2022 Property Taxes		Ranking
Port Hope	\$ 5,187	High
Kingston	\$ 5,239	High
Whitchurch-Stouffville	\$ 5,249	High
Peterborough	\$ 5,294	High
North Bay	\$ 5,295	High
Lincoln	\$ 5,308	High
Burlington	\$ 5,334	High
Cornwall	\$ 5,337	High
Belleville	\$ 5,358	High
Sault Ste. Marie	\$ 5,364	High
St. Catharines	\$ 5,377	High
Newmarket	\$ 5,419	High
Vaughan	\$ 5,480	High
Brampton	\$ 5,489	High
Erin	\$ 5,494	High
Toronto (West)	\$ 5,496	High
Aurora	\$ 5,588	High
Welland	\$ 5,625	High
Oakville	\$ 5,626	High
Greater Sudbury	\$ 5,627	High
Hamilton	\$ 5,658	High
Markham	\$ 5,672	High
Guelph	\$ 5,699	High
Ajax	\$ 5,724	High
Oshawa	\$ 5,796	High
Grimsby	\$ 5,804	High
Orangeville	\$ 5,934	High
Mississauga	\$ 5,944	High
Whitby	\$ 5,944	High
Parry Sound	\$ 5,958	High
Port Colborne	\$ 5,984	High
Windsor	\$ 6,049	High
Stratford	\$ 6,146	High
Thunder Bay	\$ 6,206	High
Owen Sound	\$ 6,216	High
Pickering	\$ 6,260	High
Toronto (North)	\$ 6,326	High
Timmins	\$ 6,430	High
Toronto (South)	\$ 8,563	High
Average	\$ 4,885	
Median	\$ 4,984	

Residential Comparisons - 2 Storey Home - by Population Group

Municipalities with populations less than 15,000

2022 Property Taxes		Ranking
Tiny	\$ 2,953	Low
Grey Highlands	\$ 3,027	Low
Lambton Shores	\$ 3,130	Low
Georgian Bluffs	\$ 3,403	Low
Tay	\$ 3,491	Low
North Middlesex	\$ 3,792	Low
Espanola	\$ 3,819	Low
Minto	\$ 3,839	Low
The Blue Mountains	\$ 3,842	Low
North Dumfries	\$ 3,897	Low
Wellesley	\$ 3,938	Low
Southgate	\$ 4,187	Low
Ingersoll	\$ 4,237	Low
North Perth	\$ 4,291	Low
Wellington North	\$ 4,431	Low
South Bruce Peninsula	\$ 4,484	Low
Mapleton	\$ 4,565	Low
Chatsworth	\$ 4,598	Mid
Brock	\$ 4,627	Mid
Puslinch	\$ 4,718	Mid
Gravenhurst	\$ 4,829	Mid
Kincardine	\$ 4,855	Mid
Aylmer	\$ 4,919	Mid
Meaford	\$ 4,982	Mid
Dryden	\$ 4,985	Mid
Central Elgin	\$ 4,995	Mid
Hanover	\$ 5,127	Mid
Guelph-Eramosa	\$ 5,169	Mid
Erin	\$ 5,494	High
Parry Sound	\$ 5,958	High
Average	\$ 4,353	
Median	\$ 4,458	

Municipalities with populations between 15,000 - 29,999

2022 Property Taxes		Ranking
Springwater	\$ 3,034	Low
Prince Edward County	\$ 3,541	Low
North Grenville	\$ 3,563	Low
Niagara-on-the-Lake	\$ 3,823	Low
Essex	\$ 3,842	Low
Woolwich	\$ 3,947	Low
Huntsville	\$ 3,970	Low
Strathroy-Caradoc	\$ 4,009	Low
Wilmot	\$ 4,037	Low
Tillsonburg	\$ 4,082	Low
Middlesex Centre	\$ 4,206	Low
Collingwood	\$ 4,445	Low
Amherstburg	\$ 4,630	Mid
Bracebridge	\$ 4,701	Mid
Kenora	\$ 4,834	Mid
Brockville	\$ 4,837	Mid
West Lincoln	\$ 4,889	Mid
Saugeen Shores	\$ 4,968	Mid
King	\$ 5,011	Mid
Scugog	\$ 5,015	Mid
Thorold	\$ 5,138	Mid
Pelham	\$ 5,160	Mid
Port Hope	\$ 5,187	High
Lincoln	\$ 5,308	High
Port Colborne	\$ 5,984	High
Owen Sound	\$ 6,216	High
Average	\$ 4,553	
Median	\$ 4,666	

Residential Comparisons - 2 Storey Home - by Population Group (cont'd)

Municipalities with populations between 30,000 - 99,999

2022 Property Taxes		Ranking
Lakeshore	\$ 3,857	Low
East Gwillimbury	\$ 4,144	Low
Innisfil	\$ 4,224	Low
Brant	\$ 4,387	Low
New Tecumseth	\$ 4,408	Low
Quinte West	\$ 4,477	Low
Norfolk	\$ 4,478	Low
Haldimand	\$ 4,639	Mid
Georgina	\$ 4,760	Mid
Orillia	\$ 4,780	Mid
Fort Erie	\$ 4,953	Mid
Caledon	\$ 5,015	Mid
St. Thomas	\$ 5,026	Mid
Centre Wellington	\$ 5,052	Mid
Sarnia	\$ 5,077	Mid
Niagara Falls	\$ 5,157	Mid
Halton Hills	\$ 5,169	Mid
Peterborough	\$ 5,294	High
North Bay	\$ 5,295	High
Cornwall	\$ 5,337	High
Belleville	\$ 5,358	High
Sault Ste. Marie	\$ 5,364	High
Newmarket	\$ 5,419	High
Aurora	\$ 5,588	High
Welland	\$ 5,625	High
Grimsby	\$ 5,804	High
Orangeville	\$ 5,934	High
Stratford	\$ 6,146	High
Pickering	\$ 6,260	High
Timmins	\$ 6,430	High
Average	\$ 5,115	
Median	\$ 5,117	

Municipalities with populations greater than 100,000

2022 Property Taxes		Ranking
Milton	\$ 4,460	Low
Toronto (East)	\$ 4,543	Low
Brantford	\$ 4,852	Mid
London	\$ 4,887	Mid
Clarington	\$ 4,911	Mid
Kitchener	\$ 4,992	Mid
Cambridge	\$ 5,004	Mid
Waterloo	\$ 5,034	Mid
Barrie	\$ 5,071	Mid
Chatham-Kent	\$ 5,079	Mid
Ottawa	\$ 5,100	Mid
Kingston	\$ 5,239	High
Burlington	\$ 5,334	High
St. Catharines	\$ 5,377	High
Vaughan	\$ 5,480	High
Brampton	\$ 5,489	High
Toronto (West)	\$ 5,496	High
Oakville	\$ 5,626	High
Greater Sudbury	\$ 5,627	High
Hamilton	\$ 5,658	High
Markham	\$ 5,672	High
Guelph	\$ 5,699	High
Ajax	\$ 5,724	High
Oshawa	\$ 5,796	High
Mississauga	\$ 5,944	High
Whitby	\$ 5,944	High
Windsor	\$ 6,049	High
Thunder Bay	\$ 6,206	High
Toronto (North)	\$ 6,326	High
Toronto (South)	\$ 8,563	High
Average	\$ 5,506	
Median	\$ 5,485	

Residential Comparisons - 2 Storey Home - by Location

2022 Property Taxes - Bruce/Grey		Ranking
Grey Highlands	\$ 3,027	Low
Georgian Bluffs	\$ 3,403	Low
West Grey	\$ 3,576	Low
The Blue Mountains	\$ 3,842	Low
Southgate	\$ 4,187	Low
South Bruce Peninsula	\$ 4,484	Low
Chatsworth	\$ 4,598	Mid
Kincardine	\$ 4,855	Mid
Saugeen Shores	\$ 4,968	Mid
Meaford	\$ 4,982	Mid
Hanover	\$ 5,127	Mid
Owen Sound	\$ 6,216	High
Average	\$ 4,439	
Median	\$ 4,541	
2022 Property Taxes - Eastern		Ranking
Prince Edward County	\$ 3,541	Low
North Grenville	\$ 3,563	Low
Quinte West	\$ 4,477	Low
Brockville	\$ 4,837	Mid
Ottawa	\$ 5,100	Mid
Port Hope	\$ 5,187	High
Kingston	\$ 5,239	High
Peterborough	\$ 5,294	High
Cornwall	\$ 5,337	High
Belleville	\$ 5,358	High
Average	\$ 4,793	
Median	\$ 5,144	
2022 Property Taxes - North		Ranking
Espanola	\$ 3,819	Low
Kenora	\$ 4,834	Mid
Dryden	\$ 4,985	Mid
North Bay	\$ 5,295	High
Sault Ste. Marie	\$ 5,364	High
Greater Sudbury	\$ 5,627	High
Parry Sound	\$ 5,958	High
Thunder Bay	\$ 6,206	High
Timmins	\$ 6,430	High
Average	\$ 5,391	
Median	\$ 5,364	

2022 Property Taxes - GTHA		Ranking
East Gwillimbury	\$ 4,144	Low
Milton	\$ 4,460	Low
Toronto (East)	\$ 4,543	Low
Brock	\$ 4,627	Mid
Georgina	\$ 4,760	Mid
Clarington	\$ 4,911	Mid
King	\$ 5,011	Mid
Caledon	\$ 5,015	Mid
Scugog	\$ 5,015	Mid
Halton Hills	\$ 5,169	Mid
Whitchurch-Stouffville	\$ 5,249	High
Burlington	\$ 5,334	High
Newmarket	\$ 5,419	High
Vaughan	\$ 5,480	High
Brampton	\$ 5,489	High
Toronto (West)	\$ 5,496	High
Aurora	\$ 5,588	High
Oakville	\$ 5,626	High
Hamilton	\$ 5,658	High
Markham	\$ 5,672	High
Ajax	\$ 5,724	High
Oshawa	\$ 5,796	High
Mississauga	\$ 5,944	High
Whitby	\$ 5,944	High
Pickering	\$ 6,260	High
Toronto (North)	\$ 6,326	High
Toronto (South)	\$ 8,563	High
Average	\$ 5,453	
Median	\$ 5,480	

Residential Comparisons - 2 Storey Home - by Location (cont'd)

2022 Property Taxes - Simcoe/Musk./Duff.		Ranking
Tiny	\$ 2,953	Low
Springwater	\$ 3,034	Low
Tay	\$ 3,491	Low
Huntsville	\$ 3,970	Low
Innisfil	\$ 4,224	Low
New Tecumseth	\$ 4,408	Low
Collingwood	\$ 4,445	Low
Bracebridge	\$ 4,701	Mid
Orillia	\$ 4,780	Mid
Gravenhurst	\$ 4,829	Mid
Barrie	\$ 5,071	Mid
Orangeville	\$ 5,934	High
Average	\$ 4,320	
Median	\$ 4,426	

2022 Property Taxes - Waterloo/Wellington		Ranking
Minto	\$ 3,839	Low
North Dumfries	\$ 3,897	Low
Wellesley	\$ 3,938	Low
Woolwich	\$ 3,947	Low
Wilmot	\$ 4,037	Low
Wellington North	\$ 4,431	Low
Mapleton	\$ 4,565	Low
Puslinch	\$ 4,718	Mid
Kitchener	\$ 4,992	Mid
Cambridge	\$ 5,004	Mid
Waterloo	\$ 5,034	Mid
Centre Wellington	\$ 5,052	Mid
Guelph-Eramosa	\$ 5,169	Mid
Erin	\$ 5,494	High
Guelph	\$ 5,699	High
Average	\$ 4,654	
Median	\$ 4,718	

2022 Property Taxes - Southwest		Ranking
Lambton Shores	\$ 3,130	Low
North Middlesex	\$ 3,792	Low
Essex	\$ 3,842	Low
Lakeshore	\$ 3,857	Low
Strathroy-Caradoc	\$ 4,009	Low
Tillsonburg	\$ 4,082	Low
Middlesex Centre	\$ 4,206	Low
Ingersoll	\$ 4,237	Low
North Perth	\$ 4,291	Low
Brant	\$ 4,387	Low
Norfolk	\$ 4,478	Low
Amherstburg	\$ 4,630	Mid
Haldimand	\$ 4,639	Mid
Brantford	\$ 4,852	Mid
London	\$ 4,887	Mid
Aylmer	\$ 4,919	Mid
Central Elgin	\$ 4,995	Mid
St. Thomas	\$ 5,026	Mid
Sarnia	\$ 5,077	Mid
Chatham-Kent	\$ 5,079	Mid
Windsor	\$ 6,049	High
Stratford	\$ 6,146	High
Average	\$ 4,573	
Median	\$ 4,554	

2022 Property Taxes - Niagara		Ranking
Niagara-on-the-Lake	\$ 3,823	Low
West Lincoln	\$ 4,889	Mid
Fort Erie	\$ 4,953	Mid
Thorold	\$ 5,138	Mid
Niagara Falls	\$ 5,157	Mid
Pelham	\$ 5,160	Mid
Lincoln	\$ 5,308	High
St. Catharines	\$ 5,377	High
Welland	\$ 5,625	High
Grimsby	\$ 5,804	High
Port Colborne	\$ 5,984	High
Average	\$ 5,202	
Median	\$ 5,160	

Residential Comparisons - Senior Executive Home (sorted lowest to highest)

2022 Property Taxes		Ranking
Tiny	\$ 4,029	Low
Milton	\$ 5,207	Low
Strathroy-Caradoc	\$ 5,218	Low
Springwater	\$ 5,394	Low
Woolwich	\$ 5,464	Low
Brant	\$ 5,517	Low
Sarnia	\$ 5,614	Low
Lakeshore	\$ 5,615	Low
Huntsville	\$ 5,673	Low
New Tecumseth	\$ 5,697	Low
Norfolk	\$ 5,734	Low
North Perth	\$ 5,769	Low
Ingersoll	\$ 5,776	Low
Saugeen Shores	\$ 5,788	Low
North Bay	\$ 5,818	Low
Clarington	\$ 5,899	Low
Orillia	\$ 5,907	Low
Brantford	\$ 5,941	Low
Innisfil	\$ 5,951	Low
Sault Ste. Marie	\$ 5,955	Low
Collingwood	\$ 5,997	Low
Tay	\$ 6,001	Low
Brock	\$ 6,002	Low
Brockville	\$ 6,045	Low
Prince Edward County	\$ 6,060	Low
Gravenhurst	\$ 6,071	Low
Caledon	\$ 6,079	Low
Toronto (East)	\$ 6,099	Low
Wellesley	\$ 6,127	Low
Chatham-Kent	\$ 6,144	Low
Centre Wellington	\$ 6,232	Low
Tillsonburg	\$ 6,245	Low
West Grey	\$ 6,247	Low

2022 Property Taxes		Ranking
Bracebridge	\$ 6,263	Mid
Georgina	\$ 6,273	Mid
South Bruce Peninsula	\$ 6,296	Mid
Amherstburg	\$ 6,302	Mid
Kitchener	\$ 6,318	Mid
Dryden	\$ 6,386	Mid
Wilmot	\$ 6,400	Mid
North Grenville	\$ 6,460	Mid
Puslinch	\$ 6,465	Mid
North Dumfries	\$ 6,545	Mid
Cambridge	\$ 6,576	Mid
Central Elgin	\$ 6,611	Mid
Kincardine	\$ 6,642	Mid
Welland	\$ 6,646	Mid
Niagara Falls	\$ 6,714	Mid
Middlesex Centre	\$ 6,714	Mid
Newmarket	\$ 6,725	Mid
Haldimand	\$ 6,751	Mid
Thorold	\$ 6,772	Mid
East Gwillimbury	\$ 6,801	Mid
Guelph-Eramosa	\$ 6,811	Mid
Barrie	\$ 6,839	Mid
Stratford	\$ 6,859	Mid
Scugog	\$ 6,882	Mid
Kingston	\$ 6,909	Mid
Grimsby	\$ 6,917	Mid
Cornwall	\$ 6,948	Mid
Port Hope	\$ 6,960	Mid
Hanover	\$ 6,974	Mid
Pelham	\$ 6,981	Mid
Peterborough	\$ 6,988	Mid
Halton Hills	\$ 6,992	Mid
Oshawa	\$ 7,032	Mid
Brampton	\$ 7,057	Mid

Residential Comparisons - Senior Executive Home (sorted lowest to highest) (cont'd)

2022 Property Taxes		Ranking
Greater Sudbury	\$ 7,125	High
Parry Sound	\$ 7,143	High
Chatsworth	\$ 7,153	High
Port Colborne	\$ 7,158	High
Niagara-on-the-Lake	\$ 7,218	High
Aurora	\$ 7,246	High
Hamilton	\$ 7,270	High
Vaughan	\$ 7,273	High
Burlington	\$ 7,277	High
Lincoln	\$ 7,301	High
Whitby	\$ 7,336	High
Belleville	\$ 7,341	High
Oakville	\$ 7,457	High
Waterloo	\$ 7,466	High
Guelph	\$ 7,483	High
St. Catharines	\$ 7,491	High
Ajax	\$ 7,517	High
The Blue Mountains	\$ 7,536	High
St. Thomas	\$ 7,537	High
Orangeville	\$ 7,565	High
London	\$ 7,578	High
Windsor	\$ 7,681	High
Mississauga	\$ 7,756	High
Pickering	\$ 7,920	High
Thunder Bay	\$ 7,942	High
Whitchurch-Stouffville	\$ 8,112	High
Toronto (West)	\$ 8,208	High
Owen Sound	\$ 8,229	High
Markham	\$ 8,525	High
Timmins	\$ 8,750	High
Ottawa	\$ 8,922	High
King	\$ 9,187	High
Toronto (North)	\$ 9,203	High
Toronto (South)	\$ 14,368	High
Average	\$ 6,816	
Median	\$ 6,751	

Residential Comparisons - Senior Executive - by Population Group

Municipalities with populations less than 15,000

Municipalities with populations between 15,000 - 29,999

2022 Property Taxes		Ranking
Tiny	\$ 4,029	Low
North Perth	\$ 5,769	Low
Ingersoll	\$ 5,776	Low
Tay	\$ 6,001	Low
Brock	\$ 6,002	Low
Gravenhurst	\$ 6,071	Low
Wellesley	\$ 6,127	Low
South Bruce Peninsula	\$ 6,296	Mid
Dryden	\$ 6,386	Mid
Puslinch	\$ 6,465	Mid
North Dumfries	\$ 6,545	Mid
Central Elgin	\$ 6,611	Mid
Kincardine	\$ 6,642	Mid
Guelph-Eramosa	\$ 6,811	Mid
Hanover	\$ 6,974	Mid
Parry Sound	\$ 7,143	High
Chatsworth	\$ 7,153	High
The Blue Mountains	\$ 7,536	High
Average	\$ 6,352	
Median	\$ 6,425	

2022 Property Taxes		Ranking
Strathroy-Caradoc	\$ 5,218	Low
Springwater	\$ 5,394	Low
Woolwich	\$ 5,464	Low
Huntsville	\$ 5,673	Low
Saugeen Shores	\$ 5,788	Low
Collingwood	\$ 5,997	Low
Brockville	\$ 6,045	Low
Prince Edward County	\$ 6,060	Low
Tillsonburg	\$ 6,245	Low
Bracebridge	\$ 6,263	Mid
Amherstburg	\$ 6,302	Mid
Wilmot	\$ 6,400	Mid
North Grenville	\$ 6,460	Mid
Middlesex Centre	\$ 6,714	Mid
Thorold	\$ 6,772	Mid
Scugog	\$ 6,882	Mid
Port Hope	\$ 6,960	Mid
Pelham	\$ 6,981	Mid
Port Colborne	\$ 7,158	High
Niagara-on-the-Lake	\$ 7,218	High
Lincoln	\$ 7,301	High
Owen Sound	\$ 8,229	High
King	\$ 9,187	High
Average	\$ 6,553	
Median	\$ 6,400	

Residential Comparisons - Senior Executive - by Population Group (cont'd)

Municipalities with populations between 30,000 - 99,999

2022 Property Taxes		Ranking
Brant	\$ 5,517	Low
Sarnia	\$ 5,614	Low
Lakeshore	\$ 5,615	Low
New Tecumseth	\$ 5,697	Low
Norfolk	\$ 5,734	Low
North Bay	\$ 5,818	Low
Orillia	\$ 5,907	Low
Innisfil	\$ 5,951	Low
Sault Ste. Marie	\$ 5,955	Low
Caledon	\$ 6,079	Low
Centre Wellington	\$ 6,232	Low
Georgina	\$ 6,273	Mid
Welland	\$ 6,646	Mid
Niagara Falls	\$ 6,714	Mid
Newmarket	\$ 6,725	Mid
Haldimand	\$ 6,751	Mid
East Gwillimbury	\$ 6,801	Mid
Stratford	\$ 6,859	Mid
Grimsby	\$ 6,917	Mid
Cornwall	\$ 6,948	Mid
Peterborough	\$ 6,988	Mid
Halton Hills	\$ 6,992	Mid
Aurora	\$ 7,246	High
Belleville	\$ 7,341	High
St. Thomas	\$ 7,537	High
Orangeville	\$ 7,565	High
Pickering	\$ 7,920	High
Timmins	\$ 8,750	High
Average	\$ 6,610	
Median	\$ 6,719	

Municipalities with populations greater than 100,000

2022 Property Taxes		Ranking
Milton	\$ 5,207	Low
Clarington	\$ 5,899	Low
Brantford	\$ 5,941	Low
Toronto (East)	\$ 6,099	Low
Chatham-Kent	\$ 6,144	Low
Kitchener	\$ 6,318	Mid
Cambridge	\$ 6,576	Mid
Barrie	\$ 6,839	Mid
Kingston	\$ 6,909	Mid
Oshawa	\$ 7,032	Mid
Brampton	\$ 7,057	Mid
Greater Sudbury	\$ 7,125	High
Hamilton	\$ 7,270	High
Vaughan	\$ 7,273	High
Burlington	\$ 7,277	High
Whitby	\$ 7,336	High
Oakville	\$ 7,457	High
Waterloo	\$ 7,466	High
Guelph	\$ 7,483	High
St. Catharines	\$ 7,491	High
Ajax	\$ 7,517	High
London	\$ 7,578	High
Windsor	\$ 7,681	High
Mississauga	\$ 7,756	High
Thunder Bay	\$ 7,942	High
Toronto (West)	\$ 8,208	High
Markham	\$ 8,525	High
Ottawa	\$ 8,922	High
Toronto (North)	\$ 9,203	High
Toronto (South)	\$ 14,368	High
Average	\$ 7,463	
Median	\$ 7,306	

Residential Comparisons - Senior Executive - by Location

2022 Property Taxes - Bruce/Grey		Ranking
Saugeen Shores	\$ 5,788	Low
West Grey	\$ 6,247	Low
South Bruce Peninsula	\$ 6,296	Mid
Kincardine	\$ 6,642	Mid
Hanover	\$ 6,974	Mid
Chatsworth	\$ 7,153	High
The Blue Mountains	\$ 7,536	High
Owen Sound	\$ 8,229	High
Average	\$ 6,858	
Median	\$ 6,808	

2022 Property Taxes - Eastern		Ranking
Brockville	\$ 6,045	Low
Prince Edward County	\$ 6,060	Low
North Grenville	\$ 6,460	Mid
Kingston	\$ 6,909	Mid
Cornwall	\$ 6,948	Mid
Port Hope	\$ 6,960	Mid
Peterborough	\$ 6,988	Mid
Belleville	\$ 7,341	High
Ottawa	\$ 8,922	High
Average	\$ 6,959	
Median	\$ 6,948	

2022 Property Taxes - Niagara		Ranking
Welland	\$ 6,646	Mid
Niagara Falls	\$ 6,714	Mid
Thorold	\$ 6,772	Mid
Grimsby	\$ 6,917	Mid
Pelham	\$ 6,981	Mid
Port Colborne	\$ 7,158	High
Niagara-on-the-Lake	\$ 7,218	High
Lincoln	\$ 7,301	High
St. Catharines	\$ 7,491	High
Average	\$ 7,022	
Median	\$ 6,981	

2022 Property Taxes - GTHA		Ranking
Milton	\$ 5,207	Low
Clarington	\$ 5,899	Low
Brock	\$ 6,002	Low
Caledon	\$ 6,079	Low
Toronto (East)	\$ 6,099	Low
Georgina	\$ 6,273	Mid
Newmarket	\$ 6,725	Mid
East Gwillimbury	\$ 6,801	Mid
Scugog	\$ 6,882	Mid
Halton Hills	\$ 6,992	Mid
Oshawa	\$ 7,032	Mid
Brampton	\$ 7,057	Mid
Aurora	\$ 7,246	High
Hamilton	\$ 7,270	High
Vaughan	\$ 7,273	High
Burlington	\$ 7,277	High
Whitby	\$ 7,336	High
Oakville	\$ 7,457	High
Ajax	\$ 7,517	High
Mississauga	\$ 7,756	High
Pickering	\$ 7,920	High
Whitchurch-Stouffville	\$ 8,112	High
Toronto (West)	\$ 8,208	High
Markham	\$ 8,525	High
King	\$ 9,187	High
Toronto (North)	\$ 9,203	High
Toronto (South)	\$ 14,368	High
Average	\$ 7,471	
Median	\$ 7,270	

Residential Comparisons - Senior Executive - by Location (cont'd)

2022 Property Taxes - North		Ranking
North Bay	\$ 5,818	Low
Sault Ste. Marie	\$ 5,955	Low
Dryden	\$ 6,386	Mid
Greater Sudbury	\$ 7,125	High
Parry Sound	\$ 7,143	High
Thunder Bay	\$ 7,942	High
Timmins	\$ 8,750	High
Average	\$ 7,017	
Median	\$ 7,125	

2022 Property Taxes - Southwest		Ranking
Strathroy-Caradoc	\$ 5,218	Low
Brant	\$ 5,517	Low
Sarnia	\$ 5,614	Low
Lakeshore	\$ 5,615	Low
Norfolk	\$ 5,734	Low
North Perth	\$ 5,769	Low
Ingersoll	\$ 5,776	Low
Brantford	\$ 5,941	Low
Chatham-Kent	\$ 6,144	Low
Tillsonburg	\$ 6,245	Low
Amherstburg	\$ 6,302	Mid
Central Elgin	\$ 6,611	Mid
Middlesex Centre	\$ 6,714	Mid
Haldimand	\$ 6,751	Mid
Stratford	\$ 6,859	Mid
St. Thomas	\$ 7,537	High
London	\$ 7,578	High
Windsor	\$ 7,681	High
Average	\$ 6,311	
Median	\$ 6,195	

2022 Property Taxes - Simcoe/Musk./Duff.		Ranking
Tiny	\$ 4,029	Low
Springwater	\$ 5,394	Low
Huntsville	\$ 5,673	Low
New Tecumseth	\$ 5,697	Low
Orillia	\$ 5,907	Low
Innisfil	\$ 5,951	Low
Collingwood	\$ 5,997	Low
Tay	\$ 6,001	Low
Gravenhurst	\$ 6,071	Low
Bracebridge	\$ 6,263	Mid
Barrie	\$ 6,839	Mid
Orangeville	\$ 7,565	High
Average	\$ 5,949	
Median	\$ 5,974	

2022 Property Taxes - Waterloo/Wellington		Ranking
Woolwich	\$ 5,464	Low
Wellesley	\$ 6,127	Low
Centre Wellington	\$ 6,232	Low
Kitchener	\$ 6,318	Mid
Wilmot	\$ 6,400	Mid
Puslinch	\$ 6,465	Mid
North Dumfries	\$ 6,545	Mid
Cambridge	\$ 6,576	Mid
Guelph-Eramosa	\$ 6,811	Mid
Waterloo	\$ 7,466	High
Guelph	\$ 7,483	High
Average	\$ 6,535	
Median	\$ 6,465	

Multi-Residential Comparisons



***Multi-Residential Comparisons - Walk-up Apartment
(taxes calculated on a per unit basis) (sorted lowest to highest)***

	2022 Property Taxes	Ranking
Tiny	\$ 448	Low
South Bruce Peninsula	\$ 595	Low
The Blue Mountains	\$ 611	Low
Kincardine	\$ 712	Low
Springwater	\$ 717	Low
Georgian Bluffs	\$ 750	Low
Saugeen Shores	\$ 767	Low
North Perth	\$ 783	Low
West Grey	\$ 797	Low
Markham	\$ 802	Low
King	\$ 814	Low
Southgate	\$ 822	Low
Vaughan	\$ 826	Low
Chatsworth	\$ 852	Low
New Tecumseth	\$ 867	Low
Lambton Shores	\$ 876	Low
Innisfil	\$ 878	Low
Collingwood	\$ 897	Low
Espanola	\$ 943	Low
Prince Edward County	\$ 946	Low
Gravenhurst	\$ 956	Low
Newmarket	\$ 972	Low
Kenora	\$ 984	Low
Dryden	\$ 984	Low
North Grenville	\$ 988	Low
Lakeshore	\$ 991	Low
Whitchurch-Stouffville	\$ 1,024	Low
Norfolk	\$ 1,024	Low
Puslinch	\$ 1,044	Low
Aurora	\$ 1,080	Low
Huntsville	\$ 1,085	Low
Haldimand	\$ 1,144	Low
Brant	\$ 1,163	Low
North Dumfries	\$ 1,177	Low
Hanover	\$ 1,215	Low
Essex	\$ 1,219	Low
Meaford	\$ 1,233	Low

	2022 Property Taxes	Ranking
North Middlesex	\$ 1,268	Mid
Halton Hills	\$ 1,277	Mid
Georgina	\$ 1,278	Mid
Guelph-Eramosa	\$ 1,322	Mid
Orillia	\$ 1,325	Mid
Caledon	\$ 1,329	Mid
Elliot Lake	\$ 1,331	Mid
Wellesley	\$ 1,332	Mid
Sault Ste. Marie	\$ 1,335	Mid
Wellington North	\$ 1,365	Mid
Timmins	\$ 1,371	Mid
Wilmot	\$ 1,374	Mid
Bracebridge	\$ 1,386	Mid
Milton	\$ 1,429	Mid
West Lincoln	\$ 1,433	Mid
Erin	\$ 1,438	Mid
Mapleton	\$ 1,450	Mid
Minto	\$ 1,470	Mid
Fort Erie	\$ 1,473	Mid
Brantford	\$ 1,475	Mid
Amherstburg	\$ 1,476	Mid
Woolwich	\$ 1,487	Mid
Pelham	\$ 1,491	Mid
Centre Wellington	\$ 1,502	Mid
Sarnia	\$ 1,505	Mid
Aylmer	\$ 1,522	Mid
Strathroy-Caradoc	\$ 1,541	Mid
Windsor	\$ 1,542	Mid
Brampton	\$ 1,551	Mid
St. Thomas	\$ 1,583	Mid
Brock	\$ 1,584	Mid
Tillsonburg	\$ 1,602	Mid
Grimsby	\$ 1,618	Mid
Wainfleet	\$ 1,675	Mid
Scugog	\$ 1,687	Mid
Barrie	\$ 1,695	Mid
Mississauga	\$ 1,700	Mid
Welland	\$ 1,701	Mid

**Multi-Residential Comparisons - Walk-up Apartment
(taxes calculated on a per unit basis) (sorted lowest to highest) (cont'd)**

	2022 Property Taxes	Ranking
Lincoln	\$ 1,737	High
Port Colborne	\$ 1,746	High
Chatham-Kent	\$ 1,753	High
Brockville	\$ 1,768	High
Ingersoll	\$ 1,776	High
Quinte West	\$ 1,823	High
Owen Sound	\$ 1,858	High
Orangeville	\$ 1,860	High
London	\$ 1,864	High
Thorold	\$ 1,894	High
Greater Sudbury	\$ 1,944	High
Port Hope	\$ 1,968	High
Kitchener	\$ 1,978	High
North Bay	\$ 1,987	High
Kingston	\$ 2,009	High
Cornwall	\$ 2,011	High
Belleville	\$ 2,028	High
Ottawa	\$ 2,030	High
Guelph	\$ 2,038	High
Thunder Bay	\$ 2,045	High
Cambridge	\$ 2,053	High
Niagara Falls	\$ 2,053	High
Oakville	\$ 2,056	High
Parry Sound	\$ 2,062	High
Ajax	\$ 2,134	High
St. Catharines	\$ 2,153	High
Hamilton	\$ 2,166	High
Burlington	\$ 2,168	High
Stratford	\$ 2,186	High
Pickering	\$ 2,205	High
Waterloo	\$ 2,248	High
Whitby	\$ 2,293	High
Clarington	\$ 2,303	High
Oshawa	\$ 2,311	High
Peterborough	\$ 2,382	High
Middlesex Centre	\$ 2,567	High
Average	\$ 1,472	
Median	\$ 1,473	

**Multi-Residential Comparisons - Walk-up Apartment
(taxes calculated on a per unit basis) - sorted by Population Group**

**Municipalities with populations
less than 15,000**

2022 Property Taxes		Ranking
Tiny	\$ 448	Low
South Bruce Peninsula	\$ 595	Low
The Blue Mountains	\$ 611	Low
Kincardine	\$ 712	Low
Georgian Bluffs	\$ 750	Low
North Perth	\$ 783	Low
Southgate	\$ 822	Low
Chatsworth	\$ 852	Low
Lambton Shores	\$ 876	Low
Espanola	\$ 943	Low
Gravenhurst	\$ 956	Low
Dryden	\$ 984	Low
Puslinch	\$ 1,044	Low
North Dumfries	\$ 1,177	Low
Hanover	\$ 1,215	Low
Meaford	\$ 1,233	Low
North Middlesex	\$ 1,268	Mid
Guelph-Eramosa	\$ 1,322	Mid
Elliot Lake	\$ 1,331	Mid
Wellesley	\$ 1,332	Mid
Wellington North	\$ 1,365	Mid
Erin	\$ 1,438	Mid
Mapleton	\$ 1,450	Mid
Minto	\$ 1,470	Mid
Aylmer	\$ 1,522	Mid
Brock	\$ 1,584	Mid
Wainfleet	\$ 1,675	Mid
Ingersoll	\$ 1,776	High
Parry Sound	\$ 2,062	High
Average	\$ 1,158	
Median	\$ 1,215	

**Municipalities with populations
between 15,000 - 29,999**

2022 Property Taxes		Ranking
Springwater	\$ 717	Low
Saugeen Shores	\$ 767	Low
King	\$ 814	Low
Collingwood	\$ 897	Low
Prince Edward County	\$ 946	Low
Kenora	\$ 984	Low
North Grenville	\$ 988	Low
Huntsville	\$ 1,085	Low
Essex	\$ 1,219	Low
Wilmot	\$ 1,374	Mid
Bracebridge	\$ 1,386	Mid
West Lincoln	\$ 1,433	Mid
Amherstburg	\$ 1,476	Mid
Woolwich	\$ 1,487	Mid
Pelham	\$ 1,491	Mid
Strathroy-Caradoc	\$ 1,541	Mid
Tillsonburg	\$ 1,602	Mid
Scugog	\$ 1,687	Mid
Lincoln	\$ 1,737	High
Port Colborne	\$ 1,746	High
Brockville	\$ 1,768	High
Owen Sound	\$ 1,858	High
Thorold	\$ 1,894	High
Port Hope	\$ 1,968	High
Middlesex Centre	\$ 2,567	High
Average	\$ 1,417	
Median	\$ 1,476	

**Multi-Residential Comparisons - Walk-up Apartment
(taxes calculated on a per unit basis) - sorted by Population Group (cont'd)**

**Municipalities with populations
between 30,000 - 99,999**

2022 Property Taxes		Ranking
New Tecumseth	\$ 867	Low
Innisfil	\$ 878	Low
Newmarket	\$ 972	Low
Lakeshore	\$ 991	Low
Norfolk	\$ 1,024	Low
Aurora	\$ 1,080	Low
Haldimand	\$ 1,144	Low
Brant	\$ 1,163	Low
Halton Hills	\$ 1,277	Mid
Georgina	\$ 1,278	Mid
Orillia	\$ 1,325	Mid
Caledon	\$ 1,329	Mid
Sault Ste. Marie	\$ 1,335	Mid
Timmins	\$ 1,371	Mid
Fort Erie	\$ 1,473	Mid
Centre Wellington	\$ 1,502	Mid
Sarnia	\$ 1,505	Mid
St. Thomas	\$ 1,583	Mid
Grimsby	\$ 1,618	Mid
Welland	\$ 1,701	Mid
Quinte West	\$ 1,823	High
Orangeville	\$ 1,860	High
North Bay	\$ 1,987	High
Cornwall	\$ 2,011	High
Belleville	\$ 2,028	High
Niagara Falls	\$ 2,053	High
Stratford	\$ 2,186	High
Pickering	\$ 2,205	High
Peterborough	\$ 2,382	High
Average	\$ 1,516	
Median	\$ 1,473	

**Municipalities with populations
greater than 100,000**

2022 Property Taxes		Ranking
Markham	\$ 802	Low
Vaughan	\$ 826	Low
Milton	\$ 1,429	Mid
Brantford	\$ 1,475	Mid
Windsor	\$ 1,542	Mid
Brampton	\$ 1,551	Mid
Barrie	\$ 1,695	Mid
Mississauga	\$ 1,700	Mid
Chatham-Kent	\$ 1,753	High
London	\$ 1,864	High
Greater Sudbury	\$ 1,944	High
Kitchener	\$ 1,978	High
Kingston	\$ 2,009	High
Ottawa	\$ 2,030	High
Guelph	\$ 2,038	High
Thunder Bay	\$ 2,045	High
Cambridge	\$ 2,053	High
Oakville	\$ 2,056	High
Ajax	\$ 2,134	High
St. Catharines	\$ 2,153	High
Hamilton	\$ 2,166	High
Burlington	\$ 2,168	High
Waterloo	\$ 2,248	High
Whitby	\$ 2,293	High
Clarington	\$ 2,303	High
Oshawa	\$ 2,311	High
Average	\$ 1,868	
Median	\$ 2,019	

**Multi-Residential Comparisons - Walk-up Apartment
(taxes calculated on a per unit basis) - sorted by Location**

2022 Property Taxes - Bruce/Grey		Ranking
South Bruce Peninsula	\$ 595	Low
The Blue Mountains	\$ 611	Low
Kincardine	\$ 712	Low
Georgian Bluffs	\$ 750	Low
Saugeen Shores	\$ 767	Low
West Grey	\$ 797	Low
Southgate	\$ 822	Low
Chatsworth	\$ 852	Low
Hanover	\$ 1,215	Low
Meaford	\$ 1,233	Low
Owen Sound	\$ 1,858	High
Average	\$ 928	
Median	\$ 797	

2022 Property Taxes - Niagara		Ranking
West Lincoln	\$ 1,433	Mid
Fort Erie	\$ 1,473	Mid
Pelham	\$ 1,491	Mid
Grimsby	\$ 1,618	Mid
Wainfleet	\$ 1,675	Mid
Welland	\$ 1,701	Mid
Lincoln	\$ 1,737	High
Port Colborne	\$ 1,746	High
Thorold	\$ 1,894	High
Niagara Falls	\$ 2,053	High
St. Catharines	\$ 2,153	High
Average	\$ 1,725	
Median	\$ 1,701	

2022 Property Taxes - GTHA		Ranking
Markham	\$ 802	Low
King	\$ 814	Low
Vaughan	\$ 826	Low
Newmarket	\$ 972	Low
Whitchurch-Stouffville	\$ 1,024	Low
Aurora	\$ 1,080	Low
Halton Hills	\$ 1,277	Mid
Georgina	\$ 1,278	Mid
Caledon	\$ 1,329	Mid
Milton	\$ 1,429	Mid
Brampton	\$ 1,551	Mid
Brock	\$ 1,584	Mid
Scugog	\$ 1,687	Mid
Mississauga	\$ 1,700	Mid
Oakville	\$ 2,056	High
Ajax	\$ 2,134	High
Hamilton	\$ 2,166	High
Burlington	\$ 2,168	High
Pickering	\$ 2,205	High
Whitby	\$ 2,293	High
Clarington	\$ 2,303	High
Oshawa	\$ 2,311	High
Average	\$ 1,590	
Median	\$ 1,567	

2022 Property Taxes - Eastern		Ranking
Prince Edward County	\$ 946	Low
North Grenville	\$ 988	Low
Brockville	\$ 1,768	High
Quinte West	\$ 1,823	High
Port Hope	\$ 1,968	High
Kingston	\$ 2,009	High
Cornwall	\$ 2,011	High
Belleville	\$ 2,028	High
Ottawa	\$ 2,030	High
Peterborough	\$ 2,382	High
Average	\$ 1,795	
Median	\$ 1,988	

**Multi-Residential Comparisons - Walk-up Apartment
(taxes calculated on a per unit basis) - sorted by Location (cont'd)**

2022 Property Taxes - North		Ranking
Espanola	\$ 943	Low
Kenora	\$ 984	Low
Dryden	\$ 984	Low
Elliot Lake	\$ 1,331	Mid
Sault Ste. Marie	\$ 1,335	Mid
Timmins	\$ 1,371	Mid
Greater Sudbury	\$ 1,944	High
North Bay	\$ 1,987	High
Thunder Bay	\$ 2,045	High
Parry Sound	\$ 2,062	High
Average	\$ 1,499	
Median	\$ 1,353	

2022 Property Taxes - Southwest		Ranking
North Perth	\$ 783	Low
Lambton Shores	\$ 876	Low
Lakeshore	\$ 991	Low
Norfolk	\$ 1,024	Low
Haldimand	\$ 1,144	Low
Brant	\$ 1,163	Low
Essex	\$ 1,219	Low
North Middlesex	\$ 1,268	Mid
Brantford	\$ 1,475	Mid
Amherstburg	\$ 1,476	Mid
Sarnia	\$ 1,505	Mid
Aylmer	\$ 1,522	Mid
Strathroy-Caradoc	\$ 1,541	Mid
Windsor	\$ 1,542	Mid
St. Thomas	\$ 1,583	Mid
Tillsonburg	\$ 1,602	Mid
Chatham-Kent	\$ 1,753	High
Ingersoll	\$ 1,776	High
London	\$ 1,864	High
Stratford	\$ 2,186	High
Middlesex Centre	\$ 2,567	High
Average	\$ 1,470	
Median	\$ 1,505	

2022 Property Taxes - Simcoe/Musk./Duff.		Ranking
Tiny	\$ 448	Low
Springwater	\$ 717	Low
New Tecumseth	\$ 867	Low
Innisfil	\$ 878	Low
Collingwood	\$ 897	Low
Gravenhurst	\$ 956	Low
Huntsville	\$ 1,085	Low
Orillia	\$ 1,325	Mid
Bracebridge	\$ 1,386	Mid
Barrie	\$ 1,695	Mid
Orangeville	\$ 1,860	High
Average	\$ 1,101	
Median	\$ 956	

2022 Property Taxes - Waterloo/Wellington		Ranking
Puslinch	\$ 1,044	Low
North Dumfries	\$ 1,177	Low
Guelph-Eramosa	\$ 1,322	Mid
Wellesley	\$ 1,332	Mid
Wellington North	\$ 1,365	Mid
Wilmot	\$ 1,374	Mid
Erin	\$ 1,438	Mid
Mapleton	\$ 1,450	Mid
Minto	\$ 1,470	Mid
Woolwich	\$ 1,487	Mid
Centre Wellington	\$ 1,502	Mid
Kitchener	\$ 1,978	High
Guelph	\$ 2,038	High
Cambridge	\$ 2,053	High
Waterloo	\$ 2,248	High
Average	\$ 1,552	
Median	\$ 1,450	

**Multi-Residential Comparisons - High-Rise Apartment
(taxes calculated on a per unit basis) (sorted lowest to highest)**

	2022 Property Taxes	Ranking
King	\$ 895	Low
Markham	\$ 963	Low
Vaughan	\$ 996	Low
Brant	\$ 1,036	Low
Whitchurch-Stouffville	\$ 1,096	Low
Collingwood	\$ 1,127	Low
Aurora	\$ 1,174	Low
Newmarket	\$ 1,175	Low
Georgina	\$ 1,193	Low
Norfolk	\$ 1,291	Low
Orillia	\$ 1,307	Low
Pelham	\$ 1,350	Low
Halton Hills	\$ 1,361	Low
Milton	\$ 1,368	Low
Sault Ste. Marie	\$ 1,401	Low
Timmins	\$ 1,449	Low
Centre Wellington	\$ 1,529	Low
Grimsby	\$ 1,619	Low
Lincoln	\$ 1,625	Low
Fort Erie	\$ 1,640	Low
Ingersoll	\$ 1,661	Low
Brantford	\$ 1,689	Low
Hanover	\$ 1,720	Mid
Tillsonburg	\$ 1,740	Mid
Woolwich	\$ 1,757	Mid
Parry Sound	\$ 1,779	Mid
Brockville	\$ 1,810	Mid
Amherstburg	\$ 1,905	Mid
Thorold	\$ 1,906	Mid
Quinte West	\$ 1,908	Mid
Windsor	\$ 1,926	Mid
Port Colborne	\$ 1,932	Mid
Brampton	\$ 1,966	Mid

	2022 Property Taxes	Ranking
London	\$ 1,973	Mid
Niagara Falls	\$ 1,974	Mid
Hamilton	\$ 2,009	Mid
Barrie	\$ 2,017	Mid
Kitchener	\$ 2,048	Mid
Mississauga	\$ 2,057	Mid
Kingston	\$ 2,062	Mid
Greater Sudbury	\$ 2,074	Mid
Orangeville	\$ 2,088	Mid
Owen Sound	\$ 2,109	Mid
North Bay	\$ 2,113	Mid
Chatham-Kent	\$ 2,116	Mid
Sarnia	\$ 2,152	High
Ottawa	\$ 2,178	High
Oakville	\$ 2,200	High
Port Hope	\$ 2,220	High
Guelph	\$ 2,327	High
Welland	\$ 2,336	High
Thunder Bay	\$ 2,350	High
Cornwall	\$ 2,359	High
Stratford	\$ 2,425	High
Cambridge	\$ 2,465	High
Clarington	\$ 2,474	High
Burlington	\$ 2,539	High
St. Catharines	\$ 2,554	High
Whitby	\$ 2,620	High
St. Thomas	\$ 2,650	High
Waterloo	\$ 2,662	High
Oshawa	\$ 2,676	High
Peterborough	\$ 2,688	High
Belleville	\$ 2,896	High
Ajax	\$ 2,904	High
Pickering	\$ 3,003	High
Average	\$ 1,918	
Median	\$ 1,969	

Multi-Residential High-Rise
(taxes calculated on a per unit basis) - sorted by Population Group

***Municipalities with populations
less than 15,000***

2022 Property Taxes		Ranking
Ingersoll	\$ 1,661	Low
Hanover	\$ 1,720	Mid
Parry Sound	\$ 1,779	Mid
Average	\$ 1,720	
Median	\$ 1,720	

***Municipalities with populations
between 15,000 - 29,999***

2022 Property Taxes		Ranking
King	\$ 895	Low
Collingwood	\$ 1,127	Low
Pelham	\$ 1,350	Low
Lincoln	\$ 1,625	Low
Tillsonburg	\$ 1,740	Mid
Woolwich	\$ 1,757	Mid
Brockville	\$ 1,810	Mid
Amherstburg	\$ 1,905	Mid
Thorold	\$ 1,906	Mid
Port Colborne	\$ 1,932	Mid
Owen Sound	\$ 2,109	Mid
Port Hope	\$ 2,220	High
Average	\$ 1,698	
Median	\$ 1,784	

Multi-Residential High-Rise
(taxes calculated on a per unit basis) - sorted by Population Group (cont'd)

**Municipalities with populations
between 30,000 - 99,999**

**Municipalities with populations
greater than 100,000**

2022 Property Taxes		Ranking
Brant	\$ 1,036	Low
Aurora	\$ 1,174	Low
Newmarket	\$ 1,175	Low
Georgina	\$ 1,193	Low
Norfolk	\$ 1,291	Low
Orillia	\$ 1,307	Low
Halton Hills	\$ 1,361	Low
Sault Ste. Marie	\$ 1,401	Low
Timmins	\$ 1,449	Low
Centre Wellington	\$ 1,529	Low
Grimsby	\$ 1,619	Low
Fort Erie	\$ 1,640	Low
Quinte West	\$ 1,908	Mid
Niagara Falls	\$ 1,974	Mid
Orangeville	\$ 2,088	Mid
North Bay	\$ 2,113	Mid
Sarnia	\$ 2,152	High
Welland	\$ 2,336	High
Cornwall	\$ 2,359	High
Stratford	\$ 2,425	High
St. Thomas	\$ 2,650	High
Peterborough	\$ 2,688	High
Belleville	\$ 2,896	High
Pickering	\$ 3,003	High
Average	\$ 1,865	
Median	\$ 1,774	

2022 Property Taxes		Ranking
Markham	\$ 963	Low
Vaughan	\$ 996	Low
Milton	\$ 1,368	Low
Brantford	\$ 1,689	Low
Windsor	\$ 1,926	Mid
Brampton	\$ 1,966	Mid
London	\$ 1,973	Mid
Hamilton	\$ 2,009	Mid
Barrie	\$ 2,017	Mid
Kitchener	\$ 2,048	Mid
Mississauga	\$ 2,057	Mid
Kingston	\$ 2,062	Mid
Greater Sudbury	\$ 2,074	Mid
Chatham-Kent	\$ 2,116	Mid
Ottawa	\$ 2,178	High
Oakville	\$ 2,200	High
Guelph	\$ 2,327	High
Thunder Bay	\$ 2,350	High
Cambridge	\$ 2,465	High
Clarington	\$ 2,474	High
Burlington	\$ 2,539	High
St. Catharines	\$ 2,554	High
Whitby	\$ 2,620	High
Waterloo	\$ 2,662	High
Oshawa	\$ 2,676	High
Ajax	\$ 2,904	High
Average	\$ 2,124	
Median	\$ 2,095	

Multi-Residential High-Rise
(taxes calculated on a per unit basis) - sorted by Location

2022 Property Taxes - Bruce/Grey		Ranking
Hanover	\$ 1,720	Mid
Owen Sound	\$ 2,109	Mid
Average	\$ 1,914	
Median	\$ 1,914	

2022 Property Taxes - Eastern		Ranking
Brockville	\$ 1,810	Mid
Quinte West	\$ 1,908	Mid
Kingston	\$ 2,062	Mid
Ottawa	\$ 2,178	High
Port Hope	\$ 2,220	High
Cornwall	\$ 2,359	High
Peterborough	\$ 2,688	High
Belleville	\$ 2,896	High
Average	\$ 2,265	
Median	\$ 2,199	

2022 Property Taxes - North		Ranking
Sault Ste. Marie	\$ 1,401	Low
Timmins	\$ 1,449	Low
Parry Sound	\$ 1,779	Mid
Greater Sudbury	\$ 2,074	Mid
North Bay	\$ 2,113	Mid
Thunder Bay	\$ 2,350	High
Average	\$ 1,861	
Median	\$ 1,927	

2022 Property Taxes - GTHA		Ranking
King	\$ 895	Low
Markham	\$ 963	Low
Vaughan	\$ 996	Low
Whitchurch-Stouffville	\$ 1,096	Low
Aurora	\$ 1,174	Low
Newmarket	\$ 1,175	Low
Georgina	\$ 1,193	Low
Halton Hills	\$ 1,361	Low
Milton	\$ 1,368	Low
Brampton	\$ 1,966	Mid
Hamilton	\$ 2,009	Mid
Mississauga	\$ 2,057	Mid
Oakville	\$ 2,200	High
Clarington	\$ 2,474	High
Burlington	\$ 2,539	High
Whitby	\$ 2,620	High
Oshawa	\$ 2,676	High
Ajax	\$ 2,904	High
Pickering	\$ 3,003	High
Average	\$ 1,825	
Median	\$ 1,966	

Multi-Residential High-Rise
(taxes calculated on a per unit basis) - sorted by Location (cont'd)

2022 Property Taxes - Simcoe/Musk./Duff.		Ranking
Collingwood	\$ 1,127	Low
Orillia	\$ 1,307	Low
Barrie	\$ 2,017	Mid
Orangeville	\$ 2,088	Mid
Average	\$ 1,635	
Median	\$ 1,662	

2022 Property Taxes - Southwest		Ranking
Brant	\$ 1,036	Low
Norfolk	\$ 1,291	Low
Ingersoll	\$ 1,661	Low
Brantford	\$ 1,689	Low
Tillsonburg	\$ 1,740	Mid
Amherstburg	\$ 1,905	Mid
Windsor	\$ 1,926	Mid
London	\$ 1,973	Mid
Chatham-Kent	\$ 2,116	Mid
Sarnia	\$ 2,152	High
Stratford	\$ 2,425	High
St. Thomas	\$ 2,650	High
Average	\$ 1,880	
Median	\$ 1,915	

2022 Property Taxes - Niagara		Ranking
Pelham	\$ 1,350	Low
Grimsby	\$ 1,619	Low
Lincoln	\$ 1,625	Low
Fort Erie	\$ 1,640	Low
Thorold	\$ 1,906	Mid
Port Colborne	\$ 1,932	Mid
Niagara Falls	\$ 1,974	Mid
Welland	\$ 2,336	High
St. Catharines	\$ 2,554	High
Average	\$ 1,882	
Median	\$ 1,906	

2022 Property Taxes - Waterloo/Wellington		Ranking
Centre Wellington	\$ 1,529	Low
Woolwich	\$ 1,757	Mid
Kitchener	\$ 2,048	Mid
Guelph	\$ 2,327	High
Cambridge	\$ 2,465	High
Waterloo	\$ 2,662	High
Average	\$ 2,131	
Median	\$ 2,188	

Multi-Residential Comparisons - Summary

Multi-Residential				
Low	Low-Mid	Mid	Mid-High	High
Aurora	Brantford	Amherstburg	Brockville	Ajax
Brant	Centre Wellington	Aylmer	Chatham-Kent	Belleville
Chatsworth	Fort Erie	Barrie	Greater Sudbury	Burlington
Collingwood	Georgina	Bracebridge	Hamilton	Cambridge
Dryden	Grimsby	Brampton	Ingersoll	Clarington
Espanola	Halton Hills	Brock	Kingston	Cornwall
Essex	Hanover	Caledon	Kitchener	Guelph
Georgian Bluffs	Milton	Elliot Lake	Lincoln	Middlesex Centre
Gravenhurst	Orillia	Erin	London	Oakville
Haldimand	Pelham	Guelph-Eramosa	Niagara Falls	Oshawa
Huntsville	Sault Ste. Marie	Mapleton	North Bay	Ottawa
Innisfil	Timmins	Minto	Orangeville	Peterborough
Kenora		Mississauga	Owen Sound	Pickering
Kincardine		North Middlesex	Parry Sound	Port Hope
King		Scugog	Port Colborne	St. Catharines
Lakeshore		Strathroy-Caradoc	Quinte West	Stratford
Lambton Shores		Tillsonburg	Sarnia	Thunder Bay
Markham		Wainfleet	St. Thomas	Waterloo
Meaford		Wellesley	Thorold	Whitby
New Tecumseth		Wellington North	Welland	
Newmarket		West Lincoln		
Norfolk		Wilmot		
North Dumfries		Windsor		
North Grenville		Woolwich		
North Perth				
Prince Edward County				
Puslinch				
Saugeen Shores				
South Bruce Peninsula				
Southgate				
Springwater				
The Blue Mountains				
Tiny				
Vaughan				
West Grey				
Whitchurch-Stouffville				

Commercial Comparisons



**Commercial Comparisons - Office Buildings
(taxes per sq. ft.)**

	2022 Municipal Taxes	2022 Education Taxes	2022 Property Taxes	Ranking
Tay	\$ 0.80	\$ 0.61	\$ 1.41	Low
Norfolk	\$ 1.34	\$ 0.58	\$ 1.92	Low
Lincoln	\$ 1.34	\$ 0.61	\$ 1.95	Low
West Grey	\$ 1.19	\$ 0.76	\$ 1.95	Low
Kincardine	\$ 1.25	\$ 0.74	\$ 1.99	Low
Prince Edward County	\$ 1.24	\$ 0.84	\$ 2.08	Low
Quinte West	\$ 1.44	\$ 0.64	\$ 2.08	Low
Georgian Bluffs	\$ 1.26	\$ 0.88	\$ 2.14	Low
Chatsworth	\$ 1.41	\$ 0.88	\$ 2.29	Low
Strathroy-Caradoc	\$ 1.38	\$ 0.95	\$ 2.33	Low
Sarnia	\$ 1.69	\$ 0.64	\$ 2.33	Low
Espanola	\$ 1.78	\$ 0.57	\$ 2.35	Low
Amherstburg	\$ 1.55	\$ 0.82	\$ 2.37	Low
North Dumfries	\$ 1.52	\$ 0.88	\$ 2.40	Low
Springwater	\$ 1.23	\$ 1.20	\$ 2.43	Low
Mapleton	\$ 1.60	\$ 0.85	\$ 2.46	Low
Fort Erie	\$ 1.85	\$ 0.62	\$ 2.47	Low
Central Elgin	\$ 1.82	\$ 0.67	\$ 2.49	Low
Timmins	\$ 2.00	\$ 0.51	\$ 2.51	Low
Halton Hills	\$ 1.41	\$ 1.12	\$ 2.52	Low
Gravenhurst	\$ 1.68	\$ 0.88	\$ 2.56	Low
Niagara Falls	\$ 1.80	\$ 0.77	\$ 2.56	Low
Aylmer	\$ 1.89	\$ 0.68	\$ 2.57	Low
Oshawa	\$ 1.70	\$ 0.88	\$ 2.58	Low
Essex	\$ 1.73	\$ 0.87	\$ 2.60	Low
Woolwich	\$ 1.65	\$ 0.96	\$ 2.61	Low
North Perth	\$ 1.57	\$ 1.05	\$ 2.62	Low
Welland	\$ 1.99	\$ 0.67	\$ 2.65	Low
Thorold	\$ 1.93	\$ 0.75	\$ 2.67	Low
Haldimand	\$ 1.80	\$ 0.88	\$ 2.68	Low
Collingwood	\$ 1.60	\$ 1.12	\$ 2.72	Low
Brockville	\$ 2.06	\$ 0.70	\$ 2.76	Low

**Commercial Comparisons - Office Buildings
(taxes per sq. ft.) (cont'd)**

	2022 Municipal Taxes	2022 Education Taxes	2022 Property Taxes	Ranking
Belleville	\$ 2.15	\$ 0.64	\$ 2.79	Mid
Wellington North	\$ 1.89	\$ 0.99	\$ 2.88	Mid
Minto	\$ 1.93	\$ 0.96	\$ 2.88	Mid
New Tecumseth	\$ 1.65	\$ 1.24	\$ 2.89	Mid
Innisfil	\$ 1.59	\$ 1.32	\$ 2.91	Mid
Orangeville	\$ 1.82	\$ 1.09	\$ 2.91	Mid
Hanover	\$ 1.91	\$ 1.01	\$ 2.92	Mid
London	\$ 2.14	\$ 0.78	\$ 2.92	Mid
Tillsonburg	\$ 2.16	\$ 0.76	\$ 2.92	Mid
St. Thomas	\$ 2.21	\$ 0.75	\$ 2.96	Mid
Windsor	\$ 2.39	\$ 0.59	\$ 2.98	Mid
Orillia	\$ 2.19	\$ 0.83	\$ 3.01	Mid
Peterborough	\$ 2.10	\$ 0.92	\$ 3.01	Mid
Markham	\$ 1.29	\$ 1.73	\$ 3.02	Mid
St. Catharines	\$ 2.19	\$ 0.83	\$ 3.02	Mid
Whitchurch-Stouffville	\$ 1.43	\$ 1.60	\$ 3.02	Mid
Bracebridge	\$ 1.98	\$ 1.07	\$ 3.05	Mid
Meaford	\$ 1.98	\$ 1.09	\$ 3.07	Mid
Brant	\$ 1.99	\$ 1.08	\$ 3.07	Mid
Huntsville	\$ 1.96	\$ 1.16	\$ 3.13	Mid
Stratford	\$ 2.34	\$ 0.81	\$ 3.15	Mid
Owen Sound	\$ 2.41	\$ 0.74	\$ 3.15	Mid
Niagara-on-the-Lake	\$ 1.97	\$ 1.20	\$ 3.17	Mid
Brantford	\$ 2.24	\$ 0.94	\$ 3.17	Mid
Scugog	\$ 2.00	\$ 1.24	\$ 3.24	Mid
Aurora	\$ 1.59	\$ 1.67	\$ 3.26	Mid
Whitby	\$ 2.03	\$ 1.24	\$ 3.27	Mid
North Grenville	\$ 1.96	\$ 1.31	\$ 3.27	Mid
Burlington	\$ 1.80	\$ 1.47	\$ 3.27	Mid
Ajax	\$ 2.01	\$ 1.27	\$ 3.28	Mid
Hamilton	\$ 2.34	\$ 0.95	\$ 3.29	Mid
Chatham-Kent	\$ 2.69	\$ 0.69	\$ 3.38	Mid

**Commercial Comparisons - Office Buildings
(taxes per sq. ft.) (cont'd)**

	2022 Municipal Taxes	2022 Education Taxes	2022 Property Taxes	Ranking
Sault Ste. Marie	\$ 2.70	\$ 0.73	\$ 3.43	High
Georgina	\$ 1.96	\$ 1.50	\$ 3.46	High
Port Colborne	\$ 2.66	\$ 0.80	\$ 3.46	High
Clarington	\$ 2.19	\$ 1.30	\$ 3.50	High
Parry Sound	\$ 2.60	\$ 0.91	\$ 3.51	High
Vaughan	\$ 1.56	\$ 1.94	\$ 3.51	High
Cornwall	\$ 2.72	\$ 0.79	\$ 3.51	High
Centre Wellington	\$ 2.24	\$ 1.27	\$ 3.51	High
Erin	\$ 2.20	\$ 1.38	\$ 3.58	High
Milton	\$ 1.84	\$ 1.77	\$ 3.60	High
Newmarket	\$ 1.81	\$ 1.82	\$ 3.63	High
Barrie	\$ 2.34	\$ 1.31	\$ 3.65	High
Caledon	\$ 1.85	\$ 1.81	\$ 3.66	High
Greater Sudbury	\$ 2.80	\$ 0.90	\$ 3.70	High
Puslinch	\$ 2.17	\$ 1.55	\$ 3.71	High
Pickering	\$ 2.30	\$ 1.47	\$ 3.76	High
Dryden	\$ 2.91	\$ 0.85	\$ 3.76	High
Mississauga	\$ 2.03	\$ 1.74	\$ 3.78	High
North Bay	\$ 2.89	\$ 0.92	\$ 3.81	High
Kitchener	\$ 2.66	\$ 1.22	\$ 3.88	High
Kenora	\$ 2.92	\$ 0.97	\$ 3.88	High
Cambridge	\$ 2.74	\$ 1.15	\$ 3.89	High
Oakville	\$ 2.06	\$ 1.88	\$ 3.94	High
Thunder Bay	\$ 3.10	\$ 0.91	\$ 4.01	High
Guelph	\$ 2.75	\$ 1.28	\$ 4.03	High
Brampton	\$ 2.21	\$ 1.81	\$ 4.03	High
Kingston	\$ 3.17	\$ 1.14	\$ 4.31	High
Waterloo	\$ 3.03	\$ 1.40	\$ 4.43	High
Grimsby	\$ 3.10	\$ 1.47	\$ 4.57	High
Port Hope	\$ 3.40	\$ 1.36	\$ 4.76	High
Ottawa	\$ 3.39	\$ 1.37	\$ 4.76	High
King	\$ 2.76	\$ 2.68	\$ 5.44	High
Average	\$ 2.04	\$ 1.07	\$ 3.11	
Median	\$ 1.98	\$ 0.95	\$ 3.04	

**Commercial Comparisons - Office Buildings
(taxes per sq. ft.) - sorted by Population Group**

**Municipalities with populations
less than 15,000**

2022 Property Taxes		Ranking
Tay	\$ 1.41	Low
Kincardine	\$ 1.99	Low
Georgian Bluffs	\$ 2.14	Low
Chatsworth	\$ 2.29	Low
Espanola	\$ 2.35	Low
North Dumfries	\$ 2.40	Low
Mapleton	\$ 2.46	Low
Central Elgin	\$ 2.49	Low
Gravenhurst	\$ 2.56	Low
Aylmer	\$ 2.57	Low
North Perth	\$ 2.62	Low
Wellington North	\$ 2.88	Mid
Minto	\$ 2.88	Mid
Hanover	\$ 2.92	Mid
Meaford	\$ 3.07	Mid
Parry Sound	\$ 3.51	High
Erin	\$ 3.58	High
Puslinch	\$ 3.71	High
Dryden	\$ 3.76	High
Average	\$ 2.72	
Median	\$ 2.57	

**Municipalities with populations
between 15,000 - 29,999**

2022 Property Taxes		Ranking
Lincoln	\$ 1.95	Low
Prince Edward County	\$ 2.08	Low
Strathroy-Caradoc	\$ 2.33	Low
Amherstburg	\$ 2.37	Low
Springwater	\$ 2.43	Low
Essex	\$ 2.60	Low
Woolwich	\$ 2.61	Low
Thorold	\$ 2.67	Low
Collingwood	\$ 2.72	Low
Brockville	\$ 2.76	Low
Tillsonburg	\$ 2.92	Mid
Bracebridge	\$ 3.05	Mid
Huntsville	\$ 3.13	Mid
Owen Sound	\$ 3.15	Mid
Niagara-on-the-Lake	\$ 3.17	Mid
Scugog	\$ 3.24	Mid
North Grenville	\$ 3.27	Mid
Port Colborne	\$ 3.46	High
Kenora	\$ 3.88	High
Port Hope	\$ 4.76	High
King	\$ 5.44	High
Average	\$ 3.05	
Median	\$ 2.92	

**Commercial Comparisons - Office Buildings
(taxes per sq. ft.) - sorted by Population Group (cont'd)**

**Municipalities with populations
between 30,000 - 99,999**

**Municipalities with populations
greater than 100,000**

2022 Property Taxes		Ranking
Norfolk	\$ 1.92	Low
Quinte West	\$ 2.08	Low
Sarnia	\$ 2.33	Low
Fort Erie	\$ 2.47	Low
Timmins	\$ 2.51	Low
Halton Hills	\$ 2.52	Low
Niagara Falls	\$ 2.56	Low
Welland	\$ 2.65	Low
Haldimand	\$ 2.68	Low
Belleville	\$ 2.79	Mid
New Tecumseth	\$ 2.89	Mid
Innisfil	\$ 2.91	Mid
Orangeville	\$ 2.91	Mid
St. Thomas	\$ 2.96	Mid
Orillia	\$ 3.01	Mid
Peterborough	\$ 3.01	Mid
Brant	\$ 3.07	Mid
Stratford	\$ 3.15	Mid
Aurora	\$ 3.26	Mid
Sault Ste. Marie	\$ 3.43	High
Georgina	\$ 3.46	High
Cornwall	\$ 3.51	High
Centre Wellington	\$ 3.51	High
Newmarket	\$ 3.63	High
Caledon	\$ 3.66	High
Pickering	\$ 3.76	High
North Bay	\$ 3.81	High
Grimsby	\$ 4.57	High
Average	\$ 3.04	
Median	\$ 2.99	

2022 Property Taxes		Ranking
Oshawa	\$ 2.58	Low
London	\$ 2.92	Mid
Windsor	\$ 2.98	Mid
Markham	\$ 3.02	Mid
St. Catharines	\$ 3.02	Mid
Brantford	\$ 3.17	Mid
Whitby	\$ 3.27	Mid
Burlington	\$ 3.27	Mid
Ajax	\$ 3.28	Mid
Hamilton	\$ 3.29	Mid
Chatham-Kent	\$ 3.38	Mid
Clarington	\$ 3.50	High
Vaughan	\$ 3.51	High
Milton	\$ 3.60	High
Barrie	\$ 3.65	High
Greater Sudbury	\$ 3.70	High
Mississauga	\$ 3.78	High
Kitchener	\$ 3.88	High
Cambridge	\$ 3.89	High
Oakville	\$ 3.94	High
Thunder Bay	\$ 4.01	High
Guelph	\$ 4.03	High
Brampton	\$ 4.03	High
Kingston	\$ 4.31	High
Waterloo	\$ 4.43	High
Ottawa	\$ 4.76	High
Average	\$ 3.58	
Median	\$ 3.55	

**Commercial Comparisons - Office Buildings
(taxes per sq. ft.) - sorted by Location**

2022 Property Taxes - Bruce/Grey		Ranking
West Grey	\$ 1.95	Low
Kincardine	\$ 1.99	Low
Georgian Bluffs	\$ 2.14	Low
Chatsworth	\$ 2.29	Low
Hanover	\$ 2.92	Mid
Meaford	\$ 3.07	Mid
Owen Sound	\$ 3.15	Mid
Average	\$ 2.50	
Median	\$ 2.29	

2022 Property Taxes - GTHA		Ranking
Halton Hills	\$ 2.52	Low
Oshawa	\$ 2.58	Low
Markham	\$ 3.02	Mid
Whitchurch-Stouffville	\$ 3.02	Mid
Scugog	\$ 3.24	Mid
Aurora	\$ 3.26	Mid
Whitby	\$ 3.27	Mid
Burlington	\$ 3.27	Mid
Ajax	\$ 3.28	Mid
Hamilton	\$ 3.29	Mid
Georgina	\$ 3.46	High
Clarington	\$ 3.50	High
Vaughan	\$ 3.51	High
Milton	\$ 3.60	High
Newmarket	\$ 3.63	High
Caledon	\$ 3.66	High
Pickering	\$ 3.76	High
Mississauga	\$ 3.78	High
Oakville	\$ 3.94	High
Brampton	\$ 4.03	High
King	\$ 5.44	High
Average	\$ 3.48	
Median	\$ 3.46	

2022 Property Taxes - Eastern		Ranking
Prince Edward County	\$ 2.08	Low
Quinte West	\$ 2.08	Low
Brockville	\$ 2.76	Low
Belleville	\$ 2.79	Mid
Peterborough	\$ 3.01	Mid
North Grenville	\$ 3.27	Mid
Cornwall	\$ 3.51	High
Kingston	\$ 4.31	High
Port Hope	\$ 4.76	High
Ottawa	\$ 4.76	High
Average	\$ 3.33	
Median	\$ 3.14	

2022 Property Taxes - Niagara		Ranking
Lincoln	\$ 1.95	Low
Fort Erie	\$ 2.47	Low
Niagara Falls	\$ 2.56	Low
Welland	\$ 2.65	Low
Thorold	\$ 2.67	Low
St. Catharines	\$ 3.02	Mid
Niagara-on-the-Lake	\$ 3.17	Mid
Port Colborne	\$ 3.46	High
Grimsby	\$ 4.57	High
Average	\$ 2.95	
Median	\$ 2.67	

**Commercial Comparisons - Office Buildings
(taxes per sq. ft.) - sorted by Location (cont'd)**

2022 Property Taxes - North		Ranking
Espanola	\$ 2.35	Low
Timmins	\$ 2.51	Low
Sault Ste. Marie	\$ 3.43	High
Parry Sound	\$ 3.51	High
Greater Sudbury	\$ 3.70	High
Dryden	\$ 3.76	High
North Bay	\$ 3.81	High
Kenora	\$ 3.88	High
Thunder Bay	\$ 4.01	High
Average	\$ 3.44	
Median	\$ 3.70	

2022 Property Taxes - Southwest		Ranking
Norfolk	\$ 1.92	Low
Strathroy-Caradoc	\$ 2.33	Low
Sarnia	\$ 2.33	Low
Amherstburg	\$ 2.37	Low
Central Elgin	\$ 2.49	Low
Aylmer	\$ 2.57	Low
Essex	\$ 2.60	Low
North Perth	\$ 2.62	Low
Haldimand	\$ 2.68	Low
London	\$ 2.92	Mid
Tillsonburg	\$ 2.92	Mid
St. Thomas	\$ 2.96	Mid
Windsor	\$ 2.98	Mid
Brant	\$ 3.07	Mid
Stratford	\$ 3.15	Mid
Brantford	\$ 3.17	Mid
Chatham-Kent	\$ 3.38	Mid
Average	\$ 2.73	
Median	\$ 2.68	

2022 Property Taxes - Simcoe/Musk./Duff.		Ranking
Tay	\$ 1.41	Low
Springwater	\$ 2.43	Low
Gravenhurst	\$ 2.56	Low
Collingwood	\$ 2.72	Low
New Tecumseth	\$ 2.89	Mid
Innisfil	\$ 2.91	Mid
Orangeville	\$ 2.91	Mid
Orillia	\$ 3.01	Mid
Bracebridge	\$ 3.05	Mid
Huntsville	\$ 3.13	Mid
Barrie	\$ 3.65	High
Average	\$ 2.79	
Median	\$ 2.91	

2022 Property Taxes - Waterloo/Wellington		Ranking
North Dumfries	\$ 2.40	Low
Mapleton	\$ 2.46	Low
Woolwich	\$ 2.61	Low
Wellington North	\$ 2.88	Mid
Minto	\$ 2.88	Mid
Centre Wellington	\$ 3.51	High
Erin	\$ 3.58	High
Puslinch	\$ 3.71	High
Kitchener	\$ 3.88	High
Cambridge	\$ 3.89	High
Guelph	\$ 4.03	High
Waterloo	\$ 4.43	High
Average	\$ 3.35	
Median	\$ 3.55	

**Commercial Comparisons - Neighbourhood Shopping
(taxes per sq. ft.)**

	2022 Municipal Taxes	2022 Education Taxes	2022 Property Taxes	Ranking
The Blue Mountains	\$ 0.92	\$ 0.83	\$ 1.76	Low
Meaford	\$ 1.17	\$ 0.63	\$ 1.80	Low
Elliot Lake	\$ 1.43	\$ 0.41	\$ 1.85	Low
Innisfil	\$ 1.07	\$ 0.89	\$ 1.95	Low
North Middlesex	\$ 1.21	\$ 0.77	\$ 1.98	Low
Georgian Bluffs	\$ 1.18	\$ 0.83	\$ 2.01	Low
North Perth	\$ 1.26	\$ 0.83	\$ 2.09	Low
Stratford	\$ 1.56	\$ 0.54	\$ 2.11	Low
Middlesex Centre	\$ 1.21	\$ 0.91	\$ 2.12	Low
Lambton Shores	\$ 1.38	\$ 0.78	\$ 2.16	Low
Saugeen Shores	\$ 1.31	\$ 0.85	\$ 2.16	Low
Gravenhurst	\$ 1.41	\$ 0.79	\$ 2.19	Low
South Bruce Peninsula	\$ 1.30	\$ 0.91	\$ 2.21	Low
Wellesley	\$ 1.52	\$ 0.83	\$ 2.35	Low
Puslinch	\$ 1.38	\$ 1.00	\$ 2.38	Low
Kincardine	\$ 1.59	\$ 0.93	\$ 2.53	Low
Springwater	\$ 1.25	\$ 1.31	\$ 2.56	Low
Lakeshore	\$ 1.49	\$ 1.07	\$ 2.56	Low
Strathroy-Caradoc	\$ 1.59	\$ 1.10	\$ 2.69	Low
Hanover	\$ 1.79	\$ 0.95	\$ 2.74	Low
Kenora	\$ 2.08	\$ 0.70	\$ 2.78	Low
Bracebridge	\$ 1.83	\$ 0.99	\$ 2.82	Low
Dryden	\$ 2.21	\$ 0.65	\$ 2.85	Low
Wilmot	\$ 1.88	\$ 1.06	\$ 2.93	Low
North Grenville	\$ 1.76	\$ 1.17	\$ 2.94	Low
Central Elgin	\$ 2.16	\$ 0.79	\$ 2.95	Low
Huntsville	\$ 1.87	\$ 1.08	\$ 2.95	Low
Essex	\$ 1.97	\$ 0.99	\$ 2.96	Low
West Grey	\$ 1.85	\$ 1.18	\$ 3.03	Low
Prince Edward County	\$ 1.85	\$ 1.25	\$ 3.10	Low
Amherstburg	\$ 2.04	\$ 1.08	\$ 3.12	Low
Aylmer	\$ 2.31	\$ 0.83	\$ 3.14	Low
West Lincoln	\$ 2.12	\$ 1.02	\$ 3.14	Low
Espanola	\$ 2.40	\$ 0.77	\$ 3.17	Low
Centre Wellington	\$ 1.99	\$ 1.21	\$ 3.19	Low
Quinte West	\$ 2.21	\$ 0.99	\$ 3.20	Low
Wellington North	\$ 2.11	\$ 1.10	\$ 3.21	Low

**Commercial Comparisons - Neighbourhood Shopping
(taxes per sq. ft.) (cont'd)**

	2022 Municipal Taxes	2022 Education Taxes	2022 Property Taxes	Ranking
Mapleton	\$ 2.15	\$ 1.14	\$ 3.29	Mid
King	\$ 1.63	\$ 1.66	\$ 3.29	Mid
Tay	\$ 1.87	\$ 1.43	\$ 3.30	Mid
New Tecumseth	\$ 1.75	\$ 1.56	\$ 3.30	Mid
Georgina	\$ 1.88	\$ 1.44	\$ 3.32	Mid
Timmins	\$ 2.67	\$ 0.68	\$ 3.36	Mid
Brock	\$ 2.15	\$ 1.21	\$ 3.36	Mid
Norfolk	\$ 2.36	\$ 1.03	\$ 3.39	Mid
Erin	\$ 2.09	\$ 1.30	\$ 3.39	Mid
Windsor	\$ 2.73	\$ 0.70	\$ 3.43	Mid
Parry Sound	\$ 2.58	\$ 0.90	\$ 3.48	Mid
East Gwillimbury	\$ 1.73	\$ 1.79	\$ 3.52	Mid
Niagara-on-the-Lake	\$ 2.21	\$ 1.35	\$ 3.56	Mid
Ingersoll	\$ 2.65	\$ 0.93	\$ 3.58	Mid
Lincoln	\$ 2.50	\$ 1.13	\$ 3.63	Mid
Pelham	\$ 2.56	\$ 1.07	\$ 3.64	Mid
Newmarket	\$ 1.83	\$ 1.83	\$ 3.66	Mid
Halton Hills	\$ 2.05	\$ 1.63	\$ 3.69	Mid
Tillsonburg	\$ 2.73	\$ 1.04	\$ 3.77	Mid
Chatham-Kent	\$ 3.01	\$ 0.76	\$ 3.77	Mid
Brant	\$ 2.53	\$ 1.37	\$ 3.90	Mid
Thorold	\$ 2.82	\$ 1.09	\$ 3.91	Mid
Whitchurch-Stouffville	\$ 1.85	\$ 2.07	\$ 3.92	Mid
Woolwich	\$ 2.48	\$ 1.45	\$ 3.93	Mid
Milton	\$ 2.04	\$ 1.96	\$ 4.00	Mid
Belleville	\$ 3.12	\$ 0.93	\$ 4.05	Mid
Sarnia	\$ 3.00	\$ 1.08	\$ 4.08	Mid
Fort Erie	\$ 2.98	\$ 1.10	\$ 4.08	Mid
Peterborough	\$ 2.86	\$ 1.25	\$ 4.12	Mid
Kingston	\$ 3.05	\$ 1.10	\$ 4.14	Mid
Collingwood	\$ 2.44	\$ 1.75	\$ 4.19	Mid
Haldimand	\$ 2.82	\$ 1.37	\$ 4.19	Mid
North Dumfries	\$ 2.69	\$ 1.56	\$ 4.25	Mid
Niagara Falls	\$ 3.02	\$ 1.29	\$ 4.31	Mid
Markham	\$ 1.84	\$ 2.47	\$ 4.32	Mid
Orillia	\$ 3.14	\$ 1.19	\$ 4.33	Mid
Owen Sound	\$ 3.35	\$ 1.03	\$ 4.38	Mid

**Commercial Comparisons - Neighbourhood Shopping
(taxes per sq. ft.) (cont'd)**

	2022 Municipal Taxes	2022 Education Taxes	2022 Property Taxes	Ranking
Minto	\$ 2.98	\$ 1.48	\$ 4.45	High
Guelph-Eramosa	\$ 2.72	\$ 1.77	\$ 4.49	High
Oshawa	\$ 3.00	\$ 1.55	\$ 4.55	High
Brockville	\$ 3.41	\$ 1.16	\$ 4.57	High
Ajax	\$ 2.82	\$ 1.78	\$ 4.60	High
Grimsby	\$ 3.19	\$ 1.46	\$ 4.65	High
Welland	\$ 3.49	\$ 1.17	\$ 4.66	High
Cambridge	\$ 3.30	\$ 1.38	\$ 4.67	High
Sault Ste. Marie	\$ 3.62	\$ 1.05	\$ 4.67	High
Whitby	\$ 2.92	\$ 1.78	\$ 4.70	High
North Bay	\$ 3.58	\$ 1.14	\$ 4.73	High
Caledon	\$ 2.40	\$ 2.35	\$ 4.75	High
Guelph	\$ 3.29	\$ 1.52	\$ 4.81	High
Waterloo	\$ 3.32	\$ 1.53	\$ 4.85	High
Port Hope	\$ 3.49	\$ 1.39	\$ 4.88	High
St. Thomas	\$ 3.66	\$ 1.25	\$ 4.91	High
Clarington	\$ 3.09	\$ 1.83	\$ 4.93	High
Greater Sudbury	\$ 3.75	\$ 1.20	\$ 4.96	High
Burlington	\$ 2.74	\$ 2.23	\$ 4.97	High
Oakville	\$ 2.61	\$ 2.37	\$ 4.97	High
Port Colborne	\$ 3.83	\$ 1.16	\$ 4.98	High
Barrie	\$ 3.21	\$ 1.79	\$ 4.99	High
Aurora	\$ 2.44	\$ 2.57	\$ 5.00	High
Thunder Bay	\$ 3.87	\$ 1.14	\$ 5.01	High
Mississauga	\$ 2.70	\$ 2.32	\$ 5.02	High
Brantford	\$ 3.60	\$ 1.51	\$ 5.10	High
London	\$ 3.75	\$ 1.36	\$ 5.12	High
Kitchener	\$ 3.52	\$ 1.61	\$ 5.12	High
Scugog	\$ 3.15	\$ 1.99	\$ 5.14	High
Brampton	\$ 2.85	\$ 2.33	\$ 5.18	High
Hamilton	\$ 3.73	\$ 1.52	\$ 5.25	High
Vaughan	\$ 2.34	\$ 2.92	\$ 5.25	High
St. Catharines	\$ 3.84	\$ 1.45	\$ 5.29	High
Cornwall	\$ 4.22	\$ 1.22	\$ 5.44	High
Pickering	\$ 3.36	\$ 2.15	\$ 5.50	High
Orangeville	\$ 3.44	\$ 2.07	\$ 5.51	High
Ottawa	\$ 4.53	\$ 2.20	\$ 6.73	High
Average	\$ 2.47	\$ 1.31	\$ 3.78	
Median	\$ 2.44	\$ 1.18	\$ 3.77	

**Commercial Comparisons - Neighbourhood Shopping
(taxes per sq. ft.) - sorted by Population Group**

**Municipalities with populations
less than 15,000**

2022 Property Taxes		Ranking
The Blue Mountains	\$ 1.76	Low
Meaford	\$ 1.80	Low
Elliot Lake	\$ 1.85	Low
North Middlesex	\$ 1.98	Low
Georgian Bluffs	\$ 2.01	Low
North Perth	\$ 2.09	Low
Lambton Shores	\$ 2.16	Low
Gravenhurst	\$ 2.19	Low
South Bruce Peninsula	\$ 2.21	Low
Wellesley	\$ 2.35	Low
Puslinch	\$ 2.38	Low
Kincardine	\$ 2.53	Low
Hanover	\$ 2.74	Low
Dryden	\$ 2.85	Low
Central Elgin	\$ 2.95	Low
Aylmer	\$ 3.14	Low
Espanola	\$ 3.17	Low
Wellington North	\$ 3.21	Low
Mapleton	\$ 3.29	Mid
Tay	\$ 3.30	Mid
Brock	\$ 3.36	Mid
Erin	\$ 3.39	Mid
Parry Sound	\$ 3.48	Mid
Ingersoll	\$ 3.58	Mid
North Dumfries	\$ 4.25	Mid
Minto	\$ 4.45	High
Guelph-Eramosa	\$ 4.49	High
Average	\$ 2.85	
Median	\$ 2.85	

**Municipalities with populations
between 15,000 - 29,999**

2022 Property Taxes		Ranking
Middlesex Centre	\$ 2.12	Low
Saugeen Shores	\$ 2.16	Low
Springwater	\$ 2.56	Low
Strathroy-Caradoc	\$ 2.69	Low
Kenora	\$ 2.78	Low
Bracebridge	\$ 2.82	Low
Wilmot	\$ 2.93	Low
North Grenville	\$ 2.94	Low
Huntsville	\$ 2.95	Low
Essex	\$ 2.96	Low
Prince Edward County	\$ 3.10	Low
Amherstburg	\$ 3.12	Low
West Lincoln	\$ 3.14	Low
King	\$ 3.29	Mid
Niagara-on-the-Lake	\$ 3.56	Mid
Lincoln	\$ 3.63	Mid
Pelham	\$ 3.64	Mid
Tillsonburg	\$ 3.77	Mid
Thorold	\$ 3.91	Mid
Woolwich	\$ 3.93	Mid
Collingwood	\$ 4.19	Mid
Owen Sound	\$ 4.38	Mid
Brockville	\$ 4.57	High
Port Hope	\$ 4.88	High
Port Colborne	\$ 4.98	High
Scugog	\$ 5.14	High
Average	\$ 3.47	
Median	\$ 3.21	

**Commercial Comparisons - Neighbourhood Shopping
(taxes per sq. ft.) - sorted by Population Group (cont'd)**

**Municipalities with populations
between 30,000 - 99,999**

2022 Property Taxes		Ranking
Innisfil	\$ 1.95	Low
Stratford	\$ 2.11	Low
Lakeshore	\$ 2.56	Low
Centre Wellington	\$ 3.19	Low
Quinte West	\$ 3.20	Low
New Tecumseth	\$ 3.30	Mid
Georgina	\$ 3.32	Mid
Timmins	\$ 3.36	Mid
Norfolk	\$ 3.39	Mid
East Gwillimbury	\$ 3.52	Mid
Newmarket	\$ 3.66	Mid
Halton Hills	\$ 3.69	Mid
Brant	\$ 3.90	Mid
Belleville	\$ 4.05	Mid
Sarnia	\$ 4.08	Mid
Fort Erie	\$ 4.08	Mid
Peterborough	\$ 4.12	Mid
Haldimand	\$ 4.19	Mid
Niagara Falls	\$ 4.31	Mid
Orillia	\$ 4.33	Mid
Grimsby	\$ 4.65	High
Welland	\$ 4.66	High
Sault Ste. Marie	\$ 4.67	High
North Bay	\$ 4.73	High
Caledon	\$ 4.75	High
St. Thomas	\$ 4.91	High
Aurora	\$ 5.00	High
Cornwall	\$ 5.44	High
Pickering	\$ 5.50	High
Orangeville	\$ 5.51	High
Average	\$ 4.00	
Median	\$ 4.08	

**Municipalities with populations
greater than 100,000**

2022 Property Taxes		Ranking
Windsor	\$ 3.43	Mid
Chatham-Kent	\$ 3.77	Mid
Milton	\$ 4.00	Mid
Kingston	\$ 4.14	Mid
Markham	\$ 4.32	Mid
Oshawa	\$ 4.55	High
Ajax	\$ 4.60	High
Cambridge	\$ 4.67	High
Whitby	\$ 4.70	High
Guelph	\$ 4.81	High
Waterloo	\$ 4.85	High
Clarington	\$ 4.93	High
Greater Sudbury	\$ 4.96	High
Burlington	\$ 4.97	High
Oakville	\$ 4.97	High
Barrie	\$ 4.99	High
Thunder Bay	\$ 5.01	High
Mississauga	\$ 5.02	High
Brantford	\$ 5.10	High
London	\$ 5.12	High
Kitchener	\$ 5.12	High
Brampton	\$ 5.18	High
Hamilton	\$ 5.25	High
Vaughan	\$ 5.25	High
St. Catharines	\$ 5.29	High
Ottawa	\$ 6.73	High
Average	\$ 4.84	
Median	\$ 4.96	

Commercial Comparisons - Neighbourhood Shopping
(taxes per sq. ft.) - sorted by Location

2022 Property Taxes - Bruce/Grey		Ranking
The Blue Mountains	\$ 1.76	Low
Meaford	\$ 1.80	Low
Georgian Bluffs	\$ 2.01	Low
Saugeen Shores	\$ 2.16	Low
South Bruce Peninsula	\$ 2.21	Low
Kincardine	\$ 2.53	Low
Hanover	\$ 2.74	Low
West Grey	\$ 3.03	Low
Owen Sound	\$ 4.38	Mid
Average	\$ 2.51	
Median	\$ 2.21	

2022 Property Taxes - Eastern		Ranking
North Grenville	\$ 2.94	Low
Prince Edward County	\$ 3.10	Low
Quinte West	\$ 3.20	Low
Belleville	\$ 4.05	Mid
Peterborough	\$ 4.12	Mid
Kingston	\$ 4.14	Mid
Brockville	\$ 4.57	High
Port Hope	\$ 4.88	High
Cornwall	\$ 5.44	High
Ottawa	\$ 6.73	High
Average	\$ 4.32	
Median	\$ 4.13	

2022 Property Taxes - North		Ranking
Elliot Lake	\$ 1.85	Low
Kenora	\$ 2.78	Low
Dryden	\$ 2.85	Low
Espanola	\$ 3.17	Low
Timmins	\$ 3.36	Mid
Parry Sound	\$ 3.48	Mid
Sault Ste. Marie	\$ 4.67	High
North Bay	\$ 4.73	High
Greater Sudbury	\$ 4.96	High
Thunder Bay	\$ 5.01	High
Average	\$ 3.69	
Median	\$ 3.42	

2022 Property Taxes - GTHA		Ranking
King	\$ 3.29	Mid
Georgina	\$ 3.32	Mid
Brock	\$ 3.36	Mid
East Gwillimbury	\$ 3.52	Mid
Newmarket	\$ 3.66	Mid
Halton Hills	\$ 3.69	Mid
Whitchurch-Stouffville	\$ 3.92	Mid
Milton	\$ 4.00	Mid
Markham	\$ 4.32	Mid
Oshawa	\$ 4.55	High
Ajax	\$ 4.60	High
Whitby	\$ 4.70	High
Caledon	\$ 4.75	High
Clarington	\$ 4.93	High
Burlington	\$ 4.97	High
Oakville	\$ 4.97	High
Aurora	\$ 5.00	High
Mississauga	\$ 5.02	High
Scugog	\$ 5.14	High
Brampton	\$ 5.18	High
Hamilton	\$ 5.25	High
Vaughan	\$ 5.25	High
Pickering	\$ 5.50	High
Average	\$ 4.47	
Median	\$ 4.70	

**Commercial Comparisons - Neighbourhood Shopping
(taxes per sq. ft.) - sorted by Location (cont'd)**

2022 Property Taxes - Simcoe/Musk./Duff.		Ranking
Innisfil	\$ 1.95	Low
Gravenhurst	\$ 2.19	Low
Springwater	\$ 2.56	Low
Bracebridge	\$ 2.82	Low
Huntsville	\$ 2.95	Low
Tay	\$ 3.30	Mid
New Tecumseth	\$ 3.30	Mid
Collingwood	\$ 4.19	Mid
Orillia	\$ 4.33	Mid
Barrie	\$ 4.99	High
Orangeville	\$ 5.51	High
Average	\$ 3.46	
Median	\$ 3.30	

2022 Property Taxes - Waterloo/Wellington		Ranking
Wellesley	\$ 2.35	Low
Puslinch	\$ 2.38	Low
Wilmot	\$ 2.93	Low
Centre Wellington	\$ 3.19	Low
Wellington North	\$ 3.21	Low
Mapleton	\$ 3.29	Mid
Erin	\$ 3.39	Mid
Woolwich	\$ 3.93	Mid
North Dumfries	\$ 4.25	Mid
Minto	\$ 4.45	High
Guelph-Eramosa	\$ 4.49	High
Cambridge	\$ 4.67	High
Guelph	\$ 4.81	High
Waterloo	\$ 4.85	High
Kitchener	\$ 5.12	High
Average	\$ 3.82	
Median	\$ 3.93	

2022 Property Taxes - Southwest		Ranking
North Middlesex	\$ 1.98	Low
North Perth	\$ 2.09	Low
Stratford	\$ 2.11	Low
Middlesex Centre	\$ 2.12	Low
Lambton Shores	\$ 2.16	Low
Lakeshore	\$ 2.56	Low
Strathroy-Caradoc	\$ 2.69	Low
Central Elgin	\$ 2.95	Low
Essex	\$ 2.96	Low
Amherstburg	\$ 3.12	Low
Aylmer	\$ 3.14	Low
Norfolk	\$ 3.39	Mid
Windsor	\$ 3.43	Mid
Ingersoll	\$ 3.58	Mid
Tillsonburg	\$ 3.77	Mid
Chatham-Kent	\$ 3.77	Mid
Brant	\$ 3.90	Mid
Sarnia	\$ 4.08	Mid
Haldimand	\$ 4.19	Mid
St. Thomas	\$ 4.91	High
Brantford	\$ 5.10	High
London	\$ 5.12	High
Average	\$ 3.32	
Median	\$ 3.26	

2022 Property Taxes - Niagara		Ranking
West Lincoln	\$ 3.14	Low
Niagara-on-the-Lake	\$ 3.56	Mid
Lincoln	\$ 3.63	Mid
Pelham	\$ 3.64	Mid
Thorold	\$ 3.91	Mid
Fort Erie	\$ 4.08	Mid
Niagara Falls	\$ 4.31	Mid
Grimsby	\$ 4.65	High
Welland	\$ 4.66	High
Port Colborne	\$ 4.98	High
St. Catharines	\$ 5.29	High
Average	\$ 4.17	
Median	\$ 4.08	

**Commercial Comparisons - Hotels
(per suite)**

	2022 Municipal Taxes	2022 Education Taxes	2022 Property Taxes	Ranking
Lambton Shores	\$ 283	\$ 143	\$ 426	Low
Espanola	\$ 503	\$ 161	\$ 664	Low
Halton Hills	\$ 538	\$ 428	\$ 966	Low
Fort Erie	\$ 715	\$ 264	\$ 979	Low
North Perth	\$ 651	\$ 367	\$ 1,018	Low
Sarnia	\$ 736	\$ 284	\$ 1,020	Low
Kitchener	\$ 721	\$ 328	\$ 1,049	Low
Clarington	\$ 680	\$ 404	\$ 1,084	Low
Chatham-Kent	\$ 867	\$ 222	\$ 1,089	Low
Kenora	\$ 823	\$ 275	\$ 1,098	Low
Oshawa	\$ 734	\$ 380	\$ 1,114	Low
Norfolk	\$ 781	\$ 341	\$ 1,123	Low
Brockville	\$ 848	\$ 288	\$ 1,136	Low
Mississauga	\$ 615	\$ 527	\$ 1,142	Low
Windsor	\$ 935	\$ 240	\$ 1,175	Low
North Bay	\$ 926	\$ 292	\$ 1,218	Low
Brantford	\$ 902	\$ 377	\$ 1,279	Low
Grimsby	\$ 880	\$ 419	\$ 1,300	Low
Timmins	\$ 1,057	\$ 271	\$ 1,328	Low
Guelph	\$ 907	\$ 421	\$ 1,328	Low
Welland	\$ 1,029	\$ 345	\$ 1,374	Mid
St. Catharines	\$ 997	\$ 377	\$ 1,375	Mid
Barrie	\$ 883	\$ 492	\$ 1,375	Mid
Quinte West	\$ 961	\$ 431	\$ 1,392	Mid
Oakville	\$ 736	\$ 672	\$ 1,408	Mid
Markham	\$ 613	\$ 823	\$ 1,436	Mid
Newmarket	\$ 716	\$ 719	\$ 1,436	Mid
Whitby	\$ 899	\$ 549	\$ 1,448	Mid
Sault Ste. Marie	\$ 1,159	\$ 338	\$ 1,497	Mid
Orillia	\$ 1,089	\$ 412	\$ 1,501	Mid
Cornwall	\$ 1,172	\$ 339	\$ 1,511	Mid

**Commercial Comparisons - Hotels
(per suite) (cont'd)**

	2022 Municipal Taxes	2022 Education Taxes	2022 Property Taxes	Ranking
New Tecumseth	\$ 802	\$ 715	\$ 1,516	Mid
Brampton	\$ 861	\$ 706	\$ 1,568	Mid
Lincoln	\$ 1,088	\$ 494	\$ 1,582	Mid
Burlington	\$ 872	\$ 711	\$ 1,583	Mid
Owen Sound	\$ 1,219	\$ 376	\$ 1,595	Mid
Cambridge	\$ 1,143	\$ 478	\$ 1,620	Mid
Collingwood	\$ 957	\$ 687	\$ 1,644	Mid
Thorold	\$ 1,270	\$ 491	\$ 1,762	Mid
Greater Sudbury	\$ 1,338	\$ 428	\$ 1,767	Mid
Parry Sound	\$ 1,313	\$ 459	\$ 1,773	High
Milton	\$ 934	\$ 898	\$ 1,832	High
Dryden	\$ 1,436	\$ 421	\$ 1,857	High
Thunder Bay	\$ 1,438	\$ 425	\$ 1,863	High
Caledon	\$ 973	\$ 928	\$ 1,901	High
Ingersoll	\$ 1,408	\$ 496	\$ 1,904	High
Belleville	\$ 1,488	\$ 442	\$ 1,930	High
London	\$ 1,439	\$ 522	\$ 1,962	High
Vaughan	\$ 892	\$ 1,112	\$ 2,004	High
Kincardine	\$ 1,288	\$ 759	\$ 2,047	High
Hamilton	\$ 1,484	\$ 604	\$ 2,087	High
Stratford	\$ 1,649	\$ 572	\$ 2,221	High
Port Hope	\$ 1,612	\$ 642	\$ 2,254	High
Kingston	\$ 1,679	\$ 606	\$ 2,285	High
Waterloo	\$ 1,695	\$ 782	\$ 2,477	High
Ajax	\$ 1,531	\$ 964	\$ 2,495	High
Ottawa	\$ 2,051	\$ 970	\$ 3,021	High
Niagara Falls	\$ 2,191	\$ 931	\$ 3,123	High
Orangeville	\$ 2,000	\$ 1,202	\$ 3,201	High
Niagara-on-the-Lake	\$ 2,478	\$ 1,512	\$ 3,989	High
Average	\$ 1,098	\$ 538	\$ 1,636	
Median	\$ 959	\$ 451	\$ 1,506	

**Commercial Comparisons - Hotels
(per suite) - sorted by Population Group**

**Municipalities with populations
less than 15,000**

2022 Property Taxes		Ranking
Lambton Shores	\$ 426	Low
Espanola	\$ 664	Low
North Perth	\$ 1,018	Low
Parry Sound	\$ 1,773	High
Dryden	\$ 1,857	High
Ingersoll	\$ 1,904	High
Kincardine	\$ 2,047	High
Average	\$ 1,384	
Median	\$ 1,773	

**Municipalities with populations
between 15,000 - 29,999**

2022 Property Taxes		Ranking
Kenora	\$ 1,098	Low
Brockville	\$ 1,136	Low
Lincoln	\$ 1,582	Mid
Owen Sound	\$ 1,595	Mid
Collingwood	\$ 1,644	Mid
Thorold	\$ 1,762	Mid
Port Hope	\$ 2,254	High
Niagara-on-the-Lake	\$ 3,989	High
Average	\$ 1,883	
Median	\$ 1,620	

**Commercial Comparisons - Hotels
(per suite) - sorted by Population Group (cont'd)**

**Municipalities with populations
between 30,000 - 99,999**

2022 Property Taxes		Ranking
Halton Hills	\$ 966	Low
Fort Erie	\$ 979	Low
Sarnia	\$ 1,020	Low
Norfolk	\$ 1,123	Low
North Bay	\$ 1,218	Low
Grimsby	\$ 1,300	Low
Timmins	\$ 1,328	Low
Welland	\$ 1,374	Mid
Quinte West	\$ 1,392	Mid
Newmarket	\$ 1,436	Mid
Sault Ste. Marie	\$ 1,497	Mid
Orillia	\$ 1,501	Mid
Cornwall	\$ 1,511	Mid
New Tecumseth	\$ 1,516	Mid
Caledon	\$ 1,901	High
Belleville	\$ 1,930	High
Stratford	\$ 2,221	High
Niagara Falls	\$ 3,123	High
Orangeville	\$ 3,201	High
Average	\$ 1,607	
Median	\$ 1,436	

**Municipalities with populations
greater than 100,000**

2022 Property Taxes		Ranking
Kitchener	\$ 1,049	Low
Clarington	\$ 1,084	Low
Chatham-Kent	\$ 1,089	Low
Oshawa	\$ 1,114	Low
Mississauga	\$ 1,142	Low
Windsor	\$ 1,175	Low
Brantford	\$ 1,279	Low
Guelph	\$ 1,328	Low
St. Catharines	\$ 1,375	Mid
Barrie	\$ 1,375	Mid
Oakville	\$ 1,408	Mid
Markham	\$ 1,436	Mid
Whitby	\$ 1,448	Mid
Brampton	\$ 1,568	Mid
Burlington	\$ 1,583	Mid
Cambridge	\$ 1,620	Mid
Greater Sudbury	\$ 1,767	Mid
Milton	\$ 1,832	High
Thunder Bay	\$ 1,863	High
London	\$ 1,962	High
Vaughan	\$ 2,004	High
Hamilton	\$ 2,087	High
Kingston	\$ 2,285	High
Waterloo	\$ 2,477	High
Ajax	\$ 2,495	High
Ottawa	\$ 3,021	High
Average	\$ 1,649	
Median	\$ 1,508	

**Commercial Comparisons - Hotels
(per suite) - sorted by Location**

2022 Property Taxes - Bruce/Grey		Ranking
Owen Sound	\$ 1,595	Mid
Kincardine	\$ 2,047	High
Average	\$ 1,821	
Median	\$ 1,821	

2022 Property Taxes - GTHA		Ranking
Halton Hills	\$ 966	Low
Clarington	\$ 1,084	Low
Oshawa	\$ 1,114	Low
Mississauga	\$ 1,142	Low
Oakville	\$ 1,408	Mid
Markham	\$ 1,436	Mid
Newmarket	\$ 1,436	Mid
Whitby	\$ 1,448	Mid
Brampton	\$ 1,568	Mid
Burlington	\$ 1,583	Mid
Milton	\$ 1,832	High
Caledon	\$ 1,901	High
Vaughan	\$ 2,004	High
Hamilton	\$ 2,087	High
Ajax	\$ 2,495	High
Average	\$ 1,567	
Median	\$ 1,448	

2022 Property Taxes - Eastern		Ranking
Brockville	\$ 1,136	Low
Quinte West	\$ 1,392	Mid
Cornwall	\$ 1,511	Mid
Belleville	\$ 1,930	High
Port Hope	\$ 2,254	High
Kingston	\$ 2,285	High
Ottawa	\$ 3,021	High
Average	\$ 1,933	
Median	\$ 1,930	

2022 Property Taxes - North		Ranking
Espanola	\$ 664	Low
Kenora	\$ 1,098	Low
North Bay	\$ 1,218	Low
Timmins	\$ 1,328	Low
Sault Ste. Marie	\$ 1,497	Mid
Greater Sudbury	\$ 1,767	Mid
Parry Sound	\$ 1,773	High
Dryden	\$ 1,857	High
Thunder Bay	\$ 1,863	High
Average	\$ 1,452	
Median	\$ 1,497	

2022 Property Taxes - Niagara		Ranking
Fort Erie	\$ 979	Low
Grimsby	\$ 1,300	Low
Welland	\$ 1,374	Mid
St. Catharines	\$ 1,375	Mid
Lincoln	\$ 1,582	Mid
Thorold	\$ 1,762	Mid
Niagara Falls	\$ 3,123	High
Niagara-on-the-Lake	\$ 3,989	High
Average	\$ 1,935	
Median	\$ 1,478	

**Commercial Comparisons - Hotels
(per suite) - sorted by Location (cont'd)**

2022 Property Taxes - Simcoe/Musk./Duff.		Ranking
Barrie	\$ 1,375	Mid
Orillia	\$ 1,501	Mid
New Tecumseth	\$ 1,516	Mid
Collingwood	\$ 1,644	Mid
Orangeville	\$ 3,201	High
Average	\$ 1,848	
Median	\$ 1,516	

2022 Property Taxes - Southwest		Ranking
Lambton Shores	\$ 426	Low
North Perth	\$ 1,018	Low
Sarnia	\$ 1,020	Low
Chatham-Kent	\$ 1,089	Low
Norfolk	\$ 1,123	Low
Windsor	\$ 1,175	Low
Brantford	\$ 1,279	Low
Ingersoll	\$ 1,904	High
London	\$ 1,962	High
Stratford	\$ 2,221	High
Average	\$ 1,322	
Median	\$ 1,149	

2022 Property Taxes - Waterloo/Wellington		Ranking
Kitchener	\$ 1,049	Low
Guelph	\$ 1,328	Low
Cambridge	\$ 1,620	Mid
Waterloo	\$ 2,477	High
Average	\$ 1,619	
Median	\$ 1,474	

**Commercial Comparisons - Motels
(per suite)**

	2022 Municipal Taxes	2022 Education Taxes	2022 Property Taxes	Ranking
Essex	\$ 383	\$ 144	\$ 527	Low
North Grenville	\$ 357	\$ 197	\$ 554	Low
Brant	\$ 371	\$ 189	\$ 559	Low
Lakeshore	\$ 373	\$ 213	\$ 586	Low
Tay	\$ 373	\$ 274	\$ 647	Low
Chatsworth	\$ 428	\$ 240	\$ 669	Low
Dryden	\$ 539	\$ 158	\$ 698	Low
Kincardine	\$ 447	\$ 253	\$ 700	Low
South Bruce Peninsula	\$ 449	\$ 276	\$ 725	Low
Fort Erie	\$ 536	\$ 192	\$ 728	Low
North Perth	\$ 440	\$ 288	\$ 728	Low
Huntsville	\$ 487	\$ 274	\$ 761	Low
Tillsonburg	\$ 555	\$ 206	\$ 762	Low
Gravenhurst	\$ 501	\$ 280	\$ 781	Low
Thorold	\$ 585	\$ 213	\$ 799	Low
Pickering	\$ 492	\$ 315	\$ 806	Low
Caledon	\$ 454	\$ 372	\$ 825	Low
Sault Ste. Marie	\$ 653	\$ 184	\$ 836	Low
New Tecumseth	\$ 453	\$ 404	\$ 856	Low
Pelham	\$ 626	\$ 245	\$ 871	Low
Sarnia	\$ 691	\$ 263	\$ 954	Low
Georgian Bluffs	\$ 583	\$ 379	\$ 962	Low
Brantford	\$ 700	\$ 278	\$ 978	Low
Innisfil	\$ 549	\$ 431	\$ 980	Low
Lambton Shores	\$ 636	\$ 350	\$ 986	Low
Prince Edward County	\$ 603	\$ 384	\$ 987	Low
Wainfleet	\$ 752	\$ 263	\$ 1,015	Mid
Thunder Bay	\$ 786	\$ 230	\$ 1,015	Mid
Quinte West	\$ 703	\$ 315	\$ 1,018	Mid
Hanover	\$ 683	\$ 351	\$ 1,033	Mid
Mississauga	\$ 565	\$ 484	\$ 1,049	Mid
Grey Highlands	\$ 632	\$ 421	\$ 1,054	Mid
Welland	\$ 824	\$ 277	\$ 1,101	Mid
Port Colborne	\$ 855	\$ 246	\$ 1,101	Mid
Clarington	\$ 713	\$ 397	\$ 1,110	Mid
North Bay	\$ 850	\$ 266	\$ 1,116	Mid
Grimsby	\$ 758	\$ 361	\$ 1,119	Mid
Espanola	\$ 891	\$ 257	\$ 1,148	Mid

**Commercial Comparisons - Motels
(per suite) (cont'd)**

	2022 Municipal Taxes	2022 Education Taxes	2022 Property Taxes	Ranking
Parry Sound	\$ 867	\$ 296	\$ 1,163	Mid
Meaford	\$ 771	\$ 394	\$ 1,164	Mid
Collingwood	\$ 714	\$ 490	\$ 1,205	Mid
Chatham-Kent	\$ 979	\$ 248	\$ 1,227	Mid
Belleville	\$ 964	\$ 286	\$ 1,250	Mid
Wellington North	\$ 832	\$ 421	\$ 1,253	Mid
Brampton	\$ 715	\$ 573	\$ 1,288	Mid
Burlington	\$ 746	\$ 555	\$ 1,300	Mid
Stratford	\$ 983	\$ 332	\$ 1,315	Mid
Niagara Falls	\$ 930	\$ 391	\$ 1,321	Mid
Haldimand	\$ 919	\$ 412	\$ 1,331	Mid
Oshawa	\$ 952	\$ 397	\$ 1,348	Mid
Norfolk	\$ 964	\$ 417	\$ 1,382	Mid
Hamilton	\$ 998	\$ 403	\$ 1,401	Mid
Barrie	\$ 914	\$ 499	\$ 1,413	Mid
Cornwall	\$ 1,105	\$ 311	\$ 1,416	High
Cambridge	\$ 1,001	\$ 415	\$ 1,416	High
Bracebridge	\$ 923	\$ 497	\$ 1,419	High
Brockville	\$ 1,064	\$ 360	\$ 1,424	High
Owen Sound	\$ 1,107	\$ 333	\$ 1,439	High
Orangeville	\$ 917	\$ 524	\$ 1,441	High
Orillia	\$ 1,094	\$ 408	\$ 1,502	High
Vaughan	\$ 674	\$ 829	\$ 1,503	High
Whitby	\$ 951	\$ 556	\$ 1,507	High
Kingston	\$ 1,143	\$ 412	\$ 1,555	High
Ottawa	\$ 1,060	\$ 500	\$ 1,560	High
Guelph	\$ 1,072	\$ 496	\$ 1,568	High
Saugeen Shores	\$ 1,006	\$ 656	\$ 1,661	High
Milton	\$ 871	\$ 834	\$ 1,705	High
Niagara-on-the-Lake	\$ 1,072	\$ 643	\$ 1,716	High
Kenora	\$ 1,333	\$ 424	\$ 1,757	High
Kitchener	\$ 1,234	\$ 553	\$ 1,787	High
St. Catharines	\$ 1,307	\$ 494	\$ 1,801	High
London	\$ 1,332	\$ 481	\$ 1,812	High
Windsor	\$ 1,468	\$ 373	\$ 1,840	High
Peterborough	\$ 1,305	\$ 572	\$ 1,877	High
Timmins	\$ 1,498	\$ 384	\$ 1,881	High
Ajax	\$ 1,165	\$ 734	\$ 1,900	High
Greater Sudbury	\$ 1,540	\$ 484	\$ 2,024	High
Scugog	\$ 1,366	\$ 845	\$ 2,211	High
Waterloo	\$ 1,635	\$ 754	\$ 2,389	High
Average	\$ 832	\$ 391	\$ 1,223	
Median	\$ 824	\$ 379	\$ 1,164	

**Commercial Comparisons - Motels
(per suite) - sorted by Population Group**

**Municipalities with populations
less than 15,000**

2022 Property Taxes		Ranking
Tay	\$ 647	Low
Chatsworth	\$ 669	Low
Dryden	\$ 698	Low
Kincardine	\$ 700	Low
South Bruce Peninsula	\$ 725	Low
North Perth	\$ 728	Low
Gravenhurst	\$ 781	Low
Georgian Bluffs	\$ 962	Low
Lambton Shores	\$ 986	Low
Wainfleet	\$ 1,015	Mid
Hanover	\$ 1,033	Mid
Grey Highlands	\$ 1,054	Mid
Espanola	\$ 1,148	Mid
Parry Sound	\$ 1,163	Mid
Meaford	\$ 1,164	Mid
Wellington North	\$ 1,253	Mid
Average	\$ 920	
Median	\$ 974	

**Municipalities with populations
between 15,000 - 29,999**

2022 Property Taxes		Ranking
Essex	\$ 527	Low
North Grenville	\$ 554	Low
Huntsville	\$ 761	Low
Tillsonburg	\$ 762	Low
Thorold	\$ 799	Low
Pelham	\$ 871	Low
Prince Edward County	\$ 987	Low
Port Colborne	\$ 1,101	Mid
Collingwood	\$ 1,205	Mid
Bracebridge	\$ 1,419	High
Brockville	\$ 1,424	High
Owen Sound	\$ 1,439	High
Saugeen Shores	\$ 1,661	High
Niagara-on-the-Lake	\$ 1,716	High
Kenora	\$ 1,757	High
Scugog	\$ 2,211	High
Average	\$ 1,200	
Median	\$ 1,153	

**Commercial Comparisons - Motels
(per suite) - sorted by Population Group (cont'd)**

**Municipalities with populations
between 30,000 - 99,999**

2022 Property Taxes		Ranking
Brant	\$ 559	Low
Lakeshore	\$ 586	Low
Fort Erie	\$ 728	Low
Pickering	\$ 806	Low
Caledon	\$ 825	Low
Sault Ste. Marie	\$ 836	Low
New Tecumseth	\$ 856	Low
Sarnia	\$ 954	Low
Innisfil	\$ 980	Low
Quinte West	\$ 1,018	Mid
Welland	\$ 1,101	Mid
North Bay	\$ 1,116	Mid
Grimsby	\$ 1,119	Mid
Belleville	\$ 1,250	Mid
Stratford	\$ 1,315	Mid
Niagara Falls	\$ 1,321	Mid
Haldimand	\$ 1,331	Mid
Norfolk	\$ 1,382	Mid
Cornwall	\$ 1,416	High
Orangeville	\$ 1,441	High
Orillia	\$ 1,502	High
Peterborough	\$ 1,877	High
Timmins	\$ 1,881	High
Average	\$ 1,139	
Median	\$ 1,116	

**Municipalities with populations
greater than 100,000**

2022 Property Taxes		Ranking
Brantford	\$ 978	Low
Thunder Bay	\$ 1,015	Mid
Mississauga	\$ 1,049	Mid
Clarington	\$ 1,110	Mid
Chatham-Kent	\$ 1,227	Mid
Brampton	\$ 1,288	Mid
Burlington	\$ 1,300	Mid
Oshawa	\$ 1,348	Mid
Hamilton	\$ 1,401	Mid
Barrie	\$ 1,413	Mid
Cambridge	\$ 1,416	High
Vaughan	\$ 1,503	High
Whitby	\$ 1,507	High
Kingston	\$ 1,555	High
Ottawa	\$ 1,560	High
Guelph	\$ 1,568	High
Milton	\$ 1,705	High
Kitchener	\$ 1,787	High
St. Catharines	\$ 1,801	High
London	\$ 1,812	High
Windsor	\$ 1,840	High
Ajax	\$ 1,900	High
Greater Sudbury	\$ 2,024	High
Waterloo	\$ 2,389	High
Average	\$ 1,521	
Median	\$ 1,505	

**Commercial Comparisons - Motels
(per suite) - sorted by Location**

2022 Property Taxes - Bruce/Grey		Ranking
Chatsworth	\$ 669	Low
Kincardine	\$ 700	Low
South Bruce Peninsula	\$ 725	Low
Georgian Bluffs	\$ 962	Low
Hanover	\$ 1,033	Mid
Grey Highlands	\$ 1,054	Mid
Meaford	\$ 1,164	Mid
Owen Sound	\$ 1,439	High
Saugeen Shores	\$ 1,661	High
Average	\$ 1,045	
Median	\$ 1,033	

2022 Property Taxes - Eastern		Ranking
North Grenville	\$ 554	Low
Prince Edward County	\$ 987	Low
Quinte West	\$ 1,018	Mid
Belleville	\$ 1,250	Mid
Cornwall	\$ 1,416	High
Brockville	\$ 1,424	High
Kingston	\$ 1,555	High
Ottawa	\$ 1,560	High
Peterborough	\$ 1,877	High
Average	\$ 1,293	
Median	\$ 1,416	

2022 Property Taxes - North		Ranking
Dryden	\$ 698	Low
Sault Ste. Marie	\$ 836	Low
Thunder Bay	\$ 1,015	Mid
North Bay	\$ 1,116	Mid
Espanola	\$ 1,148	Mid
Parry Sound	\$ 1,163	Mid
Kenora	\$ 1,757	High
Timmins	\$ 1,881	High
Greater Sudbury	\$ 2,024	High
Average	\$ 1,293	
Median	\$ 1,148	

2022 Property Taxes - GTHA		Ranking
Pickering	\$ 806	Low
Caledon	\$ 825	Low
Mississauga	\$ 1,049	Mid
Clarington	\$ 1,110	Mid
Brampton	\$ 1,288	Mid
Burlington	\$ 1,300	Mid
Oshawa	\$ 1,348	Mid
Hamilton	\$ 1,401	Mid
Vaughan	\$ 1,503	High
Whitby	\$ 1,507	High
Milton	\$ 1,705	High
Ajax	\$ 1,900	High
Scugog	\$ 2,211	High
Average	\$ 1,381	
Median	\$ 1,348	

2022 Property Taxes - Niagara		Ranking
Fort Erie	\$ 728	Low
Thorold	\$ 799	Low
Pelham	\$ 871	Low
Wainfleet	\$ 1,015	Mid
Welland	\$ 1,101	Mid
Port Colborne	\$ 1,101	Mid
Grimsby	\$ 1,119	Mid
Niagara Falls	\$ 1,321	Mid
Niagara-on-the-Lake	\$ 1,716	High
St. Catharines	\$ 1,801	High
Average	\$ 1,157	
Median	\$ 1,101	

**Commercial Comparisons - Motels
(per suite) - sorted by Location (cont'd)**

2022 Property Taxes - Simcoe/Musk./Duff.		Ranking
Tay	\$ 647	Low
Huntsville	\$ 761	Low
Gravenhurst	\$ 781	Low
New Tecumseth	\$ 856	Low
Innisfil	\$ 980	Low
Collingwood	\$ 1,205	Mid
Barrie	\$ 1,413	Mid
Bracebridge	\$ 1,419	High
Orangeville	\$ 1,441	High
Orillia	\$ 1,502	High
Average	\$ 1,101	
Median	\$ 1,092	

2022 Property Taxes - Southwest		Ranking
Essex	\$ 527	Low
Brant	\$ 559	Low
Lakeshore	\$ 586	Low
North Perth	\$ 728	Low
Tillsonburg	\$ 762	Low
Sarnia	\$ 954	Low
Brantford	\$ 978	Low
Lambton Shores	\$ 986	Low
Chatham-Kent	\$ 1,227	Mid
Stratford	\$ 1,315	Mid
Haldimand	\$ 1,331	Mid
Norfolk	\$ 1,382	Mid
London	\$ 1,812	High
Windsor	\$ 1,840	High
Average	\$ 1,071	
Median	\$ 982	

2022 Property Taxes - Waterloo/Wellington		Ranking
Wellington North	\$ 1,253	Mid
Cambridge	\$ 1,416	High
Guelph	\$ 1,568	High
Kitchener	\$ 1,787	High
Waterloo	\$ 2,389	High
Average	\$ 1,683	
Median	\$ 1,568	

Industrial Comparisons



***Industrial Comparisons - Standard Industrial
(taxes per sq. ft.)***

	2022 Municipal Taxes	2022 Education Taxes	2022 Property Taxes	Ranking
South Bruce Peninsula	\$ 0.28	\$ 0.13	\$ 0.41	Low
Meaford	\$ 0.30	\$ 0.12	\$ 0.42	Low
Lambton Shores	\$ 0.36	\$ 0.16	\$ 0.52	Low
Grey Highlands	\$ 0.37	\$ 0.19	\$ 0.56	Low
Middlesex Centre	\$ 0.37	\$ 0.24	\$ 0.61	Low
North Middlesex	\$ 0.43	\$ 0.20	\$ 0.64	Low
Southgate	\$ 0.47	\$ 0.19	\$ 0.66	Low
The Blue Mountains	\$ 0.41	\$ 0.29	\$ 0.69	Low
Norfolk	\$ 0.49	\$ 0.21	\$ 0.71	Low
Tay	\$ 0.45	\$ 0.34	\$ 0.79	Low
North Perth	\$ 0.59	\$ 0.26	\$ 0.85	Low
Hanover	\$ 0.63	\$ 0.23	\$ 0.86	Low
Springwater	\$ 0.42	\$ 0.45	\$ 0.87	Low
Espanola	\$ 0.70	\$ 0.18	\$ 0.88	Low
St. Thomas	\$ 0.74	\$ 0.20	\$ 0.94	Low
Chatham-Kent	\$ 0.79	\$ 0.19	\$ 0.98	Low
Brock	\$ 0.70	\$ 0.28	\$ 0.98	Low
Kincardine	\$ 0.72	\$ 0.30	\$ 1.02	Low
Owen Sound	\$ 0.79	\$ 0.23	\$ 1.02	Low
New Tecumseth	\$ 0.53	\$ 0.49	\$ 1.02	Low
Gravenhurst	\$ 0.62	\$ 0.41	\$ 1.03	Low
Bracebridge	\$ 0.63	\$ 0.40	\$ 1.03	Low
Quinte West	\$ 0.81	\$ 0.23	\$ 1.04	Low
Tillsonburg	\$ 0.82	\$ 0.23	\$ 1.04	Low
Lakeshore	\$ 0.76	\$ 0.32	\$ 1.08	Low
Brockville	\$ 0.86	\$ 0.22	\$ 1.09	Low
Wilmot	\$ 0.71	\$ 0.40	\$ 1.11	Low
West Grey	\$ 0.76	\$ 0.35	\$ 1.11	Low
North Bay	\$ 0.79	\$ 0.33	\$ 1.12	Low
Orillia	\$ 0.83	\$ 0.31	\$ 1.14	Low
Central Elgin	\$ 0.92	\$ 0.25	\$ 1.17	Low
Fort Erie	\$ 0.96	\$ 0.24	\$ 1.20	Low
Tiny	\$ 0.82	\$ 0.40	\$ 1.23	Low
Wellesley	\$ 0.80	\$ 0.43	\$ 1.23	Low
Parry Sound	\$ 0.95	\$ 0.28	\$ 1.23	Low
Cornwall	\$ 1.02	\$ 0.22	\$ 1.25	Low
Strathroy-Caradoc	\$ 0.86	\$ 0.39	\$ 1.25	Low
Stratford	\$ 0.99	\$ 0.27	\$ 1.25	Low

**Industrial Comparisons - Standard Industrial
(taxes per sq. ft.) (cont'd)**

	2022 Municipal Taxes		2022 Education Taxes		2022 Property Taxes		Ranking
Dryden	\$	0.92	\$	0.34	\$	1.26	Mid
Amherstburg	\$	0.98	\$	0.29	\$	1.28	Mid
Welland	\$	1.11	\$	0.25	\$	1.36	Mid
Kitchener	\$	0.94	\$	0.43	\$	1.37	Mid
Orangeville	\$	1.02	\$	0.35	\$	1.37	Mid
Prince Edward County	\$	0.82	\$	0.55	\$	1.38	Mid
Wellington North	\$	1.04	\$	0.34	\$	1.38	Mid
Barrie	\$	0.91	\$	0.48	\$	1.38	Mid
London	\$	1.02	\$	0.37	\$	1.38	Mid
Huntsville	\$	0.82	\$	0.57	\$	1.40	Mid
Scugog	\$	0.98	\$	0.44	\$	1.42	Mid
Elliot Lake	\$	1.13	\$	0.33	\$	1.45	Mid
Port Hope	\$	1.13	\$	0.32	\$	1.46	Mid
Peterborough	\$	1.03	\$	0.45	\$	1.49	Mid
Brant	\$	1.08	\$	0.44	\$	1.52	Mid
Pelham	\$	1.20	\$	0.34	\$	1.54	Mid
Essex	\$	1.18	\$	0.36	\$	1.54	Mid
Sarnia	\$	1.18	\$	0.36	\$	1.54	Mid
Haldimand	\$	1.16	\$	0.42	\$	1.58	Mid
Collingwood	\$	0.92	\$	0.67	\$	1.59	Mid
Minto	\$	1.21	\$	0.39	\$	1.60	Mid
Kingston	\$	1.24	\$	0.36	\$	1.60	Mid
Mapleton	\$	1.20	\$	0.40	\$	1.60	Mid
Innisfil	\$	0.87	\$	0.74	\$	1.61	Mid
Georgian Bluffs	\$	1.09	\$	0.54	\$	1.64	Mid
North Dumfries	\$	1.04	\$	0.60	\$	1.64	Mid
Guelph-Eramosa	\$	1.16	\$	0.49	\$	1.66	Mid
Oshawa	\$	1.22	\$	0.46	\$	1.67	Mid
Centre Wellington	\$	1.21	\$	0.47	\$	1.67	Mid
Clarington	\$	1.20	\$	0.52	\$	1.72	Mid
Niagara Falls	\$	1.35	\$	0.38	\$	1.74	Mid
Ajax	\$	1.22	\$	0.55	\$	1.77	Mid
Halton Hills	\$	1.07	\$	0.70	\$	1.77	Mid
Waterloo	\$	1.21	\$	0.56	\$	1.77	Mid
Windsor	\$	1.45	\$	0.32	\$	1.77	Mid
Pickering	\$	1.23	\$	0.57	\$	1.81	Mid
Aylmer	\$	1.44	\$	0.38	\$	1.81	Mid
Aurora	\$	0.98	\$	0.84	\$	1.82	Mid
Lincoln	\$	1.40	\$	0.42	\$	1.82	Mid

***Industrial Comparisons - Standard Industrial
(taxes per sq. ft.) (cont'd)***

	2022		2022		2022		Ranking
	Municipal Taxes		Education Taxes		Property Taxes		
Kenora	\$	1.39	\$	0.45	\$	1.83	High
Cambridge	\$	1.30	\$	0.54	\$	1.84	High
Brantford	\$	1.40	\$	0.46	\$	1.86	High
Vaughan	\$	0.92	\$	0.95	\$	1.87	High
Thorold	\$	1.49	\$	0.39	\$	1.88	High
East Gwillimbury	\$	0.99	\$	0.90	\$	1.89	High
Whitby	\$	1.32	\$	0.58	\$	1.90	High
Woolwich	\$	1.20	\$	0.70	\$	1.90	High
Belleville	\$	1.58	\$	0.38	\$	1.96	High
West Lincoln	\$	1.48	\$	0.49	\$	1.97	High
Newmarket	\$	1.08	\$	0.89	\$	1.97	High
Port Colborne	\$	1.68	\$	0.34	\$	2.02	High
Thunder Bay	\$	1.64	\$	0.42	\$	2.06	High
Mississauga	\$	1.15	\$	0.92	\$	2.07	High
Markham	\$	0.98	\$	1.09	\$	2.07	High
Wainfleet	\$	1.68	\$	0.41	\$	2.09	High
Guelph	\$	1.50	\$	0.59	\$	2.09	High
Puslinch	\$	1.42	\$	0.68	\$	2.10	High
St. Catharines	\$	1.68	\$	0.42	\$	2.11	High
Georgina	\$	1.34	\$	0.84	\$	2.17	High
Niagara-on-the-Lake	\$	1.56	\$	0.63	\$	2.19	High
Brampton	\$	1.31	\$	0.95	\$	2.26	High
Ingersoll	\$	1.88	\$	0.48	\$	2.36	High
Burlington	\$	1.45	\$	0.94	\$	2.39	High
Milton	\$	1.35	\$	1.07	\$	2.42	High
King	\$	1.33	\$	1.10	\$	2.43	High
Hamilton	\$	2.02	\$	0.53	\$	2.55	High
Whitchurch-Stouffville	\$	1.38	\$	1.25	\$	2.63	High
Oakville	\$	1.52	\$	1.12	\$	2.64	High
Ottawa	\$	2.02	\$	0.71	\$	2.73	High
Grimsby	\$	2.08	\$	0.67	\$	2.75	High
Timmins	\$	2.35	\$	0.50	\$	2.85	High
Caledon	\$	1.59	\$	1.32	\$	2.91	High
Sault Ste. Marie	\$	2.60	\$	0.39	\$	2.99	High
Erin	\$	2.21	\$	0.86	\$	3.07	High
Greater Sudbury	\$	3.13	\$	0.56	\$	3.69	High
Average	\$	1.11	\$	0.48	\$	1.59	
Median	\$	1.07	\$	0.41	\$	1.58	

**Industrial Comparisons - Standard Industrial
(taxes per sq. ft.) - sorted by Population Group**

**Municipalities with populations
less than 15,000**

2022 Property Taxes		Ranking
South Bruce Peninsula	\$ 0.41	Low
Meaford	\$ 0.42	Low
Lambton Shores	\$ 0.52	Low
Grey Highlands	\$ 0.56	Low
North Middlesex	\$ 0.64	Low
Southgate	\$ 0.66	Low
The Blue Mountains	\$ 0.69	Low
Tay	\$ 0.79	Low
North Perth	\$ 0.85	Low
Hanover	\$ 0.86	Low
Espanola	\$ 0.88	Low
Brock	\$ 0.98	Low
Kincardine	\$ 1.02	Low
Gravenhurst	\$ 1.03	Low
Central Elgin	\$ 1.17	Low
Tiny	\$ 1.23	Low
Wellesley	\$ 1.23	Low
Parry Sound	\$ 1.23	Low
Dryden	\$ 1.26	Mid
Wellington North	\$ 1.38	Mid
Elliot Lake	\$ 1.45	Mid
Minto	\$ 1.60	Mid
Mapleton	\$ 1.60	Mid
Georgian Bluffs	\$ 1.64	Mid
North Dumfries	\$ 1.64	Mid
Guelph-Eramosa	\$ 1.66	Mid
Aylmer	\$ 1.81	Mid
Wainfleet	\$ 2.09	High
Puslinch	\$ 2.10	High
Ingersoll	\$ 2.36	High
Erin	\$ 3.07	High
Average	\$ 1.25	
Median	\$ 1.23	

**Municipalities with populations
between 15,000 - 29,999**

2022 Property Taxes		Ranking
Middlesex Centre	\$ 0.61	Low
Springwater	\$ 0.87	Low
Owen Sound	\$ 1.02	Low
Bracebridge	\$ 1.03	Low
Tillsonburg	\$ 1.04	Low
Brockville	\$ 1.09	Low
Wilmot	\$ 1.11	Low
Strathroy-Caradoc	\$ 1.25	Low
Amherstburg	\$ 1.28	Mid
Prince Edward County	\$ 1.38	Mid
Huntsville	\$ 1.40	Mid
Scugog	\$ 1.42	Mid
Port Hope	\$ 1.46	Mid
Pelham	\$ 1.54	Mid
Essex	\$ 1.54	Mid
Collingwood	\$ 1.59	Mid
Lincoln	\$ 1.82	Mid
Kenora	\$ 1.83	High
Thorold	\$ 1.88	High
Woolwich	\$ 1.90	High
West Lincoln	\$ 1.97	High
Port Colborne	\$ 2.02	High
Niagara-on-the-Lake	\$ 2.19	High
King	\$ 2.43	High
Average	\$ 1.49	
Median	\$ 1.44	

**Industrial Comparisons - Standard Industrial
(taxes per sq. ft.) - sorted by Population Group (cont'd)**

**Municipalities with populations
between 30,000 - 99,999**

2022 Property Taxes		Ranking
Norfolk	\$ 0.71	Low
St. Thomas	\$ 0.94	Low
New Tecumseth	\$ 1.02	Low
Quinte West	\$ 1.04	Low
Lakeshore	\$ 1.08	Low
North Bay	\$ 1.12	Low
Orillia	\$ 1.14	Low
Fort Erie	\$ 1.20	Low
Cornwall	\$ 1.25	Low
Stratford	\$ 1.25	Low
Welland	\$ 1.36	Mid
Orangeville	\$ 1.37	Mid
Peterborough	\$ 1.49	Mid
Brant	\$ 1.52	Mid
Sarnia	\$ 1.54	Mid
Haldimand	\$ 1.58	Mid
Innisfil	\$ 1.61	Mid
Centre Wellington	\$ 1.67	Mid
Niagara Falls	\$ 1.74	Mid
Halton Hills	\$ 1.77	Mid
Pickering	\$ 1.81	Mid
Aurora	\$ 1.82	Mid
East Gwillimbury	\$ 1.89	High
Belleville	\$ 1.96	High
Newmarket	\$ 1.97	High
Georgina	\$ 2.17	High
Grimsby	\$ 2.75	High
Timmins	\$ 2.85	High
Caledon	\$ 2.91	High
Sault Ste. Marie	\$ 2.99	High
Average	\$ 1.65	
Median	\$ 1.56	

**Municipalities with populations
greater than 100,000**

2022 Property Taxes		Ranking
Chatham-Kent	\$ 0.98	Low
Kitchener	\$ 1.37	Mid
Barrie	\$ 1.38	Mid
London	\$ 1.38	Mid
Kingston	\$ 1.60	Mid
Oshawa	\$ 1.67	Mid
Clarington	\$ 1.72	Mid
Ajax	\$ 1.77	Mid
Waterloo	\$ 1.77	Mid
Windsor	\$ 1.77	Mid
Cambridge	\$ 1.84	High
Brantford	\$ 1.86	High
Vaughan	\$ 1.87	High
Whitby	\$ 1.90	High
Thunder Bay	\$ 2.06	High
Mississauga	\$ 2.07	High
Markham	\$ 2.07	High
Guelph	\$ 2.09	High
St. Catharines	\$ 2.11	High
Brampton	\$ 2.26	High
Burlington	\$ 2.39	High
Milton	\$ 2.42	High
Hamilton	\$ 2.55	High
Oakville	\$ 2.64	High
Ottawa	\$ 2.73	High
Greater Sudbury	\$ 3.69	High
Average	\$ 2.00	
Median	\$ 1.88	

**Industrial Comparisons - Standard Industrial
(taxes per sq. ft.) - sorted by Location**

2022 Property Taxes - Bruce/Grey		Ranking
South Bruce Peninsula	\$ 0.41	Low
Meaford	\$ 0.42	Low
Grey Highlands	\$ 0.56	Low
Southgate	\$ 0.66	Low
The Blue Mountains	\$ 0.69	Low
Hanover	\$ 0.86	Low
Kincardine	\$ 1.02	Low
Owen Sound	\$ 1.02	Low
West Grey	\$ 1.11	Low
Georgian Bluffs	\$ 1.64	Mid
Average	\$ 0.84	
Median	\$ 0.78	

2022 Property Taxes - Niagara		Ranking
Fort Erie	\$ 1.20	Low
Welland	\$ 1.36	Mid
Pelham	\$ 1.54	Mid
Niagara Falls	\$ 1.74	Mid
Lincoln	\$ 1.82	Mid
Thorold	\$ 1.88	High
West Lincoln	\$ 1.97	High
Port Colborne	\$ 2.02	High
Wainfleet	\$ 2.09	High
St. Catharines	\$ 2.11	High
Niagara-on-the-Lake	\$ 2.19	High
Grimsby	\$ 2.75	High
Average	\$ 1.89	
Median	\$ 1.93	

2022 Property Taxes - GTHA		Ranking
Brock	\$ 0.98	Low
Scugog	\$ 1.42	Mid
Oshawa	\$ 1.67	Mid
Clarington	\$ 1.72	Mid
Ajax	\$ 1.77	Mid
Halton Hills	\$ 1.77	Mid
Pickering	\$ 1.81	Mid
Aurora	\$ 1.82	Mid
Vaughan	\$ 1.87	High
East Gwillimbury	\$ 1.89	High
Whitby	\$ 1.90	High
Newmarket	\$ 1.97	High
Mississauga	\$ 2.07	High
Markham	\$ 2.07	High
Georgina	\$ 2.17	High
Brampton	\$ 2.26	High
Burlington	\$ 2.39	High
Milton	\$ 2.42	High
King	\$ 2.43	High
Hamilton	\$ 2.55	High
Whitchurch-Stouffville	\$ 2.63	High
Oakville	\$ 2.64	High
Caledon	\$ 2.91	High
Average	\$ 2.05	
Median	\$ 1.97	

2022 Property Taxes - North		Ranking
Espanola	\$ 0.88	Low
North Bay	\$ 1.12	Low
Parry Sound	\$ 1.23	Low
Dryden	\$ 1.26	Mid
Elliot Lake	\$ 1.45	Mid
Kenora	\$ 1.83	High
Thunder Bay	\$ 2.06	High
Timmins	\$ 2.85	High
Sault Ste. Marie	\$ 2.99	High
Greater Sudbury	\$ 3.69	High
Average	\$ 1.94	
Median	\$ 1.64	

**Industrial Comparisons - Standard Industrial
(taxes per sq. ft.) - sorted by Location (cont'd)**

2022 Property Taxes - Waterloo/Wellington		Ranking
Wilmot	\$ 1.11	Low
Wellesley	\$ 1.23	Low
Kitchener	\$ 1.37	Mid
Wellington North	\$ 1.38	Mid
Minto	\$ 1.60	Mid
Mapleton	\$ 1.60	Mid
North Dumfries	\$ 1.64	Mid
Guelph-Eramosa	\$ 1.66	Mid
Centre Wellington	\$ 1.67	Mid
Waterloo	\$ 1.77	Mid
Cambridge	\$ 1.84	High
Woolwich	\$ 1.90	High
Guelph	\$ 2.09	High
Puslinch	\$ 2.10	High
Erin	\$ 3.07	High
Average	\$ 1.74	
Median	\$ 1.66	

2022 Property Taxes - Simcoe/Musk./Duff.		Ranking
Tay	\$ 0.79	Low
Springwater	\$ 0.87	Low
New Tecumseth	\$ 1.02	Low
Gravenhurst	\$ 1.03	Low
Bracebridge	\$ 1.03	Low
Orillia	\$ 1.14	Low
Tiny	\$ 1.23	Low
Orangeville	\$ 1.37	Mid
Barrie	\$ 1.38	Mid
Huntsville	\$ 1.40	Mid
Collingwood	\$ 1.59	Mid
Innisfil	\$ 1.61	Mid
Average	\$ 1.21	
Median	\$ 1.18	

2022 Property Taxes - Southwest		Ranking
Lambton Shores	\$ 0.52	Low
Middlesex Centre	\$ 0.61	Low
North Middlesex	\$ 0.64	Low
Norfolk	\$ 0.71	Low
North Perth	\$ 0.85	Low
St. Thomas	\$ 0.94	Low
Chatham-Kent	\$ 0.98	Low
Tillsonburg	\$ 1.04	Low
Lakeshore	\$ 1.08	Low
Central Elgin	\$ 1.17	Low
Strathroy-Caradoc	\$ 1.25	Low
Stratford	\$ 1.25	Low
Amherstburg	\$ 1.28	Mid
London	\$ 1.38	Mid
Brant	\$ 1.52	Mid
Essex	\$ 1.54	Mid
Sarnia	\$ 1.54	Mid
Haldimand	\$ 1.58	Mid
Windsor	\$ 1.77	Mid
Aylmer	\$ 1.81	Mid
Brantford	\$ 1.86	High
Ingersoll	\$ 2.36	High
Average	\$ 1.26	
Median	\$ 1.25	

2022 Property Taxes - Eastern		Ranking
Quinte West	\$ 1.04	Low
Brockville	\$ 1.09	Low
Cornwall	\$ 1.25	Low
Prince Edward County	\$ 1.38	Mid
Port Hope	\$ 1.46	Mid
Peterborough	\$ 1.49	Mid
Kingston	\$ 1.60	Mid
Belleville	\$ 1.96	High
Ottawa	\$ 2.73	High
Average	\$ 1.55	
Median	\$ 1.46	

**Industrial Comparisons - Large Industrial
(taxes per sq. ft.)**

	2022 Municipal Taxes	2022 Education Taxes	2022 Property Taxes	Ranking
West Grey	\$ 0.15	\$ 0.07	\$ 0.22	Low
Norfolk	\$ 0.21	\$ 0.09	\$ 0.31	Low
Welland	\$ 0.26	\$ 0.06	\$ 0.31	Low
Port Hope	\$ 0.25	\$ 0.07	\$ 0.32	Low
West Lincoln	\$ 0.25	\$ 0.08	\$ 0.33	Low
North Bay	\$ 0.29	\$ 0.12	\$ 0.41	Low
Haldimand	\$ 0.32	\$ 0.11	\$ 0.43	Low
Fort Erie	\$ 0.38	\$ 0.09	\$ 0.47	Low
Collingwood	\$ 0.29	\$ 0.21	\$ 0.50	Low
Clarington	\$ 0.37	\$ 0.16	\$ 0.52	Low
Stratford	\$ 0.43	\$ 0.12	\$ 0.54	Low
New Tecumseth	\$ 0.29	\$ 0.26	\$ 0.55	Low
Kitchener	\$ 0.38	\$ 0.17	\$ 0.56	Low
North Perth	\$ 0.42	\$ 0.17	\$ 0.59	Low
Chatham-Kent	\$ 0.48	\$ 0.12	\$ 0.60	Low
Kingston	\$ 0.51	\$ 0.14	\$ 0.65	Low
Owen Sound	\$ 0.54	\$ 0.16	\$ 0.70	Low
Brantford	\$ 0.54	\$ 0.18	\$ 0.72	Low
Tillsonburg	\$ 0.56	\$ 0.16	\$ 0.72	Low
Georgian Bluffs	\$ 0.49	\$ 0.26	\$ 0.75	Low
Brant	\$ 0.58	\$ 0.23	\$ 0.81	Low
Strathroy-Caradoc	\$ 0.57	\$ 0.26	\$ 0.82	Low
Peterborough	\$ 0.57	\$ 0.25	\$ 0.83	Low
Thorold	\$ 0.66	\$ 0.17	\$ 0.83	Low
St. Thomas	\$ 0.68	\$ 0.15	\$ 0.84	Low
Orangeville	\$ 0.64	\$ 0.21	\$ 0.86	Mid
Cambridge	\$ 0.61	\$ 0.25	\$ 0.86	Mid
Ajax	\$ 0.60	\$ 0.28	\$ 0.88	Mid
London	\$ 0.70	\$ 0.25	\$ 0.95	Mid
Guelph-Eramosa	\$ 0.59	\$ 0.37	\$ 0.96	Mid
Niagara Falls	\$ 0.77	\$ 0.22	\$ 0.99	Mid
Cornwall	\$ 0.85	\$ 0.18	\$ 1.03	Mid
Barrie	\$ 0.68	\$ 0.36	\$ 1.03	Mid
Ingersoll	\$ 0.83	\$ 0.21	\$ 1.04	Mid
Caledon	\$ 0.57	\$ 0.48	\$ 1.05	Mid
Sault Ste. Marie	\$ 0.99	\$ 0.08	\$ 1.06	Mid
Markham	\$ 0.52	\$ 0.56	\$ 1.08	Mid
Wellington North	\$ 0.83	\$ 0.27	\$ 1.10	Mid

**Industrial Comparisons - Large Industrial
(taxes per sq. ft.) (cont'd)**

	2022 Municipal Taxes	2022 Education Taxes	2022 Property Taxes	Ranking
Woolwich	\$ 0.70	\$ 0.41	\$ 1.10	Mid
Hamilton	\$ 0.92	\$ 0.20	\$ 1.12	Mid
Central Elgin	\$ 0.93	\$ 0.20	\$ 1.13	Mid
East Gwillimbury	\$ 0.62	\$ 0.52	\$ 1.14	Mid
St. Catharines	\$ 0.94	\$ 0.23	\$ 1.17	Mid
Aurora	\$ 0.63	\$ 0.54	\$ 1.18	Mid
Guelph	\$ 0.85	\$ 0.33	\$ 1.18	Mid
Greater Sudbury	\$ 1.03	\$ 0.15	\$ 1.19	Mid
Windsor	\$ 1.02	\$ 0.18	\$ 1.20	Mid
Thunder Bay	\$ 1.02	\$ 0.21	\$ 1.23	Mid
Espanola	\$ 1.05	\$ 0.26	\$ 1.31	Mid
Whitby	\$ 0.92	\$ 0.40	\$ 1.32	Mid
Burlington	\$ 0.80	\$ 0.52	\$ 1.32	Mid
Waterloo	\$ 0.92	\$ 0.43	\$ 1.35	High
Halton Hills	\$ 0.83	\$ 0.52	\$ 1.35	High
Brockville	\$ 1.08	\$ 0.27	\$ 1.35	High
Orillia	\$ 0.99	\$ 0.37	\$ 1.36	High
Pickering	\$ 0.95	\$ 0.43	\$ 1.38	High
Port Colborne	\$ 1.17	\$ 0.23	\$ 1.41	High
Oshawa	\$ 1.05	\$ 0.39	\$ 1.44	High
Belleville	\$ 1.17	\$ 0.28	\$ 1.44	High
Grey Highlands	\$ 0.99	\$ 0.47	\$ 1.45	High
Whitchurch-Stouffville	\$ 0.77	\$ 0.69	\$ 1.46	High
Centre Wellington	\$ 1.10	\$ 0.41	\$ 1.51	High
Lakeshore	\$ 1.20	\$ 0.35	\$ 1.55	High
Minto	\$ 1.20	\$ 0.40	\$ 1.60	High
Vaughan	\$ 0.82	\$ 0.83	\$ 1.65	High
Newmarket	\$ 0.92	\$ 0.75	\$ 1.66	High
Prince Edward County	\$ 1.02	\$ 0.68	\$ 1.70	High
Brampton	\$ 0.99	\$ 0.72	\$ 1.71	High
Ottawa	\$ 1.25	\$ 0.51	\$ 1.75	High
Mississauga	\$ 0.98	\$ 0.79	\$ 1.76	High
Puslinch	\$ 1.23	\$ 0.56	\$ 1.79	High
Grimsby	\$ 1.53	\$ 0.48	\$ 2.01	High
Oakville	\$ 1.53	\$ 1.11	\$ 2.63	High
Mapleton	\$ 1.98	\$ 0.65	\$ 2.63	High
Milton	\$ 1.50	\$ 1.15	\$ 2.65	High
Average	\$ 0.78	\$ 0.34	\$ 1.11	
Median	\$ 0.77	\$ 0.26	\$ 1.10	

**Industrial Comparisons - Large Industrial
(taxes per sq. ft.) - sorted by Population Group**

**Municipalities with populations
less than 15,000**

2022 Property Taxes		Ranking
North Perth	\$ 0.59	Low
Georgian Bluffs	\$ 0.75	Low
Guelph-Eramosa	\$ 0.96	Mid
Ingersoll	\$ 1.04	Mid
Wellington North	\$ 1.10	Mid
Central Elgin	\$ 1.13	Mid
Espanola	\$ 1.31	Mid
Grey Highlands	\$ 1.45	High
Minto	\$ 1.60	High
Puslinch	\$ 1.79	High
Mapleton	\$ 2.63	High
Average	\$ 1.31	
Median	\$ 1.13	

**Municipalities with populations
between 15,000 - 29,999**

2022 Property Taxes		Ranking
Port Hope	\$ 0.32	Low
West Lincoln	\$ 0.33	Low
Collingwood	\$ 0.50	Low
Owen Sound	\$ 0.70	Low
Tillsonburg	\$ 0.72	Low
Strathroy-Caradoc	\$ 0.82	Low
Thorold	\$ 0.83	Low
Woolwich	\$ 1.10	Mid
Brockville	\$ 1.35	High
Port Colborne	\$ 1.41	High
Prince Edward County	\$ 1.70	High
Average	\$ 0.89	
Median	\$ 0.82	

**Industrial Comparisons - Large Industrial
(taxes per sq. ft.) - sorted by Population Group (cont'd)**

**Municipalities with populations
between 30,000 - 99,999**

2022 Property Taxes		Ranking
Norfolk	\$ 0.31	Low
Welland	\$ 0.31	Low
North Bay	\$ 0.41	Low
Haldimand	\$ 0.43	Low
Fort Erie	\$ 0.47	Low
Stratford	\$ 0.54	Low
New Tecumseth	\$ 0.55	Low
Brant	\$ 0.81	Low
Peterborough	\$ 0.83	Low
St. Thomas	\$ 0.84	Low
Orangeville	\$ 0.86	Mid
Niagara Falls	\$ 0.99	Mid
Cornwall	\$ 1.03	Mid
Caledon	\$ 1.05	Mid
Sault Ste. Marie	\$ 1.06	Mid
East Gwillimbury	\$ 1.14	Mid
Aurora	\$ 1.18	Mid
Halton Hills	\$ 1.35	High
Orillia	\$ 1.36	High
Pickering	\$ 1.38	High
Belleville	\$ 1.44	High
Centre Wellington	\$ 1.51	High
Lakeshore	\$ 1.55	High
Newmarket	\$ 1.66	High
Grimsby	\$ 2.01	High
Average	\$ 1.00	
Median	\$ 1.03	

**Municipalities with populations
greater than 100,000**

2022 Property Taxes		Ranking
Clarington	\$ 0.52	Low
Kitchener	\$ 0.56	Low
Chatham-Kent	\$ 0.60	Low
Kingston	\$ 0.65	Low
Brantford	\$ 0.72	Low
Cambridge	\$ 0.86	Mid
Ajax	\$ 0.88	Mid
London	\$ 0.95	Mid
Barrie	\$ 1.03	Mid
Markham	\$ 1.08	Mid
Hamilton	\$ 1.12	Mid
St. Catharines	\$ 1.17	Mid
Guelph	\$ 1.18	Mid
Greater Sudbury	\$ 1.19	Mid
Windsor	\$ 1.20	Mid
Thunder Bay	\$ 1.23	Mid
Whitby	\$ 1.32	Mid
Burlington	\$ 1.32	Mid
Waterloo	\$ 1.35	High
Oshawa	\$ 1.44	High
Vaughan	\$ 1.65	High
Brampton	\$ 1.71	High
Ottawa	\$ 1.75	High
Mississauga	\$ 1.76	High
Oakville	\$ 2.63	High
Milton	\$ 2.65	High
Average	\$ 1.25	
Median	\$ 1.18	

**Industrial Comparisons - Large Industrial
(taxes per sq. ft.) - sorted by Location**

2022 Property Taxes - Bruce/Grey		Ranking
West Grey	\$ 0.22	Low
Owen Sound	\$ 0.70	Low
Georgian Bluffs	\$ 0.75	Low
Grey Highlands	\$ 1.45	High
Average	\$ 0.78	
Median	\$ 0.72	

2022 Property Taxes - Eastern		Ranking
Port Hope	\$ 0.32	Low
Kingston	\$ 0.65	Low
Peterborough	\$ 0.83	Low
Cornwall	\$ 1.03	Mid
Brockville	\$ 1.35	High
Belleville	\$ 1.44	High
Prince Edward County	\$ 1.70	High
Ottawa	\$ 1.75	High
Average	\$ 1.13	
Median	\$ 1.19	

2022 Property Taxes - Niagara		Ranking
Welland	\$ 0.31	Low
West Lincoln	\$ 0.33	Low
Fort Erie	\$ 0.47	Low
Thorold	\$ 0.83	Low
Niagara Falls	\$ 0.99	Mid
St. Catharines	\$ 1.17	Mid
Port Colborne	\$ 1.41	High
Grimsby	\$ 2.01	High
Average	\$ 0.94	
Median	\$ 0.91	

2022 Property Taxes - GTHA		Ranking
Clarington	\$ 0.52	Low
Ajax	\$ 0.88	Mid
Caledon	\$ 1.05	Mid
Markham	\$ 1.08	Mid
Hamilton	\$ 1.12	Mid
East Gwillimbury	\$ 1.14	Mid
Aurora	\$ 1.18	Mid
Whitby	\$ 1.32	Mid
Burlington	\$ 1.32	Mid
Halton Hills	\$ 1.35	High
Pickering	\$ 1.38	High
Oshawa	\$ 1.44	High
Whitchurch-Stouffville	\$ 1.46	High
Vaughan	\$ 1.65	High
Newmarket	\$ 1.66	High
Brampton	\$ 1.71	High
Mississauga	\$ 1.76	High
Oakville	\$ 2.63	High
Milton	\$ 2.65	High
Average	\$ 1.44	
Median	\$ 1.35	

2022 Property Taxes - North		Ranking
North Bay	\$ 0.41	Low
Sault Ste. Marie	\$ 1.06	Mid
Greater Sudbury	\$ 1.19	Mid
Thunder Bay	\$ 1.23	Mid
Espanola	\$ 1.31	Mid
Average	\$ 1.04	
Median	\$ 1.19	

**Industrial Comparisons - Large Industrial
(taxes per sq. ft.) - sorted by Location (cont'd)**

2022 Property Taxes - Simcoe/Musk./Duff.		Ranking
Collingwood	\$ 0.50	Low
New Tecumseth	\$ 0.55	Low
Orangeville	\$ 0.86	Mid
Barrie	\$ 1.03	Mid
Orillia	\$ 1.36	High
Average	\$ 0.86	
Median	\$ 0.86	

2022 Property Taxes - Waterloo/Wellington		Ranking
Kitchener	\$ 0.56	Low
Cambridge	\$ 0.86	Mid
Guelph-Eramosa	\$ 0.96	Mid
Wellington North	\$ 1.10	Mid
Woolwich	\$ 1.10	Mid
Guelph	\$ 1.18	Mid
Waterloo	\$ 1.35	High
Centre Wellington	\$ 1.51	High
Minto	\$ 1.60	High
Puslinch	\$ 1.79	High
Mapleton	\$ 2.63	High
Average	\$ 1.33	
Median	\$ 1.18	

2022 Property Taxes - Southwest		Ranking
Norfolk	\$ 0.31	Low
Haldimand	\$ 0.43	Low
Stratford	\$ 0.54	Low
North Perth	\$ 0.59	Low
Chatham-Kent	\$ 0.60	Low
Brantford	\$ 0.72	Low
Tillsonburg	\$ 0.72	Low
Brant	\$ 0.81	Low
Strathroy-Caradoc	\$ 0.82	Low
St. Thomas	\$ 0.84	Low
London	\$ 0.95	Mid
Ingersoll	\$ 1.04	Mid
Central Elgin	\$ 1.13	Mid
Windsor	\$ 1.20	Mid
Lakeshore	\$ 1.55	High
Average	\$ 0.82	
Median	\$ 0.81	

***Industrial Comparisons - Industrial Vacant Land
(taxes per acre)***

	2022 Municipal Taxes	2022 Education Taxes	2022 Property Taxes	Ranking
Tiny	\$ 49	\$ 60	\$ 109	Low
Georgian Bluffs	\$ 123	\$ 61	\$ 184	Low
Minto	\$ 326	\$ 100	\$ 426	Low
North Middlesex	\$ 308	\$ 129	\$ 437	Low
Kincardine	\$ 323	\$ 134	\$ 457	Low
Grey Highlands	\$ 337	\$ 159	\$ 496	Low
Lambton Shores	\$ 353	\$ 158	\$ 511	Low
Middlesex Centre	\$ 428	\$ 210	\$ 637	Low
Wainfleet	\$ 555	\$ 132	\$ 687	Low
West Grey	\$ 476	\$ 215	\$ 690	Low
Pelham	\$ 546	\$ 151	\$ 697	Low
Strathroy-Caradoc	\$ 512	\$ 232	\$ 745	Low
North Grenville	\$ 505	\$ 249	\$ 754	Low
Hanover	\$ 552	\$ 207	\$ 758	Low
Chatham-Kent	\$ 651	\$ 159	\$ 811	Low
Owen Sound	\$ 671	\$ 194	\$ 866	Low
Brockville	\$ 711	\$ 180	\$ 891	Low
St. Thomas	\$ 760	\$ 207	\$ 966	Low
Wellington North	\$ 737	\$ 241	\$ 978	Low
Tay	\$ 665	\$ 338	\$ 1,003	Low
Cornwall	\$ 868	\$ 185	\$ 1,053	Low
North Perth	\$ 744	\$ 313	\$ 1,057	Low
Tillsonburg	\$ 834	\$ 229	\$ 1,063	Low
Port Colborne	\$ 1,003	\$ 200	\$ 1,203	Low
Norfolk	\$ 841	\$ 367	\$ 1,208	Low
Bracebridge	\$ 801	\$ 507	\$ 1,308	Low
Meaford	\$ 944	\$ 368	\$ 1,312	Low
Espanola	\$ 1,084	\$ 272	\$ 1,356	Low
Belleville	\$ 1,108	\$ 263	\$ 1,371	Low
Aylmer	\$ 1,118	\$ 295	\$ 1,413	Low
Springwater	\$ 692	\$ 742	\$ 1,434	Low
Gravenhurst	\$ 873	\$ 573	\$ 1,446	Low
Brant	\$ 1,043	\$ 421	\$ 1,464	Low
Lakeshore	\$ 876	\$ 620	\$ 1,496	Low
Essex	\$ 1,225	\$ 379	\$ 1,604	Low
Amherstburg	\$ 1,255	\$ 371	\$ 1,626	Low

**Industrial Comparisons - Industrial Vacant Land
(taxes per acre) (cont'd)**

	2022 Municipal Taxes	2022 Education Taxes	2022 Property Taxes	Ranking
Huntsville	\$ 973	\$ 676	\$ 1,648	Mid
Southgate	\$ 1,181	\$ 476	\$ 1,657	Mid
Mapleton	\$ 1,320	\$ 437	\$ 1,757	Mid
Welland	\$ 1,444	\$ 320	\$ 1,764	Mid
Haldimand	\$ 1,312	\$ 463	\$ 1,776	Mid
Brock	\$ 1,266	\$ 510	\$ 1,777	Mid
Sarnia	\$ 1,404	\$ 430	\$ 1,834	Mid
Fort Erie	\$ 1,499	\$ 365	\$ 1,864	Mid
West Lincoln	\$ 1,498	\$ 476	\$ 1,974	Mid
Orillia	\$ 1,471	\$ 553	\$ 2,024	Mid
Dryden	\$ 1,487	\$ 547	\$ 2,034	Mid
Stratford	\$ 1,655	\$ 447	\$ 2,101	Mid
Kingston	\$ 1,741	\$ 473	\$ 2,214	Mid
Ingersoll	\$ 1,857	\$ 473	\$ 2,330	Mid
Quinte West	\$ 1,926	\$ 544	\$ 2,470	Mid
Centre Wellington	\$ 1,810	\$ 684	\$ 2,493	Mid
East Gwillimbury	\$ 1,372	\$ 1,145	\$ 2,517	Mid
North Bay	\$ 1,779	\$ 763	\$ 2,541	Mid
Parry Sound	\$ 2,122	\$ 622	\$ 2,744	Mid
Sault Ste. Marie	\$ 2,542	\$ 345	\$ 2,886	Mid
New Tecumseth	\$ 1,557	\$ 1,423	\$ 2,980	Mid
Georgina	\$ 1,861	\$ 1,150	\$ 3,010	Mid
Scugog	\$ 2,113	\$ 954	\$ 3,068	Mid
Brantford	\$ 2,319	\$ 753	\$ 3,073	Mid
Port Hope	\$ 2,475	\$ 704	\$ 3,179	Mid
Timmins	\$ 2,793	\$ 566	\$ 3,359	Mid
Peterborough	\$ 2,418	\$ 1,060	\$ 3,478	Mid
London	\$ 2,723	\$ 988	\$ 3,711	Mid
Wilmot	\$ 2,373	\$ 1,345	\$ 3,717	Mid
Barrie	\$ 2,439	\$ 1,285	\$ 3,723	Mid
Kenora	\$ 2,861	\$ 918	\$ 3,779	Mid
Guelph-Eramosa	\$ 2,853	\$ 1,156	\$ 4,009	Mid
Chatsworth	\$ 2,845	\$ 1,250	\$ 4,095	Mid
Collingwood	\$ 2,365	\$ 1,740	\$ 4,105	Mid
Clarington	\$ 3,050	\$ 1,298	\$ 4,348	Mid
Woolwich	\$ 2,758	\$ 1,613	\$ 4,371	Mid
Innisfil	\$ 2,382	\$ 2,026	\$ 4,408	Mid
Elliot Lake	\$ 3,479	\$ 1,006	\$ 4,485	Mid

**Industrial Comparisons - Industrial Vacant Land
(taxes per acre) (cont'd)**

	2022 Municipal Taxes	2022 Education Taxes	2022 Property Taxes	Ranking
Windsor	\$ 3,683	\$ 823	\$ 4,506	High
North Dumfries	\$ 3,045	\$ 1,766	\$ 4,811	High
Erin	\$ 3,477	\$ 1,350	\$ 4,827	High
Orangeville	\$ 3,735	\$ 1,246	\$ 4,980	High
Niagara Falls	\$ 4,113	\$ 1,154	\$ 5,267	High
Lincoln	\$ 4,359	\$ 1,306	\$ 5,665	High
Newmarket	\$ 3,141	\$ 2,558	\$ 5,698	High
Greater Sudbury	\$ 5,465	\$ 943	\$ 6,408	High
Kitchener	\$ 4,486	\$ 2,049	\$ 6,535	High
Oshawa	\$ 4,825	\$ 1,789	\$ 6,614	High
Niagara-on-the-Lake	\$ 4,727	\$ 1,903	\$ 6,629	High
Aurora	\$ 3,590	\$ 3,066	\$ 6,655	High
King	\$ 3,824	\$ 3,162	\$ 6,986	High
Cambridge	\$ 4,932	\$ 2,062	\$ 6,994	High
Whitby	\$ 5,214	\$ 2,281	\$ 7,495	High
Whitchurch-Stouffville	\$ 3,970	\$ 3,597	\$ 7,567	High
Puslinch	\$ 5,330	\$ 2,407	\$ 7,738	High
Thorold	\$ 6,497	\$ 1,658	\$ 8,156	High
Guelph	\$ 6,057	\$ 2,345	\$ 8,402	High
St. Catharines	\$ 7,073	\$ 1,765	\$ 8,838	High
Thunder Bay	\$ 7,313	\$ 1,833	\$ 9,146	High
Ajax	\$ 6,646	\$ 3,000	\$ 9,646	High
Grimsby	\$ 8,903	\$ 2,798	\$ 11,701	High
Pickering	\$ 8,513	\$ 3,904	\$ 12,417	High
Markham	\$ 6,040	\$ 6,574	\$ 12,615	High
Vaughan	\$ 6,404	\$ 6,473	\$ 12,877	High
Waterloo	\$ 9,118	\$ 4,204	\$ 13,322	High
Halton Hills	\$ 8,356	\$ 5,287	\$ 13,642	High
Caledon	\$ 7,709	\$ 6,381	\$ 14,090	High
Hamilton	\$ 11,569	\$ 2,914	\$ 14,483	High
Milton	\$ 9,233	\$ 7,060	\$ 16,293	High
Ottawa	\$ 12,668	\$ 4,422	\$ 17,090	High
Burlington	\$ 10,475	\$ 6,796	\$ 17,271	High
Oakville	\$ 12,416	\$ 9,021	\$ 21,438	High
Mississauga	\$ 12,269	\$ 9,880	\$ 22,149	High
Brampton	\$ 13,387	\$ 9,681	\$ 23,068	High
Average	\$ 3,134	\$ 1,555	\$ 4,689	
Median	\$ 1,893	\$ 723	\$ 2,815	

**Industrial Comparisons - Industrial Vacant Land
(taxes per acre) - sorted by Population Group**

**Municipalities with populations
less than 15,000**

2022 Property Taxes		Ranking
Tiny	\$ 109	Low
Georgian Bluffs	\$ 184	Low
Minto	\$ 426	Low
North Middlesex	\$ 437	Low
Kincardine	\$ 457	Low
Grey Highlands	\$ 496	Low
Lambton Shores	\$ 511	Low
Wainfleet	\$ 687	Low
Hanover	\$ 758	Low
Wellington North	\$ 978	Low
Tay	\$ 1,003	Low
North Perth	\$ 1,057	Low
Meaford	\$ 1,312	Low
Espanola	\$ 1,356	Low
Aylmer	\$ 1,413	Low
Gravenhurst	\$ 1,446	Low
Southgate	\$ 1,657	Mid
Mapleton	\$ 1,757	Mid
Brock	\$ 1,777	Mid
Dryden	\$ 2,034	Mid
Ingersoll	\$ 2,330	Mid
Parry Sound	\$ 2,744	Mid
Guelph-Eramosa	\$ 4,009	Mid
Chatsworth	\$ 4,095	Mid
Elliot Lake	\$ 4,485	Mid
North Dumfries	\$ 4,811	High
Erin	\$ 4,827	High
Puslinch	\$ 7,738	High
Average	\$ 1,960	
Median	\$ 1,385	

**Municipalities with populations
between 15,000 - 29,999**

2022 Property Taxes		Ranking
Middlesex Centre	\$ 637	Low
Pelham	\$ 697	Low
Strathroy-Caradoc	\$ 745	Low
North Grenville	\$ 754	Low
Owen Sound	\$ 866	Low
Brockville	\$ 891	Low
Tillsonburg	\$ 1,063	Low
Port Colborne	\$ 1,203	Low
Bracebridge	\$ 1,308	Low
Springwater	\$ 1,434	Low
Essex	\$ 1,604	Low
Amherstburg	\$ 1,626	Low
Huntsville	\$ 1,648	Mid
West Lincoln	\$ 1,974	Mid
Scugog	\$ 3,068	Mid
Port Hope	\$ 3,179	Mid
Wilmot	\$ 3,717	Mid
Kenora	\$ 3,779	Mid
Collingwood	\$ 4,105	Mid
Woolwich	\$ 4,371	Mid
Lincoln	\$ 5,665	High
Niagara-on-the-Lake	\$ 6,629	High
King	\$ 6,986	High
Thorold	\$ 8,156	High
Average	\$ 2,754	
Median	\$ 1,637	

**Industrial Comparisons - Industrial Vacant Land
(taxes per acre) - sorted by Population Group (cont'd)**

**Municipalities with populations
between 30,000 - 99,999**

2022 Property Taxes		Ranking
St. Thomas	\$ 966	Low
Cornwall	\$ 1,053	Low
Norfolk	\$ 1,208	Low
Belleville	\$ 1,371	Low
Brant	\$ 1,464	Low
Lakeshore	\$ 1,496	Low
Welland	\$ 1,764	Mid
Haldimand	\$ 1,776	Mid
Sarnia	\$ 1,834	Mid
Fort Erie	\$ 1,864	Mid
Orillia	\$ 2,024	Mid
Stratford	\$ 2,101	Mid
Quinte West	\$ 2,470	Mid
Centre Wellington	\$ 2,493	Mid
East Gwillimbury	\$ 2,517	Mid
North Bay	\$ 2,541	Mid
Sault Ste. Marie	\$ 2,886	Mid
New Tecumseth	\$ 2,980	Mid
Georgina	\$ 3,010	Mid
Timmins	\$ 3,359	Mid
Peterborough	\$ 3,478	Mid
Innisfil	\$ 4,408	Mid
Orangeville	\$ 4,980	High
Niagara Falls	\$ 5,267	High
Newmarket	\$ 5,698	High
Aurora	\$ 6,655	High
Grimsby	\$ 11,701	High
Pickering	\$ 12,417	High
Halton Hills	\$ 13,642	High
Caledon	\$ 14,090	High
Average	\$ 4,117	
Median	\$ 2,529	

**Municipalities with populations
greater than 100,000**

2022 Property Taxes		Ranking
Chatham-Kent	\$ 811	Low
Kingston	\$ 2,214	Mid
Brantford	\$ 3,073	Mid
London	\$ 3,711	Mid
Barrie	\$ 3,723	Mid
Clarington	\$ 4,348	Mid
Windsor	\$ 4,506	High
Greater Sudbury	\$ 6,408	High
Kitchener	\$ 6,535	High
Oshawa	\$ 6,614	High
Cambridge	\$ 6,994	High
Whitby	\$ 7,495	High
Guelph	\$ 8,402	High
St. Catharines	\$ 8,838	High
Thunder Bay	\$ 9,146	High
Ajax	\$ 9,646	High
Markham	\$ 12,615	High
Vaughan	\$ 12,877	High
Waterloo	\$ 13,322	High
Hamilton	\$ 14,483	High
Milton	\$ 16,293	High
Ottawa	\$ 17,090	High
Burlington	\$ 17,271	High
Oakville	\$ 21,438	High
Mississauga	\$ 22,149	High
Brampton	\$ 23,068	High
Average	\$ 10,118	
Median	\$ 8,620	

**Industrial Comparisons - Industrial Vacant Land
(taxes per acre) - sorted by Location**

2022 Property Taxes - Bruce/Grey		Ranking
Georgian Bluffs	\$ 184	Low
Kincardine	\$ 457	Low
Grey Highlands	\$ 496	Low
West Grey	\$ 690	Low
Hanover	\$ 758	Low
Owen Sound	\$ 866	Low
Meaford	\$ 1,312	Low
Southgate	\$ 1,657	Mid
Chatsworth	\$ 4,095	Mid
Average	\$ 1,168	
Median	\$ 758	

2022 Property Taxes - Niagara		Ranking
Wainfleet	\$ 687	Low
Pelham	\$ 697	Low
Port Colborne	\$ 1,203	Low
Welland	\$ 1,764	Mid
Fort Erie	\$ 1,864	Mid
West Lincoln	\$ 1,974	Mid
Niagara Falls	\$ 5,267	High
Lincoln	\$ 5,665	High
Niagara-on-the-Lake	\$ 6,629	High
Thorold	\$ 8,156	High
St. Catharines	\$ 8,838	High
Grimsby	\$ 11,701	High
Average	\$ 4,537	
Median	\$ 3,621	

2022 Property Taxes - GTHA		Ranking
Brock	\$ 1,777	Mid
East Gwillimbury	\$ 2,517	Mid
Georgina	\$ 3,010	Mid
Scugog	\$ 3,068	Mid
Clarington	\$ 4,348	Mid
Newmarket	\$ 5,698	High
Oshawa	\$ 6,614	High
Aurora	\$ 6,655	High
King	\$ 6,986	High
Whitby	\$ 7,495	High
Whitchurch-Stouffville	\$ 7,567	High
Ajax	\$ 9,646	High
Pickering	\$ 12,417	High
Markham	\$ 12,615	High
Vaughan	\$ 12,877	High
Halton Hills	\$ 13,642	High
Caledon	\$ 14,090	High
Hamilton	\$ 14,483	High
Milton	\$ 16,293	High
Burlington	\$ 17,271	High
Oakville	\$ 21,438	High
Mississauga	\$ 22,149	High
Brampton	\$ 23,068	High
Average	\$ 10,684	
Median	\$ 9,646	

2022 Property Taxes - Eastern		Ranking
North Grenville	\$ 754	Low
Brockville	\$ 891	Low
Cornwall	\$ 1,053	Low
Belleville	\$ 1,371	Low
Kingston	\$ 2,214	Mid
Quinte West	\$ 2,470	Mid
Port Hope	\$ 3,179	Mid
Peterborough	\$ 3,478	Mid
Ottawa	\$ 17,090	High
Average	\$ 3,611	
Median	\$ 2,214	

**Industrial Comparisons - Industrial Vacant Land
(taxes per acre) - sorted by Location (cont'd)**

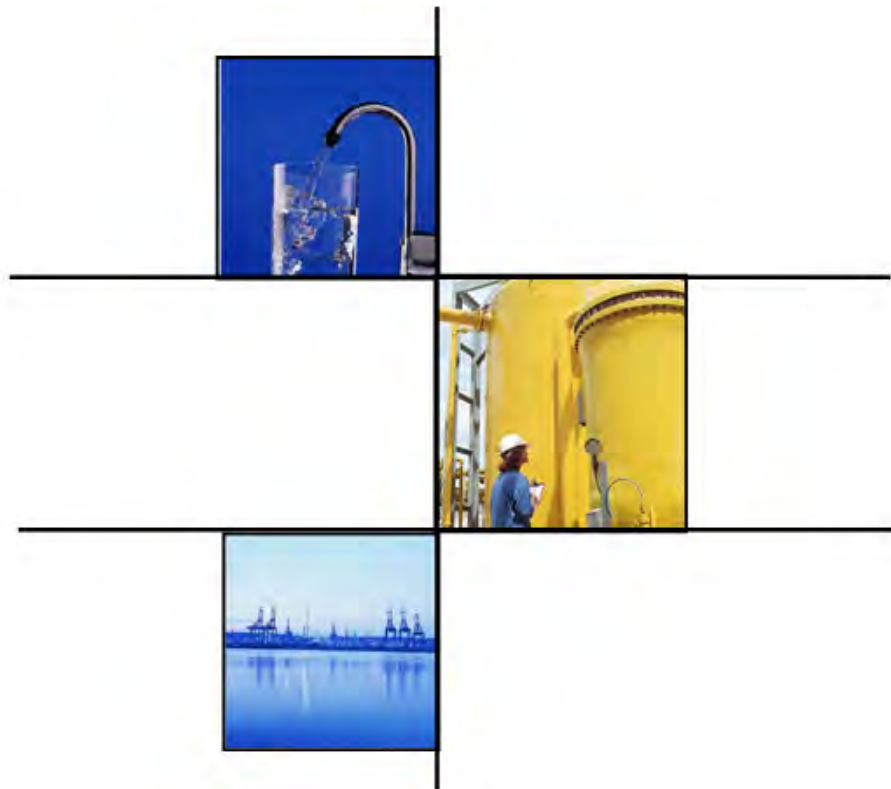
2022 Property Taxes - Simcoe/Musk./Duff.		Ranking
Tiny	\$ 109	Low
Tay	\$ 1,003	Low
Bracebridge	\$ 1,308	Low
Springwater	\$ 1,434	Low
Gravenhurst	\$ 1,446	Low
Huntsville	\$ 1,648	Mid
Orillia	\$ 2,024	Mid
New Tecumseth	\$ 2,980	Mid
Barrie	\$ 3,723	Mid
Collingwood	\$ 4,105	Mid
Innisfil	\$ 4,408	Mid
Orangeville	\$ 4,980	High
Average	\$ 2,431	
Median	\$ 1,836	

2022 Property Taxes - Waterloo/Wellington		Ranking
Minto	\$ 426	Low
Wellington North	\$ 978	Low
Mapleton	\$ 1,757	Mid
Centre Wellington	\$ 2,493	Mid
Wilmot	\$ 3,717	Mid
Guelph-Eramosa	\$ 4,009	Mid
Woolwich	\$ 4,371	Mid
North Dumfries	\$ 4,811	High
Erin	\$ 4,827	High
Kitchener	\$ 6,535	High
Cambridge	\$ 6,994	High
Puslinch	\$ 7,738	High
Guelph	\$ 8,402	High
Waterloo	\$ 13,322	High
Average	\$ 5,027	
Median	\$ 4,591	

2022 Property Taxes - Southwest		Ranking
North Middlesex	\$ 437	Low
Lambton Shores	\$ 511	Low
Middlesex Centre	\$ 637	Low
Strathroy-Caradoc	\$ 745	Low
Chatham-Kent	\$ 811	Low
St. Thomas	\$ 966	Low
North Perth	\$ 1,057	Low
Tillsonburg	\$ 1,063	Low
Norfolk	\$ 1,208	Low
Aylmer	\$ 1,413	Low
Brant	\$ 1,464	Low
Lakeshore	\$ 1,496	Low
Essex	\$ 1,604	Low
Amherstburg	\$ 1,626	Low
Haldimand	\$ 1,776	Mid
Sarnia	\$ 1,834	Mid
Stratford	\$ 2,101	Mid
Ingersoll	\$ 2,330	Mid
Brantford	\$ 3,073	Mid
London	\$ 3,711	Mid
Windsor	\$ 4,506	High
Average	\$ 1,637	
Median	\$ 1,464	

2022 Property Taxes - North		Ranking
Espanola	\$ 1,356	Low
Dryden	\$ 2,034	Mid
North Bay	\$ 2,541	Mid
Parry Sound	\$ 2,744	Mid
Sault Ste. Marie	\$ 2,886	Mid
Timmins	\$ 3,359	Mid
Kenora	\$ 3,779	Mid
Elliot Lake	\$ 4,485	Mid
Greater Sudbury	\$ 6,408	High
Thunder Bay	\$ 9,146	High
Average	\$ 3,874	
Median	\$ 3,123	

Water/Wastewater



Water and Wastewater Financial Information and Analysis

This section of the report includes the following financial information and analysis:

- *Water and Wastewater Rate Structure Overview*
 - *Comparison of Residential Water/WW Fixed Costs as a % of Total Annual Water/WW Costs*
 - *Comparison of Frequency of Billing*
 - *Comparison of Water versus Wastewater Revenues*
 - *Comparison of Type of Rate Structure*
 - *Comparison of Water/Wastewater Costs*
- *Water/Wastewater as a % of Average Household Income*
- *Storm Utilities (NEW)*
- *Financial Indicators*
 - *Water/WW Asset Consumption Ratio*
 - *Water/WW Reserves as a % of Own Source Revenues*
 - *Water/WW Reserves as a % of Accumulated Amortization*
 - *Water/WW Debt Interest Cover Ratio*
 - *Water/WW Net Financial Liabilities Ratio*



Water and Wastewater Rate Structure

The establishment of water and wastewater rates is a municipal responsibility and the absence of standard procedures across Ontario has resulted in the evolution of a great variety of rate structure formats. It is important that rates be based on sound policies and principles and that they are defensible by staff and Council. There are recognized processes to be followed in undertaking water/wastewater rate studies, published by various industry leaders including the American and Canadian Waterworks Association (AWWA and CWWA). Municipalities, however, are limited in their options based on the availability of information to calculate class rate structures.

BMA has undertaken water and wastewater rate studies on behalf of numerous municipalities. During these studies, our findings are consistent with that of the CWWA which states that, despite industry trends in rate setting, there is, and always will be, a lot of variation in rate setting practices given that there is no single rate setting approach or rate structure. Municipalities have different objectives in setting rates including, but not limited to:

- Conservation
- Revenue Stability
- Fairness
- Economic Development
- Financial Sufficiency
- Rate Stability
- Ease of Implementation
- Ease of Understanding

The process typically followed by municipalities in setting water and wastewater rates is to:

- Identify Evaluation Criteria/Objectives
- Identify Revenue Requirements for each Service
- Allocate Costs - Capital, Operating & Maintenance
- Calculate Unit Costs - Allocate Fixed and Volumetric Costs
- Design the Rate Structure - Inclining, Declining, Uniform, # of Blocks, etc.
- Assess the Effectiveness in meeting the Objectives
- Assess the Impact on Various Classes and Types of Users

Fixed Costs

As stated by the CWWA, at the heart of the methodology for setting water rates is the concept of a two-part rate structure; a volumetric charge and a fixed charge. Municipalities must determine whether to separately charge a fixed cost to its customers and to determine the types of costs that are to be recovered from a monthly charge. These decisions are made, as well, based on the overall objectives of the municipality. For example, a high allocation to the fixed charge is generally not practical since it results in a volumetric charge that is too low relative to the fixed charge. This is not recommended if water efficiency is an important objective in rate setting. While a high allocation of capital costs to volume will promote water efficiency, there is an increased revenue risk brought about by the increased reliance on the volumetric charge to recover fixed costs.

The table on the next page summarizes the allocation of costs that are being recovered from a fixed monthly charge across the survey using a Residential customer consuming 200 m³. It should be noted that the percentage of fixed will vary within a municipality depending on the amount of water consumed and the type of customer. This example provides the allocation on a typical Residential customer for comparative purposes.

- 104 of the 115 municipalities (two municipalities don't have water), charge a monthly fixed charge to their customers to recover customer related costs.
- The extent to which fixed monthly charges as a percentage of the total residential bill varies from a low of 0% to a high of 100%

Residential Water/WW Fixed Costs as a Percentage of Total Annual Water/WW Costs

	Fixed Annual 5/8"	Fixed as a % of Total Residential
Aurora	\$ -	0%
Brampton	\$ -	0%
Caledon	\$ -	0%
Kitchener	\$ -	0%
Markham	\$ -	0%
Mississauga	\$ -	0%
Toronto	\$ -	0%
Vaughan	\$ -	0%
Whitchurch-Stouffville	\$ -	0%
New Tecumseth	\$ -	0%
Tay	\$ -	0%
Waterloo	\$ 40	4%
Georgina	\$ 86	7%
Brantford	\$ 111	11%
Aylmer	\$ 160	17%
North Dumfries	\$ 228	17%
Wellesley	\$ 228	17%
Lincoln	\$ 189	17%
Cambridge	\$ 209	17%
Wilmot	\$ 216	18%
Guelph-Eramosa	\$ 278	18%
St. Thomas	\$ 213	19%
Erin	\$ 202	21%
Guelph	\$ 209	21%
Centre Wellington	\$ 298	22%
Stratford	\$ 204	22%
Lambton Shores	\$ 412	24%
Woolwich	\$ 312	24%
Orangeville	\$ 265	25%
Georgian Bluffs	\$ 252	27%
Orillia	\$ 310	30%
Bracebridge	\$ 395	31%
Gravenhurst	\$ 395	31%
Huntsville	\$ 395	31%
Port Hope	\$ 430	31%
Welland	\$ 429	31%
St. Catharines	\$ 336	32%
Minto	\$ 563	33%
Newmarket	\$ 438	33%

	Fixed Annual 5/8"	Fixed as a % of Total Residential
Ajax	\$ 322	34%
Scugog	\$ 322	34%
Pickering	\$ 322	34%
Brock	\$ 322	34%
Clarington	\$ 322	34%
Oshawa	\$ 322	34%
Whitby	\$ 322	34%
Ottawa	\$ 295	35%
Hamilton	\$ 306	37%
East Gwillimbury	\$ 552	38%
North Grenville	\$ 1,128	40%
Central Elgin	\$ 814	40%
Pelham	\$ 414	40%
Innisfil	\$ 512	41%
Windsor	\$ 551	41%
London	\$ 403	42%
Parry Sound	\$ 831	42%
Burlington	\$ 402	42%
Halton Hills	\$ 402	42%
Milton	\$ 402	42%
Oakville	\$ 402	42%
Thorold	\$ 517	42%
Greater Sudbury	\$ 626	43%
Springwater	\$ 668	44%
Lakeshore	\$ 506	44%
Prince Edward County	\$ 956	44%
King	\$ 694	44%
Thunder Bay	\$ 598	45%
West Lincoln	\$ 575	46%
Essex	\$ 504	46%
Dryden	\$ 735	46%
Hanover	\$ 400	47%
Barrie	\$ 541	47%
Belleville	\$ 643	47%
Peterborough	\$ 551	48%
Norfolk	\$ 747	48%
North Perth	\$ 540	49%
Niagara Falls	\$ 512	49%
Amherstburg	\$ 710	49%

Residential Water/WW Fixed Costs as a Percentage of Total Annual Water/WW Costs

	Fixed Annual 5/8"	Fixed as a % of Total Residential
Saugeen Shores	\$ 659	50%
Grimsby	\$ 314	51%
Owen Sound	\$ 727	52%
Kingston	\$ 634	52%
South Bruce Peninsula	\$ 1,061	52%
North Bay	\$ 591	52%
Fort Erie	\$ 811	52%
Southgate	\$ 757	52%
Quinte West	\$ 732	53%
Niagara-on-the-Lake	\$ 645	53%
Haldimand	\$ 565	53%
Meaford	\$ 1,139	54%
Brant	\$ 807	54%
Tillsonburg	\$ 504	54%
The Blue Mountains	\$ 598	54%
Chatham-Kent	\$ 668	55%
Chatsworth	\$ 629	59%
Mapleton	\$ 978	60%
Middlesex Centre	\$ 1,075	61%
Collingwood	\$ 640	61%
Kenora	\$ 1,161	64%
Ingersoll	\$ 756	64%
Sault Ste. Marie	\$ 657	69%
Brockville	\$ 556	70%
West Grey	\$ 1,116	73%
Strathroy-Caradoc	\$ 903	75%
Sarnia	\$ 824	77%
Kincardine	\$ 877	81%
Grey Highlands	\$ 1,276	82%
North Middlesex	\$ 1,472	82%
Port Colborne	\$ 1,382	84%
Timmins	\$ 1,032	100%
Cornwall	\$ 839	100%
Elliot Lake	\$ 863	100%
Espanola	\$ 1,199	100%
Wellington North	\$ 1,265	100%
Tiny	\$ 932	100%
Average	\$ 523	41%
Median	\$ 506	42%

Water Fixed Costs

	Annual			Fixed as a % of
	Annual Fixed	Volumetric	Total	Total Residential
Aurora	\$ -	\$ 454	\$ 454	0%
Brampton	\$ -	\$ 357	\$ 357	0%
Caledon	\$ -	\$ 357	\$ 357	0%
Kitchener	\$ -	\$ 508	\$ 508	0%
Markham	\$ -	\$ 462	\$ 462	0%
Mississauga	\$ -	\$ 357	\$ 357	0%
Toronto	\$ -	\$ 426	\$ 426	0%
Vaughan	\$ -	\$ 433	\$ 433	0%
Whitchurch-Stouffville	\$ -	\$ 447	\$ 447	0%
New Tecumseth	\$ -	\$ 470	\$ 470	0%
Tay	\$ -	\$ 618	\$ 618	0%
Georgina	\$ 41	\$ 548	\$ 589	7%
Waterloo	\$ 40	\$ 410	\$ 450	9%
Wellesley	\$ 120	\$ 640	\$ 760	16%
North Dumfries	\$ 120	\$ 640	\$ 760	16%
Lincoln	\$ 96	\$ 420	\$ 517	19%
Aylmer	\$ 115	\$ 474	\$ 589	20%
Brantford	\$ 111	\$ 454	\$ 565	20%
Cambridge	\$ 124	\$ 503	\$ 627	20%
Wilmot	\$ 108	\$ 434	\$ 542	20%
Guelph	\$ 94	\$ 374	\$ 468	20%
Guelph-Eramosa	\$ 143	\$ 544	\$ 687	21%
Erin	\$ 202	\$ 764	\$ 966	21%
Centre Wellington	\$ 141	\$ 494	\$ 635	22%
Lambton Shores	\$ 194	\$ 632	\$ 826	24%
Orangeville	\$ 133	\$ 426	\$ 559	24%
Georgian Bluffs	\$ 252	\$ 686	\$ 938	27%
Stratford	\$ 102	\$ 278	\$ 380	27%
Woolwich	\$ 156	\$ 364	\$ 520	30%
Welland	\$ 182	\$ 408	\$ 591	31%
Port Hope	\$ 189	\$ 418	\$ 607	31%
Orillia	\$ 155	\$ 330	\$ 485	32%
Newmarket	\$ 201	\$ 402	\$ 603	33%
Pelham	\$ 184	\$ 355	\$ 539	34%
St. Thomas	\$ 213	\$ 410	\$ 623	34%
Minto	\$ 278	\$ 500	\$ 778	36%
West Lincoln	\$ 174	\$ 310	\$ 484	36%
Hamilton	\$ 148	\$ 248	\$ 396	37%
Central Elgin	\$ 388	\$ 652	\$1,040	37%
East Gwillimbury	\$ 276	\$ 456	\$ 732	38%

Water Fixed Costs (cont'd)

	Annual			Fixed as a % of
	Annual Fixed	Volumetric	Total	Total Residential
Ottawa	\$ 182	\$ 287	\$ 469	39%
St. Catharines	\$ 183	\$ 285	\$ 468	39%
Springwater	\$ 231	\$ 354	\$ 585	39%
Innisfil	\$ 289	\$ 440	\$ 729	40%
North Grenville	\$ 564	\$ 858	\$1,422	40%
Parry Sound	\$ 317	\$ 471	\$ 788	40%
Southgate	\$ 268	\$ 376	\$ 644	42%
Burlington	\$ 188	\$ 256	\$ 443	42%
Halton Hills	\$ 188	\$ 256	\$ 443	42%
Milton	\$ 188	\$ 256	\$ 443	42%
Oakville	\$ 188	\$ 256	\$ 443	42%
Thorold	\$ 220	\$ 299	\$ 518	42%
Greater Sudbury	\$ 294	\$ 397	\$ 691	43%
King	\$ 279	\$ 376	\$ 655	43%
London	\$ 225	\$ 295	\$ 520	43%
Prince Edward County	\$ 418	\$ 540	\$ 958	44%
Lakeshore	\$ 250	\$ 312	\$ 562	45%
Thunder Bay	\$ 315	\$ 377	\$ 692	45%
Bracebridge	\$ 309	\$ 369	\$ 678	46%
Gravenhurst	\$ 309	\$ 369	\$ 678	46%
Huntsville	\$ 309	\$ 369	\$ 678	46%
Essex	\$ 246	\$ 294	\$ 540	46%
Kingston	\$ 267	\$ 313	\$ 581	46%
Dryden	\$ 367	\$ 428	\$ 795	46%
Hanover	\$ 174	\$ 200	\$ 374	47%
Norfolk	\$ 314	\$ 344	\$ 658	48%
Peterborough	\$ 274	\$ 298	\$ 572	48%
Niagara-on-the-Lake	\$ 300	\$ 305	\$ 605	50%
Niagara Falls	\$ 249	\$ 253	\$ 503	50%
Belleville	\$ 387	\$ 392	\$ 779	50%
North Perth	\$ 244	\$ 244	\$ 487	50%
Ajax	\$ 231	\$ 230	\$ 461	50%
Scugog	\$ 231	\$ 230	\$ 461	50%
Pickering	\$ 231	\$ 230	\$ 461	50%
Brock	\$ 231	\$ 230	\$ 461	50%
Clarington	\$ 231	\$ 230	\$ 461	50%
Oshawa	\$ 231	\$ 230	\$ 461	50%
Whitby	\$ 231	\$ 230	\$ 461	50%
Fort Erie	\$ 303	\$ 293	\$ 596	51%
Grimsby	\$ 314	\$ 296	\$ 610	51%

Water Fixed Costs (cont'd)

	Annual			Fixed as a % of
	Annual Fixed	Volumetric	Total	Total Residential
Owen Sound	\$ 325	\$ 304	\$ 629	52%
Collingwood	\$ 220	\$ 205	\$ 425	52%
North Bay	\$ 309	\$ 284	\$ 593	52%
Quinte West	\$ 288	\$ 262	\$ 550	52%
Amherstburg	\$ 291	\$ 256	\$ 547	53%
South Bruce Peninsula	\$ 462	\$ 392	\$ 854	54%
Chatham-Kent	\$ 325	\$ 274	\$ 599	54%
Barrie	\$ 302	\$ 251	\$ 552	55%
Meaford	\$ 615	\$ 500	\$1,115	55%
The Blue Mountains	\$ 318	\$ 257	\$ 575	55%
Mapleton	\$ 489	\$ 374	\$ 863	57%
Haldimand	\$ 268	\$ 203	\$ 471	57%
Saugeen Shores	\$ 304	\$ 228	\$ 532	57%
Chatsworth	\$ 629	\$ 440	\$1,069	59%
Port Colborne	\$ 380	\$ 261	\$ 641	59%
Brant	\$ 567	\$ 361	\$ 928	61%
Middlesex Centre	\$ 504	\$ 312	\$ 816	62%
Tillsonburg	\$ 294	\$ 181	\$ 476	62%
Ingersoll	\$ 302	\$ 181	\$ 483	62%
Windsor	\$ 340	\$ 202	\$ 543	63%
Kenora	\$ 581	\$ 328	\$ 909	64%
West Grey	\$ 360	\$ 192	\$ 552	65%
Kincardine	\$ 428	\$ 200	\$ 628	68%
Sault Ste. Marie	\$ 405	\$ 185	\$ 591	69%
Brockville	\$ 220	\$ 95	\$ 315	70%
Strathroy-Caradoc	\$ 402	\$ 133	\$ 535	75%
Sarnia	\$ 365	\$ 106	\$ 471	77%
Grey Highlands	\$ 726	\$ 180	\$ 906	80%
North Middlesex	\$ 723	\$ 147	\$ 870	83%
Timmins	\$ 480	\$ -	\$ 480	100%
Cornwall	\$ 361	\$ -	\$ 361	100%
Elliot Lake	\$ 432	\$ -	\$ 432	100%
Espanola	\$ 599	\$ -	\$ 599	100%
Tiny	\$ 932	\$ -	\$ 932	100%
Wellington North	\$ 567	\$ -	\$ 567	100%
Average	\$ 266	\$ 338	\$ 603	43%
Median	\$ 249	\$ 328	\$ 565	45%

Wastewater Fixed Costs

	Annual Fixed	Annual Volumetric	Total	Fixed as a % of Total Residential
Aurora	\$ -	\$ 574	\$ 574	0%
Brampton	\$ -	\$ 268	\$ 268	0%
Brantford	\$ -	\$ 416	\$ 416	0%
Caledon	\$ -	\$ 268	\$ 268	0%
Kitchener	\$ -	\$ 641	\$ 641	0%
Markham	\$ -	\$ 462	\$ 462	0%
Mississauga	\$ -	\$ 268	\$ 268	0%
St. Thomas	\$ -	\$ 482	\$ 482	0%
Toronto	\$ -	\$ 426	\$ 426	0%
Vaughan	\$ -	\$ 538	\$ 538	0%
Waterloo	\$ -	\$ 518	\$ 518	0%
Whitchurch-Stouffville	\$ -	\$ 615	\$ 615	0%
New Tecumseth	\$ -	\$ 470	\$ 470	0%
Tay	\$ -	\$ 728	\$ 728	0%
Georgina	\$ 45	\$ 592	\$ 637	7%
Aylmer	\$ 45	\$ 322	\$ 367	12%
Bracebridge	\$ 86	\$ 526	\$ 612	14%
Gravenhurst	\$ 86	\$ 526	\$ 612	14%
Huntsville	\$ 86	\$ 526	\$ 612	14%
Cambridge	\$ 85	\$ 487	\$ 573	15%
Lincoln	\$ 92	\$ 498	\$ 590	16%
Wilmot	\$ 108	\$ 572	\$ 680	16%
Guelph-Eramosa	\$ 135	\$ 708	\$ 843	16%
North Dumfries	\$ 108	\$ 478	\$ 586	18%
Wellesley	\$ 108	\$ 478	\$ 586	18%
Stratford	\$ 102	\$ 442	\$ 544	19%
Ajax	\$ 91	\$ 385	\$ 476	19%
Scugog	\$ 91	\$ 385	\$ 476	19%
Pickering	\$ 91	\$ 385	\$ 476	19%
Brock	\$ 91	\$ 385	\$ 476	19%
Clarington	\$ 91	\$ 385	\$ 476	19%
Oshawa	\$ 91	\$ 385	\$ 476	19%
Whitby	\$ 91	\$ 385	\$ 476	19%
Woolwich	\$ 156	\$ 600	\$ 756	21%
Centre Wellington	\$ 158	\$ 560	\$ 718	22%
Guelph	\$ 115	\$ 398	\$ 513	22%
Lambton Shores	\$ 218	\$ 700	\$ 918	24%
Orangeville	\$ 132	\$ 380	\$ 512	26%
St. Catharines	\$ 153	\$ 429	\$ 582	26%

Wastewater Fixed Costs (cont'd)

	Annual Fixed	Annual Volumetric	Total	Fixed as a % of Total Residential
Windsor	\$ 211	\$ 580	\$ 791	27%
Orillia	\$ 155	\$ 396	\$ 551	28%
Ottawa	\$ 113	\$ 264	\$ 378	30%
Port Hope	\$ 240	\$ 543	\$ 783	31%
Welland	\$ 246	\$ 546	\$ 793	31%
Minto	\$ 285	\$ 632	\$ 917	31%
Newmarket	\$ 237	\$ 474	\$ 711	33%
Hamilton	\$ 158	\$ 265	\$ 424	37%
East Gwillimbury	\$ 276	\$ 438	\$ 714	39%
North Grenville	\$ 564	\$ 858	\$ 1,422	40%
London	\$ 178	\$ 269	\$ 447	40%
Barrie	\$ 239	\$ 359	\$ 598	40%
Burlington	\$ 214	\$ 295	\$ 508	42%
Halton Hills	\$ 214	\$ 295	\$ 508	42%
Milton	\$ 214	\$ 295	\$ 508	42%
Oakville	\$ 214	\$ 295	\$ 508	42%
Thorold	\$ 298	\$ 404	\$ 702	42%
Brant	\$ 240	\$ 325	\$ 565	42%
Greater Sudbury	\$ 332	\$ 448	\$ 780	43%
Central Elgin	\$ 426	\$ 570	\$ 996	43%
Innisfil	\$ 223	\$ 294	\$ 517	43%
Parry Sound	\$ 514	\$ 676	\$ 1,190	43%
Lakeshore	\$ 256	\$ 336	\$ 592	43%
Prince Edward County	\$ 538	\$ 682	\$ 1,220	44%
Belleville	\$ 256	\$ 321	\$ 576	44%
King	\$ 415	\$ 504	\$ 919	45%
Saugeen Shores	\$ 355	\$ 430	\$ 785	45%
Thunder Bay	\$ 283	\$ 340	\$ 623	45%
Springwater	\$ 438	\$ 514	\$ 952	46%
Tillsonburg	\$ 209	\$ 245	\$ 455	46%
Dryden	\$ 367	\$ 428	\$ 795	46%
Essex	\$ 258	\$ 300	\$ 558	46%
Hanover	\$ 226	\$ 260	\$ 486	47%
Amherstburg	\$ 419	\$ 472	\$ 891	47%
Pelham	\$ 230	\$ 258	\$ 487	47%
Peterborough	\$ 277	\$ 301	\$ 578	48%
North Perth	\$ 296	\$ 318	\$ 613	48%
Niagara Falls	\$ 263	\$ 274	\$ 537	49%
Norfolk	\$ 433	\$ 448	\$ 881	49%

Wastewater Fixed Costs (cont'd)

	Annual Fixed	Annual Volumetric	Total	Fixed as a % of Total Residential
Haldimand	\$ 297	\$ 296	\$ 593	50%
South Bruce Peninsula	\$ 599	\$ 592	\$ 1,191	50%
West Lincoln	\$ 401	\$ 378	\$ 779	51%
Owen Sound	\$ 403	\$ 377	\$ 779	52%
North Bay	\$ 282	\$ 260	\$ 542	52%
Meaford	\$ 524	\$ 472	\$ 996	53%
Quinte West	\$ 444	\$ 400	\$ 844	53%
Fort Erie	\$ 508	\$ 452	\$ 960	53%
The Blue Mountains	\$ 280	\$ 246	\$ 526	53%
Chatham-Kent	\$ 343	\$ 274	\$ 617	56%
Niagara-on-the-Lake	\$ 345	\$ 269	\$ 614	56%
Kingston	\$ 367	\$ 281	\$ 648	57%
Middlesex Centre	\$ 571	\$ 388	\$ 959	60%
Southgate	\$ 489	\$ 320	\$ 809	60%
Kenora	\$ 581	\$ 328	\$ 909	64%
Mapleton	\$ 489	\$ 272	\$ 761	64%
Ingersoll	\$ 454	\$ 245	\$ 700	65%
Collingwood	\$ 420	\$ 207	\$ 627	67%
Sault Ste. Marie	\$ 251	\$ 115	\$ 366	69%
Brockville	\$ 336	\$ 145	\$ 481	70%
Strathroy-Caradoc	\$ 502	\$ 171	\$ 673	75%
West Grey	\$ 756	\$ 230	\$ 986	77%
Sarnia	\$ 459	\$ 134	\$ 593	77%
North Middlesex	\$ 749	\$ 172	\$ 921	81%
Grey Highlands	\$ 550	\$ 104	\$ 654	84%
Timmins	\$ 552	\$ -	\$ 552	100%
Port Colborne	\$ 1,002	\$ -	\$ 1,002	100%
Cornwall	\$ 478	\$ -	\$ 478	100%
Elliot Lake	\$ 432	\$ -	\$ 432	100%
Espanola	\$ 599	\$ -	\$ 599	100%
Kincardine	\$ 449	\$ -	\$ 449	100%
Wellington North	\$ 698	\$ -	\$ 698	100%
Average	\$ 269	\$ 379	\$ 648	39%
Median	\$ 240	\$ 385	\$ 595	42%

Frequency of Billing

The following table provides a summary of the billing cycles for residential and non-residential customers.

	Residential	ICI		Residential	ICI
Ajax	Quarterly	Bi-Monthly	Hamilton	Monthly	Monthly
Amherstburg	Monthly	Monthly	Hanover	Monthly	Monthly
Aurora	Quarterly	Bi-Monthly	Huntsville	Bi-Monthly	Bi-Monthly
Aylmer	Monthly	Monthly	Ingersoll	Monthly	Monthly
Barrie	Bi-Monthly	Monthly	Innisfil	Monthly	Monthly
Belleville	Quarterly	Quarterly	Kenora	Bi-Monthly	Bi-Monthly
Bracebridge	Bi-Monthly	Bi-Monthly	Kincardine	Every 4 months	Bi-Monthly
Brampton	Quarterly	Monthly	King	Quarterly	Monthly
Brant	Monthly	Monthly	Kingston	Monthly	Monthly
Brantford	Bi-Monthly	Bi-Monthly	Kitchener	Monthly	Monthly
Brock	Quarterly	Bi-Monthly	Lakeshore	Bi-Monthly	Bi-Monthly
Brockville	Quarterly	Monthly	Lambton Shores	Quarterly	Quarterly
Burlington	Bi-Monthly	Monthly	Lincoln	Quarterly	Quarterly
Caledon	Quarterly	Monthly	London	Monthly	Monthly
Cambridge	Bi-Monthly	Bi-Monthly	Mapleton	Bi-Monthly	Bi-Monthly
Central Elgin	Monthly	Monthly	Markham	Bi-Monthly	Monthly
Centre Wellington	Monthly	Monthly	Meaford	Monthly	Monthly
Chatham-Kent	Monthly	Monthly	Middlesex Centre	Monthly	Monthly
Chatsworth	Monthly	Monthly	Milton	Bi-Monthly	Monthly
Clarington	Quarterly	Bi-Monthly	Minto	Monthly	Monthly
Collingwood	Monthly	Monthly	Mississauga	Quarterly	Monthly
Cornwall	Twice Yearly	Twice Yearly	New Tecumseth	Quarterly	Quarterly
Dryden	Monthly	Monthly	Newmarket	Monthly	Monthly
East Gwillimbury	Quarterly	Quarterly	Niagara Falls	Bi-Monthly	Monthly
Elliot Lake	Quarterly	Quarterly	Niagara-on-the-Lake	Monthly	Monthly
Erin	Quarterly	Quarterly	Norfolk	Monthly	Monthly
Espanola	Monthly	Monthly	North Bay	Monthly	Monthly
Essex	Monthly	Monthly	North Dumfries	Bi-Monthly	Bi-Monthly
Fort Erie	Monthly	Monthly	North Grenville	Quarterly	Quarterly
Georgian Bluffs	Bi-Monthly	Bi-Monthly	North Middlesex	Quarterly	Quarterly
Georgina	Quarterly	Quarterly	North Perth	Bi-Monthly	Bi-Monthly
Gravenhurst	Bi-Monthly	Bi-Monthly	Oakville	Bi-Monthly	Monthly
Greater Sudbury	Monthly	Monthly	Orangeville	Monthly	Monthly
Grey Highlands	Bi-Monthly	Monthly	Orillia	Quarterly	Bi-Monthly
Grimsby	Every 4 months	Every 4 months	Oshawa	Quarterly	Bi-Monthly
Guelph	Monthly	Monthly	Ottawa	Bi-Monthly	Monthly
Guelph-Eramosa	Bi-Monthly	Bi-Monthly	Owen Sound	Monthly	Monthly
Haldimand	Monthly	Monthly	Parry Sound	Quarterly	Quarterly
Halton Hills	Bi-Monthly	Monthly	Pelham	Bi-Monthly	Bi-Monthly

Frequency of Billing (cont'd)

The following table summarizes the whole survey:

	Residential	ICI
Peterborough	Monthly	Monthly
Pickering	Monthly	Monthly
Port Colborne	Quarterly	Monthly
Port Hope	Monthly	Monthly
Prince Edward County	Bi-Monthly	Monthly
Puslinch	N/A	N/A
Quinte West	Bi-Monthly	Monthly
Sarnia	Bi-Monthly	Monthly
Saugeen Shores	Bi-Monthly	Bi-Monthly
Sault Ste. Marie	Monthly	Monthly
Scugog	Monthly	Monthly
South Bruce Peninsula	Monthly	Monthly
Southgate	Bi-Monthly	Bi-Monthly
Springwater	Monthly	Monthly
St. Catharines	Quarterly	Quarterly
St. Thomas	Monthly	Monthly
Stratford	Monthly	Monthly
Strathroy-Caradoc	Monthly	Monthly
Tay	Quarterly	Quarterly
The Blue Mountains	Monthly	Monthly
Thorold	Quarterly	Quarterly
Thunder Bay	Quarterly	Quarterly
Tillsonburg	Monthly	Monthly
Timmins	Quarterly	Quarterly
Tiny	Monthly	Monthly
Toronto	Every 4 months	Monthly
Vaughan	Bi-Monthly	Monthly
Wainfleet	N/A	N/A
Waterloo	Bi-Monthly	Monthly
Welland	Quarterly	Monthly
Wellesley	Bi-Monthly	Bi-Monthly
Wellington North	Monthly	Monthly
West Grey	Quarterly	Quarterly
West Lincoln	Quarterly	Quarterly
Whitby	Quarterly	Bi-Monthly
Whitchurch-Stouffville	Quarterly	Quarterly
Wilmot	Bi-Monthly	Bi-Monthly
Windsor	Monthly	Monthly
Woolwich	Bi-Monthly	Bi-Monthly

	Residential	ICI
Monthly	46	68
Bi-Monthly	32	26
Quarterly	33	19
Every 4 months	3	1
Twice Yearly	1	1
Total	115	115

Volumetric Rate Structure

There are a number of different rate structures used by municipalities. The following summarizes the most common types of rate structures:

- Uniform Rate Structure (U in the table in the next several pages) - The most common rate structure is the uniform rate for water and wastewater services. A uniform rate structure means that the price per unit remains constant despite consumption and despite the class of user. The cost is calculated by dividing the total cost of the service by the total volume used by customers.
- Declining (Regressive) Block Rate Structure (D in the table in the next several pages) - In a declining block rate structure, the unit price of water decreases as the volume consumed increases. This structure charges low volume users the highest rate, which is often residential consumers. Declining rate structures are the second most common type of rate structure.
- Inclining (Progressive) Rate Structure (I in the table in the next several pages) - The main objective of an increasing block structure is to encourage conservation. The rates in an inclining (progressive) rate structure increase as consumption increases by establishing thresholds or blocks at which the rate would change. For inclining block rate structures, the block (quantity) shift points are generally based upon the unique demand characteristics of each user class and are focused on user demand points to enhance water usage awareness. Customer awareness, combined with price incentives, are critical elements in modifying consumption behavior.
- Humpback Rate Structure (H in the table in the next several pages) - A humpback rate structure uses a combination of increasing and decreasing block rates: rates first increase, then decrease in steps as consumption increases. This approach targets high volume users, and then provides lower cost for very high volume users.

The next several pages summarize the type of rate structure employed in each municipality. Four columns have been included as some municipalities employ a different type of rate structure for Residential and Non-Residential properties and also for water and wastewater services. The following table summarizes the results:

Municipality	Water Residential	Water Non-Res.	WW Residential	WW Non-Res.
Uniform	65%	67%	66%	68%
Declining	10%	13%	10%	13%
Inclining	12%	10%	11%	9%
Humpback	10%	10%	10%	10%
Flat	3%	1%	4%	1%
Total	100%	100%	100%	100%

Comparison of Type of Rate Structure

Municipality	Water Residential	Water Non-Res.	WW Residential	WW Non-Res.
Ajax	D	D	D	D
Amherstburg	U	U	U	U
Aurora	U	U	U	U
Aylmer	U	U	U	U
Barrie	I	I	I	I
Belleville	D	D	D	D
Bracebridge	U	U	U	U
Brampton	U	U	U	U
Brant	H	H	H	H
Brantford	U	U	U	U
Brock	D	D	D	D
Brockville	U	D	U	D
Burlington	U	U	U	U
Caledon	U	U	U	U
Cambridge	U	U	U	U
Central Elgin	U	U	U	U
Centre Wellington	U	U	U	U
Chatham-Kent	D	D	D	D
Chatsworth	I	I	I	I
Clarington	D	D	D	D
Collingwood	H	H	H	H
Cornwall	F	U	F	U
Dryden	U	U	U	U
East Gwillimbury	I	I	I	I
Elliot Lake	H	H	H	H
Erin	U	U	N/A	N/A
Espanola	F	D	F	D
Essex	U	U	U	U
Fort Erie	U	U	U	U
Georgian Bluffs	I	I	N/A	N/A
Georgina	U	U	U	U
Gravenhurst	U	U	U	U
Greater Sudbury	U	U	U	U
Grey Highlands	U	U	U	U
Grimsby	U	U	N/A	N/A
Guelph	U	U	U	U
Guelph-Eramosa	U	U	U	U
Haldimand	U	U	U	U
Halton Hills	U	U	U	U

Comparison of Type of Rate Structure (cont'd)

Municipality	Water Residential	Water Non-Res.	WW Residential	WW Non-Res.
Hamilton	I	U	I	U
Hanover	U	U	U	U
Huntsville	U	U	U	U
Ingersoll	H	H	H	H
Innisfil	U	U	U	U
Kenora	U	U	U	U
Kincardine	U	U	U	U
King	I	I	I	I
Kingston	I	U	U	U
Kitchener	U	U	U	U
Lakeshore	U	U	U	U
Lambton Shores	U	U	U	U
Lincoln	U	U	U	U
London	H	H	H	H
Mapleton	D	D	D	D
Markham	U	U	U	U
Meaford	U	U	U	U
Middlesex Centre	U	U	U	U
Milton	U	U	U	U
Minto	D	D	D	D
Mississauga	U	U	U	U
New Tecumseth	U	D	U	U
Newmarket	U	U	U	U
Niagara Falls	U	U	U	U
Niagara-on-the-Lake	U	U	U	U
Norfolk	U	U	U	U
North Bay	U	U	U	U
North Dumfries	U	U	U	U
North Grenville	I	I	I	I
North Middlesex	I	I	I	I
North Perth	U	D	U	D
Oakville	U	U	U	U
Orangeville	U	U	U	U
Orillia	U	U	U	U
Oshawa	D	D	D	D
Ottawa	I	I	I	I
Owen Sound	I	I	I	I
Parry Sound	H	H	H	H
Pelham	U	U	U	U

Comparison of Type of Rate Structure (cont'd)

Municipality	Water Residential	Water Non-Res.	WW Residential	WW Non-Res.
Peterborough	H	H	H	H
Pickering	H	H	H	H
Port Colborne	U	U	U	U
Port Hope	I	I	I	I
Prince Edward County	U	U	U	U
Puslinch	N/A	N/A	N/A	N/A
Quinte West	U	U	U	U
Sarnia	U	U	U	U
Saugeen Shores	U	U	U	U
Sault Ste. Marie	H	H	H	H
Scugog	H	H	H	H
South Bruce Peninsula	U	U	U	U
Southgate	U	U	U	U
Springwater	I	U	I	U
St. Catharines	U	U	U	U
St. Thomas	U	U	U	U
Stratford	D	D	D	D
Strathroy-Caradoc	D	D	D	D
Tay	U	U	U	U
The Blue Mountains	I	I	I	I
Thorold	U	U	U	U
Thunder Bay	U	U	U	U
Tillsonburg	H	H	H	H
Timmins	U	U	U	U
Tiny	F	F	F	F
Toronto	U	U	U	U
Vaughan	U	U	U	U
Wainfleet	N/A	N/A	N/A	N/A
Waterloo	U	U	U	U
Welland	U	U	U	U
Wellesley	U	U	U	U
Wellington North	F	U	F	U
West Grey	U	U	U	U
West Lincoln	U	U	U	U
Whitby	D	D	D	D
Whitchurch-Stouffville	U	U	U	U
Wilmot	U	U	U	U
Windsor	U	U	U	U
Woolwich	U	U	U	U

Comparison of Water Costs (sorted alphabetically)

WATER Volume Meter Size	Residential 200 m³ 5/8"	Commercial 10,000 m³ 2"	Industrial 30,000 m³ 3"	Industrial 100,000 m³ 4"	Industrial 500,000 m³ 6"
Ajax	\$ 461	\$ 12,015	\$ 33,174	\$ 101,570	\$ 466,459
Amherstburg	\$ 547	\$ 13,508	\$ 39,293	\$ 129,619	\$ 644,801
Aurora	\$ 454	\$ 22,700	\$ 68,100	\$ 227,000	\$ 1,135,000
Aylmer	\$ 589	\$ 22,497	\$ 66,556	\$ 219,517	\$ 1,088,047
Barrie	\$ 552	\$ 18,504	\$ 54,335	\$ 176,145	\$ 865,458
Belleville	\$ 779	\$ 18,419	\$ 48,729	\$ 154,332	\$ 614,970
Bracebridge	\$ 678	\$ 19,629	\$ 59,100	\$ 189,392	\$ 923,250
Brampton	\$ 357	\$ 17,851	\$ 53,553	\$ 178,510	\$ 892,550
Brant	\$ 928	\$ 22,664	\$ 63,564	N/A	N/A
Brantford	\$ 565	\$ 22,836	\$ 68,355	\$ 227,295	\$ 1,135,401
Brock	\$ 461	\$ 12,015	\$ 33,174	\$ 101,570	\$ 466,459
Brockville	\$ 315	\$ 11,239	\$ 24,628	\$ 68,647	\$ 231,295
Burlington	\$ 443	\$ 14,779	\$ 41,907	\$ 133,925	\$ 654,684
Caledon	\$ 357	\$ 17,851	\$ 53,553	\$ 178,510	\$ 892,550
Cambridge	\$ 627	\$ 26,126	\$ 77,572	\$ 255,056	\$ 1,264,411
Central Elgin	\$ 1,040	\$ 33,901	\$ 99,905	\$ 330,151	\$ 1,637,190
Centre Wellington	\$ 635	\$ 25,927	\$ 75,478	\$ 248,690	\$ 1,237,697
Chatham-Kent	\$ 599	\$ 14,706	\$ 39,567	\$ 97,418	\$ 426,467
Chatsworth	\$ 1,069	\$ 27,571	\$ 72,485	\$ 241,885	\$ 1,209,885
Clarington	\$ 461	\$ 12,015	\$ 33,174	\$ 101,570	\$ 466,459
Collingwood	\$ 425	\$ 9,538	\$ 26,645	\$ 85,923	\$ 422,631
Cornwall	\$ 361	\$ 5,570	\$ 16,710	\$ 55,700	\$ 278,500
Dryden	\$ 795	\$ 22,465	\$ 68,240	\$ 219,142	\$ 1,070,000
East Gwillimbury	\$ 732	\$ 37,063	\$ 111,863	\$ 373,663	\$ 1,869,663
Elliot Lake	\$ 432	\$ 5,928	\$ 13,528	N/A	N/A
Erin	\$ 966	\$ 38,603	\$ 115,327	\$ 382,727	N/A
Espanola	\$ 599	\$ 7,924	\$ 18,888	\$ 53,602	N/A
Essex	\$ 540	\$ 14,946	\$ 44,346	\$ 147,246	\$ 735,246
Fort Erie	\$ 596	\$ 15,529	\$ 47,283	\$ 150,742	\$ 738,863
Georgian Bluffs	\$ 938	\$ 34,552	\$ 103,152	\$ 343,252	\$ 1,715,252
Georgina	\$ 589	\$ 27,441	\$ 82,241	\$ 274,041	\$ 1,370,041
Gravenhurst	\$ 678	\$ 19,629	\$ 59,100	\$ 189,392	\$ 923,250
Greater Sudbury	\$ 691	\$ 22,192	\$ 64,223	\$ 205,749	\$ 1,006,697
Grey Highlands	\$ 906	\$ 14,808	\$ 37,890	\$ 108,150	\$ 486,300
Grimsby	\$ 610	\$ 15,114	\$ 44,714	\$ 148,314	\$ 740,314
Guelph	\$ 468	\$ 19,416	\$ 57,616	\$ 189,614	\$ 939,900
Guelph-Eramosa	\$ 687	\$ 27,343	\$ 81,743	\$ 272,143	\$ 1,360,143
Haldimand	\$ 471	\$ 13,433	\$ 36,213	\$ 112,917	\$ 528,393
Halton Hills	\$ 443	\$ 14,779	\$ 41,907	\$ 133,925	\$ 654,684

Comparison of Water Costs (sorted alphabetically) (cont'd)

WATER	Residential	Commercial	Industrial	Industrial	Industrial
Volume	200 m³	10,000 m³	30,000 m³	100,000 m³	500,000 m³
Meter Size	5/8"	2"	3"	4"	6"
Hamilton	\$ 396	\$ 18,881	\$ 55,462	\$ 180,690	\$ 892,380
Hanover	\$ 374	\$ 11,629	\$ 32,325	\$ 104,382	\$ 501,873
Huntsville	\$ 678	\$ 19,629	\$ 59,100	\$ 189,392	\$ 923,250
Ingersoll	\$ 483	\$ 12,985	\$ 36,661	\$ 111,766	\$ 537,878
Innisfil	\$ 729	\$ 22,516	\$ 67,161	\$ 221,161	\$ 1,101,161
Kenora	\$ 909	\$ 18,084	\$ 55,585	\$ 172,127	\$ 832,190
Kincardine	\$ 628	\$ 12,634	\$ 34,939	\$ 108,231	\$ 516,463
King	\$ 655	\$ 42,654	\$ 129,068	\$ 427,968	\$ 2,135,968
Kingston	\$ 581	\$ 13,064	\$ 42,246	\$ 137,147	\$ 678,741
Kitchener	\$ 508	\$ 25,396	\$ 76,188	\$ 253,960	\$ 1,269,800
Lakeshore	\$ 562	\$ 15,850	\$ 47,050	\$ 156,250	\$ 780,250
Lambton Shores	\$ 826	\$ 32,689	\$ 96,893	\$ 319,453	\$ 1,586,636
Lincoln	\$ 517	\$ 21,478	\$ 63,726	\$ 211,074	\$ 1,052,461
London	\$ 520	\$ 14,916	\$ 41,785	\$ 129,822	\$ 592,870
Mapleton	\$ 863	\$ 17,251	\$ 48,532	\$ 150,762	\$ 730,100
Markham	\$ 462	\$ 23,082	\$ 69,245	\$ 230,815	\$ 1,154,075
Meaford	\$ 1,115	\$ 25,615	\$ 75,615	\$ 250,615	\$ 1,250,615
Middlesex Centre	\$ 816	\$ 31,728	N/A	N/A	N/A
Milton	\$ 443	\$ 14,779	\$ 41,907	\$ 133,925	\$ 654,684
Minto	\$ 778	\$ 19,867	\$ 52,919	\$ 161,554	N/A
Mississauga	\$ 357	\$ 17,851	\$ 53,553	\$ 178,510	\$ 892,550
New Tecumseth	\$ 470	\$ 23,500	\$ 70,500	\$ 191,600	\$ 883,600
Newmarket	\$ 603	\$ 21,708	\$ 63,312	\$ 206,028	\$ 1,015,044
Niagara Falls	\$ 503	\$ 14,414	\$ 41,374	\$ 132,605	\$ 644,961
Niagara-on-the-Lake	\$ 605	\$ 16,138	\$ 49,106	\$ 156,883	\$ 769,704
Norfolk	\$ 658	\$ 19,419	\$ 54,197	\$ 177,167	\$ 869,920
North Bay	\$ 593	\$ 16,763	\$ 47,725	\$ 149,997	\$ 725,994
North Dumfries	\$ 760	\$ 32,120	\$ 96,120	\$ 320,120	\$ 1,600,120
North Grenville	\$ 1,422	\$ 54,468	\$ 159,180	\$ 514,956	\$ 2,533,056
North Middlesex	\$ 870	\$ 34,017	N/A	N/A	N/A
North Perth	\$ 487	\$ 9,182	\$ 23,750	\$ 72,750	\$ 353,810
Oakville	\$ 443	\$ 14,779	\$ 41,907	\$ 133,925	\$ 654,684
Orangeville	\$ 559	\$ 22,700	\$ 67,367	\$ 245,507	\$ 1,449,507
Orillia	\$ 485	\$ 17,248	\$ 52,338	\$ 168,612	\$ 830,418
Oshawa	\$ 461	\$ 12,015	\$ 33,174	\$ 101,570	\$ 466,459
Ottawa	\$ 469	\$ 22,470	\$ 67,049	\$ 219,785	\$ 1,085,727
Owen Sound	\$ 629	\$ 18,304	\$ 53,440	\$ 174,314	\$ 859,488
Parry Sound	\$ 788	\$ 26,109	\$ 77,121	\$ 247,486	\$ 1,200,648
Pelham	\$ 539	\$ 18,465	\$ 55,028	\$ 180,365	\$ 892,628

Comparison of Water Costs (sorted alphabetically) (cont'd)

WATER Volume Meter Size	Residential 200 m³ 5/8"	Commercial 10,000 m³ 2"	Industrial 30,000 m³ 3"	Industrial 100,000 m³ 4"	Industrial 500,000 m³ 6"
Peterborough	\$ 572	\$ 10,190	\$ 27,462	\$ 76,650	\$ 304,791
Pickering	\$ 461	\$ 12,015	\$ 33,174	\$ 101,570	\$ 466,459
Port Colborne	\$ 641	\$ 14,175	\$ 43,399	\$ 136,056	\$ 661,674
Port Hope	\$ 607	\$ 27,662	\$ 82,365	\$ 273,068	\$ 1,361,673
Prince Edward County	\$ 958	\$ 29,088	\$ 84,759	\$ 275,848	\$ 1,358,354
Puslinch	N/A	N/A	N/A	N/A	N/A
Quinte West	\$ 550	\$ 14,412	\$ 41,923	\$ 135,263	\$ 663,197
Sarnia	\$ 471	\$ 10,129	\$ 25,217	\$ 67,676	\$ 296,150
Saugeen Shores	\$ 532	\$ 12,374	\$ 35,661	\$ 115,948	\$ 572,922
Sault Ste. Marie	\$ 591	\$ 20,507	\$ 57,105	\$ 184,173	\$ 908,467
Scugog	\$ 461	\$ 12,015	\$ 33,174	\$ 101,570	\$ 466,459
South Bruce Peninsula	\$ 854	\$ 20,940	\$ 63,884	\$ 202,471	\$ 989,706
Southgate	\$ 644	\$ 19,578	\$ 59,352	\$ 191,758	\$ 940,000
Springwater	\$ 585	\$ 32,101	\$ 96,901	\$ 323,701	\$ 1,619,701
St. Catharines	\$ 468	\$ 14,771	\$ 44,733	\$ 144,962	\$ 715,843
St. Thomas	\$ 623	\$ 21,622	\$ 63,344	\$ 208,718	\$ 1,032,093
Stratford	\$ 380	\$ 11,301	\$ 33,385	\$ 110,487	\$ 550,784
Strathroy-Caradoc	\$ 535	\$ 20,338	\$ 57,128	\$ 126,242	\$ 511,925
Tay	\$ 618	\$ 30,900	\$ 92,700	\$ 309,000	\$ 1,545,000
The Blue Mountains	\$ 575	\$ 23,623	\$ 71,717	\$ 234,744	\$ 1,164,208
Thorold	\$ 518	\$ 15,160	\$ 45,040	\$ 149,620	\$ 747,220
Thunder Bay	\$ 692	\$ 15,095	\$ 40,931	\$ 125,725	\$ 600,327
Tillsonburg	\$ 476	\$ 12,964	\$ 36,583	\$ 111,667	\$ 537,730
Timmins	\$ 480	\$ 19,787	\$ 59,360	\$ 197,866	\$ 989,325
Tiny	\$ 932	\$ 932	\$ 932	\$ 932	\$ 932
Toronto	\$ 426	\$ 18,099	\$ 47,908	\$ 152,239	\$ 748,419
Vaughan	\$ 433	\$ 21,654	\$ 64,962	\$ 216,540	\$ 1,082,700
Wainfleet	N/A	N/A	N/A	N/A	N/A
Waterloo	\$ 450	\$ 20,968	\$ 62,168	\$ 205,848	\$ 1,026,244
Welland	\$ 591	\$ 20,946	\$ 63,256	\$ 206,722	\$ 1,024,678
Wellesley	\$ 760	\$ 32,120	\$ 96,120	\$ 320,120	\$ 1,600,120
Wellington North	\$ 567	\$ 21,480	\$ 63,080	\$ 208,680	\$ 1,040,680
West Grey	\$ 552	\$ 9,960	\$ 29,160	\$ 96,360	\$ 480,360
West Lincoln	\$ 484	\$ 16,893	\$ 49,285	\$ 159,352	\$ 783,704
Whitby	\$ 461	\$ 12,015	\$ 33,174	\$ 101,570	\$ 466,459
Whitchurch-Stouffville	\$ 447	\$ 22,371	\$ 67,113	\$ 223,710	\$ 1,118,550
Wilmot	\$ 542	\$ 21,953	\$ 65,529	\$ 217,746	\$ 1,087,229
Windsor	\$ 543	\$ 12,494	\$ 34,627	\$ 108,762	\$ 519,839
Woolwich	\$ 520	\$ 18,956	\$ 55,356	\$ 185,030	\$ 915,310
Average	\$ 603	\$ 19,574	\$ 56,393	\$ 183,232	\$ 897,332
Median	\$ 565	\$ 18,504	\$ 54,197	\$ 177,167	\$ 876,760
Min	\$ 315	\$ 932	\$ 932	\$ 932	\$ 932
Max	\$ 1,422	\$ 54,468	\$ 159,180	\$ 514,956	\$ 2,533,056

Comparison of Wastewater Costs (sorted alphabetically)

WASTEWATER Volume Meter Size	Residential 200 m ³ 5/8"	Commercial 10,000 m ³ 2"	Industrial 30,000 m ³ 3"	Industrial 100,000 m ³ 4"	Industrial 500,000 m ³ 6"
Ajax	\$ 476	\$ 17,155	\$ 51,035	\$ 157,195	\$ 726,795
Amherstburg	\$ 891	\$ 24,647	\$ 72,254	\$ 238,617	\$ 1,186,980
Aurora	\$ 574	\$ 28,700	\$ 86,100	\$ 287,000	\$ 1,435,000
Aylmer	\$ 367	\$ 16,412	\$ 48,871	\$ 161,986	\$ 806,545
Barrie	\$ 598	\$ 25,731	\$ 75,926	\$ 246,655	\$ 1,212,938
Belleville	\$ 576	\$ 14,825	\$ 39,457	\$ 125,437	\$ 455,978
Bracebridge	\$ 612	\$ 26,672	\$ 80,139	\$ 264,600	\$ 1,315,050
Brampton	\$ 268	\$ 13,418	\$ 40,254	\$ 134,180	\$ 670,900
Brant	\$ 565	\$ 18,238	\$ 52,601	N/A	N/A
Brantford	\$ 416	\$ 20,800	\$ 62,400	\$ 208,000	\$ 1,040,000
Brock	\$ 476	\$ 17,155	\$ 51,035	\$ 157,195	\$ 726,795
Brockville	\$ 481	\$ 14,386	\$ 31,524	\$ 87,869	\$ 296,057
Burlington	\$ 508	\$ 17,400	\$ 48,946	\$ 155,407	\$ 756,980
Caledon	\$ 268	\$ 13,418	\$ 40,254	\$ 134,180	\$ 670,900
Cambridge	\$ 573	\$ 25,048	\$ 74,589	\$ 246,216	\$ 1,223,625
Central Elgin	\$ 996	\$ 28,926	\$ 85,926	\$ 285,426	\$ 1,425,426
Centre Wellington	\$ 718	\$ 28,587	\$ 84,756	\$ 281,038	\$ 1,402,120
Chatham-Kent	\$ 617	\$ 14,438	\$ 38,486	\$ 93,333	\$ 405,800
Chatsworth	N/A	N/A	N/A	N/A	N/A
Clarington	\$ 476	\$ 17,155	\$ 51,035	\$ 157,195	\$ 726,795
Collingwood	\$ 627	\$ 10,193	\$ 27,781	\$ 88,177	\$ 429,520
Cornwall	\$ 478	\$ 7,390	\$ 22,169	\$ 73,897	\$ 369,486
Dryden	\$ 795	\$ 22,465	\$ 68,240	\$ 219,142	\$ 1,070,000
East Gwillimbury	\$ 714	\$ 22,176	\$ 65,976	\$ 219,276	\$ 1,095,276
Elliot Lake	\$ 432	\$ 5,928	\$ 13,528	N/A	N/A
Erin	N/A	N/A	N/A	N/A	N/A
Espanola	\$ 599	\$ 7,924	\$ 18,888	\$ 53,602	N/A
Essex	\$ 558	\$ 15,258	\$ 45,258	\$ 150,258	\$ 750,258
Fort Erie	\$ 960	\$ 24,082	\$ 73,414	\$ 233,206	\$ 1,141,160
Georgian Bluffs	N/A	N/A	N/A	N/A	N/A
Georgina	\$ 637	\$ 29,645	\$ 88,845	\$ 296,045	\$ 1,480,045
Gravenhurst	\$ 612	\$ 26,672	\$ 80,139	\$ 264,600	\$ 1,315,050
Greater Sudbury	\$ 780	\$ 25,054	\$ 72,508	\$ 232,290	\$ 1,136,561
Grey Highlands	\$ 654	\$ 9,597	\$ 23,844	\$ 65,739	\$ 287,479
Grimsby	N/A	N/A	N/A	N/A	N/A
Guelph	\$ 513	\$ 21,012	\$ 61,957	\$ 203,039	\$ 1,002,589
Guelph-Eramosa	\$ 843	\$ 35,535	\$ 106,335	\$ 354,135	\$ 1,770,135
Haldimand	\$ 593	\$ 18,444	\$ 50,816	\$ 160,772	\$ 763,852
Halton Hills	\$ 508	\$ 17,400	\$ 48,946	\$ 155,407	\$ 756,980

Comparison of Wastewater Costs (sorted alphabetically) (cont'd)

WASTEWATER Volume Meter Size	Residential 200 m ³ 5/8"	Commercial 10,000 m ³ 2"	Industrial 30,000 m ³ 3"	Industrial 100,000 m ³ 4"	Industrial 500,000 m ³ 6"
Hamilton	\$ 424	\$ 20,167	\$ 59,234	\$ 192,960	\$ 952,920
Hanover	\$ 486	\$ 14,422	\$ 41,327	\$ 134,653	\$ 650,000
Huntsville	\$ 612	\$ 26,672	\$ 80,139	\$ 264,600	\$ 1,315,050
Ingersoll	\$ 700	\$ 13,238	\$ 40,325	\$ 123,588	\$ 594,768
Innisfil	\$ 517	\$ 15,146	\$ 45,306	\$ 148,206	\$ 736,206
Kenora	\$ 909	\$ 18,084	\$ 55,585	\$ 172,127	\$ 832,190
Kincardine	\$ 449	\$ 10,107	\$ 27,951	\$ 86,585	\$ 413,170
King	\$ 919	\$ 26,310	\$ 77,365	\$ 253,765	\$ 1,261,765
Kingston	\$ 648	\$ 17,208	\$ 53,183	\$ 171,746	\$ 843,561
Kitchener	\$ 641	\$ 32,051	\$ 96,153	\$ 320,510	\$ 1,602,550
Lakeshore	\$ 592	\$ 17,056	\$ 50,656	\$ 168,256	\$ 840,256
Lambton Shores	\$ 918	\$ 37,091	\$ 109,018	\$ 356,627	\$ 1,763,004
Lincoln	\$ 590	\$ 25,343	\$ 75,344	\$ 249,845	\$ 1,246,413
London	\$ 447	\$ 13,414	\$ 37,856	\$ 118,101	\$ 539,839
Mapleton	\$ 761	\$ 13,229	\$ 36,510	\$ 110,740	\$ 530,078
Markham	\$ 462	\$ 23,082	\$ 69,245	\$ 230,815	\$ 1,154,075
Meaford	\$ 996	\$ 34,224	\$ 101,624	\$ 337,524	\$ 1,685,524
Middlesex Centre	\$ 959	\$ 38,997	N/A	N/A	N/A
Milton	\$ 508	\$ 17,400	\$ 48,946	\$ 155,407	\$ 756,980
Minto	\$ 917	\$ 25,076	\$ 66,583	\$ 204,638	N/A
Mississauga	\$ 268	\$ 13,418	\$ 40,254	\$ 134,180	\$ 670,900
New Tecumseth	\$ 470	\$ 23,500	\$ 70,500	\$ 235,000	\$ 1,175,000
Newmarket	\$ 711	\$ 25,586	\$ 74,622	\$ 242,828	\$ 1,196,344
Niagara Falls	\$ 537	\$ 15,532	\$ 44,623	\$ 143,137	\$ 696,605
Niagara-on-the-Lake	\$ 614	\$ 14,419	\$ 44,094	\$ 139,160	\$ 678,895
Norfolk	\$ 881	\$ 25,453	\$ 70,758	\$ 231,050	\$ 1,133,303
North Bay	\$ 542	\$ 15,333	\$ 43,654	\$ 137,202	\$ 664,067
North Dumfries	\$ 586	\$ 24,008	\$ 71,808	\$ 239,108	\$ 1,195,108
North Grenville	\$ 1,422	\$ 54,468	\$ 159,180	\$ 514,956	\$ 2,533,056
North Middlesex	\$ 921	\$ 39,996	N/A	N/A	N/A
North Perth	\$ 613	\$ 13,425	\$ 34,986	\$ 108,416	\$ 528,933
Oakville	\$ 508	\$ 17,400	\$ 48,946	\$ 155,407	\$ 756,980
Orangeville	\$ 512	\$ 20,295	\$ 60,161	\$ 219,258	\$ 1,295,258
Orillia	\$ 551	\$ 20,548	\$ 62,238	\$ 201,612	\$ 995,418
Oshawa	\$ 476	\$ 17,155	\$ 51,035	\$ 157,195	\$ 726,795
Ottawa	\$ 378	\$ 20,310	\$ 61,110	\$ 202,252	\$ 1,005,106
Owen Sound	\$ 779	\$ 22,697	\$ 66,266	\$ 216,150	\$ 1,065,766
Parry Sound	\$ 1,190	\$ 37,984	\$ 111,999	\$ 357,783	\$ 1,729,246
Pelham	\$ 487	\$ 13,799	\$ 40,937	\$ 132,630	\$ 651,658

Comparison of Wastewater Costs (sorted alphabetically) (cont'd)

WASTEWATER Volume Meter Size	Residential 200 m ³ 5/8"	Commercial 10,000 m ³ 2"	Industrial 30,000 m ³ 3"	Industrial 100,000 m ³ 4"	Industrial 500,000 m ³ 6"
Peterborough	\$ 578	\$ 10,292	\$ 27,737	\$ 77,417	\$ 307,839
Pickering	\$ 476	\$ 17,155	\$ 51,035	\$ 157,195	\$ 726,795
Port Colborne	\$ 1,002	\$ 21,767	\$ 67,606	\$ 202,633	\$ 964,050
Port Hope	\$ 783	\$ 36,078	\$ 107,462	\$ 356,347	\$ 1,777,115
Prince Edward County	\$ 1,220	\$ 36,791	\$ 107,143	\$ 348,534	\$ 1,715,762
Puslinch	N/A	N/A	N/A	N/A	N/A
Quinte West	\$ 844	\$ 21,776	\$ 63,552	\$ 205,772	\$ 1,011,100
Sarnia	\$ 593	\$ 12,743	\$ 31,726	\$ 85,143	\$ 372,586
Saugeen Shores	\$ 785	\$ 22,636	\$ 66,204	\$ 217,271	\$ 1,078,407
Sault Ste. Marie	\$ 366	\$ 16,815	\$ 46,826	\$ 151,022	\$ 744,943
Scugog	\$ 476	\$ 17,155	\$ 51,035	\$ 157,195	\$ 726,795
South Bruce Peninsula	\$ 1,191	\$ 31,336	\$ 95,384	\$ 304,380	\$ 1,480,000
Southgate	\$ 809	\$ 17,418	\$ 53,379	\$ 166,846	\$ 800,000
Springwater	\$ 952	\$ 26,247	\$ 77,647	\$ 257,547	\$ 1,285,547
St. Catharines	\$ 582	\$ 21,914	\$ 66,093	\$ 216,842	\$ 1,076,713
St. Thomas	\$ 482	\$ 7,900	\$ 59,400	\$ 198,000	\$ 990,000
Stratford	\$ 544	\$ 17,694	\$ 52,694	\$ 175,194	\$ 875,194
Strathroy-Caradoc	\$ 673	\$ 25,404	\$ 72,559	\$ 159,690	\$ 652,600
Tay	\$ 728	\$ 36,400	\$ 109,200	\$ 364,000	\$ 1,820,000
The Blue Mountains	\$ 526	\$ 22,729	\$ 68,961	\$ 226,291	\$ 1,123,528
Thorold	\$ 702	\$ 20,518	\$ 60,958	\$ 202,498	\$ 1,011,298
Thunder Bay	\$ 623	\$ 13,586	\$ 36,838	\$ 113,153	\$ 540,294
Tillsonburg	\$ 455	\$ 12,542	\$ 37,682	\$ 120,224	\$ 589,723
Timmins	\$ 552	\$ 22,745	\$ 68,234	\$ 227,447	\$ 1,137,230
Tiny	N/A	N/A	N/A	N/A	N/A
Toronto	\$ 426	\$ 18,099	\$ 47,908	\$ 152,239	\$ 748,419
Vaughan	\$ 538	\$ 26,904	\$ 80,712	\$ 269,040	\$ 1,345,200
Wainfleet	N/A	N/A	N/A	N/A	N/A
Waterloo	\$ 518	\$ 25,900	\$ 77,700	\$ 259,000	\$ 1,295,000
Welland	\$ 793	\$ 28,032	\$ 84,663	\$ 276,628	\$ 1,371,071
Wellesley	\$ 586	\$ 24,008	\$ 71,808	\$ 239,108	\$ 1,195,108
Wellington North	\$ 698	\$ 26,437	\$ 77,637	\$ 256,837	\$ 1,280,837
West Grey	\$ 986	\$ 12,276	\$ 35,316	\$ 115,956	\$ 576,756
West Lincoln	\$ 779	\$ 22,111	\$ 63,122	\$ 199,034	\$ 965,068
Whitby	\$ 476	\$ 17,155	\$ 51,035	\$ 157,195	\$ 726,795
Whitchurch-Stouffville	\$ 615	\$ 30,728	\$ 92,184	\$ 307,280	\$ 1,536,400
Wilmot	\$ 680	\$ 28,853	\$ 86,229	\$ 286,746	\$ 1,432,229
Windsor	\$ 791	\$ 28,742	\$ 77,035	\$ 235,321	\$ 1,099,409
Woolwich	\$ 756	\$ 30,756	\$ 90,756	\$ 303,030	\$ 1,505,310
Average	\$ 648	\$ 21,502	\$ 62,308	\$ 202,898	\$ 1,001,490
Median	\$ 595	\$ 20,674	\$ 61,533	\$ 202,375	\$ 999,003
Min	\$ 268	\$ 5,928	\$ 13,528	\$ 53,602	\$ 287,479
Max	\$ 1,422	\$ 54,468	\$ 159,180	\$ 514,956	\$ 2,533,056

Comparison of Water and Wastewater Costs (sorted alphabetically)

Total Volume Meter Size	Residential	Commercial	Industrial	Industrial	Industrial
	200 m ³ 5/8"	10,000 m ³ 2"	30,000 m ³ 3"	100,000 m ³ 4"	500,000 m ³ 6"
Ajax	\$ 937	\$ 29,170	\$ 84,209	\$ 258,766	\$ 1,193,254
Amherstburg	\$ 1,438	\$ 38,155	\$ 111,547	\$ 368,237	\$ 1,831,781
Aurora	\$ 1,028	\$ 51,400	\$ 154,200	\$ 514,000	\$ 2,570,000
Aylmer	\$ 956	\$ 38,909	\$ 115,426	\$ 381,503	\$ 1,894,592
Barrie	\$ 1,150	\$ 44,235	\$ 130,261	\$ 422,800	\$ 2,078,396
Belleville	\$ 1,356	\$ 33,244	\$ 88,186	\$ 279,769	\$ 1,070,948
Bracebridge	\$ 1,290	\$ 46,301	\$ 139,240	\$ 453,992	\$ 2,238,300
Brampton	\$ 625	\$ 31,269	\$ 93,807	\$ 312,690	\$ 1,563,450
Brant	\$ 1,493	\$ 40,902	\$ 116,164	N/A	N/A
Brantford	\$ 981	\$ 43,636	\$ 130,755	\$ 435,295	\$ 2,175,401
Brock	\$ 937	\$ 29,170	\$ 84,209	\$ 258,766	\$ 1,193,254
Brockville	\$ 796	\$ 25,625	\$ 56,153	\$ 156,516	\$ 527,352
Burlington	\$ 952	\$ 32,179	\$ 90,853	\$ 289,332	\$ 1,411,664
Caledon	\$ 625	\$ 31,269	\$ 93,807	\$ 312,690	\$ 1,563,450
Cambridge	\$ 1,199	\$ 51,174	\$ 152,161	\$ 501,271	\$ 2,488,036
Central Elgin	\$ 2,036	\$ 62,827	\$ 185,831	\$ 615,577	\$ 3,062,616
Centre Wellington	\$ 1,352	\$ 54,514	\$ 160,234	\$ 529,727	\$ 2,639,817
Chatham-Kent	\$ 1,216	\$ 29,144	\$ 78,053	\$ 190,751	\$ 832,266
Chatsworth	N/A	N/A	N/A	N/A	N/A
Clarington	\$ 937	\$ 29,170	\$ 84,209	\$ 258,766	\$ 1,193,254
Collingwood	\$ 1,052	\$ 19,731	\$ 54,426	\$ 174,100	\$ 852,151
Cornwall	\$ 839	\$ 12,960	\$ 38,879	\$ 129,597	\$ 647,986
Dryden	\$ 1,591	\$ 44,930	\$ 136,480	\$ 438,284	\$ 2,140,000
East Gwillimbury	\$ 1,446	\$ 59,239	\$ 177,839	\$ 592,939	\$ 2,964,939
Elliot Lake	\$ 863	\$ 11,857	\$ 27,057	N/A	N/A
Erin	N/A	N/A	N/A	N/A	N/A
Espanola	\$ 1,199	\$ 15,848	\$ 37,776	\$ 107,204	N/A
Essex	\$ 1,098	\$ 30,204	\$ 89,604	\$ 297,504	\$ 1,485,504
Fort Erie	\$ 1,556	\$ 39,611	\$ 120,697	\$ 383,948	\$ 1,880,023
Georgian Bluffs	N/A	N/A	N/A	N/A	N/A
Georgina	\$ 1,226	\$ 57,086	\$ 171,086	\$ 570,086	\$ 2,850,086
Gravenhurst	\$ 1,290	\$ 46,301	\$ 139,240	\$ 453,992	\$ 2,238,300
Greater Sudbury	\$ 1,470	\$ 47,246	\$ 136,731	\$ 438,039	\$ 2,143,259
Grey Highlands	\$ 1,560	\$ 24,404	\$ 61,733	\$ 173,889	\$ 773,778
Grimsby	N/A	N/A	N/A	N/A	N/A
Guelph	\$ 981	\$ 40,429	\$ 119,573	\$ 392,653	\$ 1,942,488
Guelph-Eramosa	\$ 1,530	\$ 62,878	\$ 188,078	\$ 626,278	\$ 3,130,278
Haldimand	\$ 1,064	\$ 31,876	\$ 87,029	\$ 273,690	\$ 1,292,245
Halton Hills	\$ 952	\$ 32,179	\$ 90,853	\$ 289,332	\$ 1,411,664

Comparison of Water and Wastewater Costs (sorted alphabetically) (cont'd)

Total Volume Meter Size	Residential	Commercial	Industrial	Industrial	Industrial
	200 m ³ 5/8"	10,000 m ³ 2"	30,000 m ³ 3"	100,000 m ³ 4"	500,000 m ³ 6"
Hamilton	\$ 820	\$ 39,048	\$ 114,696	\$ 373,650	\$ 1,845,300
Hanover	\$ 860	\$ 26,051	\$ 73,652	\$ 239,035	\$ 1,151,873
Huntsville	\$ 1,290	\$ 46,301	\$ 139,240	\$ 453,992	\$ 2,238,300
Ingersoll	\$ 1,183	\$ 26,223	\$ 76,986	\$ 235,354	\$ 1,132,647
Innisfil	\$ 1,246	\$ 37,663	\$ 112,467	\$ 369,367	\$ 1,837,367
Kenora	\$ 1,817	\$ 36,167	\$ 111,170	\$ 344,254	\$ 1,664,379
Kincardine	\$ 1,077	\$ 22,742	\$ 62,890	\$ 194,817	\$ 929,633
King	\$ 1,574	\$ 68,964	\$ 206,433	\$ 681,733	\$ 3,397,733
Kingston	\$ 1,229	\$ 30,272	\$ 95,429	\$ 308,892	\$ 1,522,302
Kitchener	\$ 1,149	\$ 57,447	\$ 172,341	\$ 574,470	\$ 2,872,350
Lakeshore	\$ 1,154	\$ 32,906	\$ 97,706	\$ 324,506	\$ 1,620,506
Lambton Shores	\$ 1,744	\$ 69,780	\$ 205,911	\$ 676,080	\$ 3,349,640
Lincoln	\$ 1,107	\$ 46,820	\$ 139,070	\$ 460,919	\$ 2,298,874
London	\$ 967	\$ 28,330	\$ 79,642	\$ 247,923	\$ 1,132,709
Mapleton	\$ 1,624	\$ 30,480	\$ 85,042	\$ 261,502	\$ 1,260,178
Markham	\$ 923	\$ 46,163	\$ 138,489	\$ 461,630	\$ 2,308,150
Meaford	\$ 2,111	\$ 59,839	\$ 177,239	\$ 588,139	\$ 2,936,139
Middlesex Centre	\$ 1,775	\$ 70,725	N/A	N/A	N/A
Milton	\$ 952	\$ 32,179	\$ 90,853	\$ 289,332	\$ 1,411,664
Minto	\$ 1,695	\$ 44,943	\$ 119,503	\$ 366,191	N/A
Mississauga	\$ 625	\$ 31,269	\$ 93,807	\$ 312,690	\$ 1,563,450
New Tecumseth	\$ 940	\$ 47,000	\$ 141,000	\$ 426,600	\$ 2,058,600
Newmarket	\$ 1,314	\$ 47,294	\$ 137,934	\$ 448,856	\$ 2,211,388
Niagara Falls	\$ 1,039	\$ 29,946	\$ 85,996	\$ 275,742	\$ 1,341,567
Niagara-on-the-Lake	\$ 1,219	\$ 30,558	\$ 93,200	\$ 296,042	\$ 1,448,598
Norfolk	\$ 1,539	\$ 44,872	\$ 124,955	\$ 408,217	\$ 2,003,223
North Bay	\$ 1,135	\$ 32,096	\$ 91,380	\$ 287,199	\$ 1,390,060
North Dumfries	\$ 1,346	\$ 56,128	\$ 167,928	\$ 559,228	\$ 2,795,228
North Grenville	\$ 2,844	\$ 108,936	\$ 318,360	\$ 1,029,912	\$ 5,066,112
North Middlesex	\$ 1,791	\$ 74,013	N/A	N/A	N/A
North Perth	\$ 1,101	\$ 22,607	\$ 58,736	\$ 181,166	\$ 882,742
Oakville	\$ 952	\$ 32,179	\$ 90,853	\$ 289,332	\$ 1,411,664
Orangeville	\$ 1,071	\$ 42,995	\$ 127,528	\$ 464,766	\$ 2,744,766
Orillia	\$ 1,036	\$ 37,796	\$ 114,576	\$ 370,224	\$ 1,825,836
Oshawa	\$ 937	\$ 29,170	\$ 84,209	\$ 258,766	\$ 1,193,254
Ottawa	\$ 847	\$ 42,781	\$ 128,159	\$ 422,037	\$ 2,090,833
Owen Sound	\$ 1,408	\$ 41,001	\$ 119,706	\$ 390,464	\$ 1,925,254
Parry Sound	\$ 1,978	\$ 64,093	\$ 189,120	\$ 605,269	\$ 2,929,895
Pelham	\$ 1,026	\$ 32,264	\$ 95,966	\$ 312,995	\$ 1,544,287

Comparison of Water and Wastewater Costs (sorted alphabetically) (cont'd)

Total Volume	Residential 200 m ³	Commercial 10,000 m ³	Industrial 30,000 m ³	Industrial 100,000 m ³	Industrial 500,000 m ³
Meter Size	5/8"	2"	3"	4"	6"
Peterborough	\$ 1,150	\$ 20,481	\$ 55,199	\$ 154,067	\$ 612,630
Pickering	\$ 937	\$ 29,170	\$ 84,209	\$ 258,766	\$ 1,193,254
Port Colborne	\$ 1,644	\$ 35,942	\$ 111,005	\$ 338,689	\$ 1,625,724
Port Hope	\$ 1,390	\$ 63,739	\$ 189,827	\$ 629,414	\$ 3,138,789
Prince Edward County	\$ 2,178	\$ 65,879	\$ 191,902	\$ 624,381	\$ 3,074,116
Puslinch	N/A	N/A	N/A	N/A	N/A
Quinte West	\$ 1,394	\$ 36,188	\$ 105,475	\$ 341,035	\$ 1,674,297
Sarnia	\$ 1,065	\$ 22,872	\$ 56,943	\$ 152,819	\$ 668,735
Saugeen Shores	\$ 1,317	\$ 35,010	\$ 101,865	\$ 333,219	\$ 1,651,329
Sault Ste. Marie	\$ 957	\$ 37,322	\$ 103,931	\$ 335,195	\$ 1,653,409
Scugog	\$ 937	\$ 29,170	\$ 84,209	\$ 258,766	\$ 1,193,254
South Bruce Peninsula	\$ 2,045	\$ 52,276	\$ 159,268	\$ 506,850	\$ 2,469,706
Southgate	\$ 1,453	\$ 36,996	\$ 112,731	\$ 358,604	\$ 1,740,000
Springwater	\$ 1,536	\$ 58,348	\$ 174,548	\$ 581,248	\$ 2,905,248
St. Catharines	\$ 1,050	\$ 36,684	\$ 110,826	\$ 361,804	\$ 1,792,556
St. Thomas	\$ 1,105	\$ 29,522	\$ 122,744	\$ 406,718	\$ 2,022,093
Stratford	\$ 923	\$ 28,994	\$ 86,078	\$ 285,680	\$ 1,425,977
Strathroy-Caradoc	\$ 1,208	\$ 45,742	\$ 129,687	\$ 285,932	\$ 1,164,526
Tay	\$ 1,346	\$ 67,300	\$ 201,900	\$ 673,000	\$ 3,365,000
The Blue Mountains	\$ 1,101	\$ 46,352	\$ 140,677	\$ 461,035	\$ 2,287,736
Thorold	\$ 1,221	\$ 35,677	\$ 105,997	\$ 352,117	\$ 1,758,517
Thunder Bay	\$ 1,315	\$ 28,681	\$ 77,769	\$ 238,878	\$ 1,140,621
Tillsonburg	\$ 930	\$ 25,506	\$ 74,265	\$ 231,891	\$ 1,127,453
Timmins	\$ 1,032	\$ 42,532	\$ 127,595	\$ 425,312	\$ 2,126,555
Tiny	N/A	N/A	N/A	N/A	N/A
Toronto	\$ 852	\$ 36,198	\$ 95,816	\$ 304,479	\$ 1,496,839
Vaughan	\$ 971	\$ 48,558	\$ 145,674	\$ 485,580	\$ 2,427,900
Wainfleet	N/A	N/A	N/A	N/A	N/A
Waterloo	\$ 968	\$ 46,868	\$ 139,868	\$ 464,848	\$ 2,321,244
Welland	\$ 1,383	\$ 48,978	\$ 147,919	\$ 483,350	\$ 2,395,750
Wellesley	\$ 1,346	\$ 56,128	\$ 167,928	\$ 559,228	\$ 2,795,228
Wellington North	\$ 1,265	\$ 47,917	\$ 140,717	\$ 465,517	\$ 2,321,517
West Grey	\$ 1,538	\$ 22,236	\$ 64,476	\$ 212,316	\$ 1,057,116
West Lincoln	\$ 1,263	\$ 39,004	\$ 112,407	\$ 358,386	\$ 1,748,772
Whitby	\$ 937	\$ 29,170	\$ 84,209	\$ 258,766	\$ 1,193,254
Whitchurch-Stouffville	\$ 1,062	\$ 53,099	\$ 159,297	\$ 530,990	\$ 2,654,950
Wilmot	\$ 1,223	\$ 50,805	\$ 151,758	\$ 504,491	\$ 2,519,459
Windsor	\$ 1,334	\$ 41,236	\$ 111,662	\$ 344,083	\$ 1,619,247
Woolwich	\$ 1,276	\$ 49,712	\$ 146,112	\$ 488,060	\$ 2,420,620
Average	\$ 1,237	\$ 40,904	\$ 118,195	\$ 384,234	\$ 1,898,081
Median	\$ 1,191	\$ 38,532	\$ 112,599	\$ 363,998	\$ 1,809,196
Min	\$ 625	\$ 11,857	\$ 27,057	\$ 107,204	\$ 527,352
Max	\$ 2,844	\$ 108,936	\$ 318,360	\$ 1,029,912	\$ 5,066,112

Comparison of Water and Wastewater Costs (sorted by location)

Volume Meter Size	Residential 200 m ³ 5/8"	Commercial 10,000 m ³ 2"	Industrial 30,000 m ³ 3"	Industrial 100,000 m ³ 4"	Industrial 500,000 m ³ 6"
Dryden	\$ 1,591	\$ 44,930	\$ 136,480	\$ 438,284	\$ 2,140,000
Elliot Lake	\$ 863	\$ 11,857	\$ 27,057	N/A	N/A
Espanola	\$ 1,199	\$ 15,848	\$ 37,776	\$ 107,204	N/A
Greater Sudbury	\$ 1,470	\$ 47,246	\$ 136,731	\$ 438,039	\$ 2,143,259
Kenora	\$ 1,817	\$ 36,167	\$ 111,170	\$ 344,254	\$ 1,664,379
North Bay	\$ 1,135	\$ 32,096	\$ 91,380	\$ 287,199	\$ 1,390,060
Parry Sound	\$ 1,978	\$ 64,093	\$ 189,120	\$ 605,269	\$ 2,929,895
Sault Ste. Marie	\$ 957	\$ 37,322	\$ 103,931	\$ 335,195	\$ 1,653,409
Thunder Bay	\$ 1,315	\$ 28,681	\$ 77,769	\$ 238,878	\$ 1,140,621
Timmins	\$ 1,032	\$ 42,532	\$ 127,595	\$ 425,312	\$ 2,126,555
North Average	\$ 1,336	\$ 36,077	\$ 103,901	\$ 357,737	\$ 1,898,522
North Median	\$ 1,257	\$ 36,745	\$ 107,550	\$ 344,254	\$ 1,895,467

Volume Meter Size	Residential 200 m ³ 5/8"	Commercial 10,000 m ³ 2"	Industrial 30,000 m ³ 3"	Industrial 100,000 m ³ 4"	Industrial 500,000 m ³ 6"
Fort Erie	\$ 1,556	\$ 39,611	\$ 120,697	\$ 383,948	\$ 1,880,023
Grimsby	N/A	N/A	N/A	N/A	N/A
Lincoln	\$ 1,107	\$ 46,820	\$ 139,070	\$ 460,919	\$ 2,298,874
Niagara Falls	\$ 1,039	\$ 29,946	\$ 85,996	\$ 275,742	\$ 1,341,567
Niagara-on-the-Lake	\$ 1,219	\$ 30,558	\$ 93,200	\$ 296,042	\$ 1,448,598
Pelham	\$ 1,026	\$ 32,264	\$ 95,966	\$ 312,995	\$ 1,544,287
Port Colborne	\$ 1,644	\$ 35,942	\$ 111,005	\$ 338,689	\$ 1,625,724
St. Catharines	\$ 1,050	\$ 36,684	\$ 110,826	\$ 361,804	\$ 1,792,556
Thorold	\$ 1,221	\$ 35,677	\$ 105,997	\$ 352,117	\$ 1,758,517
Wainfleet	N/A	N/A	N/A	N/A	N/A
Welland	\$ 1,383	\$ 48,978	\$ 147,919	\$ 483,350	\$ 2,395,750
West Lincoln	\$ 1,263	\$ 39,004	\$ 112,407	\$ 358,386	\$ 1,748,772
Niagara Average	\$ 1,251	\$ 37,548	\$ 112,308	\$ 362,399	\$ 1,783,467
Niagara Median	\$ 1,220	\$ 36,313	\$ 110,916	\$ 355,252	\$ 1,753,645

Comparison of Water and Wastewater Costs (sorted by location) (cont'd)

Volume Meter Size	Residential 200 m ³ 5/8"	Commercial 10,000 m ³ 2"	Industrial 30,000 m ³ 3"	Industrial 100,000 m ³ 4"	Industrial 500,000 m ³ 6"
Ajax	\$ 937	\$ 29,170	\$ 84,209	\$ 258,766	\$ 1,193,254
Aurora	\$ 1,028	\$ 51,400	\$ 154,200	\$ 514,000	\$ 2,570,000
Brampton	\$ 625	\$ 31,269	\$ 93,807	\$ 312,690	\$ 1,563,450
Brock	\$ 937	\$ 29,170	\$ 84,209	\$ 258,766	\$ 1,193,254
Burlington	\$ 952	\$ 32,179	\$ 90,853	\$ 289,332	\$ 1,411,664
Caledon	\$ 625	\$ 31,269	\$ 93,807	\$ 312,690	\$ 1,563,450
Clarington	\$ 937	\$ 29,170	\$ 84,209	\$ 258,766	\$ 1,193,254
East Gwillimbury	\$ 1,446	\$ 59,239	\$ 177,839	\$ 592,939	\$ 2,964,939
Georgina	\$ 1,226	\$ 57,086	\$ 171,086	\$ 570,086	\$ 2,850,086
Halton Hills	\$ 952	\$ 32,179	\$ 90,853	\$ 289,332	\$ 1,411,664
Hamilton	\$ 820	\$ 39,048	\$ 114,696	\$ 373,650	\$ 1,845,300
King	\$ 1,574	\$ 68,964	\$ 206,433	\$ 681,733	\$ 3,397,733
Markham	\$ 923	\$ 46,163	\$ 138,489	\$ 461,630	\$ 2,308,150
Milton	\$ 952	\$ 32,179	\$ 90,853	\$ 289,332	\$ 1,411,664
Mississauga	\$ 625	\$ 31,269	\$ 93,807	\$ 312,690	\$ 1,563,450
Newmarket	\$ 1,314	\$ 47,294	\$ 137,934	\$ 448,856	\$ 2,211,388
Oakville	\$ 952	\$ 32,179	\$ 90,853	\$ 289,332	\$ 1,411,664
Oshawa	\$ 937	\$ 29,170	\$ 84,209	\$ 258,766	\$ 1,193,254
Pickering	\$ 937	\$ 29,170	\$ 84,209	\$ 258,766	\$ 1,193,254
Scugog	\$ 937	\$ 29,170	\$ 84,209	\$ 258,766	\$ 1,193,254
Toronto	\$ 852	\$ 36,198	\$ 95,816	\$ 304,479	\$ 1,496,839
Vaughan	\$ 971	\$ 48,558	\$ 145,674	\$ 485,580	\$ 2,427,900
Whitby	\$ 937	\$ 29,170	\$ 84,209	\$ 258,766	\$ 1,193,254
Whitchurch-Stouffville	\$ 1,062	\$ 53,099	\$ 159,297	\$ 530,990	\$ 2,654,950
GTHA Average	\$ 977	\$ 38,907	\$ 113,990	\$ 369,613	\$ 1,809,044
GTHA Median	\$ 937	\$ 32,179	\$ 93,807	\$ 308,584	\$ 1,530,144
Belleville	\$ 1,356	\$ 33,244	\$ 88,186	\$ 279,769	\$ 1,070,948
Brockville	\$ 796	\$ 25,625	\$ 56,153	\$ 156,516	\$ 527,352
Cornwall	\$ 839	\$ 12,960	\$ 38,879	\$ 129,597	\$ 647,986
Kingston	\$ 1,229	\$ 30,272	\$ 95,429	\$ 308,892	\$ 1,522,302
North Grenville	\$ 2,844	\$ 108,936	\$ 318,360	\$ 1,029,912	\$ 5,066,112
Ottawa	\$ 847	\$ 42,781	\$ 128,159	\$ 422,037	\$ 2,090,833
Peterborough	\$ 1,150	\$ 20,481	\$ 55,199	\$ 154,067	\$ 612,630
Port Hope	\$ 1,390	\$ 63,739	\$ 189,827	\$ 629,414	\$ 3,138,789
Prince Edward County	\$ 2,178	\$ 65,879	\$ 191,902	\$ 624,381	\$ 3,074,116
Quinte West	\$ 1,394	\$ 36,188	\$ 105,475	\$ 341,035	\$ 1,674,297
Eastern Average	\$ 1,402	\$ 44,010	\$ 126,757	\$ 407,562	\$ 1,942,537
Eastern Median	\$ 1,292	\$ 34,716	\$ 100,452	\$ 324,964	\$ 1,598,300

Comparison of Water and Wastewater Costs (sorted by location) (cont'd)

Volume Meter Size	Residential 200 m ³ 5/8"	Commercial 10,000 m ³ 2"	Industrial 30,000 m ³ 3"	Industrial 100,000 m ³ 4"	Industrial 500,000 m ³ 6"
Barrie	\$ 1,150	\$ 44,235	\$ 130,261	\$ 422,800	\$ 2,078,396
Bracebridge	\$ 1,290	\$ 46,301	\$ 139,240	\$ 453,992	\$ 2,238,300
Collingwood	\$ 1,052	\$ 19,731	\$ 54,426	\$ 174,100	\$ 852,151
Gravenhurst	\$ 1,290	\$ 46,301	\$ 139,240	\$ 453,992	\$ 2,238,300
Huntsville	\$ 1,290	\$ 46,301	\$ 139,240	\$ 453,992	\$ 2,238,300
Innisfil	\$ 1,246	\$ 37,663	\$ 112,467	\$ 369,367	\$ 1,837,367
New Tecumseth	\$ 940	\$ 47,000	\$ 141,000	\$ 426,600	\$ 2,058,600
Orangeville	\$ 1,071	\$ 42,995	\$ 127,528	\$ 464,766	\$ 2,744,766
Orillia	\$ 1,036	\$ 37,796	\$ 114,576	\$ 370,224	\$ 1,825,836
Springwater	\$ 1,536	\$ 58,348	\$ 174,548	\$ 581,248	\$ 2,905,248
Tay	\$ 1,346	\$ 67,300	\$ 201,900	\$ 673,000	\$ 3,365,000
Tiny	N/A	N/A	N/A	N/A	N/A
Sim./Musk./Duff. Avg.	\$ 1,204	\$ 44,906	\$ 134,039	\$ 440,371	\$ 2,216,569
Sim./Musk./Duff. Med.	\$ 1,246	\$ 46,301	\$ 139,240	\$ 453,992	\$ 2,238,300
Amherstburg	\$ 1,438	\$ 38,155	\$ 111,547	\$ 368,237	\$ 1,831,781
Aylmer	\$ 956	\$ 38,909	\$ 115,426	\$ 381,503	\$ 1,894,592
Brant	\$ 1,493	\$ 40,902	\$ 116,164	N/A	N/A
Brantford	\$ 981	\$ 43,636	\$ 130,755	\$ 435,295	\$ 2,175,401
Central Elgin	\$ 2,036	\$ 62,827	\$ 185,831	\$ 615,577	\$ 3,062,616
Chatham-Kent	\$ 1,216	\$ 29,144	\$ 78,053	\$ 190,751	\$ 832,266
Essex	\$ 1,098	\$ 30,204	\$ 89,604	\$ 297,504	\$ 1,485,504
Haldimand	\$ 1,064	\$ 31,876	\$ 87,029	\$ 273,690	\$ 1,292,245
Ingersoll	\$ 1,183	\$ 26,223	\$ 76,986	\$ 235,354	\$ 1,132,647
Lakeshore	\$ 1,154	\$ 32,906	\$ 97,706	\$ 324,506	\$ 1,620,506
Lambton Shores	\$ 1,744	\$ 69,780	\$ 205,911	\$ 676,080	\$ 3,349,640
London	\$ 967	\$ 28,330	\$ 79,642	\$ 247,923	\$ 1,132,709
Middlesex Centre	\$ 1,775	\$ 70,725	N/A	N/A	N/A
Norfolk	\$ 1,539	\$ 44,872	\$ 124,955	\$ 408,217	\$ 2,003,223
North Middlesex	\$ 1,791	\$ 74,013	N/A	N/A	N/A
North Perth	\$ 1,101	\$ 22,607	\$ 58,736	\$ 181,166	\$ 882,742
Sarnia	\$ 1,065	\$ 22,872	\$ 56,943	\$ 152,819	\$ 668,735
St. Thomas	\$ 1,105	\$ 29,522	\$ 122,744	\$ 406,718	\$ 2,022,093
Stratford	\$ 923	\$ 28,994	\$ 86,078	\$ 285,680	\$ 1,425,977
Strathroy-Caradoc	\$ 1,208	\$ 45,742	\$ 129,687	\$ 285,932	\$ 1,164,526
Tillsonburg	\$ 930	\$ 25,506	\$ 74,265	\$ 231,891	\$ 1,127,453
Windsor	\$ 1,334	\$ 41,236	\$ 111,662	\$ 344,083	\$ 1,619,247
Southwest Average	\$ 1,277	\$ 39,954	\$ 106,986	\$ 333,838	\$ 1,617,048
Southwest Median	\$ 1,168	\$ 35,530	\$ 104,627	\$ 297,504	\$ 1,485,504

Comparison of Water and Wastewater Costs (sorted by location) (cont'd)

Volume Meter Size	Residential 200 m ³ 5/8"	Commercial 10,000 m ³ 2"	Industrial 30,000 m ³ 3"	Industrial 100,000 m ³ 4"	Industrial 500,000 m ³ 6"
Chatsworth	N/A	N/A	N/A	N/A	N/A
Georgian Bluffs	N/A	N/A	N/A	N/A	N/A
Grey Highlands	\$ 1,560	\$ 24,404	\$ 61,733	\$ 173,889	\$ 773,778
Hanover	\$ 860	\$ 26,051	\$ 73,652	\$ 239,035	\$ 1,151,873
Kincardine	\$ 1,077	\$ 22,742	\$ 62,890	\$ 194,817	\$ 929,633
Meaford	\$ 2,111	\$ 59,839	\$ 177,239	\$ 588,139	\$ 2,936,139
Owen Sound	\$ 1,408	\$ 41,001	\$ 119,706	\$ 390,464	\$ 1,925,254
Saugeen Shores	\$ 1,317	\$ 35,010	\$ 101,865	\$ 333,219	\$ 1,651,329
South Bruce Peninsula	\$ 2,045	\$ 52,276	\$ 159,268	\$ 506,850	\$ 2,469,706
Southgate	\$ 1,453	\$ 36,996	\$ 112,731	\$ 358,604	\$ 1,740,000
The Blue Mountains	\$ 1,101	\$ 46,352	\$ 140,677	\$ 461,035	\$ 2,287,736
West Grey	\$ 1,538	\$ 22,236	\$ 64,476	\$ 212,316	\$ 1,057,116
Bruce/Grey Average	\$ 1,447	\$ 36,691	\$ 107,424	\$ 345,837	\$ 1,692,256
Bruce/Grey Median	\$ 1,431	\$ 36,003	\$ 107,298	\$ 345,912	\$ 1,695,665

Volume Meter Size	Residential 200 m ³ 5/8"	Commercial 10,000 m ³ 2"	Industrial 30,000 m ³ 3"	Industrial 100,000 m ³ 4"	Industrial 500,000 m ³ 6"
Cambridge	\$ 1,199	\$ 51,174	\$ 152,161	\$ 501,271	\$ 2,488,036
Centre Wellington	\$ 1,352	\$ 54,514	\$ 160,234	\$ 529,727	\$ 2,639,817
Erin	N/A	N/A	N/A	N/A	N/A
Guelph	\$ 981	\$ 40,429	\$ 119,573	\$ 392,653	\$ 1,942,488
Guelph-Eramosa	\$ 1,530	\$ 62,878	\$ 188,078	\$ 626,278	\$ 3,130,278
Kitchener	\$ 1,149	\$ 57,447	\$ 172,341	\$ 574,470	\$ 2,872,350
Mapleton	\$ 1,624	\$ 30,480	\$ 85,042	\$ 261,502	\$ 1,260,178
Minto	\$ 1,695	\$ 44,943	\$ 119,503	\$ 366,191	N/A
North Dumfries	\$ 1,346	\$ 56,128	\$ 167,928	\$ 559,228	\$ 2,795,228
Puslinch	N/A	N/A	N/A	N/A	N/A
Waterloo	\$ 968	\$ 46,868	\$ 139,868	\$ 464,848	\$ 2,321,244
Wellesley	\$ 1,346	\$ 56,128	\$ 167,928	\$ 559,228	\$ 2,795,228
Wellington North	\$ 1,265	\$ 47,917	\$ 140,717	\$ 465,517	\$ 2,321,517
Wilmot	\$ 1,223	\$ 50,805	\$ 151,758	\$ 504,491	\$ 2,519,459
Woolwich	\$ 1,276	\$ 49,712	\$ 146,112	\$ 488,060	\$ 2,420,620
Waterloo/Wellington Avg.	\$ 1,304	\$ 49,956	\$ 147,019	\$ 484,113	\$ 2,458,870
Waterloo/Wellington Med	\$ 1,276	\$ 50,805	\$ 151,758	\$ 501,271	\$ 2,503,748

Comparison of Water/Wastewater Costs - Residential (sorted lowest to highest)

Volume Meter Size	Residential 200 m ³ 5/8"	Residential 200 m ³ Ranking
Caledon	\$ 625	Low
Mississauga	\$ 625	Low
Brampton	\$ 625	Low
Brockville	\$ 796	Low
Hamilton	\$ 820	Low
Cornwall	\$ 839	Low
Ottawa	\$ 847	Low
Toronto	\$ 852	Low
Hanover	\$ 860	Low
Elliot Lake	\$ 863	Low
Markham	\$ 923	Low
Stratford	\$ 923	Low
Tillsonburg	\$ 930	Low
Ajax	\$ 937	Low
Scugog	\$ 937	Low
Whitby	\$ 937	Low
Clarington	\$ 937	Low
Oshawa	\$ 937	Low
Pickering	\$ 937	Low
Brock	\$ 937	Low
New Tecumseth	\$ 940	Low
Oakville	\$ 952	Low
Halton Hills	\$ 952	Low
Milton	\$ 952	Low
Burlington	\$ 952	Low
Aylmer	\$ 956	Low
Sault Ste. Marie	\$ 957	Low
London	\$ 967	Low
Waterloo	\$ 968	Low
Vaughan	\$ 971	Low
Brantford	\$ 981	Low
Guelph	\$ 981	Low
Pelham	\$ 1,026	Low
Aurora	\$ 1,028	Low
Timmins	\$ 1,032	Low
Orillia	\$ 1,036	Low

Volume Meter Size	Residential 200 m ³ 5/8"	Residential 200 m ³ Ranking
Niagara Falls	\$ 1,039	Mid
St. Catharines	\$ 1,050	Mid
Collingwood	\$ 1,052	Mid
Whitchurch-Stouffville	\$ 1,062	Mid
Haldimand	\$ 1,064	Mid
Sarnia	\$ 1,065	Mid
Orangeville	\$ 1,071	Mid
Kincardine	\$ 1,077	Mid
Essex	\$ 1,098	Mid
The Blue Mountains	\$ 1,101	Mid
North Perth	\$ 1,101	Mid
St. Thomas	\$ 1,105	Mid
Lincoln	\$ 1,107	Mid
North Bay	\$ 1,135	Mid
Kitchener	\$ 1,149	Mid
Peterborough	\$ 1,150	Mid
Barrie	\$ 1,150	Mid
Lakeshore	\$ 1,154	Mid
Ingersoll	\$ 1,183	Mid
Espanola	\$ 1,199	Mid
Cambridge	\$ 1,199	Mid
Strathroy-Caradoc	\$ 1,208	Mid
Chatham-Kent	\$ 1,216	Mid
Niagara-on-the-Lake	\$ 1,219	Mid
Thorold	\$ 1,221	Mid
Wilmot	\$ 1,223	Mid
Georgina	\$ 1,226	Mid
Kingston	\$ 1,229	Mid
Innisfil	\$ 1,246	Mid
West Lincoln	\$ 1,263	Mid
Wellington North	\$ 1,265	Mid
Woolwich	\$ 1,276	Mid
Huntsville	\$ 1,290	Mid
Gravenhurst	\$ 1,290	Mid
Bracebridge	\$ 1,290	Mid
Newmarket	\$ 1,314	Mid
Thunder Bay	\$ 1,315	Mid
Saugeen Shores	\$ 1,317	Mid

Comparison of Water/Wastewater Costs - Residential (sorted lowest to highest) (cont'd)

Volume Meter Size	Residential 200 m ³ 5/8"	Residential 200 m ³ Ranking
Windsor	\$ 1,334	High
Tay	\$ 1,346	High
Wellesley	\$ 1,346	High
North Dumfries	\$ 1,346	High
Centre Wellington	\$ 1,352	High
Belleville	\$ 1,356	High
Welland	\$ 1,383	High
Port Hope	\$ 1,390	High
Quinte West	\$ 1,394	High
Owen Sound	\$ 1,408	High
Amherstburg	\$ 1,438	High
East Gwillimbury	\$ 1,446	High
Southgate	\$ 1,453	High
Greater Sudbury	\$ 1,470	High
Brant	\$ 1,493	High
Guelph-Eramosa	\$ 1,530	High
Springwater	\$ 1,536	High
West Grey	\$ 1,538	High
Norfolk	\$ 1,539	High
Fort Erie	\$ 1,556	High
Grey Highlands	\$ 1,560	High
King	\$ 1,574	High
Dryden	\$ 1,591	High
Mapleton	\$ 1,624	High
Port Colborne	\$ 1,644	High
Minto	\$ 1,695	High
Lambton Shores	\$ 1,744	High
Middlesex Centre	\$ 1,775	High
North Middlesex	\$ 1,791	High
Kenora	\$ 1,817	High
Parry Sound	\$ 1,978	High
Central Elgin	\$ 2,036	High
South Bruce Peninsula	\$ 2,045	High
Meaford	\$ 2,111	High
Prince Edward County	\$ 2,178	High
North Grenville	\$ 2,844	High
Average	\$ 1,237	
Median	\$ 1,191	

Comparison of Water/Wastewater Costs - Commercial (sorted lowest to highest)

Volume Meter Size	Commercial 10,000 m ³ 2"	Commercial 10,000 m ³ Ranking
Elliot Lake	\$ 11,857	Low
Cornwall	\$ 12,960	Low
Espanola	\$ 15,848	Low
Collingwood	\$ 19,731	Low
Peterborough	\$ 20,481	Low
West Grey	\$ 22,236	Low
North Perth	\$ 22,607	Low
Kincardine	\$ 22,742	Low
Sarnia	\$ 22,872	Low
Grey Highlands	\$ 24,404	Low
Tillsonburg	\$ 25,506	Low
Brockville	\$ 25,625	Low
Hanover	\$ 26,051	Low
Ingersoll	\$ 26,223	Low
London	\$ 28,330	Low
Thunder Bay	\$ 28,681	Low
Stratford	\$ 28,994	Low
Chatham-Kent	\$ 29,144	Low
Clarington	\$ 29,170	Low
Whitby	\$ 29,170	Low
Ajax	\$ 29,170	Low
Scugog	\$ 29,170	Low
Oshawa	\$ 29,170	Low
Brock	\$ 29,170	Low
Pickering	\$ 29,170	Low
St. Thomas	\$ 29,522	Low
Niagara Falls	\$ 29,946	Low
Essex	\$ 30,204	Low
Kingston	\$ 30,272	Low
Mapleton	\$ 30,480	Low
Niagara-on-the-Lake	\$ 30,558	Low
Brampton	\$ 31,269	Low
Caledon	\$ 31,269	Low
Mississauga	\$ 31,269	Low
Haldimand	\$ 31,876	Low
North Bay	\$ 32,096	Low

Volume Meter Size	Commercial 10,000 m ³ 2"	Commercial 10,000 m ³ Ranking
Oakville	\$ 32,179	Mid
Halton Hills	\$ 32,179	Mid
Burlington	\$ 32,179	Mid
Milton	\$ 32,179	Mid
Pelham	\$ 32,264	Mid
Lakeshore	\$ 32,906	Mid
Belleville	\$ 33,244	Mid
Saugeen Shores	\$ 35,010	Mid
Thorold	\$ 35,677	Mid
Port Colborne	\$ 35,942	Mid
Kenora	\$ 36,167	Mid
Quinte West	\$ 36,188	Mid
Toronto	\$ 36,198	Mid
St. Catharines	\$ 36,684	Mid
Southgate	\$ 36,996	Mid
Sault Ste. Marie	\$ 37,322	Mid
Innisfil	\$ 37,663	Mid
Orillia	\$ 37,796	Mid
Amherstburg	\$ 38,155	Mid
Aylmer	\$ 38,909	Mid
West Lincoln	\$ 39,004	Mid
Hamilton	\$ 39,048	Mid
Fort Erie	\$ 39,611	Mid
Guelph	\$ 40,429	Mid
Brant	\$ 40,902	Mid
Owen Sound	\$ 41,001	Mid
Windsor	\$ 41,236	Mid
Timmins	\$ 42,532	Mid
Ottawa	\$ 42,781	Mid
Orangeville	\$ 42,995	Mid
Brantford	\$ 43,636	Mid
Barrie	\$ 44,235	Mid
Norfolk	\$ 44,872	Mid
Dryden	\$ 44,930	Mid
Minto	\$ 44,943	Mid
Strathroy-Caradoc	\$ 45,742	Mid
Markham	\$ 46,163	Mid

Comparison of Water/Wastewater Costs - Commercial (sorted lowest to highest) (cont'd)

Volume Meter Size	Commercial 10,000 m ³ 2"	Commercial 10,000 m ³ Ranking
Gravenhurst	\$ 46,301	High
Huntsville	\$ 46,301	High
Bracebridge	\$ 46,301	High
The Blue Mountains	\$ 46,352	High
Lincoln	\$ 46,820	High
Waterloo	\$ 46,868	High
New Tecumseth	\$ 47,000	High
Greater Sudbury	\$ 47,246	High
Newmarket	\$ 47,294	High
Wellington North	\$ 47,917	High
Vaughan	\$ 48,558	High
Welland	\$ 48,978	High
Woolwich	\$ 49,712	High
Wilmot	\$ 50,805	High
Cambridge	\$ 51,174	High
Aurora	\$ 51,400	High
South Bruce Peninsula	\$ 52,276	High
Whitchurch-Stouffville	\$ 53,099	High
Centre Wellington	\$ 54,514	High
North Dumfries	\$ 56,128	High
Wellesley	\$ 56,128	High
Georgina	\$ 57,086	High
Kitchener	\$ 57,447	High
Springwater	\$ 58,348	High
East Gwillimbury	\$ 59,239	High
Meaford	\$ 59,839	High
Central Elgin	\$ 62,827	High
Guelph-Eramosa	\$ 62,878	High
Port Hope	\$ 63,739	High
Parry Sound	\$ 64,093	High
Prince Edward County	\$ 65,879	High
Tay	\$ 67,300	High
King	\$ 68,964	High
Lambton Shores	\$ 69,780	High
Middlesex Centre	\$ 70,725	High
North Middlesex	\$ 74,013	High
North Grenville	\$ 108,936	High
Average	\$ 40,904	
Median	\$ 38,532	

Comparison of Water/Wastewater Costs - Industrial (sorted lowest to highest)

Volume Meter Size	Industrial 30,000 m ³ 3"	Industrial 30,000 m ³ Ranking	Industrial 100,000 m ³ 4"	Industrial 100,000 m ³ Ranking
Brant	\$ 116,164	Mid	N/A	Low
Elliot Lake	\$ 27,057	Low	N/A	Low
Espanola	\$ 37,776	Low	\$ 107,204	Low
Cornwall	\$ 38,879	Low	\$ 129,597	Low
Sarnia	\$ 56,943	Low	\$ 152,819	Low
Peterborough	\$ 55,199	Low	\$ 154,067	Low
Brockville	\$ 56,153	Low	\$ 156,516	Low
Grey Highlands	\$ 61,733	Low	\$ 173,889	Low
Collingwood	\$ 54,426	Low	\$ 174,100	Low
North Perth	\$ 58,736	Low	\$ 181,166	Low
Chatham-Kent	\$ 78,053	Low	\$ 190,751	Low
Kincardine	\$ 62,890	Low	\$ 194,817	Low
West Grey	\$ 64,476	Low	\$ 212,316	Low
Tillsonburg	\$ 74,265	Low	\$ 231,891	Low
Ingersoll	\$ 76,986	Low	\$ 235,354	Low
Thunder Bay	\$ 77,769	Low	\$ 238,878	Low
Hanover	\$ 73,652	Low	\$ 239,035	Low
London	\$ 79,642	Low	\$ 247,923	Low
Oshawa	\$ 84,209	Low	\$ 258,766	Low
Scugog	\$ 84,209	Low	\$ 258,766	Low
Ajax	\$ 84,209	Low	\$ 258,766	Low
Pickering	\$ 84,209	Low	\$ 258,766	Low
Brock	\$ 84,209	Low	\$ 258,766	Low
Clarington	\$ 84,209	Low	\$ 258,766	Low
Whitby	\$ 84,209	Low	\$ 258,766	Low
Mapleton	\$ 85,042	Low	\$ 261,502	Low
Haldimand	\$ 87,029	Low	\$ 273,690	Low
Niagara Falls	\$ 85,996	Low	\$ 275,742	Low
Belleville	\$ 88,186	Low	\$ 279,769	Low
Stratford	\$ 86,078	Low	\$ 285,680	Low
Strathroy-Caradoc	\$ 129,687	Mid	\$ 285,932	Low
North Bay	\$ 91,380	Low	\$ 287,199	Low
Oakville	\$ 90,853	Low	\$ 289,332	Low
Halton Hills	\$ 90,853	Low	\$ 289,332	Low
Burlington	\$ 90,853	Low	\$ 289,332	Low
Milton	\$ 90,853	Low	\$ 289,332	Low
Niagara-on-the-Lake	\$ 93,200	Low	\$ 296,042	Low

Comparison of Water/Wastewater Costs - Industrial (sorted lowest to highest) (cont'd)

Volume Meter Size	Industrial 30,000 m ³ 3"	Industrial 30,000 m ³ Ranking	Industrial 100,000 m ³ 4"	Industrial 100,000 m ³ Ranking
Essex	\$ 89,604	Low	\$ 297,504	Mid
Toronto	\$ 95,816	Mid	\$ 304,479	Mid
Kingston	\$ 95,429	Mid	\$ 308,892	Mid
Brampton	\$ 93,807	Mid	\$ 312,690	Mid
Caledon	\$ 93,807	Mid	\$ 312,690	Mid
Mississauga	\$ 93,807	Mid	\$ 312,690	Mid
Pelham	\$ 95,966	Mid	\$ 312,995	Mid
Lakeshore	\$ 97,706	Mid	\$ 324,506	Mid
Saugeen Shores	\$ 101,865	Mid	\$ 333,219	Mid
Sault Ste. Marie	\$ 103,931	Mid	\$ 335,195	Mid
Port Colborne	\$ 111,005	Mid	\$ 338,689	Mid
Quinte West	\$ 105,475	Mid	\$ 341,035	Mid
Windsor	\$ 111,662	Mid	\$ 344,083	Mid
Kenora	\$ 111,170	Mid	\$ 344,254	Mid
Thorold	\$ 105,997	Mid	\$ 352,117	Mid
West Lincoln	\$ 112,407	Mid	\$ 358,386	Mid
Southgate	\$ 112,731	Mid	\$ 358,604	Mid
St. Catharines	\$ 110,826	Mid	\$ 361,804	Mid
Minto	\$ 119,503	Mid	\$ 366,191	Mid
Amherstburg	\$ 111,547	Mid	\$ 368,237	Mid
Innisfil	\$ 112,467	Mid	\$ 369,367	Mid
Orillia	\$ 114,576	Mid	\$ 370,224	Mid
Hamilton	\$ 114,696	Mid	\$ 373,650	Mid
Aylmer	\$ 115,426	Mid	\$ 381,503	Mid
Fort Erie	\$ 120,697	Mid	\$ 383,948	Mid
Owen Sound	\$ 119,706	Mid	\$ 390,464	Mid
Guelph	\$ 119,573	Mid	\$ 392,653	Mid
St. Thomas	\$ 122,744	Mid	\$ 406,718	Mid
Norfolk	\$ 124,955	Mid	\$ 408,217	Mid
Ottawa	\$ 128,159	Mid	\$ 422,037	Mid
Barrie	\$ 130,261	Mid	\$ 422,800	Mid
Timmins	\$ 127,595	Mid	\$ 425,312	Mid
New Tecumseth	\$ 141,000	High	\$ 426,600	Mid
Brantford	\$ 130,755	Mid	\$ 435,295	Mid
Greater Sudbury	\$ 136,731	High	\$ 438,039	Mid
Dryden	\$ 136,480	Mid	\$ 438,284	Mid

Comparison of Water/Wastewater Costs - Industrial (sorted lowest to highest) (cont'd)

Volume Meter Size	Industrial 30,000 m ³ 3"	Industrial 30,000 m ³ Ranking	Industrial 100,000 m ³ 4"	Industrial 100,000 m ³ Ranking
Newmarket	\$ 137,934	High	\$ 448,856	High
Bracebridge	\$ 139,240	High	\$ 453,992	High
Gravenhurst	\$ 139,240	High	\$ 453,992	High
Huntsville	\$ 139,240	High	\$ 453,992	High
Lincoln	\$ 139,070	High	\$ 460,919	High
The Blue Mountains	\$ 140,677	High	\$ 461,035	High
Markham	\$ 138,489	High	\$ 461,630	High
Orangeville	\$ 127,528	Mid	\$ 464,766	High
Waterloo	\$ 139,868	High	\$ 464,848	High
Wellington North	\$ 140,717	High	\$ 465,517	High
Welland	\$ 147,919	High	\$ 483,350	High
Vaughan	\$ 145,674	High	\$ 485,580	High
Woolwich	\$ 146,112	High	\$ 488,060	High
Cambridge	\$ 152,161	High	\$ 501,271	High
Wilmot	\$ 151,758	High	\$ 504,491	High
South Bruce Peninsula	\$ 159,268	High	\$ 506,850	High
Aurora	\$ 154,200	High	\$ 514,000	High
Centre Wellington	\$ 160,234	High	\$ 529,727	High
Whitchurch-Stouffville	\$ 159,297	High	\$ 530,990	High
Wellesley	\$ 167,928	High	\$ 559,228	High
North Dumfries	\$ 167,928	High	\$ 559,228	High
Georgina	\$ 171,086	High	\$ 570,086	High
Kitchener	\$ 172,341	High	\$ 574,470	High
Springwater	\$ 174,548	High	\$ 581,248	High
Meaford	\$ 177,239	High	\$ 588,139	High
East Gwillimbury	\$ 177,839	High	\$ 592,939	High
Parry Sound	\$ 189,120	High	\$ 605,269	High
Central Elgin	\$ 185,831	High	\$ 615,577	High
Prince Edward County	\$ 191,902	High	\$ 624,381	High
Guelph-Eramosa	\$ 188,078	High	\$ 626,278	High
Port Hope	\$ 189,827	High	\$ 629,414	High
Tay	\$ 201,900	High	\$ 673,000	High
Lambton Shores	\$ 205,911	High	\$ 676,080	High
King	\$ 206,433	High	\$ 681,733	High
North Grenville	\$ 318,360	High	\$ 1,029,912	High
Average	\$ 118,195		\$ 384,234	
Median	\$ 112,599		\$ 363,998	

Water/Wastewater Costs as a Percentage of Household Income

Municipality	2022 Est. Avg. Household Income	2022 Residential Water/WW Costs 200 m3	2022 Residential Water/WW as a % of Household Income
Caledon	\$ 154,813	\$ 625	0.4%
Grimsby	\$ 124,998	\$ 610	0.5%
Oakville	\$ 187,683	\$ 952	0.5%
Mississauga	\$ 114,115	\$ 625	0.5%
Brampton	\$ 107,576	\$ 625	0.6%
Aurora	\$ 162,832	\$ 1,028	0.6%
Erin	\$ 152,724	\$ 966	0.6%
Halton Hills	\$ 144,776	\$ 952	0.7%
Vaughan	\$ 146,930	\$ 971	0.7%
Whitby	\$ 137,169	\$ 937	0.7%
Milton	\$ 137,141	\$ 952	0.7%
Whitchurch-Stouffville	\$ 150,990	\$ 1,062	0.7%
Ottawa	\$ 117,420	\$ 847	0.7%
Pickering	\$ 129,854	\$ 937	0.7%
Burlington	\$ 131,484	\$ 952	0.7%
The Blue Mountains	\$ 151,707	\$ 1,101	0.7%
Pelham	\$ 138,099	\$ 1,026	0.7%
Scugog	\$ 125,717	\$ 937	0.7%
Clarington	\$ 125,686	\$ 937	0.7%
Toronto	\$ 114,006	\$ 852	0.7%
Markham	\$ 122,743	\$ 923	0.8%
Ajax	\$ 123,650	\$ 937	0.8%
King	\$ 200,786	\$ 1,574	0.8%
Kincardine	\$ 135,005	\$ 1,077	0.8%
Hamilton	\$ 100,462	\$ 820	0.8%
New Tecumseth	\$ 113,997	\$ 940	0.8%
Tiny	\$ 112,388	\$ 932	0.8%
Waterloo	\$ 115,787	\$ 968	0.8%
Lakeshore	\$ 134,727	\$ 1,154	0.9%
Georgian Bluffs	\$ 108,180	\$ 938	0.9%
Lincoln	\$ 123,124	\$ 1,107	0.9%
Woolwich	\$ 139,415	\$ 1,276	0.9%
Guelph	\$ 107,149	\$ 981	0.9%
Brock	\$ 99,404	\$ 937	0.9%
Springwater	\$ 162,099	\$ 1,536	0.9%
Wilmot	\$ 128,309	\$ 1,223	1.0%
Oshawa	\$ 97,489	\$ 937	1.0%

Water/Wastewater Costs as a Percentage of Household Income (cont'd)

Municipality	2022 Est. Avg. Household Income	2022 Residential Water/WW Costs 200 m3	2022 Residential Water/WW as a % of Household Income
Saugeen Shores	\$ 136,456	\$ 1,317	1.0%
Niagara-on-the-Lake	\$ 126,186	\$ 1,219	1.0%
North Dumfries	\$ 138,251	\$ 1,346	1.0%
Wellesley	\$ 138,211	\$ 1,346	1.0%
Timmins	\$ 104,885	\$ 1,032	1.0%
Orangeville	\$ 108,734	\$ 1,071	1.0%
East Gwillimbury	\$ 144,815	\$ 1,446	1.0%
Newmarket	\$ 130,584	\$ 1,314	1.0%
Haldimand	\$ 103,889	\$ 1,064	1.0%
Stratford	\$ 90,197	\$ 923	1.0%
Sarnia	\$ 103,263	\$ 1,065	1.0%
London	\$ 92,922	\$ 967	1.0%
Collingwood	\$ 99,623	\$ 1,052	1.1%
Innisfil	\$ 117,524	\$ 1,246	1.1%
Sault Ste. Marie	\$ 90,180	\$ 957	1.1%
Brockville	\$ 74,565	\$ 796	1.1%
Guelph-Eramosa	\$ 142,964	\$ 1,530	1.1%
Hanover	\$ 78,780	\$ 860	1.1%
Tillsonburg	\$ 84,004	\$ 930	1.1%
West Lincoln	\$ 113,730	\$ 1,263	1.1%
Barrie	\$ 103,017	\$ 1,150	1.1%
Brantford	\$ 87,781	\$ 981	1.1%
North Perth	\$ 97,971	\$ 1,101	1.1%
Essex	\$ 97,377	\$ 1,098	1.1%
Cambridge	\$ 103,508	\$ 1,199	1.2%
Centre Wellington	\$ 115,287	\$ 1,352	1.2%
Georgina	\$ 104,098	\$ 1,226	1.2%
Middlesex Centre	\$ 150,201	\$ 1,775	1.2%
Kitchener	\$ 96,985	\$ 1,149	1.2%
Chatsworth	\$ 88,825	\$ 1,069	1.2%
Aylmer	\$ 78,921	\$ 956	1.2%
Ingersoll	\$ 97,554	\$ 1,183	1.2%
Niagara Falls	\$ 84,756	\$ 1,039	1.2%
St. Catharines	\$ 85,025	\$ 1,050	1.2%
Huntsville	\$ 104,436	\$ 1,290	1.2%
Brant	\$ 119,661	\$ 1,493	1.2%
Cornwall	\$ 67,071	\$ 839	1.3%
Kingston	\$ 97,736	\$ 1,229	1.3%
Amherstburg	\$ 114,308	\$ 1,438	1.3%

Water/Wastewater Costs as a Percentage of Household Income (cont'd)

Municipality	2022 Est. Avg. Household Income	2022 Residential Water/WW Costs 200 m3	2022 Residential Water/WW as a % of Household Income
Strathroy-Caradoc	\$ 95,924	\$ 1,208	1.3%
Orillia	\$ 81,455	\$ 1,036	1.3%
Elliot Lake	\$ 67,133	\$ 863	1.3%
Bracebridge	\$ 99,851	\$ 1,290	1.3%
Espanola	\$ 92,447	\$ 1,199	1.3%
North Bay	\$ 87,356	\$ 1,135	1.3%
Thorold	\$ 92,043	\$ 1,221	1.3%
St. Thomas	\$ 81,392	\$ 1,105	1.4%
Peterborough	\$ 84,137	\$ 1,150	1.4%
Greater Sudbury	\$ 105,587	\$ 1,470	1.4%
Gravenhurst	\$ 92,456	\$ 1,290	1.4%
Thunder Bay	\$ 93,040	\$ 1,315	1.4%
Grey Highlands	\$ 110,281	\$ 1,560	1.4%
Port Hope	\$ 96,822	\$ 1,390	1.4%
Wellington North	\$ 87,418	\$ 1,265	1.4%
Mapleton	\$ 112,063	\$ 1,624	1.4%
Chatham-Kent	\$ 81,651	\$ 1,216	1.5%
Tay	\$ 89,608	\$ 1,346	1.5%
Southgate	\$ 95,864	\$ 1,453	1.5%
Quinte West	\$ 90,649	\$ 1,394	1.5%
Belleville	\$ 83,357	\$ 1,356	1.6%
Dryden	\$ 96,959	\$ 1,591	1.6%
Windsor	\$ 78,125	\$ 1,334	1.7%
Central Elgin	\$ 119,160	\$ 2,036	1.7%
Norfolk	\$ 89,744	\$ 1,539	1.7%
Welland	\$ 79,678	\$ 1,383	1.7%
Fort Erie	\$ 86,980	\$ 1,556	1.8%
Kenora	\$ 101,554	\$ 1,817	1.8%
North Middlesex	\$ 98,772	\$ 1,791	1.8%
West Grey	\$ 84,357	\$ 1,538	1.8%
Owen Sound	\$ 75,704	\$ 1,408	1.9%
Lambton Shores	\$ 93,347	\$ 1,744	1.9%
Minto	\$ 90,383	\$ 1,695	1.9%
Port Colborne	\$ 86,315	\$ 1,644	1.9%
Prince Edward County	\$ 99,943	\$ 2,178	2.2%
Meaford	\$ 93,797	\$ 2,111	2.3%
South Bruce Peninsula	\$ 83,263	\$ 2,045	2.5%
North Grenville	\$ 114,159	\$ 2,844	2.5%
Parry Sound	\$ 72,582	\$ 1,978	2.7%
Average	\$ 110,000	\$ 1,223	1.2%
Median	\$ 103,889	\$ 1,150	1.1%

Water and Wastewater Financial Indicators

Ontario municipalities that are responsible for the provision of drinking water are required to meet the requirements set out in the Financial Plans Regulations O.Reg.453/07. Ontario Reg. 453/07 provides the following parameters with regards to s.30 (1) part b of the SDWA for new water systems:

- Financial plan must be approved by Council resolution (or governing body) indicating that the drinking water system is financially viable;
- Financial plan must include a statement that the financial impacts have been considered and apply for a minimum six year period (commencing when the system first serves the public);
- Financial plan must include detail regarding proposed or projected financial operations itemized by total revenues, total expenses, annual surplus/deficit and accumulated surplus/deficit (i.e. the components of a "Statement of Operations" as per PSAB) for each year in which the financial plans apply;
- Financial plans are to be made available to the public upon request and at no charge;
- If a website is maintained, financial plans are to be made available to the public through publication on the Internet at no charge; and
- Notice of the availability of the financial plans is to be given to the public.

The Ministry of the Environment released a guideline ("Towards Financially Sustainable Drinking-Water and Wastewater Systems") that provides possible approaches to achieving sustainability. The Province's Principles of Financially Sustainable Water and Wastewater Services are provided below:

- **Principle #1:** Ongoing public engagement and transparency can build support for, and confidence in, financial plans and the system(s) to which they relate.
- **Principle #2:** An integrated approach to planning among water, wastewater, and storm water systems is desirable given the inherent relationship among these services.
- **Principle #3:** Revenues collected for the provision of water and wastewater services should ultimately be used to meet the needs of those services.
- **Principle #4:** Life-cycle planning with mid-course corrections is preferable to planning over the short-term, or not planning at all.
- **Principle #5:** An asset management plan is a key input to the development of a financial plan.
- **Principle #6:** A sustainable level of revenue allows for reliable service that meets or exceeds environmental protection standards, while providing sufficient resources for future rehabilitation and replacement needs.

- **Principle #7:** Ensuring users pay for the services they are provided leads to equitable outcomes and can improve conservation. In general, metering and the use of rates can help ensure users pay for services received.
- **Principle #8:** Financial Plans are "living" documents that require continuous improvement. Comparing the accuracy of financial projections with actual results can lead to improved planning in the future.
- **Principle #9:** Financial plans benefit from the close collaboration of various groups, including engineers, accountants, auditors, utility staff, and municipal council.

Monitoring of the financial indicators guide planning and decision making will help ensure that:

- Assets are protected and maintained
- Rates are stable and predictable
- There is a fair sharing in the distribution of future and current ratepayers
- There are sustainable cash flows
- There is financial flexibility
- Financial vulnerability is minimized

Past financial performance should be assessed relative to the financial indicators. This will reveal any areas of a municipality's financial strategies that require particular focus in order to secure ongoing financial sustainability.

Asset Consumption Ratio

This ratio shows the value of the tangible capital assets that have been consumed. This ratio seeks to highlight the aged condition of the assets and the potential asset replacement needs. A higher ratio may indicate significant replacement needs. However, if assets are renewed and replaced in accordance with an asset management plan a high ratio should not be a cause for concern. The Ministry of Municipal Affairs and Housing considers a ratio of 25% or under to be relatively new; 26%-50% to be moderately new; 51%-75% to be moderately old and over 75% to be old.



Water Asset Consumption Ratio

Municipalities	2017	2018	2019	2020	2021
Windsor	43.3%	50.0%	56.7%	7.5%	7.1%
Burlington	15.9%	15.9%	15.9%	15.9%	15.9%
Whitchurch - Stouffville	13.9%	15.2%	14.8%	15.2%	16.7%
King	19.8%	21.1%	20.5%	21.6%	18.2%
Kitchener	19.5%	18.3%	18.6%	18.3%	18.5%
North Grenville	14.9%	15.3%	16.8%	18.5%	20.2%
Middlesex Centre	18.0%	19.4%	19.5%	20.9%	22.2%
Woolwich	20.6%	19.5%	21.0%	21.9%	22.6%
Cambridge	28.6%	26.1%	24.9%	24.8%	22.9%
St. Catharines	23.0%	22.5%	23.1%	22.9%	23.6%
Niagara-on-the-Lake	22.8%	22.4%	23.6%	24.6%	25.4%
Lincoln	28.6%	29.8%	31.1%	26.5%	26.1%
Georgina	23.9%	22.7%	23.8%	25.1%	26.2%
Ottawa	26.8%	27.0%	26.7%	26.7%	26.4%
Barrie	20.7%	22.7%	24.4%	25.7%	26.6%
Vaughan	25.6%	26.2%	26.6%	27.0%	27.4%
Central Elgin	23.9%	23.9%	24.4%	26.0%	27.8%
Lambton Shores	23.9%	25.0%	26.3%	27.2%	28.5%
Hanover			29.6%	31.3%	29.5%
Wilmot	25.1%	26.3%	27.4%	28.3%	29.7%
New Tecumseth		30.4%	32.0%	32.7%	29.9%
Grimsby	29.1%	27.4%	28.2%	28.6%	30.0%
St. Thomas	27.4%	28.3%	28.8%	29.7%	30.2%
Brant County	28.1%	30.4%	32.6%	30.7%	30.7%
Springwater	26.7%	27.5%	28.6%	29.4%	30.8%
Thorold	33.7%	34.5%	35.8%	30.8%	31.1%
Welland	34.1%	35.4%	32.6%	31.7%	31.3%
Kingston	27.5%	28.6%	29.5%	31.0%	31.6%
Centre Wellington	29.2%	29.8%	31.0%	31.7%	32.4%
Markham	30.3%	31.1%	31.7%	32.4%	32.7%
North Middlesex	32.2%	31.8%	32.8%	34.0%	32.8%
Essex	27.9%	29.3%	30.7%	31.8%	32.9%
Toronto	30.5%	31.2%	31.6%	31.9%	33.0%
Grey Highlands	51.0%	51.4%	47.8%	49.1%	33.2%
Fort Erie	30.8%	32.0%	33.2%	31.9%	33.3%
Belleville	31.5%	31.8%	33.0%	32.6%	33.4%
South Bruce Peninsula		30.4%	30.6%	32.6%	33.4%
Waterloo	34.3%	34.8%	33.7%	33.1%	33.4%
Aylmer	29.0%	29.1%	30.5%	30.3%	33.5%
The Blue Mountains			34.7%	35.3%	33.6%

Water Asset Consumption Ratio (cont'd)

Municipalities	2017	2018	2019	2020	2021
Hamilton	32.1%	33.0%	33.4%	34.1%	34.1%
Minto	29.5%	30.4%	31.7%	33.3%	34.3%
Tiny	38.5%	39.6%	33.1%	34.1%	34.9%
Brantford	33.3%	34.9%	34.7%	34.6%	35.4%
Aurora	31.2%	32.4%	34.7%	35.6%	35.8%
London	32.3%	32.9%	34.1%	34.8%	36.0%
Guelph-Eramosa	37.8%	38.7%	37.3%	34.8%	36.2%
Strathroy-Caradoc	32.9%	34.4%	35.8%	37.0%	36.4%
Newmarket	37.6%	37.4%	37.5%	36.2%	36.5%
Espanola	33.9%	33.7%	35.2%	37.0%	37.4%
Cornwall	37.2%	37.1%	37.9%	37.0%	37.4%
Prince Edward County	35.5%	36.2%	37.6%	38.8%	37.6%
Kenora	38.4%	39.1%	37.9%	37.7%	37.7%
Mapleton	28.6%	29.6%	31.0%	37.1%	37.7%
Parry Sound	33.2%	34.0%	35.9%	36.4%	38.4%
Wellington North	36.9%	36.9%	38.4%	38.3%	38.4%
Sault Ste. Marie	38.5%	39.1%	39.6%	39.1%	38.9%
Greater Sudbury	35.7%	36.9%	38.1%	39.1%	39.1%
Kincardine	40.8%	39.7%	40.9%	40.7%	39.3%
North Bay	33.2%	35.2%	35.9%	38.2%	39.4%
Pelham	39.6%	39.6%	40.7%	41.5%	40.5%
Orangeville	34.6%	36.0%	37.2%	39.3%	41.0%
Norfolk	38.2%	40.0%	41.9%	41.8%	41.3%
Sarnia	39.5%	40.4%	40.8%	41.3%	41.9%
Guelph	41.2%	40.1%	41.3%	42.5%	43.3%
Chatham-Kent	40.9%	42.6%	42.1%	43.6%	43.9%
Orillia	40.6%	41.2%	42.6%	43.3%	44.8%
Quinte West	43.1%	43.6%	44.0%	44.8%	45.5%
Owen Sound	51.0%	51.2%	49.4%	49.0%	48.0%
West Grey		45.5%	47.4%	47.0%	48.5%
East Gwillimbury	50.7%	51.4%	51.5%	49.2%	49.3%
Peterborough	46.1%	47.7%	48.3%	50.7%	51.8%
Brockville	49.6%	50.5%	51.0%	52.1%	53.4%
Dryden	53.4%	55.6%	56.0%	56.4%	56.5%
Meaford	58.7%	57.8%	58.2%	58.0%	56.9%
Thunder Bay	55.9%	56.7%	57.5%	57.8%	57.9%
Elliot Lake	84.3%	86.2%	88.2%	89.6%	85.3%
Average	33.8%	34.6%	35.1%	34.9%	35.0%
Median	32.6%	33.0%	33.4%	34.0%	33.5%

Water Asset Consumption Ratio (cont'd)

Municipalities	2017	2018	2019	2020	2021
Region York	18.2%	19.9%	20.3%	22.6%	24.1%
Region Peel	22.1%	23.0%	23.0%	23.7%	24.8%
Region Halton	24.1%	24.6%	25.0%	24.3%	25.6%
Region Durham	28.4%	28.4%	29.0%	29.7%	30.2%
Region Niagara	45.0%	45.5%	46.1%	45.4%	45.7%
District Muskoka	43.8%	46.1%	47.8%	49.1%	47.2%
Region Waterloo	50.7%	50.8%	49.5%	49.9%	48.9%
Average	33.2%	34.0%	34.4%	34.9%	35.2%
Median	28.4%	28.4%	29.0%	29.7%	30.2%

Wastewater Asset Consumption Ratio

Municipalities	2017	2018	2019	2020	2021
Tillsonburg	4.1%	4.1%	4.1%	4.1%	4.1%
King	6.0%	6.4%	7.6%	8.5%	6.8%
Whitchurch - Stouffville	13.1%	14.5%	15.3%	16.6%	17.8%
Woolwich	17.9%	18.4%	20.1%	20.8%	20.6%
Central Elgin	30.4%	30.4%	19.2%	20.0%	21.3%
Strathroy-Caradoc	18.8%	20.3%	21.2%	22.5%	22.9%
Quinte West	41.6%	24.8%	26.7%	27.9%	24.8%
Ottawa	27.2%	26.8%	26.6%	25.2%	25.0%
Hanover			28.1%	29.5%	25.4%
Middlesex Centre	22.8%	24.8%	26.1%	23.5%	25.5%
Kitchener	28.2%	27.9%	28.9%	27.0%	25.9%
Owen Sound	21.5%	22.6%	24.4%	25.8%	26.5%
Thorold	26.1%	26.2%	27.4%	25.9%	26.6%
Vaughan	23.9%	24.6%	25.1%	26.0%	26.9%
Georgina	24.7%	25.6%	26.9%	28.1%	27.5%
Wellington North	28.3%	29.3%	31.2%	31.8%	28.0%
North Middlesex	22.6%	24.2%	25.7%	27.4%	28.9%
Aurora	24.1%	25.6%	27.6%	28.7%	29.3%
Mapleton				27.9%	30.2%
Springwater	28.9%	28.5%	27.9%	28.9%	30.3%
The Blue Mountains			30.4%	31.4%	30.4%
Brockville	21.3%	23.5%	25.7%	28.0%	30.4%
Lincoln	27.8%	29.1%	30.5%	30.7%	30.5%
Guelph-Eramosa	23.7%	25.6%	26.5%	28.6%	30.7%
Lambton Shores	25.4%	25.9%	27.4%	29.3%	30.9%
Dryden	23.5%	24.0%	26.4%	28.9%	31.4%
Kingston	39.6%	41.7%	39.2%	41.1%	31.5%
Welland	31.1%	32.3%	30.7%	30.6%	31.8%
Niagara-on-the-Lake	27.4%	28.5%	29.3%	30.5%	31.8%
North Grenville	34.1%	33.5%	33.9%	32.6%	31.9%
Fort Erie	31.2%	32.0%	33.1%	31.2%	32.1%
Cambridge	36.2%	36.0%	33.5%	34.0%	32.3%
Waterloo	31.4%	32.2%	31.9%	32.3%	33.3%
Prince Edward County	25.3%	27.7%	29.7%	32.2%	33.4%
Wilmot	28.2%	29.7%	30.8%	32.3%	33.7%
Hamilton	34.3%	34.5%	33.1%	33.6%	33.9%
South Bruce Peninsula		31.6%	34.4%	33.4%	34.2%
Belleville	31.0%	32.0%	33.2%	33.6%	34.7%
Centre Wellington	29.6%	30.9%	32.9%	34.8%	34.9%
North Bay	33.6%	34.4%	34.4%	34.8%	35.1%

Wastewater Asset Consumption Ratio (cont'd)

Municipalities	2017	2018	2019	2020	2021
Grimsby	31.1%	32.2%	33.6%	34.8%	36.1%
Parry Sound	31.4%	32.9%	34.3%	34.7%	36.6%
Brant County	33.3%	33.4%	35.3%	35.8%	36.7%
Kenora	38.7%	38.0%	36.4%	36.5%	37.2%
Essex	33.5%	34.8%	36.0%	36.1%	37.2%
Orangeville	33.8%	35.2%	37.0%	35.7%	37.3%
St. Catharines	37.2%	37.2%	37.9%	37.1%	37.7%
Markham	33.5%	34.5%	35.7%	36.7%	37.8%
Newmarket	37.9%	38.4%	39.2%	37.5%	37.9%
New Tecumseth		30.4%	33.1%	36.0%	39.0%
Meaford	41.8%	40.4%	41.5%	38.1%	39.0%
Peterborough	35.0%	34.5%	36.7%	38.1%	39.3%
London	44.1%	43.6%	44.5%	38.6%	39.6%
East Gwillimbury	51.1%	50.9%	52.8%	40.9%	39.7%
Kincardine	45.6%	40.4%	40.4%	42.2%	40.1%
Espanola	38.9%	39.5%	40.8%	41.7%	41.6%
Norfolk	38.1%	40.7%	37.0%	39.5%	41.6%
Orillia	45.2%	46.2%	39.6%	40.3%	42.2%
Toronto	44.9%	42.7%	41.6%	41.5%	43.0%
Aylmer	41.0%	41.6%	43.4%	43.5%	43.4%
Cornwall	37.9%	38.6%	39.3%	45.1%	43.5%
Barrie	39.1%	39.8%	41.6%	42.9%	44.2%
Sault Ste. Marie	45.1%	46.2%	47.3%	46.3%	45.1%
Windsor	40.9%	42.7%	42.9%	43.9%	45.3%
Minto	41.2%	41.8%	43.7%	45.3%	46.8%
West Grey		46.8%	47.4%	45.4%	47.1%
Greater Sudbury	43.5%	44.3%	45.3%	46.7%	47.2%
Brantford	46.7%	47.2%	47.5%	48.9%	49.2%
Guelph	49.2%	49.5%	50.5%	50.7%	50.6%
Sarnia	47.5%	49.7%	50.1%	50.4%	51.5%
Pelham	51.0%	52.4%	52.8%	52.6%	51.5%
Chatham-Kent	52.5%	54.7%	55.5%	57.4%	58.0%
Grey Highlands	53.2%	55.3%	56.5%	58.2%	59.1%
St. Thomas	71.3%	65.0%	63.5%	63.1%	62.1%
Thunder Bay	55.2%	57.0%	58.9%	60.5%	62.4%
Elliot Lake	82.0%	83.5%	82.1%	76.0%	74.2%
Average	34.8%	35.2%	35.6%	35.8%	36.1%
Median	33.5%	33.5%	33.9%	34.7%	34.8%

Wastewater Asset Consumption Ratio (cont'd)

Municipalities	2017	2018	2019	2020	2021
Region York	18.4%	20.1%	21.8%	23.6%	25.5%
Region Halton	27.3%	28.6%	25.3%	26.9%	27.5%
Region Peel	29.1%	30.1%	31.3%	32.3%	32.0%
Region Durham	32.0%	33.2%	33.1%	33.8%	35.5%
Region Waterloo	44.7%	42.7%	39.1%	37.3%	36.7%
District Muskoka	44.0%	46.0%	48.4%	49.4%	49.8%
Region Niagara	49.4%	50.8%	52.2%	49.7%	50.5%
Average	35.0%	35.9%	35.9%	36.2%	36.8%
Median	32.0%	33.2%	33.1%	33.8%	35.5%

Water Reserves as a % of Own Source Revenues and Reserves as a % of Closing Amortization

Municipalities	2021 Water Reserves as % Total Water Own Source Revenues	2021 Water Reserves as % Closing Amortization Water
Elliot Lake	0.0%	0.0%
Sault Ste. Marie	0.0%	0.0%
Welland	0.0%	0.0%
Essex	0.0%	0.0%
St. Catharines	0.0%	0.0%
Dryden	14.0%	3.1%
West Grey	17.3%	3.2%
Central Elgin	11.5%	4.1%
Chatham-Kent	18.1%	4.2%
Peterborough	64.4%	8.2%
Hamilton	30.9%	8.4%
Meaford	75.6%	9.9%
Thunder Bay	56.4%	10.4%
North Bay	55.7%	11.1%
Owen Sound	58.5%	11.5%
Greater Sudbury	52.9%	13.0%
Cornwall	58.1%	14.4%
Ottawa	72.0%	14.4%
Kenora	46.4%	14.8%
Pelham	40.0%	15.2%
Quinte West	96.0%	16.3%
Guelph-Eramosa	72.7%	17.7%
Barrie	71.9%	18.1%
Lincoln	63.5%	19.2%
Georgina	159.9%	24.3%
Waterloo	46.3%	29.0%
Sarnia	116.4%	29.0%
Norfolk	151.4%	30.1%
Minto	152.2%	30.9%
Grimsby	80.5%	30.9%

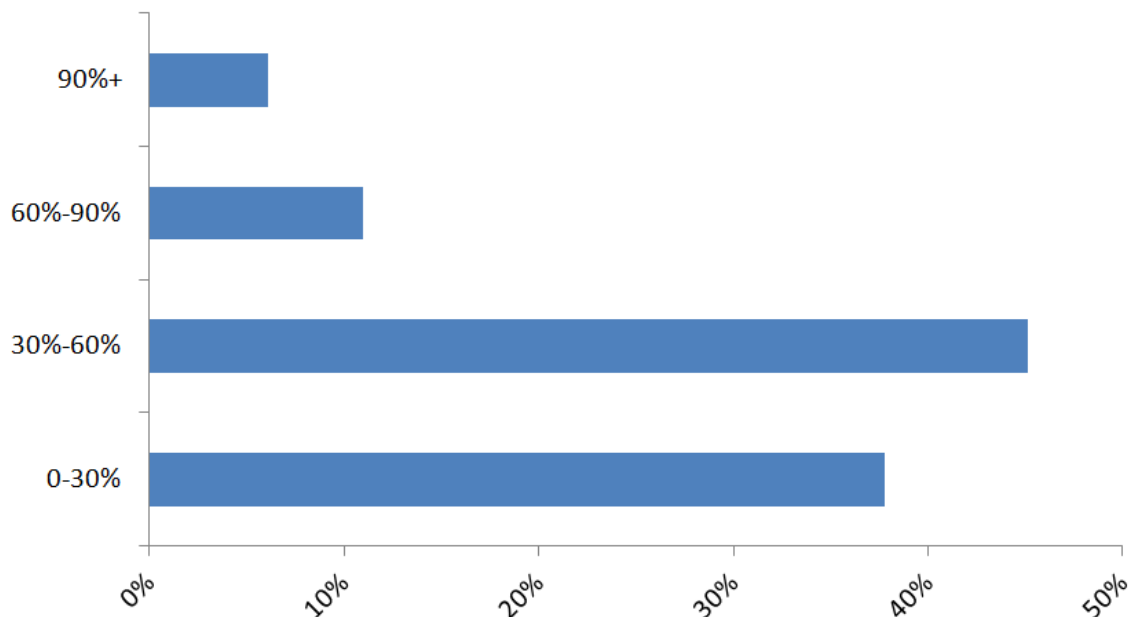
Municipalities	2021 Water Reserves as % Total Water Own Source Revenues	2021 Water Reserves as % Closing Amortization Water
Fort Erie	70.0%	31.1%
Niagara-on-the-Lake	89.5%	32.9%
Aurora	91.3%	33.0%
Aylmer	66.9%	34.4%
Grey Highlands	143.6%	34.7%
London	144.4%	35.0%
Orillia	159.3%	35.2%
Prince Edward County	181.4%	36.4%
St. Thomas	150.5%	37.9%
Lambton Shores	254.0%	39.0%
Wilmot	102.8%	39.5%
Guelph	169.5%	39.9%
Kingston	178.8%	40.9%
King	35.7%	41.0%
Espanola	252.8%	42.3%
Tiny		42.8%
Markham	138.5%	42.9%
New Tecumseth	130.4%	43.6%
Kitchener	25.3%	43.7%
Middlesex Centre	155.4%	44.3%
Cambridge	39.6%	44.8%
Brant County	139.7%	48.3%
Centre Wellington	170.8%	49.2%
The Blue Mountains	253.8%	50.3%
Wellington North	209.5%	52.1%
Parry Sound	273.5%	52.6%
South Bruce Peninsula	210.8%	52.9%
Brockville	144.0%	54.2%
East Gwillimbury	179.2%	58.7%
Brantford	226.8%	58.8%

Water Reserves as a % of Own Source Revenues and Reserves as a % of Closing Amortization

Municipalities	2021 Water Reserves as % Total Water Own Source Revenues	2021 Water Reserves as % Closing Amortization Water
Belleville	215.7%	58.9%
Strathroy-Caradoc	290.2%	60.5%
Vaughan	108.7%	62.9%
Orangeville	223.4%	69.9%
North Middlesex	87.9%	71.7%
Toronto	221.4%	73.7%
Kincardine	418.9%	79.5%
Newmarket	148.3%	80.5%
Whitchurch - Stouffville	70.9%	84.2%
Springwater	297.0%	87.7%
Woolwich	205.7%	91.3%
Thorold	189.7%	91.9%
Hanover	261.3%	94.1%
Mapleton	516.3%	277.1%
North Grenville		308.7%
Average	127.8%	43.7%
Median	108.7%	36.4%

Municipalities	2021 Water Reserves as % Total Water Own Source Revenues	2021 Water Reserves as % Closing Amortization Water
District Muskoka	95.2%	11.1%
Region Halton	111.9%	19.8%
Region Waterloo	134.5%	25.1%
Region Peel	166.3%	28.6%
Region Niagara	166.5%	32.0%
Region Durham	142.3%	34.9%
Region York	146.8%	53.3%
Average	137.6%	29.3%
Median	142.3%	28.6%

Summary - Water Reserves as a % of Closing Amortization - Total Survey



WW Reserves as a % of Own Source Revenues & WW Reserves as a % of Closing Amortization

Municipalities	2021 WW Reserves as % Total WW Own Source Revenues	2021 WW Reserves as % Closing Amortization Wastewater
Markham	0.0%	0.0%
Prince Edward County	0.0%	0.0%
Sault Ste. Marie	0.0%	0.0%
Essex	0.0%	0.0%
Central Elgin	0.0%	0.0%
North Grenville	0.0%	0.0%
West Grey	3.5%	0.4%
Espanola	5.4%	1.0%
St. Catharines	2.1%	1.2%
Toronto	10.4%	2.6%
Dryden	16.5%	2.8%
Owen Sound	16.4%	4.5%
Springwater	12.6%	4.8%
St. Thomas	58.9%	4.9%
Ottawa	25.9%	5.0%
Chatham-Kent	34.6%	5.4%
Cornwall	39.3%	5.6%
King	4.6%	6.0%
Greater Sudbury	42.8%	6.4%
Kenora	21.7%	6.8%
Windsor	22.2%	6.9%
Thunder Bay	68.0%	9.6%
Georgina	275.1%	10.6%
Lambton Shores	66.2%	14.1%
New Tecumseth	124.0%	14.4%
Aurora	22.3%	14.4%
North Bay	53.2%	14.6%
Hamilton	69.1%	15.1%
North Middlesex	73.2%	15.9%
Wellington North	82.2%	16.5%
Sarnia	71.9%	17.0%

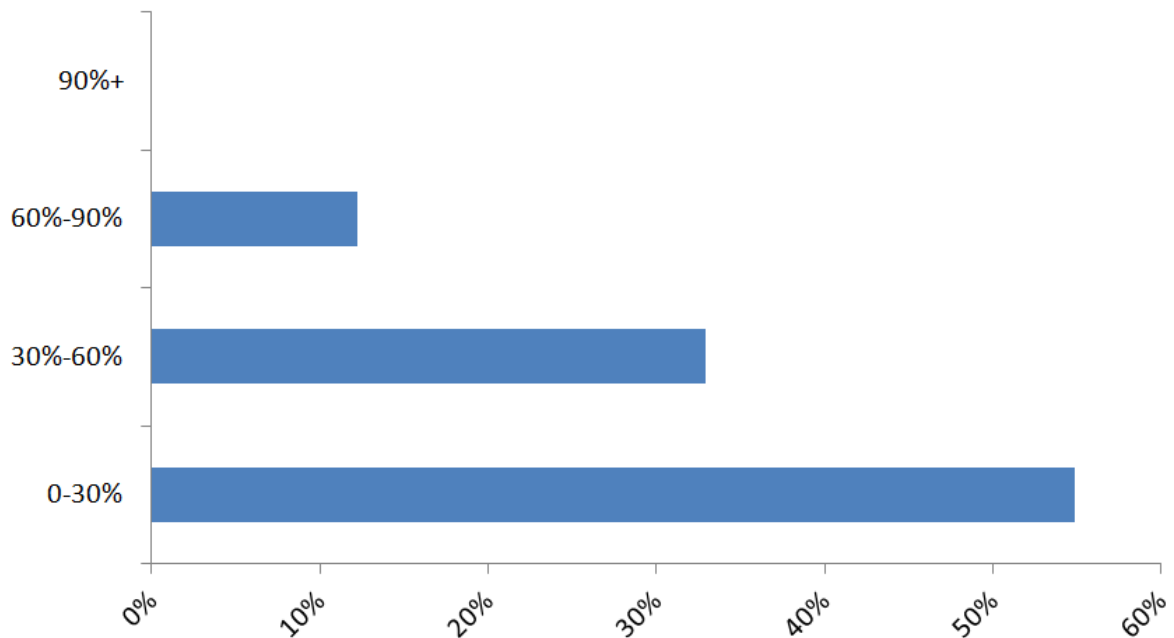
Municipalities	2021 WW Reserves as % Total WW Own Source Revenues	2021 WW Reserves as % Closing Amortization Wastewater
Aylmer	116.5%	17.4%
Brockville	58.3%	18.2%
Wilmot	42.7%	19.8%
Belleville	116.2%	20.1%
Quinte West	59.8%	22.1%
Fort Erie	43.5%	25.8%
Niagara-on-the-Lake	72.0%	26.8%
Waterloo	53.9%	27.8%
Barrie	189.1%	28.6%
Kingston	126.1%	29.5%
Kitchener	33.3%	30.6%
Norfolk	119.6%	31.2%
Welland	31.2%	31.9%
Minto	205.6%	32.0%
Pelham	84.1%	32.2%
Parry Sound	151.3%	32.4%
Woolwich	79.9%	33.8%
Middlesex Centre	157.5%	34.0%
London	230.3%	34.4%
Grey Highlands	192.9%	36.0%
South Bruce Peninsula	213.8%	36.3%
Orillia	148.8%	36.5%
Meaford	117.3%	36.7%
Guelph-Eramosa	164.5%	37.7%
Elliot Lake	229.1%	37.9%
Centre Wellington	169.3%	39.9%
Hanover	117.7%	41.0%
Cambridge	66.0%	41.9%
Orangeville	122.3%	44.2%
Vaughan	67.7%	48.5%
Mapleton	192.1%	49.6%

WW Reserves as a % of Own Source Revenues & WW Reserves as a % of Closing Amortization

Municipalities	2021 WW Reserves as % Total WW Own Source Revenues	2021 WW Reserves as % Closing Amortization Wastewater
Brantford	313.5%	53.1%
Thorold	104.7%	54.1%
Brant County	189.9%	55.6%
Grimsby		60.0%
Guelph	289.3%	60.6%
The Blue Mountains	529.2%	63.4%
East Gwillimbury	130.5%	64.5%
Whitchurch - Stouffville	47.5%	64.7%
Kincardine	476.4%	67.8%
Lincoln	479.1%	67.9%
Peterborough	173.1%	68.9%
Newmarket	148.3%	71.1%
Strathroy-Caradoc	210.7%	85.2%
Average	109.3%	27.4%
Median	71.9%	26.8%

Municipalities	2021 WW Reserves as % Total WW Own Source Revenues	2021 WW Reserves as % Closing Amortization Wastewater
Region Niagara	27.2%	5.1%
Region Waterloo	69.4%	17.2%
District Muskoka	213.9%	22.4%
Region Peel	222.9%	29.9%
Region Halton	179.4%	32.0%
Region Durham	176.1%	37.6%
Region York	240.2%	79.0%
Average	161.3%	31.9%
Median	179.4%	29.9%

Summary - Wastewater Reserves as a % of Closing Amortization - Total Survey



Water Reserves Per Capita

Municipality	Water Reserves Per Capita
Elliot Lake	\$ -
Sault Ste. Marie	\$ -
Welland	\$ -
Essex	\$ -
St. Catharines	\$ -
West Grey	\$ 14
Central Elgin	\$ 29
Dryden	\$ 41
Kitchener	\$ 47
Chatham-Kent	\$ 50
Hamilton	\$ 59
King	\$ 67
Pelham	\$ 70
Guelph-Eramosa	\$ 75
Lincoln	\$ 80
Waterloo	\$ 80
Cambridge	\$ 100
Cornwall	\$ 102
Georgina	\$ 106
Whitchurch - Stouffville	\$ 112
Ottawa	\$ 115
North Bay	\$ 126
Peterborough	\$ 128
Greater Sudbury	\$ 129
Grey Highlands	\$ 130
Wilmot	\$ 139
Barrie	\$ 141
Owen Sound	\$ 146
Aurora	\$ 161
Kenora	\$ 162

Municipality	Water Reserves Per Capita
Thunder Bay	\$ 162
Quinte West	\$ 166
Woolwich	\$ 169
Fort Erie	\$ 175
Meaford	\$ 184
New Tecumseth	\$ 202
Grimsby	\$ 210
Tiny	\$ 210
Norfolk	\$ 216
Vaughan	\$ 232
Markham	\$ 244
Brockville	\$ 260
Sarnia	\$ 278
Middlesex Centre	\$ 280
Centre Wellington	\$ 286
Niagara-on-the-Lake	\$ 290
Brant County	\$ 290
London	\$ 291
Aylmer	\$ 293
Newmarket	\$ 312
Minto	\$ 320
Guelph	\$ 341
Thorold	\$ 346
Prince Edward County	\$ 363
Mapleton	\$ 366
East Gwillimbury	\$ 375
Wellington North	\$ 381
Toronto	\$ 381
Springwater	\$ 392
St. Thomas	\$ 400

Municipality	Water Reserves Per Capita
Orillia	\$ 404
Kingston	\$ 417
South Bruce Peninsula	\$ 488
Orangeville	\$ 504
Brantford	\$ 546
North Middlesex	\$ 549
Hanover	\$ 589
Belleville	\$ 598
Strathroy-Caradoc	\$ 635
Espanola	\$ 704
Kincardine	\$ 987
Parry Sound	\$ 1,003
Lambton Shores	\$ 1,093
The Blue Mountains	\$ 1,100
Average	\$ 276
Median	\$ 210

Municipality	Water Reserves Per Capita
Region Waterloo	\$ 133
Region Niagara	\$ 148
District Muskoka	\$ 180
Region York	\$ 180
Region Halton	\$ 193
Region Durham	\$ 240
Region Peel	\$ 314
Average	\$ 198
Median	\$ 180

Wastewater Reserves Per Capita

Municipality	WW Reserves Per Capita
Markham	\$ -
County	\$ -
Sault Ste. Marie	\$ -
Essex	\$ -
Central Elgin	\$ -
North Grenville	\$ -
West Grey	\$ 1
St. Catharines	\$ 4
King	\$ 9
Springwater	\$ 10
Espanola	\$ 13
Toronto	\$ 26
Ottawa	\$ 37
Owen Sound	\$ 45
Dryden	\$ 47
Aurora	\$ 49
Woolwich	\$ 54
Wilmot	\$ 60
Georgina	\$ 61
Windsor	\$ 68
Chatham-Kent	\$ 72
Kenora	\$ 73
Kitchener	\$ 79
Stouffville	\$ 82
Cornwall	\$ 84
Welland	\$ 85
Greater Sudbury	\$ 106
North Bay	\$ 107
Pelham	\$ 111
Waterloo	\$ 111

Municipality	WW Reserves Per Capita
Lambton Shores	\$ 115
Quinte West	\$ 116
Mapleton	\$ 119
St. Thomas	\$ 128
North Middlesex	\$ 128
Brockville	\$ 135
Fort Erie	\$ 142
Hamilton	\$ 143
Cambridge	\$ 153
Thunder Bay	\$ 154
Grey Highlands	\$ 169
New Tecumseth	\$ 173
Wellington North	\$ 175
Niagara-on-the-Lake	\$ 178
East Gwillimbury	\$ 180
Guelph-Eramosa	\$ 183
Sarnia	\$ 184
Aylmer	\$ 185
Vaughan	\$ 187
Meaford	\$ 189
Lincoln	\$ 201
Brant County	\$ 205
Belleville	\$ 223
Norfolk	\$ 230
Middlesex Centre	\$ 241
Thorold	\$ 243
Orangeville	\$ 248
Peninsula	\$ 249
Hanover	\$ 296
Centre Wellington	\$ 304

Municipality	WW Reserves Per Capita
London	\$ 323
Kingston	\$ 341
Newmarket	\$ 361
Peterborough	\$ 396
Orillia	\$ 404
Strathroy-Caradoc	\$ 451
Barrie	\$ 464
Minto	\$ 469
Grimsby	\$ 482
Elliot Lake	\$ 486
Brantford	\$ 562
Guelph	\$ 676
Parry Sound	\$ 762
Kincardine	\$ 879
The Blue Mountains	\$ 1,747
Average	\$ 210
Median	\$ 143
Municipality	WW Reserves Per Capita
Region Niagara	\$ 44
Region Waterloo	\$ 83
Region Peel	\$ 277
Region Halton	\$ 331
Region Durham	\$ 340
Region York	\$ 444
District Muskoka	\$ 499
Average	\$ 288
Median	\$ 331

Water Debt Interest Cover Ratio

This ratio indicates the extent to which rate revenues are committed to interest expenses and is calculated as Debt Interest as a percentage of water revenues. It is important to monitor this trend to help ensure that debt interest does not overly reduce flexibility.

Municipalities	2017	2018	2019	2020	2021
Elliot Lake	0.0%	0.0%	0.0%	0.0%	0.0%
Guelph-Eramosa	0.0%	0.0%	0.0%	0.0%	0.0%
Kitchener	0.0%	0.0%	0.0%	0.0%	0.0%
Mapleton	0.0%	0.0%	0.0%	0.0%	0.0%
Markham	0.0%	0.0%	0.0%	0.0%	0.0%
Orangeville	0.0%	0.0%	0.0%	0.0%	0.0%
Sarnia	0.3%	0.0%	0.0%	0.0%	0.0%
Thorold	0.0%	0.0%	0.0%	0.0%	0.0%
Toronto	0.0%	0.0%	0.0%	0.0%	0.0%
Vaughan	0.0%	0.0%	0.0%	0.0%	0.0%
Whitchurch - Stouffville	0.0%	0.0%	0.0%	0.0%	0.0%
Wilmot	0.0%	0.0%	0.0%	0.0%	0.0%
Aurora		0.0%	0.0%	0.0%	0.0%
Hanover			0.0%	0.0%	0.0%
Waterloo	0.0%	0.0%	0.0%	0.0%	0.0%
Guelph	0.3%	0.2%	0.1%	0.0%	0.0%
Springwater	0.8%	0.0%	0.0%	0.0%	0.0%
Aylmer	0.0%	0.0%	0.0%	0.0%	0.0%
Tiny	0.0%	0.0%	0.0%	0.0%	0.0%
Grimsby	0.0%	0.0%	0.0%	0.0%	0.0%
Wellington North	0.4%	0.2%	0.3%	0.1%	0.0%
East Gwillimbury	0.0%	0.0%	0.0%	0.0%	0.0%
Cornwall	0.0%	0.0%	0.0%	0.0%	0.0%
Lincoln	0.0%	0.0%	0.0%	0.0%	0.0%
South Bruce Peninsula		0.8%	0.9%	0.0%	0.0%
Dryden	0.0%	0.0%	0.0%	0.0%	0.0%
Orillia	0.0%	0.0%	0.0%	0.0%	0.0%
Essex	0.0%	0.0%	0.0%	0.0%	0.0%
Newmarket	1.8%	1.6%	0.5%	0.1%	0.1%
Niagara-on-the-Lake	0.8%	0.5%	0.3%	0.2%	0.1%

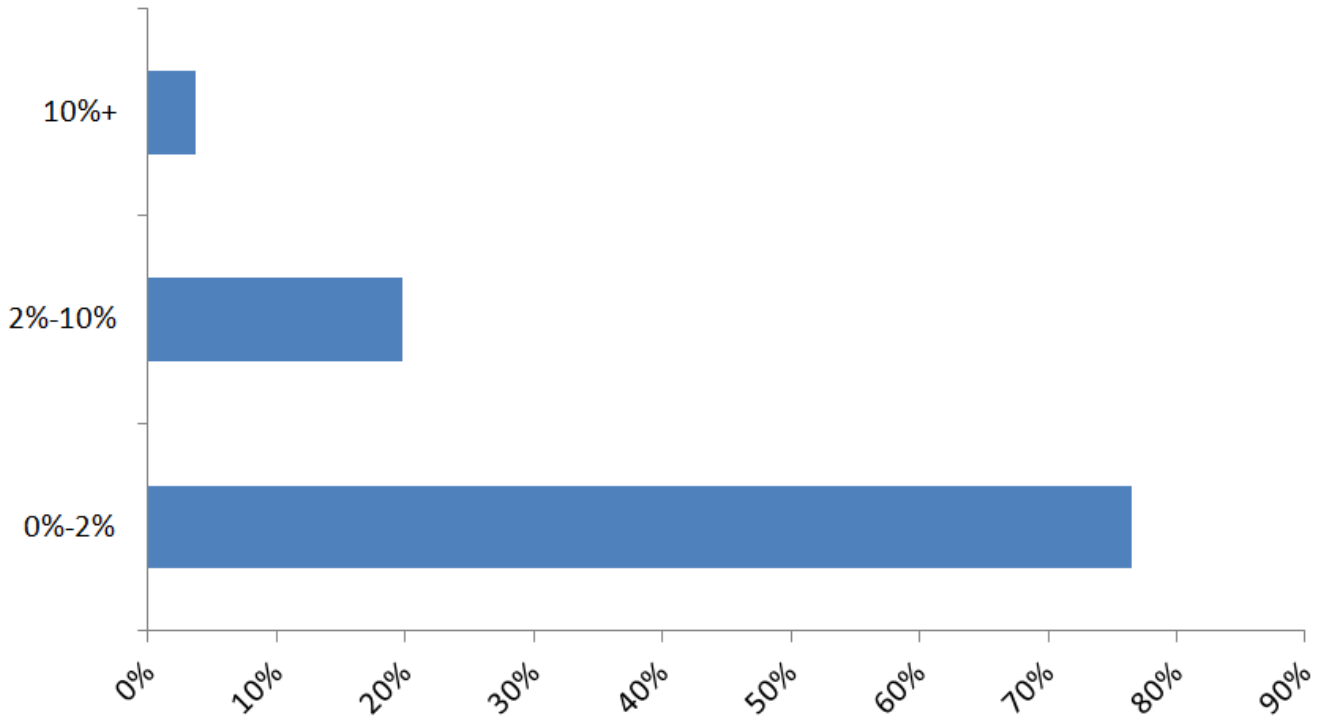
Water Debt Interest Cover Ratio (cont'd)

Municipalities	2017	2018	2019	2020	2021
Kenora	0.0%	0.0%	0.0%	0.0%	0.1%
North Middlesex	0.0%	0.0%	0.0%	0.0%	0.1%
Strathroy-Caradoc	0.4%	0.3%	0.2%	0.2%	0.1%
Woolwich	0.4%	0.3%	0.3%	0.2%	0.2%
St. Catharines	0.7%	0.3%	0.3%	0.2%	0.2%
Fort Erie	0.4%	0.3%	0.3%	0.2%	0.2%
Brockville	0.7%	0.5%	0.4%	0.3%	0.2%
Greater Sudbury	0.5%	0.4%	0.3%	0.3%	0.2%
London	0.6%	0.5%	0.4%	0.3%	0.3%
Pelham	1.5%	1.2%	1.0%	0.7%	0.4%
Kincardine	0.0%	0.0%	0.0%	0.0%	0.4%
Cambridge	0.9%	0.5%	0.4%	0.6%	0.5%
Sault Ste. Marie	1.2%	1.0%	0.9%	0.7%	0.6%
St. Thomas	1.0%	0.8%	0.9%	0.7%	0.6%
King	0.0%	0.0%	0.0%	0.0%	0.7%
Owen Sound	0.8%	0.6%	0.5%	0.4%	0.7%
Lambton Shores	3.3%	2.5%	2.0%	1.5%	0.9%
The Blue Mountains			1.2%	1.1%	1.0%
West Grey		2.4%	2.4%	1.7%	1.0%
Norfolk					1.0%
Welland	0.5%	0.8%	0.0%	1.2%	1.2%
Hamilton	1.8%	1.6%	1.6%	1.4%	1.4%
Minto	3.3%	2.5%	0.6%	2.5%	1.5%
Centre Wellington	3.7%	3.0%	2.5%	2.0%	1.6%
North Bay	2.6%	2.1%	1.7%	1.9%	1.6%
Grey Highlands	2.2%	2.8%	2.4%	2.0%	1.6%
Chatham-Kent	2.8%	2.6%	2.4%	2.0%	1.7%
Parry Sound	5.1%	4.0%	3.3%	2.3%	1.8%
Meaford	6.2%	4.4%	2.8%	2.3%	1.8%
Peterborough	2.7%	2.4%	2.1%	1.5%	2.0%

Water Debt Interest Cover Ratio (cont'd)

Municipalities	2017	2018	2019	2020	2021
New Tecumseth		2.2%	2.0%	1.7%	2.0%
Belleville	4.4%	3.6%	3.2%	2.7%	2.4%
Middlesex Centre	4.4%	3.9%	3.5%	2.9%	2.5%
Brantford	4.6%	4.1%	3.8%	3.4%	3.1%
Brant County	5.1%	6.1%	5.5%	4.7%	4.1%
Espanola	6.7%	6.7%	6.0%	6.0%	5.8%
Kingston	3.1%	7.4%	6.9%	6.5%	5.9%
Ottawa	6.4%	6.2%	6.1%	6.2%	5.9%
Thunder Bay	8.5%	8.0%	7.7%	7.2%	6.5%
Prince Edward County	9.1%	7.8%	9.1%	7.8%	6.7%
Quinte West	7.4%	8.3%	7.6%	7.2%	6.9%
Central Elgin	17.1%	18.6%	12.6%	23.7%	8.6%
Georgina	6.4%	5.7%	7.8%	9.0%	9.2%
Barrie	24.9%	22.9%	22.2%	20.7%	19.4%
Average	2.3%	2.2%	1.9%	1.9%	1.6%
Median	0.6%	0.5%	0.3%	0.2%	0.2%
Municipalities	2017	2018	2019	2020	2021
Region Niagara	0.0%	0.0%	0.0%	0.0%	0.0%
Region Waterloo	0.4%	0.2%	0.1%	0.0%	0.0%
Region Durham	0.1%	0.1%	0.1%	0.0%	0.0%
Region Halton	3.8%	3.2%	2.8%	2.4%	2.1%
District Muskoka	10.3%	9.7%	8.8%	5.8%	5.0%
Region Peel	15.3%	13.8%	13.9%	13.5%	13.5%
Region York	36.6%	31.9%	27.3%	24.2%	19.9%
Average	9.5%	8.4%	7.6%	6.6%	5.8%
Median	3.8%	3.2%	2.8%	2.4%	2.1%

Summary - Water Debt Interest Cover Ratio - Total Survey



Wastewater Debt Interest Cover Ratio

Municipalities	2017	2018	2019	2020	2021
Brantford	0.0%	0.0%	0.0%	0.0%	0.0%
Elliot Lake	0.0%	0.0%	0.0%	0.0%	0.0%
Kitchener	0.0%	0.0%	0.0%	0.0%	0.0%
Markham	0.0%	0.0%	0.0%	0.0%	0.0%
Wilmot	0.0%	0.0%	0.0%	0.0%	0.0%
Orangeville	3.3%	0.0%	0.0%	0.0%	0.0%
Pelham	0.0%	0.0%	0.0%	0.0%	0.0%
Sault Ste. Marie	0.0%	0.0%	0.0%	0.0%	0.0%
Thorold	0.0%	0.0%	0.0%	0.0%	0.0%
Toronto	0.0%	0.0%	0.0%	0.0%	0.0%
Vaughan	0.0%	0.0%	0.0%	0.0%	0.0%
Whitchurch - Stouffville	0.0%	0.0%	0.0%	0.0%	0.0%
Aurora	0.0%	0.0%	0.0%	0.0%	0.0%
Hanover			0.0%	0.0%	0.0%
The Blue Mountains			0.0%	0.0%	0.0%
Guelph	0.3%	0.2%	0.1%	0.0%	0.0%
Springwater	0.0%	0.0%	0.0%	0.0%	0.0%
Grimsby	0.0%	0.0%	0.0%	0.0%	0.0%
Sarnia	1.6%	1.1%	0.8%	0.1%	0.0%
Woolwich	0.5%	0.4%	0.4%	0.3%	0.0%
East Gwillimbury			0.0%	0.0%	0.0%
Lincoln	0.0%	0.0%	0.0%	0.0%	0.0%
St. Thomas	0.0%	0.0%	0.0%	0.0%	0.0%
Orillia	0.0%	0.0%	0.0%	0.0%	0.0%
Newmarket	1.5%	1.4%	0.5%	0.1%	0.0%
Kenora	0.0%	0.0%	0.0%	0.0%	0.1%
Aylmer	0.9%	0.7%	0.5%	0.3%	0.1%
Niagara-on-the-Lake	0.3%	0.3%	0.2%	0.2%	0.2%
Waterloo	0.7%	0.5%	0.5%	0.4%	0.3%
Cambridge	0.0%	0.0%	0.0%	0.3%	0.3%

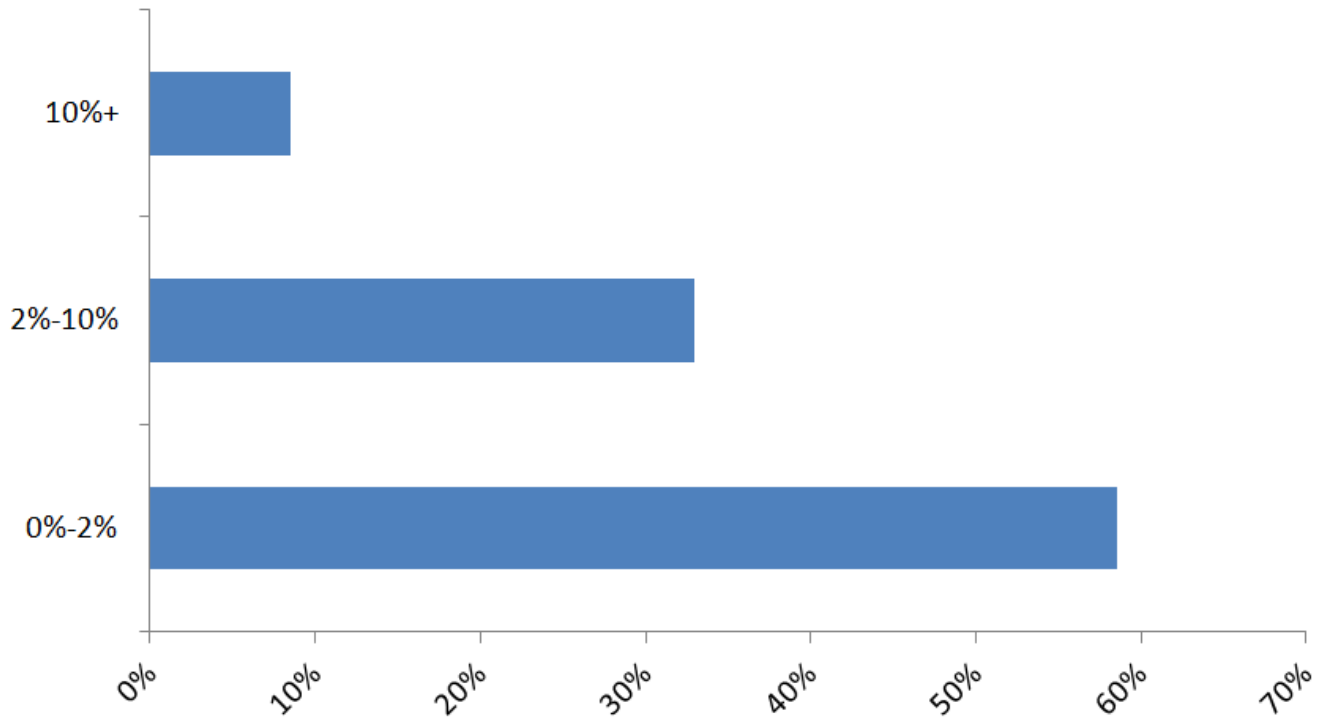
Wastewater Debt Interest Cover Ratio (cont'd)

Municipalities	2017	2018	2019	2020	2021
Kincardine	0.0%	0.0%	0.0%	0.0%	0.4%
St. Catharines	0.9%	0.3%	0.5%	0.4%	0.4%
Welland	0.5%	0.5%	1.8%	0.5%	0.4%
Lambton Shores	3.0%	1.6%	1.2%	0.8%	0.5%
West Grey		1.9%	1.5%	1.1%	0.6%
Windsor	1.2%	1.0%	1.0%	0.6%	0.7%
Fort Erie	1.1%	1.0%	0.8%	0.7%	0.7%
South Bruce Peninsula	0.0%	2.9%	2.1%	1.8%	0.7%
Grey Highlands	2.4%	2.0%	1.6%	1.3%	0.9%
Strathroy-Caradoc	2.5%	2.1%	1.9%	1.3%	1.0%
Meaford	1.6%	1.3%	1.2%	1.1%	1.1%
North Bay	1.8%	1.4%	1.2%	1.7%	1.3%
Hamilton	1.8%	1.6%	1.7%	1.5%	1.3%
King	13.4%	4.1%	3.6%	2.5%	1.4%
Belleville	2.7%	2.4%	2.1%	2.0%	1.8%
Peterborough	2.9%	2.7%	2.4%	2.1%	1.9%
London	2.7%	2.4%	2.4%	2.2%	2.2%
North Middlesex	5.2%	4.3%	4.0%	4.8%	2.4%
Chatham-Kent	5.0%	4.1%	3.9%	3.3%	2.9%
Minto	5.7%	5.4%	4.9%	3.5%	2.9%
Cornwall	5.4%	5.2%	4.6%	4.1%	3.1%
Thunder Bay	4.7%	4.2%	4.0%	3.5%	3.1%
Brockville	4.5%	4.2%	3.8%	3.4%	3.2%
Greater Sudbury	5.3%	4.7%	4.3%	3.9%	3.6%
Guelph-Eramosa	5.6%	5.0%	4.6%	3.8%	3.7%
North Grenville	0.0%	0.0%	0.0%	0.0%	3.9%
Essex	4.4%	6.6%	5.7%	4.6%	4.2%
Brant County	6.5%	6.4%	5.8%	5.2%	4.6%
Wellington North	5.6%	4.9%	4.0%	2.7%	4.7%
Mapleton	9.6%	8.4%	7.7%	6.5%	5.6%

Wastewater Debt Interest Cover Ratio (cont'd)

Municipalities	2017	2018	2019	2020	2021
Centre Wellington	9.2%	8.0%	7.3%	6.4%	6.0%
Norfolk	2.4%	4.0%	3.7%	4.8%	6.2%
Kingston	9.0%	8.6%	7.8%	7.2%	6.3%
Parry Sound	8.8%	8.4%	7.4%	6.5%	6.4%
Espanola	8.6%	7.8%	6.9%	7.2%	7.0%
Middlesex Centre	13.1%	11.5%	10.6%	9.4%	8.2%
Barrie	12.6%	11.5%	10.5%	9.2%	8.3%
Owen Sound	8.5%	9.4%	10.8%	9.9%	9.3%
Prince Edward County	13.5%	12.5%	12.1%	10.9%	9.7%
Ottawa	7.3%	8.3%	8.5%	7.7%	10.3%
Dryden	15.9%	13.4%	12.2%	11.5%	10.7%
Quinte West	13.1%	15.0%	13.6%	13.3%	15.2%
Georgina	16.9%	12.0%	17.5%	19.2%	15.4%
New Tecumseth		32.8%	30.0%	26.9%	24.9%
Central Elgin	26.9%	37.6%	34.9%	15.0%	26.8%
Average	4.0%	4.1%	3.7%	3.2%	3.2%
Median	1.8%	1.6%	1.2%	1.1%	0.7%
Municipalities	2017	2018	2019	2020	2021
Region Niagara	0.0%	0.0%	0.0%	0.0%	0.0%
Region Durham	1.2%	0.7%	0.5%	0.3%	0.2%
Region Halton	3.7%	3.1%	2.9%	2.5%	2.3%
District Muskoka	25.1%	22.2%	20.7%	8.4%	7.5%
Region Peel	15.6%	14.8%	14.1%	13.0%	8.2%
Region Waterloo	9.3%	9.7%	9.2%	9.3%	9.3%
Region York	36.2%	30.1%	24.7%	21.2%	20.1%
Average	13.0%	11.5%	10.3%	7.8%	6.8%
Median	9.3%	9.7%	9.2%	8.4%	7.5%

Summary - Wastewater Debt Interest Cover Ratio - Total Survey



Water Debt Outstanding Per Capita

Municipality	2021 Water Debt Outstanding Per Capita
Elliot Lake	\$ -
Kincardine	\$ -
Kitchener	\$ -
Markham	\$ -
Sarnia	\$ -
Thorold	\$ -
Toronto	\$ -
Waterloo	\$ -
Whitchurch - Stouffville	\$ -
Wilmot	\$ -
Aurora	\$ -
Vaughan	\$ -
Guelph	\$ -
Hanover	\$ -
Wellington North	\$ -
Springwater	\$ -
Aylmer	\$ -
Essex	\$ -
Tiny	\$ -
Grimsby	\$ -
Sault Ste. Marie	\$ -
East Gwillimbury	\$ -
Cornwall	\$ -
Lincoln	\$ -
South Bruce Peninsula	\$ -
Dryden	\$ -
Orillia	\$ -
Niagara-on-the-Lake	\$ 2
Newmarket	\$ 4
Woolwich	\$ 4

Municipality	2021 Water Debt Outstanding Per Capita
West Grey	\$ 6
Strathroy-Caradoc	\$ 9
Greater Sudbury	\$ 9
Fort Erie	\$ 12
Brockville	\$ 13
Pelham	\$ 13
St. Catharines	\$ 15
London	\$ 17
North Middlesex	\$ 20
King	\$ 20
Orangeville	\$ 26
Grey Highlands	\$ 32
Guelph-Eramosa	\$ 33
Kenora	\$ 37
Owen Sound	\$ 43
St. Thomas	\$ 51
Centre Wellington	\$ 51
Cambridge	\$ 60
Parry Sound	\$ 69
Norfolk	\$ 73
Lambton Shores	\$ 77
The Blue Mountains	\$ 80
Hamilton	\$ 100
Middlesex Centre	\$ 112
Brant County	\$ 113
Meaford	\$ 115
Chatham-Kent	\$ 120
Minto	\$ 121
North Bay	\$ 128
Peterborough	\$ 151

Water Debt Outstanding Per Capita (cont'd)

Municipality	2021 Water Debt Outstanding Per Capita	
Brantford	\$	172
Georgina	\$	186
Welland	\$	190
Belleville	\$	192
Ottawa	\$	216
New Tecumseth	\$	260
Mapleton	\$	262
Quinte West	\$	314
Kingston	\$	390
Prince Edward County	\$	395
Espanola	\$	438
Thunder Bay	\$	554
Central Elgin	\$	570
Barrie	\$	831
Average	\$	91
Median	\$	16

Municipality	2021 Water Debt Outstanding Per Capita	
Region Durham	\$	-
Region Waterloo	\$	-
Region Niagara	\$	48
Region Halton	\$	108
District Muskoka	\$	199
Region Peel	\$	494
Region York	\$	703
Average	\$	222
Median	\$	108

Wastewater Debt Outstanding Per Capita

Municipality	Wastewater Debt Outstanding Per Capita
Brantford	\$ -
Elliot Lake	\$ -
Kincardine	\$ -
Kitchener	\$ -
Markham	\$ -
Orangeville	\$ -
Sault Ste. Marie	\$ -
Thorold	\$ -
Toronto	\$ -
Vaughan	\$ -
Whitchurch - Stouffville	\$ -
Wilmot	\$ -
Woolwich	\$ -
Aurora	\$ -
Guelph	\$ -
Hanover	\$ -
The Blue Mountains	\$ -
Sarnia	\$ -
North Middlesex	\$ -
Springwater	\$ -
Grimsby	\$ -
East Gwillimbury	\$ -
Lincoln	\$ -
St. Thomas	\$ -
Orillia	\$ -
Aylmer	\$ 3
Newmarket	\$ 4
Pelham	\$ 7
West Grey	\$ 8
Niagara-on-the-Lake	\$ 13

Municipality	Wastewater Debt Outstanding Per Capita
Waterloo	\$ 15
Grey Highlands	\$ 21
South Bruce Peninsula	\$ 22
Lambton Shores	\$ 30
St. Catharines	\$ 31
Kenora	\$ 37
Strathroy-Caradoc	\$ 42
Meaford	\$ 52
Wellington North	\$ 53
Fort Erie	\$ 61
Georgina	\$ 66
King	\$ 68
Windsor	\$ 68
Hamilton	\$ 94
Mapleton	\$ 95
North Bay	\$ 95
Belleville	\$ 97
Cambridge	\$ 98
Welland	\$ 111
Peterborough	\$ 113
Brant County	\$ 124
London	\$ 133
Chatham-Kent	\$ 144
North Grenville	\$ 161
Guelph-Eramosa	\$ 166
Cornwall	\$ 184
Essex	\$ 191
Greater Sudbury	\$ 204
Brockville	\$ 271
Thunder Bay	\$ 279

Wastewater Debt Outstanding Per Capita (cont'd)

Municipality	Wastewater Debt Outstanding Per Capita
Middlesex Centre	\$ 324
Kingston	\$ 348
Ottawa	\$ 389
Centre Wellington	\$ 401
Espanola	\$ 438
Minto	\$ 439
Norfolk	\$ 443
Barrie	\$ 492
Prince Edward County	\$ 541
Parry Sound	\$ 556
Owen Sound	\$ 687
New Tecumseth	\$ 771
Dryden	\$ 881
Quinte West	\$ 941
Central Elgin	\$ 1,337
Average	\$ 162
Median	\$ 52

Municipality	Wastewater Debt Outstanding Per Capita
Region Durham	\$ 9
Region Halton	\$ 119
Region Niagara	\$ 139
Region Peel	\$ 256
Region Waterloo	\$ 298
District Muskoka	\$ 305
Region York	\$ 1,094
Average	\$ 317
Median	\$ 256

Water Net Financial Liabilities Ratio

Net Financial Ratio is debt principal outstanding minus reserves as a percentage of operating revenue. This Ratio indicates the extent to which financial liabilities could be met by its operating revenue. Where this ratio is falling it indicates that the municipality's capacity to meet its financial obligations from operating revenue is strengthening. An increase in the net financial liabilities ratio means that a municipality is incurring higher net operating costs (e.g. as a result of additional maintenance and amortization costs associated with acquiring new assets). There is no optimal number or range for this indicator. What is important is that a municipality understands and is comfortable with the ratio that has been determined based on future needs and long term financial sustainability.

Municipalities	2020 Water Net Financial Liability Ratio	2021 Water Net Financial Liability Ratio
Tiny	-	(421.7)
Kincardine	(4.2)	(4.2)
Springwater	(2.7)	(3.0)
Strathroy-Caradoc	(2.7)	(2.9)
Hanover	(2.3)	(2.6)
Parry Sound	(1.8)	(2.5)
Lambton Shores	(2.2)	(2.4)
The Blue Mountains	(3.0)	(2.4)
Toronto	(1.9)	(2.2)
Orangeville	(2.0)	(2.1)
South Bruce Peninsula	(2.2)	(2.1)
Wellington North	(2.4)	(2.1)
Woolwich	(2.4)	(2.0)
Thorold	(1.7)	(1.9)
East Gwillimbury	(1.6)	(1.8)
Guelph	(1.7)	(1.7)
Orillia	(2.1)	(1.6)
Brantford	(1.1)	(1.6)
Mapleton	(2.1)	(1.5)
Belleville	(1.2)	(1.5)
Newmarket	(1.3)	(1.5)
Centre Wellington	(1.2)	(1.4)
Markham	(1.2)	(1.4)
Brockville	(1.0)	(1.4)
London	(1.2)	(1.4)

Municipalities	2020 Water Net Financial Liability Ratio	2021 Water Net Financial Liability Ratio
St. Thomas	(1.0)	(1.3)
Sarnia	(1.0)	(1.2)
Vaughan	(1.0)	(1.1)
Grey Highlands	(0.8)	(1.1)
Wilmot	(1.2)	(1.0)
Norfolk		(1.0)
Espanola	(0.3)	(1.0)
Minto	(0.7)	(0.9)
Middlesex Centre	(0.6)	(0.9)
Aurora	(0.8)	(0.9)
Niagara-on-the-Lake	(0.8)	(0.9)
Brant County	(0.5)	(0.9)
North Middlesex	0.1	(0.8)
Grimsby	(0.4)	(0.8)
Whitchurch - Stouffville	(0.5)	(0.7)
Aylmer	(0.5)	(0.7)
Fort Erie	(0.4)	(0.7)
Lincoln	(0.9)	(0.6)
Cornwall	(0.6)	(0.6)
Greater Sudbury	(0.5)	(0.5)
Waterloo	(0.5)	(0.5)
Owen Sound	(0.4)	(0.4)
Guelph-Eramosa	(0.6)	(0.4)
Kenora	(0.4)	(0.4)
Pelham	(0.2)	(0.3)

Water Net Financial Liabilities Ratio (cont'd)

Municipalities	2020 Water Net Financial Liability Ratio	2021 Water Net Financial Liability Ratio
Meaford	0.0	(0.3)
Kitchener	(0.2)	(0.3)
King	(0.2)	(0.2)
Cambridge	(0.0)	(0.2)
Dryden	(0.0)	(0.1)
Kingston	0.2	(0.1)
West Grey	0.0	(0.1)
Elliot Lake	-	-
Essex	-	-
Sault Ste. Marie	0.2	-
North Bay	0.3	0.0
St. Catharines	0.1	0.1
Peterborough	0.2	0.1
Prince Edward County	0.8	0.2
Hamilton	0.4	0.2
Chatham-Kent	0.5	0.3
New Tecumseth	4.7	0.4
Ottawa	0.9	0.6
Quinte West	0.9	0.9
Welland	0.5	0.9
Georgina	0.7	1.2
Thunder Bay	1.6	1.4
Central Elgin	2.6	2.2
Barrie	3.7	3.5
Average	(0.6)	(6.5)
Median	(0.5)	(0.8)

Municipalities	2020 Water Net Financial Liability Ratio	2021 Water Net Financial Liability Ratio
Region Durham	(1.3)	(1.4)
Region Waterloo	(1.3)	(1.3)
Region Niagara	(1.1)	(1.1)
Region Halton	(0.3)	(0.5)
District Muskoka	0.3	0.1
Region Peel	1.4	1.0
Region York	5.8	4.3
Average	0.5	0.1
Median	(0.3)	(0.5)

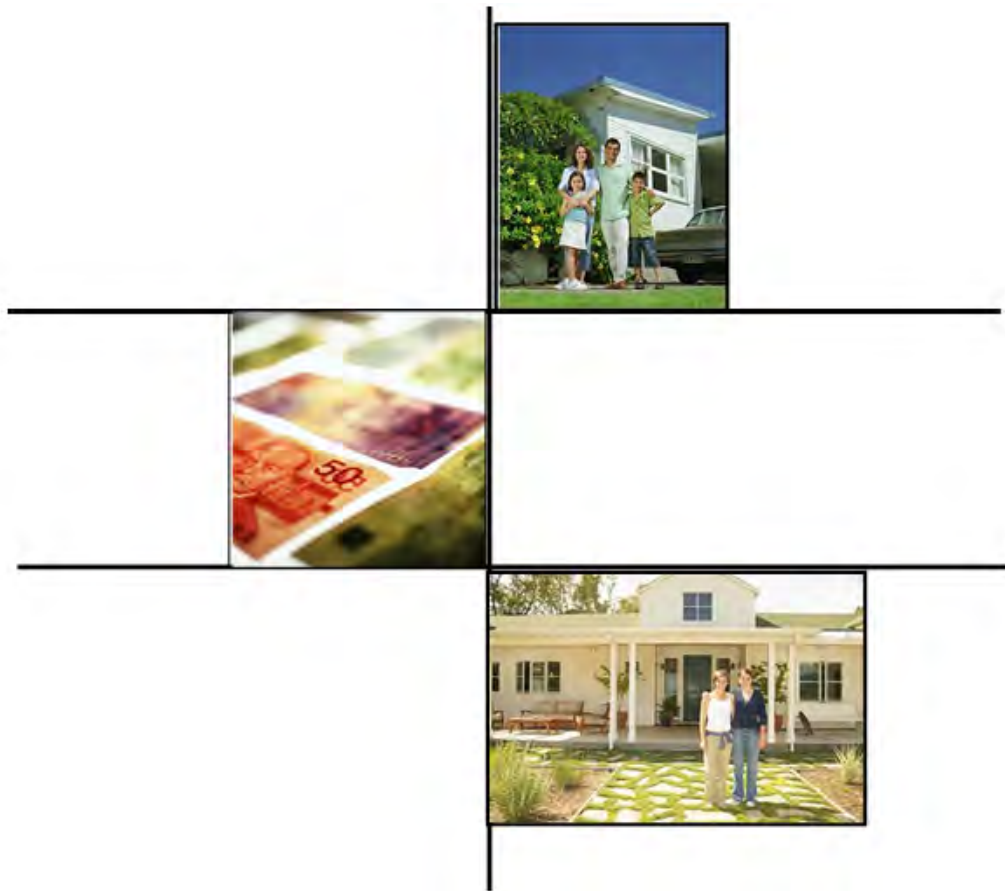
Wastewater Net Financial Liabilities Ratio

Municipalities	2020 Wastewater Net Financial Liability Ratio	2021 Wastewater Net Financial Liability Ratio	Municipalities	2020 Wastewater Net Financial Liability Ratio	2021 Wastewater Net Financial Liability Ratio
Grimsby	-	(74.8)	Lambton Shores	(0.3)	(0.5)
The Blue Mountains	(5.6)	(5.3)	Whitchurch - Stouffville	(0.3)	(0.5)
Lincoln	(4.4)	(4.8)	Waterloo	(0.5)	(0.5)
Kincardine	(4.4)	(4.8)	Wilmot	(0.7)	(0.4)
Brantford	(3.2)	(3.1)	Parry Sound	0.1	(0.4)
Guelph	(2.7)	(2.9)	Mapleton	0.0	(0.4)
Elliot Lake	(2.3)	(2.3)	Kitchener	(0.2)	(0.3)
South Bruce Peninsula	(2.0)	(2.0)	Fort Erie	(0.1)	(0.2)
Strathroy-Caradoc	(1.7)	(1.9)	Cambridge	(0.2)	(0.2)
Grey Highlands	(1.6)	(1.7)	Hamilton	(0.6)	(0.2)
Orillia	(1.8)	(1.5)	Aurora	(0.1)	(0.2)
Newmarket	(1.3)	(1.5)	Guelph-Eramosa	0.2	(0.2)
London	(0.9)	(1.4)	Minto	(1.4)	(0.1)
East Gwillimbury	(1.2)	(1.3)	Springwater	(0.8)	(0.1)
Peterborough	(1.0)	(1.2)	Kenora	(0.2)	(0.1)
Orangeville	(1.0)	(1.2)	Toronto	(0.3)	(0.1)
Hanover	(1.5)	(1.2)	North Bay	0.0	(0.1)
Aylmer	(0.9)	(1.1)	Markham	-	-
Thorold	(1.0)	(1.0)	Sault Ste. Marie	-	-
Meaford	(0.6)	(0.9)	Windsor	0.0	0.0
Woolwich	(1.6)	(0.8)	Kingston	(0.1)	0.0
Pelham	(0.6)	(0.8)	Welland	(0.0)	0.1
Brant County	(0.5)	(0.7)	Barrie	0.6	0.1
North Middlesex	(4.3)	(0.7)	St. Catharines	0.1	0.1
Sarnia	(1.0)	(0.7)	West Grey	0.3	0.2
Vaughan	(0.7)	(0.7)	Georgina	0.1	0.2
Niagara-on-the-Lake	(0.5)	(0.7)	King	0.4	0.3
Belleville	(0.8)	(0.7)	Chatham-Kent	0.5	0.3
St. Thomas	(0.3)	(0.6)	Greater Sudbury	0.4	0.4
Wellington North	(0.2)	(0.6)	Cornwall	0.5	0.5

Wastewater Net Financial Liabilities Ratio (cont'd)

Municipalities	2020 Wastewater Net Financial Liability Ratio	2021 Wastewater Net Financial Liability Ratio
Centre Wellington	0.9	0.5
Middlesex Centre	1.1	0.5
Thunder Bay	0.9	0.6
Brockville	0.9	0.6
North Grenville	0.7	0.7
Norfolk	0.8	1.1
Essex	1.5	1.3
Espanola	1.9	1.8
Owen Sound	2.5	2.3
Ottawa	1.8	2.5
Prince Edward County	3.2	2.9
Dryden	3.3	2.9
Quinte West	4.8	4.3
New Tecumseth	(0.6)	4.3
Central Elgin	9.1	7.2
Average	(0.3)	(1.2)
Median	(0.2)	(0.2)
Municipalities	2020 Wastewater Net Financial Liability Ratio	2021 Wastewater Net Financial Liability Ratio
Region Durham	(1.5)	(1.7)
Region Halton	(0.9)	(1.1)
District Muskoka	(0.1)	(0.8)
Region Peel	0.2	(0.2)
Region Niagara	0.4	0.6
Region Waterloo	1.9	1.8
Region York	4.3	3.5
Average	0.6	0.3
Median	0.2	(0.2)

Average Municipal Burden as a % of Income



Taxes and Water and Wastewater Costs as a Percentage of Income

A comparison was made earlier in the report of relative property tax burdens and water/wastewater costs on comparable properties. This section of the report provides a comparison of the allocation of gross income to fund municipal services on a typical household in each municipality.

The approach used to calculate taxes as a percentage of income was to compare the average income in a municipality from the 2022 Manifold Data Mining report against the tax burden on a typical home in the municipality using weighted median dwelling values and applying the 2022 residential tax rates for each municipality.

A comparison was also made with the inclusion of water and wastewater costs on a typical Residential property. This assumed an average annual consumption of 200 m³.

Average Household Income and Dwelling Value

Municipality	2022 Weighted Median Value of Dwelling	2022 Weighted Median Value of Dwelling	2022 Est. Avg. Household Income	2022 Income Ranking
Cornwall	\$ 174,880	low	\$ 67,071	low
Elliot Lake	\$ 98,846	low	\$ 67,133	low
Parry Sound	\$ 225,493	low	\$ 72,582	low
Brockville	\$ 216,346	low	\$ 74,565	low
Owen Sound	\$ 213,786	low	\$ 75,704	low
Windsor	\$ 172,495	low	\$ 78,125	low
Hanover	\$ 215,349	low	\$ 78,780	low
Aylmer	\$ 210,221	low	\$ 78,921	low
Welland	\$ 218,427	low	\$ 79,678	low
St. Thomas	\$ 206,069	low	\$ 81,392	low
Orillia	\$ 292,466	mid	\$ 81,455	low
Chatham-Kent	\$ 169,232	low	\$ 81,651	low
South Bruce Peninsula	\$ 264,327	mid	\$ 83,263	low
Belleville	\$ 224,939	low	\$ 83,357	low
Tillsonburg	\$ 231,600	low	\$ 84,004	low
Peterborough	\$ 279,223	mid	\$ 84,137	low
West Grey	\$ 255,039	low	\$ 84,357	low
Niagara Falls	\$ 266,813	mid	\$ 84,756	low
St. Catharines	\$ 255,391	low	\$ 85,025	low
Port Colborne	\$ 212,286	low	\$ 86,315	low
Fort Erie	\$ 247,126	low	\$ 86,980	low
North Bay	\$ 243,093	low	\$ 87,356	low
Wellington North	\$ 258,960	low	\$ 87,418	low
Brantford	\$ 269,652	mid	\$ 87,781	low
Chatsworth	\$ 256,706	low	\$ 88,825	low
Tay	\$ 252,464	low	\$ 89,608	low
Norfolk	\$ 265,760	mid	\$ 89,744	low
Sault Ste. Marie	\$ 211,057	low	\$ 90,180	low
Stratford	\$ 291,235	mid	\$ 90,197	low
Minto	\$ 240,824	low	\$ 90,383	low
Quinte West	\$ 230,330	low	\$ 90,649	low
Thorold	\$ 252,878	low	\$ 92,043	low
Espanola	\$ 162,103	low	\$ 92,447	low
Gravenhurst	\$ 419,954	high	\$ 92,456	low
London	\$ 241,969	low	\$ 92,922	low
Thunder Bay	\$ 229,441	low	\$ 93,040	low
Lambton Shores	\$ 321,289	mid	\$ 93,347	low
Meaford	\$ 311,514	mid	\$ 93,797	low

Average Household Income and Dwelling Value (cont'd)

Municipality	2022 Weighted Median Value of Dwelling	2022 Weighted Median Value of Dwelling	2022 Est. Avg. Household Income	2022 Income Ranking
Southgate	\$ 260,474	mid	\$ 95,864	mid
Strathroy-Caradoc	\$ 253,862	low	\$ 95,924	mid
Port Hope	\$ 238,391	low	\$ 96,822	mid
Dryden	\$ 161,664	low	\$ 96,959	mid
Kitchener	\$ 328,951	mid	\$ 96,985	mid
Essex	\$ 210,895	low	\$ 97,377	mid
Oshawa	\$ 354,362	mid	\$ 97,489	mid
Ingersoll	\$ 224,424	low	\$ 97,554	mid
Kingston	\$ 318,838	mid	\$ 97,736	mid
North Perth	\$ 257,252	low	\$ 97,971	mid
North Middlesex	\$ 229,250	low	\$ 98,772	mid
Brock	\$ 338,844	mid	\$ 99,404	mid
Collingwood	\$ 330,381	mid	\$ 99,623	mid
Bracebridge	\$ 345,501	mid	\$ 99,851	mid
Prince Edward County	\$ 312,062	mid	\$ 99,943	mid
Hamilton	\$ 381,778	mid	\$ 100,462	mid
Kenora	\$ 250,170	low	\$ 101,554	mid
Barrie	\$ 353,913	mid	\$ 103,017	mid
Sarnia	\$ 222,836	low	\$ 103,263	mid
Cambridge	\$ 335,386	mid	\$ 103,508	mid
Haldimand	\$ 293,562	mid	\$ 103,889	mid
Georgina	\$ 440,785	high	\$ 104,098	mid
Huntsville	\$ 346,346	mid	\$ 104,436	mid
Timmins	\$ 199,835	low	\$ 104,885	mid
Greater Sudbury	\$ 267,692	mid	\$ 105,587	mid
Guelph	\$ 387,680	mid	\$ 107,149	mid
Brampton	\$ 535,875	high	\$ 107,576	mid
Georgian Bluffs	\$ 315,054	mid	\$ 108,180	mid
Orangeville	\$ 371,011	mid	\$ 108,734	mid
Grey Highlands	\$ 305,908	mid	\$ 110,281	mid
Wainfleet	\$ 338,828	mid	\$ 110,902	mid
Mapleton	\$ 376,278	mid	\$ 112,063	mid
Tiny	\$ 450,960	high	\$ 112,388	mid
West Lincoln	\$ 365,634	mid	\$ 113,730	mid
New Tecumseth	\$ 417,333	high	\$ 113,997	mid
Toronto	\$ 688,567	high	\$ 114,006	mid
Mississauga	\$ 598,714	high	\$ 114,115	mid
North Grenville	\$ 293,964	mid	\$ 114,159	mid
Amherstburg	\$ 226,721	low	\$ 114,308	mid

Average Household Income and Dwelling Value (cont'd)

Municipality	2022 Weighted Median Value of Dwelling	2022 Weighted Median Value of Dwelling	2022 Est. Avg. Household Income	2022 Income Ranking
Centre Wellington	\$ 389,994	mid	\$ 115,287	high
Waterloo	\$ 394,006	high	\$ 115,787	high
Ottawa	\$ 404,659	high	\$ 117,420	high
Innisfil	\$ 467,713	high	\$ 117,524	high
Central Elgin	\$ 285,887	mid	\$ 119,160	high
Brant	\$ 383,524	mid	\$ 119,661	high
Markham	\$ 831,527	high	\$ 122,743	high
Lincoln	\$ 374,422	mid	\$ 123,124	high
Ajax	\$ 490,040	high	\$ 123,650	high
Grimsby	\$ 407,339	high	\$ 124,998	high
Clarington	\$ 395,328	high	\$ 125,686	high
Scugog	\$ 441,063	high	\$ 125,717	high
Niagara-on-the-Lake	\$ 522,048	high	\$ 126,186	high
Wilmot	\$ 424,803	high	\$ 128,309	high
Pickering	\$ 531,621	high	\$ 129,854	high
Newmarket	\$ 631,319	high	\$ 130,584	high
Burlington	\$ 572,115	high	\$ 131,484	high
Lakeshore	\$ 320,197	mid	\$ 134,727	high
Kincardine	\$ 281,444	mid	\$ 135,005	high
Saugeen Shores	\$ 342,596	mid	\$ 136,456	high
Milton	\$ 559,356	high	\$ 137,141	high
Whitby	\$ 502,795	high	\$ 137,169	high
Pelham	\$ 385,693	mid	\$ 138,099	high
Wellesley	\$ 438,564	high	\$ 138,211	high
North Dumfries	\$ 458,234	high	\$ 138,251	high
Woolwich	\$ 436,049	high	\$ 139,415	high
Guelph-Eramosa	\$ 517,148	high	\$ 142,964	high
Halton Hills	\$ 581,355	high	\$ 144,776	high
East Gwillimbury	\$ 638,654	high	\$ 144,815	high
Vaughan	\$ 838,163	high	\$ 146,930	high
Middlesex Centre	\$ 400,394	high	\$ 150,201	high
Whitchurch-Stouffville	\$ 779,062	high	\$ 150,990	high
The Blue Mountains	\$ 516,038	high	\$ 151,707	high
Erin	\$ 556,622	high	\$ 152,724	high
Caledon	\$ 671,652	high	\$ 154,813	high
Springwater	\$ 478,009	high	\$ 162,099	high
Aurora	\$ 756,538	high	\$ 162,832	high
Oakville	\$ 824,615	high	\$ 187,683	high
Puslinch	\$ 688,605	high	\$ 198,987	high
King	\$ 1,040,841	high	\$ 200,786	high
Average	\$ 367,518		\$ 110,000	
Median	\$ 321,289		\$ 103,889	

Property Taxes as a Percentage of Income

Municipality	2022 Est. Avg. Household Income	2022 Average Residential Taxes	2022 Property Taxes as a % of Household Income	2022 Property Taxes as a % of Household Income Ranking
Springwater	\$ 162,099	\$ 4,018	2.5%	low
Kincardine	\$ 135,005	\$ 3,838	2.8%	low
Milton	\$ 137,141	\$ 3,935	2.9%	low
Woolwich	\$ 139,415	\$ 4,031	2.9%	low
Espanola	\$ 92,447	\$ 2,700	2.9%	low
North Grenville	\$ 114,159	\$ 3,339	2.9%	low
Dryden	\$ 96,959	\$ 2,860	2.9%	low
Tiny	\$ 112,388	\$ 3,432	3.1%	low
Lakeshore	\$ 134,727	\$ 4,130	3.1%	low
The Blue Mountains	\$ 151,707	\$ 4,674	3.1%	low
North Dumfries	\$ 138,251	\$ 4,267	3.1%	low
Tay	\$ 89,608	\$ 2,770	3.1%	low
Wellesley	\$ 138,211	\$ 4,302	3.1%	low
Saugeen Shores	\$ 136,456	\$ 4,273	3.1%	low
Wilmot	\$ 128,309	\$ 4,033	3.1%	low
Middlesex Centre	\$ 150,201	\$ 4,729	3.1%	low
North Middlesex	\$ 98,772	\$ 3,116	3.2%	low
North Perth	\$ 97,971	\$ 3,124	3.2%	low
Oakville	\$ 187,683	\$ 6,039	3.2%	low
Brant	\$ 119,661	\$ 3,868	3.2%	low
Grey Highlands	\$ 110,281	\$ 3,584	3.3%	low
Elliot Lake	\$ 67,133	\$ 2,191	3.3%	low
Georgian Bluffs	\$ 108,180	\$ 3,543	3.3%	low
Halton Hills	\$ 144,776	\$ 4,757	3.3%	low
Puslinch	\$ 198,987	\$ 6,644	3.3%	low
Amherstburg	\$ 114,308	\$ 3,822	3.3%	low
Strathroy-Caradoc	\$ 95,924	\$ 3,212	3.3%	low
Sarnia	\$ 103,263	\$ 3,468	3.4%	low
Ingersoll	\$ 97,554	\$ 3,292	3.4%	low
Prince Edward County	\$ 99,943	\$ 3,421	3.4%	low
Kenora	\$ 101,554	\$ 3,505	3.5%	low
Haldimand	\$ 103,889	\$ 3,595	3.5%	low
Burlington	\$ 131,484	\$ 4,587	3.5%	low
Essex	\$ 97,377	\$ 3,398	3.5%	low
East Gwillimbury	\$ 144,815	\$ 5,075	3.5%	low
New Tecumseth	\$ 113,997	\$ 4,009	3.5%	low

Property Taxes as a Percentage of Income (cont'd)

Municipality	2022 Est. Avg. Household Income	2022 Average Residential Taxes	2022 Property Taxes as a % of Household Income	2022 Property Taxes as a % of Household Income Ranking
Caledon	\$ 154,813	\$ 5,516	3.6%	mid
Minto	\$ 90,383	\$ 3,237	3.6%	mid
Timmins	\$ 104,885	\$ 3,774	3.6%	mid
Chatsworth	\$ 88,825	\$ 3,201	3.6%	mid
Aurora	\$ 162,832	\$ 5,902	3.6%	mid
Quinte West	\$ 90,649	\$ 3,287	3.6%	mid
Southgate	\$ 95,864	\$ 3,507	3.7%	mid
West Grey	\$ 84,357	\$ 3,106	3.7%	mid
Clarington	\$ 125,686	\$ 4,643	3.7%	mid
South Bruce Peninsula	\$ 83,263	\$ 3,082	3.7%	mid
London	\$ 92,922	\$ 3,442	3.7%	mid
Tillsonburg	\$ 84,004	\$ 3,173	3.8%	mid
Wellington North	\$ 87,418	\$ 3,305	3.8%	mid
Centre Wellington	\$ 115,287	\$ 4,381	3.8%	mid
Pelham	\$ 138,099	\$ 5,251	3.8%	mid
Toronto	\$ 114,006	\$ 4,351	3.8%	mid
Lambton Shores	\$ 93,347	\$ 3,571	3.8%	mid
Guelph-Eramosa	\$ 142,964	\$ 5,473	3.8%	mid
Collingwood	\$ 99,623	\$ 3,820	3.8%	mid
Whitchurch-Stouffville	\$ 150,990	\$ 5,796	3.8%	mid
Waterloo	\$ 115,787	\$ 4,459	3.9%	mid
Sault Ste. Marie	\$ 90,180	\$ 3,479	3.9%	mid
Lincoln	\$ 123,124	\$ 4,753	3.9%	mid
Kitchener	\$ 96,985	\$ 3,754	3.9%	mid
West Lincoln	\$ 113,730	\$ 4,407	3.9%	mid
Vaughan	\$ 146,930	\$ 5,723	3.9%	mid
Central Elgin	\$ 119,160	\$ 4,644	3.9%	mid
Scugog	\$ 125,717	\$ 4,923	3.9%	mid
Newmarket	\$ 130,584	\$ 5,118	3.9%	mid
Hanover	\$ 78,780	\$ 3,092	3.9%	mid
Ottawa	\$ 117,420	\$ 4,632	3.9%	mid
Grimsby	\$ 124,998	\$ 4,961	4.0%	mid
Norfolk	\$ 89,744	\$ 3,569	4.0%	mid
Huntsville	\$ 104,436	\$ 4,154	4.0%	mid
Chatham-Kent	\$ 81,651	\$ 3,253	4.0%	mid
Cambridge	\$ 103,508	\$ 4,134	4.0%	mid
Erin	\$ 152,724	\$ 6,109	4.0%	mid
Port Hope	\$ 96,822	\$ 3,877	4.0%	mid
St. Thomas	\$ 81,392	\$ 3,272	4.0%	mid
Thorold	\$ 92,043	\$ 3,702	4.0%	mid
Thunder Bay	\$ 93,040	\$ 3,749	4.0%	mid
Greater Sudbury	\$ 105,587	\$ 4,257	4.0%	mid

Property Taxes as a Percentage of Income (cont'd)

Municipality	2022 Est. Avg. Household Income	2022 Average Residential Taxes	2022 Property Taxes as a % of Household Income	2022 Property Taxes as a % of Household Income Ranking
Innisfil	\$ 117,524	\$ 4,774	4.1%	high
Niagara-on-the-Lake	\$ 126,186	\$ 5,138	4.1%	high
Windsor	\$ 78,125	\$ 3,198	4.1%	high
King	\$ 200,786	\$ 8,333	4.2%	high
Brantford	\$ 87,781	\$ 3,661	4.2%	high
Brock	\$ 99,404	\$ 4,176	4.2%	high
Whitby	\$ 137,169	\$ 5,767	4.2%	high
Mapleton	\$ 112,063	\$ 4,746	4.2%	high
Niagara Falls	\$ 84,756	\$ 3,591	4.2%	high
Guelph	\$ 107,149	\$ 4,589	4.3%	high
Brockville	\$ 74,565	\$ 3,213	4.3%	high
Barrie	\$ 103,017	\$ 4,441	4.3%	high
Georgina	\$ 104,098	\$ 4,495	4.3%	high
Fort Erie	\$ 86,980	\$ 3,770	4.3%	high
Mississauga	\$ 114,115	\$ 4,968	4.4%	high
Markham	\$ 122,743	\$ 5,363	4.4%	high
Aylmer	\$ 78,921	\$ 3,470	4.4%	high
Ajax	\$ 123,650	\$ 5,471	4.4%	high
Cornwall	\$ 67,071	\$ 3,005	4.5%	high
St. Catharines	\$ 85,025	\$ 3,815	4.5%	high
North Bay	\$ 87,356	\$ 3,936	4.5%	high
Port Colborne	\$ 86,315	\$ 3,891	4.5%	high
Pickering	\$ 129,854	\$ 5,854	4.5%	high
Bracebridge	\$ 99,851	\$ 4,503	4.5%	high
Welland	\$ 79,678	\$ 3,634	4.6%	high
Kingston	\$ 97,736	\$ 4,462	4.6%	high
Belleville	\$ 83,357	\$ 3,820	4.6%	high
Meaford	\$ 93,797	\$ 4,323	4.6%	high
Orangeville	\$ 108,734	\$ 5,020	4.6%	high
Stratford	\$ 90,197	\$ 4,180	4.6%	high
Hamilton	\$ 100,462	\$ 4,754	4.7%	high
Wainfleet	\$ 110,902	\$ 5,298	4.8%	high
Oshawa	\$ 97,489	\$ 4,698	4.8%	high
Brampton	\$ 107,576	\$ 5,256	4.9%	high
Peterborough	\$ 84,137	\$ 4,164	4.9%	high
Parry Sound	\$ 72,582	\$ 3,644	5.0%	high
Orillia	\$ 81,455	\$ 4,161	5.1%	high
Owen Sound	\$ 75,704	\$ 3,877	5.1%	high
Gravenhurst	\$ 92,456	\$ 5,300	5.7%	high
Average	\$ 110,000	\$ 4,190	3.9%	
Median	\$ 103,889	\$ 4,031	3.9%	

Total Municipal Burden as a Percentage of Income

The following table includes property taxes as well as water and sewer costs on a typical home and calculates the total municipal burden as a % of household income.

Municipality	Est. Avg. Household Income	Average Residential Taxes	Residential Water/WW Costs 200 m3	Total Municipal Tax Burden	Total Municipal Burden as a % of Household Income	Total Municipal Tax Burden Ranking	Total Municipal Burden as a % of Household Income Ranking
Puslinch	\$ 198,987	\$ 6,644	N/A	\$ 6,644	3.3%	high	low
Springwater	\$ 162,099	\$ 4,018	\$ 1,536	\$ 5,554	3.4%	mid	low
Milton	\$ 137,141	\$ 3,935	\$ 952	\$ 4,887	3.6%	low	low
Kincardine	\$ 135,005	\$ 3,838	\$ 1,077	\$ 4,915	3.6%	low	low
Oakville	\$ 187,683	\$ 6,039	\$ 952	\$ 6,991	3.7%	high	low
The Blue Mountains	\$ 151,707	\$ 4,674	\$ 1,101	\$ 5,775	3.8%	high	low
Woolwich	\$ 139,415	\$ 4,031	\$ 1,276	\$ 5,307	3.8%	mid	low
Tiny	\$ 112,388	\$ 3,432	\$ 932	\$ 4,364	3.9%	low	low
Lakeshore	\$ 134,727	\$ 4,130	\$ 1,154	\$ 5,284	3.9%	mid	low
Halton Hills	\$ 144,776	\$ 4,757	\$ 952	\$ 5,709	3.9%	high	low
Caledon	\$ 154,813	\$ 5,516	\$ 625	\$ 6,141	4.0%	high	low
North Dumfries	\$ 138,251	\$ 4,267	\$ 1,346	\$ 5,613	4.1%	mid	low
Wellesley	\$ 138,211	\$ 4,302	\$ 1,346	\$ 5,648	4.1%	high	low
Wilmot	\$ 128,309	\$ 4,033	\$ 1,223	\$ 5,256	4.1%	mid	low
Saugeen Shores	\$ 136,456	\$ 4,273	\$ 1,317	\$ 5,591	4.1%	mid	low
Georgian Bluffs	\$ 108,180	\$ 3,543	\$ 938	\$ 4,480	4.1%	low	low
Burlington	\$ 131,484	\$ 4,587	\$ 952	\$ 5,539	4.2%	mid	low
Espanola	\$ 92,447	\$ 2,700	\$ 1,199	\$ 3,899	4.2%	low	low
Aurora	\$ 162,832	\$ 5,902	\$ 1,028	\$ 6,930	4.3%	high	low
North Perth	\$ 97,971	\$ 3,124	\$ 1,101	\$ 4,225	4.3%	low	low
Middlesex Centre	\$ 150,201	\$ 4,729	\$ 1,775	\$ 6,503	4.3%	high	low
New Tecumseth	\$ 113,997	\$ 4,009	\$ 940	\$ 4,949	4.3%	low	low
Sarnia	\$ 103,263	\$ 3,468	\$ 1,065	\$ 4,533	4.4%	low	low
Clarington	\$ 125,686	\$ 4,643	\$ 937	\$ 5,580	4.4%	mid	low
Grimsby	\$ 124,998	\$ 4,961	\$ 610	\$ 5,570	4.5%	mid	low
Brant	\$ 119,661	\$ 3,868	\$ 1,493	\$ 5,361	4.5%	mid	low
Haldimand	\$ 103,889	\$ 3,595	\$ 1,064	\$ 4,658	4.5%	low	low
East Gwillimbury	\$ 144,815	\$ 5,075	\$ 1,446	\$ 6,521	4.5%	high	low
Whitchurch-Stouffville	\$ 150,990	\$ 5,796	\$ 1,062	\$ 6,858	4.5%	high	low
Pelham	\$ 138,099	\$ 5,251	\$ 1,026	\$ 6,277	4.5%	high	low
Elliot Lake	\$ 67,133	\$ 2,191	\$ 863	\$ 3,054	4.5%	low	low
Vaughan	\$ 146,930	\$ 5,723	\$ 971	\$ 6,694	4.6%	high	low
Toronto	\$ 114,006	\$ 4,351	\$ 852	\$ 5,203	4.6%	mid	low
Timmins	\$ 104,885	\$ 3,774	\$ 1,032	\$ 4,806	4.6%	low	low
Ingersoll	\$ 97,554	\$ 3,292	\$ 1,183	\$ 4,474	4.6%	low	low
Dryden	\$ 96,959	\$ 2,860	\$ 1,591	\$ 4,450	4.6%	low	low
Tay	\$ 89,608	\$ 2,770	\$ 1,346	\$ 4,116	4.6%	low	low
Amherstburg	\$ 114,308	\$ 3,822	\$ 1,438	\$ 5,259	4.6%	mid	low
Strathroy-Caradoc	\$ 95,924	\$ 3,212	\$ 1,208	\$ 4,420	4.6%	low	low
Essex	\$ 97,377	\$ 3,398	\$ 1,098	\$ 4,496	4.6%	low	low
Erin	\$ 152,724	\$ 6,109	\$ 966	\$ 7,075	4.6%	high	low

Total Municipal and Property Tax Burden as a Percentage of Income (cont'd)

Municipality	Est. Avg. Household Income	Average Residential Taxes	Residential Water/WW Costs 200 m3	Total Municipal Tax Burden	Total Municipal Burden as a % of Household Income	Total Municipal Tax Burden Ranking	Total Municipal Burden as a % of Household Income Ranking
Scugog	\$ 125,717	\$ 4,923	\$ 937	\$ 5,860	4.7%	high	mid
Grey Highlands	\$ 110,281	\$ 3,584	\$ 1,560	\$ 5,144	4.7%	mid	mid
Ottawa	\$ 117,420	\$ 4,632	\$ 847	\$ 5,478	4.7%	mid	mid
Waterloo	\$ 115,787	\$ 4,459	\$ 968	\$ 5,428	4.7%	mid	mid
London	\$ 92,922	\$ 3,442	\$ 967	\$ 4,409	4.7%	low	mid
Lincoln	\$ 123,124	\$ 4,753	\$ 1,107	\$ 5,860	4.8%	high	mid
Wainfleet	\$ 110,902	\$ 5,298	N/A	\$ 5,298	4.8%	mid	mid
Chatsworth	\$ 88,825	\$ 3,201	\$ 1,069	\$ 4,270	4.8%	low	mid
Tillsonburg	\$ 84,004	\$ 3,173	\$ 930	\$ 4,103	4.9%	low	mid
Whitby	\$ 137,169	\$ 5,767	\$ 937	\$ 6,704	4.9%	high	mid
Collingwood	\$ 99,623	\$ 3,820	\$ 1,052	\$ 4,872	4.9%	low	mid
Guelph-Eramosa	\$ 142,964	\$ 5,473	\$ 1,530	\$ 7,003	4.9%	high	mid
Mississauga	\$ 114,115	\$ 4,968	\$ 625	\$ 5,593	4.9%	mid	mid
Sault Ste. Marie	\$ 90,180	\$ 3,479	\$ 957	\$ 4,436	4.9%	low	mid
Newmarket	\$ 130,584	\$ 5,118	\$ 1,314	\$ 6,431	4.9%	high	mid
King	\$ 200,786	\$ 8,333	\$ 1,574	\$ 9,907	4.9%	high	mid
North Middlesex	\$ 98,772	\$ 3,116	\$ 1,791	\$ 4,907	5.0%	low	mid
Centre Wellington	\$ 115,287	\$ 4,381	\$ 1,352	\$ 5,733	5.0%	high	mid
West Lincoln	\$ 113,730	\$ 4,407	\$ 1,263	\$ 5,671	5.0%	high	mid
Hanover	\$ 78,780	\$ 3,092	\$ 860	\$ 3,953	5.0%	low	mid
Niagara-on-the-Lake	\$ 126,186	\$ 5,138	\$ 1,219	\$ 6,357	5.0%	high	mid
Kitchener	\$ 96,985	\$ 3,754	\$ 1,149	\$ 4,903	5.1%	low	mid
Markham	\$ 122,743	\$ 5,363	\$ 923	\$ 6,287	5.1%	high	mid
Innisfil	\$ 117,524	\$ 4,774	\$ 1,246	\$ 6,021	5.1%	high	mid
Brock	\$ 99,404	\$ 4,176	\$ 937	\$ 5,113	5.1%	mid	mid
Cambridge	\$ 103,508	\$ 4,134	\$ 1,199	\$ 5,333	5.2%	mid	mid
Quinte West	\$ 90,649	\$ 3,287	\$ 1,394	\$ 4,681	5.2%	low	mid
Southgate	\$ 95,864	\$ 3,507	\$ 1,453	\$ 4,960	5.2%	low	mid
Ajax	\$ 123,650	\$ 5,471	\$ 937	\$ 6,408	5.2%	high	mid
Guelph	\$ 107,149	\$ 4,589	\$ 981	\$ 5,570	5.2%	mid	mid
Huntsville	\$ 104,436	\$ 4,154	\$ 1,290	\$ 5,444	5.2%	mid	mid
Wellington North	\$ 87,418	\$ 3,305	\$ 1,265	\$ 4,570	5.2%	low	mid
Pickering	\$ 129,854	\$ 5,854	\$ 937	\$ 6,791	5.2%	high	mid
Kenora	\$ 101,554	\$ 3,505	\$ 1,817	\$ 5,322	5.2%	mid	mid
Brantford	\$ 87,781	\$ 3,661	\$ 981	\$ 4,642	5.3%	low	mid
Thorold	\$ 92,043	\$ 3,702	\$ 1,221	\$ 4,922	5.3%	low	mid

Total Municipal and Property Tax Burden as a Percentage of Income (cont'd)

Municipality	Est. Avg. Household Income	Average Residential Taxes	Residential Water/WW Costs 200 m3	Total Municipal Tax Burden	Total Municipal Burden as a % of Household Income	Total Municipal Tax Burden Ranking	Total Municipal Burden as a % of Household Income Ranking
Brockville	\$ 74,565	\$ 3,213	\$ 796	\$ 4,009	5.4%	low	high
St. Thomas	\$ 81,392	\$ 3,272	\$ 1,105	\$ 4,377	5.4%	low	high
North Grenville	\$ 114,159	\$ 3,339	\$ 2,844	\$ 6,183	5.4%	high	high
Greater Sudbury	\$ 105,587	\$ 4,257	\$ 1,470	\$ 5,728	5.4%	high	high
Barrie	\$ 103,017	\$ 4,441	\$ 1,150	\$ 5,591	5.4%	mid	high
Port Hope	\$ 96,822	\$ 3,877	\$ 1,390	\$ 5,267	5.4%	mid	high
Thunder Bay	\$ 93,040	\$ 3,749	\$ 1,315	\$ 5,064	5.4%	mid	high
Minto	\$ 90,383	\$ 3,237	\$ 1,695	\$ 4,932	5.5%	low	high
Niagara Falls	\$ 84,756	\$ 3,591	\$ 1,039	\$ 4,631	5.5%	low	high
Brampton	\$ 107,576	\$ 5,256	\$ 625	\$ 5,881	5.5%	high	high
Chatham-Kent	\$ 81,651	\$ 3,253	\$ 1,216	\$ 4,469	5.5%	low	high
Georgina	\$ 104,098	\$ 4,495	\$ 1,226	\$ 5,721	5.5%	high	high
West Grey	\$ 84,357	\$ 3,106	\$ 1,538	\$ 4,644	5.5%	low	high
Hamilton	\$ 100,462	\$ 4,754	\$ 820	\$ 5,574	5.5%	mid	high
Orangeville	\$ 108,734	\$ 5,020	\$ 1,071	\$ 6,091	5.6%	high	high
Prince Edward County	\$ 99,943	\$ 3,421	\$ 2,178	\$ 5,599	5.6%	mid	high
Central Elgin	\$ 119,160	\$ 4,644	\$ 2,036	\$ 6,680	5.6%	high	high
Aylmer	\$ 78,921	\$ 3,470	\$ 956	\$ 4,426	5.6%	low	high
Stratford	\$ 90,197	\$ 4,180	\$ 923	\$ 5,104	5.7%	mid	high
Mapleton	\$ 112,063	\$ 4,746	\$ 1,624	\$ 6,370	5.7%	high	high
Norfolk	\$ 89,744	\$ 3,569	\$ 1,539	\$ 5,108	5.7%	mid	high
Lambton Shores	\$ 93,347	\$ 3,571	\$ 1,744	\$ 5,315	5.7%	mid	high
St. Catharines	\$ 85,025	\$ 3,815	\$ 1,050	\$ 4,866	5.7%	low	high
Cornwall	\$ 67,071	\$ 3,005	\$ 839	\$ 3,844	5.7%	low	high
Oshawa	\$ 97,489	\$ 4,698	\$ 937	\$ 5,634	5.8%	high	high
Windsor	\$ 78,125	\$ 3,198	\$ 1,334	\$ 4,531	5.8%	low	high
Bracebridge	\$ 99,851	\$ 4,503	\$ 1,290	\$ 5,793	5.8%	high	high
North Bay	\$ 87,356	\$ 3,936	\$ 1,135	\$ 5,071	5.8%	mid	high
Kingston	\$ 97,736	\$ 4,462	\$ 1,229	\$ 5,690	5.8%	high	high
Fort Erie	\$ 86,980	\$ 3,770	\$ 1,556	\$ 5,326	6.1%	mid	high
South Bruce Peninsula	\$ 83,263	\$ 3,082	\$ 2,045	\$ 5,127	6.2%	mid	high
Belleville	\$ 83,357	\$ 3,820	\$ 1,356	\$ 5,176	6.2%	mid	high
Welland	\$ 79,678	\$ 3,634	\$ 1,383	\$ 5,017	6.3%	mid	high
Peterborough	\$ 84,137	\$ 4,164	\$ 1,150	\$ 5,315	6.3%	mid	high
Orillia	\$ 81,455	\$ 4,161	\$ 1,036	\$ 5,197	6.4%	mid	high
Port Colborne	\$ 86,315	\$ 3,891	\$ 1,644	\$ 5,535	6.4%	mid	high
Meaford	\$ 93,797	\$ 4,323	\$ 2,111	\$ 6,434	6.9%	high	high
Owen Sound	\$ 75,704	\$ 3,877	\$ 1,408	\$ 5,285	7.0%	mid	high
Gravenhurst	\$ 92,456	\$ 5,300	\$ 1,290	\$ 6,590	7.1%	high	high
Parry Sound	\$ 72,582	\$ 3,644	\$ 1,978	\$ 5,622	7.7%	high	high
Average	\$ 110,000	\$ 4,190	\$ 1,223	\$ 5,392	5.0%		
Median	\$ 103,889	\$ 4,031	\$ 1,150	\$ 5,315	5.0%		

Total Municipal and Property Tax Burden as a Percentage of Income by Location

Municipality	2022 Est. Avg. Household Income	2022 Average Residential Taxes	2022 Residential Water/WW Costs 200 m3	2022 Total Municipal Tax Burden	2022 Total Municipal Burden as a % of Household Income	2022 Total Municipal Tax Burden Ranking	2022 Total Municipal Burden as a % of Household Income Ranking
Kincardine	\$ 135,005	\$ 3,838	\$ 1,077	\$ 4,915	3.6%	low	low
The Blue Mountains	\$ 151,707	\$ 4,674	\$ 1,101	\$ 5,775	3.8%	high	low
Saugeen Shores	\$ 136,456	\$ 4,273	\$ 1,317	\$ 5,591	4.1%	mid	low
Georgian Bluffs	\$ 108,180	\$ 3,543	\$ 938	\$ 4,480	4.1%	low	low
Grey Highlands	\$ 110,281	\$ 3,584	\$ 1,560	\$ 5,144	4.7%	mid	mid
Chatsworth	\$ 88,825	\$ 3,201	\$ 1,069	\$ 4,270	4.8%	low	mid
Hanover	\$ 78,780	\$ 3,092	\$ 860	\$ 3,953	5.0%	low	mid
Southgate	\$ 95,864	\$ 3,507	\$ 1,453	\$ 4,960	5.2%	low	mid
West Grey	\$ 84,357	\$ 3,106	\$ 1,538	\$ 4,644	5.5%	low	high
South Bruce Peninsula	\$ 83,263	\$ 3,082	\$ 2,045	\$ 5,127	6.2%	mid	high
Meaford	\$ 93,797	\$ 4,323	\$ 2,111	\$ 6,434	6.9%	high	high
Owen Sound	\$ 75,704	\$ 3,877	\$ 1,408	\$ 5,285	7.0%	mid	high
Bruce/Grey Avg	\$ 103,518	\$ 3,675	\$ 1,373	\$ 5,048	5.1%		
Median	\$ 94,831	\$ 3,563	\$ 1,363	\$ 5,044	4.9%		
Milton	\$ 137,141	\$ 3,935	\$ 952	\$ 4,887	3.6%	low	low
Oakville	\$ 187,683	\$ 6,039	\$ 952	\$ 6,991	3.7%	high	low
Halton Hills	\$ 144,776	\$ 4,757	\$ 952	\$ 5,709	3.9%	high	low
Caledon	\$ 154,813	\$ 5,516	\$ 625	\$ 6,141	4.0%	high	low
Burlington	\$ 131,484	\$ 4,587	\$ 952	\$ 5,539	4.2%	mid	low
Aurora	\$ 162,832	\$ 5,902	\$ 1,028	\$ 6,930	4.3%	high	low
Clarington	\$ 125,686	\$ 4,643	\$ 937	\$ 5,580	4.4%	mid	low
East Gwillimbury	\$ 144,815	\$ 5,075	\$ 1,446	\$ 6,521	4.5%	high	low
Whitchurch-Stouffville	\$ 150,990	\$ 5,796	\$ 1,062	\$ 6,858	4.5%	high	low
Vaughan	\$ 146,930	\$ 5,723	\$ 971	\$ 6,694	4.6%	high	low
Toronto	\$ 114,006	\$ 4,351	\$ 852	\$ 5,203	4.6%	mid	low
Scugog	\$ 125,717	\$ 4,923	\$ 937	\$ 5,860	4.7%	high	mid
Whitby	\$ 137,169	\$ 5,767	\$ 937	\$ 6,704	4.9%	high	mid
Mississauga	\$ 114,115	\$ 4,968	\$ 625	\$ 5,593	4.9%	mid	mid
Newmarket	\$ 130,584	\$ 5,118	\$ 1,314	\$ 6,431	4.9%	high	mid
King	\$ 200,786	\$ 8,333	\$ 1,574	\$ 9,907	4.9%	high	mid
Markham	\$ 122,743	\$ 5,363	\$ 923	\$ 6,287	5.1%	high	mid
Brock	\$ 99,404	\$ 4,176	\$ 937	\$ 5,113	5.1%	mid	mid
Ajax	\$ 123,650	\$ 5,471	\$ 937	\$ 6,408	5.2%	high	mid
Pickering	\$ 129,854	\$ 5,854	\$ 937	\$ 6,791	5.2%	high	mid
Brampton	\$ 107,576	\$ 5,256	\$ 625	\$ 5,881	5.5%	high	high
Georgina	\$ 104,098	\$ 4,495	\$ 1,226	\$ 5,721	5.5%	high	high
Hamilton	\$ 100,462	\$ 4,754	\$ 820	\$ 5,574	5.5%	mid	high
Oshawa	\$ 97,489	\$ 4,698	\$ 937	\$ 5,634	5.8%	high	high
GTHA Avg	\$ 133,117	\$ 5,229	\$ 977	\$ 6,206	4.7%		
Median	\$ 130,219	\$ 5,096	\$ 937	\$ 6,011	4.8%		

Total Municipal and Property Tax Burden as a Percentage of Income by Location (cont'd)

Municipality	2022 Est. Avg. Household Income	2022 Average Residential Taxes	2022 Residential Water/WW Costs 200 m3	2022 Total Municipal Tax Burden	2022 Total Municipal Burden as a % of Household Income	2022 Total Municipal Tax Burden Ranking	2022 Total Municipal Burden as a % of Household Income Ranking
Ottawa	\$ 117,420	\$ 4,632	\$ 847	\$ 5,478	4.7%	mid	mid
Quinte West	\$ 90,649	\$ 3,287	\$ 1,394	\$ 4,681	5.2%	low	mid
Brockville	\$ 74,565	\$ 3,213	\$ 796	\$ 4,009	5.4%	low	high
North Grenville	\$ 114,159	\$ 3,339	\$ 2,844	\$ 6,183	5.4%	high	high
Port Hope	\$ 96,822	\$ 3,877	\$ 1,390	\$ 5,267	5.4%	mid	high
Prince Edward County	\$ 99,943	\$ 3,421	\$ 2,178	\$ 5,599	5.6%	mid	high
Cornwall	\$ 67,071	\$ 3,005	\$ 839	\$ 3,844	5.7%	low	high
Kingston	\$ 97,736	\$ 4,462	\$ 1,229	\$ 5,690	5.8%	high	high
Belleville	\$ 83,357	\$ 3,820	\$ 1,356	\$ 5,176	6.2%	mid	high
Peterborough	\$ 84,137	\$ 4,164	\$ 1,150	\$ 5,315	6.3%	mid	high
Eastern Avg	\$ 92,586	\$ 3,722	\$ 1,402	\$ 5,124	5.6%		
Median	\$ 93,736	\$ 3,620	\$ 1,292	\$ 5,291	5.5%		
Grimsby	\$ 124,998	\$ 4,961	\$ 610	\$ 5,570	4.5%	mid	low
Pelham	\$ 138,099	\$ 5,251	\$ 1,026	\$ 6,277	4.5%	high	low
Lincoln	\$ 123,124	\$ 4,753	\$ 1,107	\$ 5,860	4.8%	high	mid
Wainfleet	\$ 110,902	\$ 5,298	N/A	\$ 5,298	4.8%	mid	mid
West Lincoln	\$ 113,730	\$ 4,407	\$ 1,263	\$ 5,671	5.0%	high	mid
Niagara-on-the-Lake	\$ 126,186	\$ 5,138	\$ 1,219	\$ 6,357	5.0%	high	mid
Thorold	\$ 92,043	\$ 3,702	\$ 1,221	\$ 4,922	5.3%	low	mid
Niagara Falls	\$ 84,756	\$ 3,591	\$ 1,039	\$ 4,631	5.5%	low	high
St. Catharines	\$ 85,025	\$ 3,815	\$ 1,050	\$ 4,866	5.7%	low	high
Fort Erie	\$ 86,980	\$ 3,770	\$ 1,556	\$ 5,326	6.1%	mid	high
Welland	\$ 79,678	\$ 3,634	\$ 1,383	\$ 5,017	6.3%	mid	high
Port Colborne	\$ 86,315	\$ 3,891	\$ 1,644	\$ 5,535	6.4%	mid	high
Niagara Avg	\$ 104,320	\$ 4,351	\$ 1,193	\$ 5,444	5.3%		
Median	\$ 101,473	\$ 4,149	\$ 1,219	\$ 5,430	5.2%		
Espanola	\$ 92,447	\$ 2,700	\$ 1,199	\$ 3,899	4.2%	low	low
Elliot Lake	\$ 67,133	\$ 2,191	\$ 863	\$ 3,054	4.5%	low	low
Timmins	\$ 104,885	\$ 3,774	\$ 1,032	\$ 4,806	4.6%	low	low
Dryden	\$ 96,959	\$ 2,860	\$ 1,591	\$ 4,450	4.6%	low	low
Sault Ste. Marie	\$ 90,180	\$ 3,479	\$ 957	\$ 4,436	4.9%	low	mid
Kenora	\$ 101,554	\$ 3,505	\$ 1,817	\$ 5,322	5.2%	mid	mid
Greater Sudbury	\$ 105,587	\$ 4,257	\$ 1,470	\$ 5,728	5.4%	high	high
Thunder Bay	\$ 93,040	\$ 3,749	\$ 1,315	\$ 5,064	5.4%	mid	high
North Bay	\$ 87,356	\$ 3,936	\$ 1,135	\$ 5,071	5.8%	mid	high
Parry Sound	\$ 72,582	\$ 3,644	\$ 1,978	\$ 5,622	7.7%	high	high
North Avg	\$ 91,172	\$ 3,410	\$ 1,336	\$ 4,745	5.3%		
Median	\$ 92,744	\$ 3,575	\$ 1,257	\$ 4,935	5.1%		

Total Municipal and Property Tax Burden as a Percentage of Income by Location (cont'd)

Municipality	2022 Est. Avg. Household Income	2022 Average Residential Taxes	2022 Residential Water/WW Costs 200 m3	2022 Total Municipal Tax Burden	2022 Total Municipal Burden as a % of Household Income	2022 Total Municipal Tax Burden Ranking	2022 Total Municipal Burden as a % of Household Income Ranking
Springwater	\$ 162,099	\$ 4,018	\$ 1,536	\$ 5,554	3.4%	mid	low
Tiny	\$ 112,388	\$ 3,432	\$ 932	\$ 4,364	3.9%	low	low
New Tecumseth	\$ 113,997	\$ 4,009	\$ 940	\$ 4,949	4.3%	low	low
Tay	\$ 89,608	\$ 2,770	\$ 1,346	\$ 4,116	4.6%	low	low
Collingwood	\$ 99,623	\$ 3,820	\$ 1,052	\$ 4,872	4.9%	low	mid
Innisfil	\$ 117,524	\$ 4,774	\$ 1,246	\$ 6,021	5.1%	high	mid
Huntsville	\$ 104,436	\$ 4,154	\$ 1,290	\$ 5,444	5.2%	mid	mid
Barrie	\$ 103,017	\$ 4,441	\$ 1,150	\$ 5,591	5.4%	mid	high
Orangeville	\$ 108,734	\$ 5,020	\$ 1,071	\$ 6,091	5.6%	high	high
Bracebridge	\$ 99,851	\$ 4,503	\$ 1,290	\$ 5,793	5.8%	high	high
Orillia	\$ 81,455	\$ 4,161	\$ 1,036	\$ 5,197	6.4%	mid	high
Gravenhurst	\$ 92,456	\$ 5,300	\$ 1,290	\$ 6,590	7.1%	high	high
Simcoe/Musk./Duff. Avg	\$ 107,099	\$ 4,200	\$ 1,182	\$ 5,382	5.2%		
Median	\$ 103,727	\$ 4,158	\$ 1,198	\$ 5,499	5.2%		

Municipality	2022 Est. Avg. Household Income	2022 Average Residential Taxes	2022 Residential Water/WW Costs 200 m3	2022 Total Municipal Tax Burden	2022 Total Municipal Burden as a % of Household Income	2022 Total Municipal Tax Burden Ranking	2022 Total Municipal Burden as a % of Household Income Ranking
Puslinch	\$ 198,987	\$ 6,644	N/A	\$ 6,644	3.3%	high	low
Woolwich	\$ 139,415	\$ 4,031	\$ 1,276	\$ 5,307	3.8%	mid	low
North Dumfries	\$ 138,251	\$ 4,267	\$ 1,346	\$ 5,613	4.1%	mid	low
Wellesley	\$ 138,211	\$ 4,302	\$ 1,346	\$ 5,648	4.1%	high	low
Wilmot	\$ 128,309	\$ 4,033	\$ 1,223	\$ 5,256	4.1%	mid	low
Erin	\$ 152,724	\$ 6,109	\$ 966	\$ 7,075	4.6%	high	low
Waterloo	\$ 115,787	\$ 4,459	\$ 968	\$ 5,428	4.7%	mid	mid
Guelph-Eramosa	\$ 142,964	\$ 5,473	\$ 1,530	\$ 7,003	4.9%	high	mid
Centre Wellington	\$ 115,287	\$ 4,381	\$ 1,352	\$ 5,733	5.0%	high	mid
Kitchener	\$ 96,985	\$ 3,754	\$ 1,149	\$ 4,903	5.1%	low	mid
Cambridge	\$ 103,508	\$ 4,134	\$ 1,199	\$ 5,333	5.2%	mid	mid
Guelph	\$ 107,149	\$ 4,589	\$ 981	\$ 5,570	5.2%	mid	mid
Wellington North	\$ 87,418	\$ 3,305	\$ 1,265	\$ 4,570	5.2%	low	mid
Minto	\$ 90,383	\$ 3,237	\$ 1,695	\$ 4,932	5.5%	low	high
Mapleton	\$ 112,063	\$ 4,746	\$ 1,624	\$ 6,370	5.7%	high	high
Waterloo/Wellington Avg	\$ 124,496	\$ 4,497	\$ 1,280	\$ 5,692	4.7%		
Median	\$ 115,787	\$ 4,302	\$ 1,271	\$ 5,570	4.9%		

Total Municipal and Property Tax Burden as a Percentage of Income by Location (cont'd)

Municipality	2022 Est. Avg. Household Income	2022 Average Residential Taxes	2022 Residential Water/WW Costs 200 m3	2022 Total Municipal Tax Burden	2022 Total Municipal Burden as a % of Household Income	2022 Total Municipal Tax Burden Ranking	2022 Total Municipal Burden as a % of Household Income Ranking
Lakeshore	\$ 134,727	\$ 4,130	\$ 1,154	\$ 5,284	3.9%	mid	low
North Perth	\$ 97,971	\$ 3,124	\$ 1,101	\$ 4,225	4.3%	low	low
Middlesex Centre	\$ 150,201	\$ 4,729	\$ 1,775	\$ 6,503	4.3%	high	low
Sarnia	\$ 103,263	\$ 3,468	\$ 1,065	\$ 4,533	4.4%	low	low
Brant	\$ 119,661	\$ 3,868	\$ 1,493	\$ 5,361	4.5%	mid	low
Haldimand	\$ 103,889	\$ 3,595	\$ 1,064	\$ 4,658	4.5%	low	low
Ingersoll	\$ 97,554	\$ 3,292	\$ 1,183	\$ 4,474	4.6%	low	low
Amherstburg	\$ 114,308	\$ 3,822	\$ 1,438	\$ 5,259	4.6%	mid	low
Strathroy-Caradoc	\$ 95,924	\$ 3,212	\$ 1,208	\$ 4,420	4.6%	low	low
Essex	\$ 97,377	\$ 3,398	\$ 1,098	\$ 4,496	4.6%	low	low
London	\$ 92,922	\$ 3,442	\$ 967	\$ 4,409	4.7%	low	mid
Tillsonburg	\$ 84,004	\$ 3,173	\$ 930	\$ 4,103	4.9%	low	mid
North Middlesex	\$ 98,772	\$ 3,116	\$ 1,791	\$ 4,907	5.0%	low	mid
Brantford	\$ 87,781	\$ 3,661	\$ 981	\$ 4,642	5.3%	low	mid
St. Thomas	\$ 81,392	\$ 3,272	\$ 1,105	\$ 4,377	5.4%	low	high
Chatham-Kent	\$ 81,651	\$ 3,253	\$ 1,216	\$ 4,469	5.5%	low	high
Central Elgin	\$ 119,160	\$ 4,644	\$ 2,036	\$ 6,680	5.6%	high	high
Aylmer	\$ 78,921	\$ 3,470	\$ 956	\$ 4,426	5.6%	low	high
Stratford	\$ 90,197	\$ 4,180	\$ 923	\$ 5,104	5.7%	mid	high
Norfolk	\$ 89,744	\$ 3,569	\$ 1,539	\$ 5,108	5.7%	mid	high
Lambton Shores	\$ 93,347	\$ 3,571	\$ 1,744	\$ 5,315	5.7%	mid	high
Windsor	\$ 78,125	\$ 3,198	\$ 1,334	\$ 4,531	5.8%	low	high
Southwest Avg	\$ 99,586	\$ 3,599	\$ 1,277	\$ 4,877	5.0%		
Median	\$ 96,651	\$ 3,469	\$ 1,168	\$ 4,587	4.8%		

Economic Development Programs



Economic Development Programs

Many communities are struggling to maintain a competitive advantage in a rapidly changing global economy. There are many forms of economic development programs used across Ontario to encourage growth. Programs to promote economic development include, but are not limited to:

- Grants
- Interest Free Loans
- Tax Incremental Financing
- Corporate Visitation Programs
- Ambassador Programs
- Refund/waiving of fees
- Business Enterprise Centres
- Municipal land assembly
- Brownfield programs
- Downtown programs
- Heritage restoration programs
- Developing networks and business directories
- Developing newsletters

These activities are directly linked to the long term ability of communities to foster new public and private investment, create employment opportunities, increase income levels and reduce poverty.

The report focuses on the following key areas of economic development programs.

- **Business Retention & Expansion Programs**
- **Downtown/Area Specific Programs**
- **Brownfield Redevelopment**



Legislation

Ontario Legislation

The following section provides an overview of various Ontario legislation related to financial assistance and other financial incentives that may be used to encourage development and redevelopment in municipalities. This information has been taken from excerpts from a Ministry of Municipal Affairs and Housing document “Municipal Financial Tools for Planning and Development”.

Municipal Act

The Municipal Act (subsection 111(1)) prohibits municipalities from directly or indirectly assisting any manufacturing business or other industrial or commercial enterprise through the granting of bonuses. Notwithstanding the bonusing rule, subsection 111 (2) of the Municipal Act permits, with the Ministry of Municipal Affairs approval, certain financial assistance for the purpose of implementing a community improvement plan that has been adopted under the provision of Section 28 of the Planning Act.

Planning Act

Section 28 of the Planning Act sets out the authority for municipalities to designate community improvement project areas and adopt community improvement plans. This is done through a legal process involving public notice, a public meeting and the right of appeal. Once approved by the Ministry of Municipal Affairs and Housing, a community improvement plan can provide municipalities with broad powers to acquire, hold, clear, lease and sell land in designated areas for the purposes of community improvement.

Once a municipality has approved community improvement policies and designated a community improvement project area, it may use the powers afforded through subsection 28(7) to issue grants or loans to registered or assessed owners of lands and buildings within the designated areas.

Ontario Heritage Act

Sections 39 and 45 of the Ontario Heritage Act allows municipalities to make grants or loans to owners of heritage designated properties. These grants or loans are to pay for all, or part of, the cost of alteration of the designated property, on terms and conditions established by municipal council.

Development Charges Act

The Development Charges Act, 1997 provides the legal basis for Ontario municipalities to impose growth-related development charges in order to recover some or all of the capital costs of new municipal infrastructure requirements resulting from new development. The services eligible to be funded from this source include transportation (roads and transit), sewer, water and other services that must be provided to serve residential and non-residential growth.

Paragraph 10 of subsection 5(1) of the Development Charges Act, 1997 permits municipalities to give full or partial exemption for some types of development. In the interest of economic competitiveness and job creation or preservation, many Ontario municipalities have chosen to use this section to wholly or partially exempt new industrial development and larger expansions of existing industrial buildings from the imposition of local development charges.

Under subsection 2(7) of the Development Charges Act, 1997, municipalities may exempt areas of the municipality from the application of a development charges bylaw. Such areas could include a downtown or development area, including community improvement project areas under the Planning Act. Municipalities may also adopt area by-laws not including a specific area.

Bill 56—Brownfield Statute Amendment Act

Brownfields are defined by the Province as derelict, dysfunctional or under-used industrial and commercial facilities where expansion or redevelopment is complicated by real or perceived contamination. Despite the complexity of developing these properties, they are often in desirable and strategic locations. Redeveloping brownfields means transforming environmentally challenged properties into productive properties. Brownfields are lands on which industrial or commercial activity took place in the past. They may be vacant, underused or abandoned. Brownfields are usually located in strategic areas of the community, with existing transportation, infrastructure and facilities and close to or in the downtown core.

The Act removes the main barriers to brownfield cleanup and redevelopment. It sets out clear rules for the cleanup of contaminated brownfield sites to ensure that the environmental liability standards are met and public health protected. It would limit future environmental liability for municipalities, developers and owners of brownfields properties. In addition, it streamlines the planning process to expedite brownfield projects and help municipalities provide financial support for brownfield clean up costs.

Section 365.1 of the Municipal Act allows municipalities to adopt a Brownfields Financial Tax Incentive Program (BFTIP). This is a financing tool that provides municipal property tax assistance to landowners redeveloping brownfields. Municipalities offering the tax incentive can apply to the Province to receive matching education property tax assistance to increase the amount of assistance available to the landowner.

Section 365.2 of the Municipal Act establishes the Heritage Property Tax Relief (HPTR) program whereby municipalities may pass a by-law to establish a local HPTR program to provide tax relief (between 10% and 40%) to owners of eligible heritage properties, subject to an agreement to protect the heritage features of their properties, subject to an agreement to protect the heritage features of their properties. Eligible heritage properties include designated properties under Part IV or Part V of the Ontario Heritage Act.

Business Retention & Expansion Programs

Ajax

The Town offers entrepreneurial programs (**UpNext Ajax**), **PriorityPath** (accelerated processing, pre-servicing). There are also local business services and organizations:

- The **Ajax-Pickering Board of Trade's** mission is to encourage and foster free enterprise and economic development. The Board of Trade hosts various networking events and annual activities, advocate to various levels of government on behalf of business and offer membership benefits such as insurance and retail discounts
- The **Business Advisory Centre of Durham (BACD)** is a regionally focused organization that serves start-ups, new businesses as well as existing businesses seeking services to assist in growth initiatives.
- The **Spark Centre** serves technology and innovation entrepreneurs who require knowledge and support to launch, develop, and grow. We are dedicated to economic growth and sustainability in Durham Region and Northumberland County. Through Collaboration with funders and stakeholders we are building a world-class innovation centre
- **Community Development Centre Durham (CDCD)** is an independent, not-for-profit social planning organization that has been working to enhance the quality of life for individuals, families and communities in Durham for more than 40 years
- **Durham Immigration Portal** is a one-stop, community-based immigration web portal, designed to welcome, support, attract and retain skilled newcomers, newcomer entrepreneurs, and new residents
- **Startup Durham**

Business Retention & Expansion Programs

Aurora

The Town of Aurora has implemented a number of initiatives to promote economic development which include, but are not limited to, the following:

- **Business Networking/Information Seminars**—Town staff host these sessions semi-annually, some in conjunction with the Aurora Chamber of Commerce.
- **Business Newsletter**— Semi-annual publication
- **Aurora Business Ambassadors Program**— Ambassadors provide important feedback to Town staff on a variety of business issues as well as contacts with national and international companies.
- **Corporate Visitation Program** —On a monthly basis, a team of Town officials visit a local business in order to meet company representatives, tour facilities and discuss issues of importance.
- **Investment Retention & Attraction Strategy**—The EDO gathers community intelligence, prepares economic market information and provides a liaison between municipal government and local businesses.
- **Development Coordination Role**—The Economic Development Division staff undertake a ‘One-investors in navigating the municipal approvals process.Point-Of-Contact’ role, working closely with the development community to assist non-residential

Barrie

Invest Barrie purpose: To unite and collaborate within the community to deliver supports, programs and services that ignite economic growth and promote diversification, innovation and resilience in business, arts and culture. Business Retention & Expansion initiatives include:

- **Proactive business visitation program:** Meet regularly with local businesses to discuss market conditions, barriers/opportunities for growth and make programming and resource connections, in addition to resolving issues, where required.
- **Talent/workforce attraction initiatives:** Collaborate regionally to connect employers to the local labour pool; to identify, develop and attract necessary workforce; to encourage new and emerging industries; to inspire people to start new local businesses; and to encourage co-op and internship placements. Examples include job fairs, Work in Simcoe job aggregator site, Edge Factor Information Portal, and the Skills Development Fund project which is a \$1million provincially funded project with Georgian College to address skills development and labour shortages within the manufacturing sector by delivering program training and services to support labour market skills development.
- **Expansion and relocation support:**
 - Support businesses with their expansion or relocation within Barrie through site selection and or development process facilitation support.
 - Support businesses through the development processes or coordinate business issue resolution while identifying opportunities to improve customer service and internal processes.

Business Retention & Expansion Programs

Barrie Cont'd

- **Marketing and communications:**
 - Collect, analyze, and provide demographic and statistical information, and market research to businesses, and provide a current community profile.
 - Using the Investbarrie.ca website, e-newsletter, blogs, and social media, showcase businesses and initiatives that tell the 'Barrie Story' to provide local business promotion and position Barrie as a desirable location destination.
- **Innovation programming:** Support a culture of innovation by celebrating community innovators and delivering programming to position the City as an innovative community including the Manufacturing Innovation Summit and Mayor's Innovation Awards.
- **Strategic community partnerships:** Leverage resources and funding from local, regional and provincial partners to further common economic development goals. Partners include other local municipalities, provincial and federal governments, the Barrie Chamber of Commerce, Tourism Barrie, Downtown Business Association (BIA), local post-secondary institutions, the Sandbox Centre, arts organizations, workforce development organizations, among others.
- **Business and Employer Data Survey and Business Directory:** Conduct door to door interviews with all bricks-and-mortar businesses to collect key data on business location, type of business and employment. The data is collected to monitor economic trends, support business retention, and expansion, forecast infrastructure needs, and assist with transportation planning.
- **Entrepreneur and small business support:**
 - Entrepreneurial ecosystem growth through collaboration with our partners (Sandbox Centre, Small Business Centre, Henry Bernick Entrepreneurship Centre, Georgian College, County of Simcoe, Lakehead University and others on program development, events and strategic initiatives.
 - Small Business Centre of Barrie, Simcoe County and Orillia suite of services including business feasibility and guidance; one-on-one business plan consultations; advice on permits, licenses and regulatory requirements; coaching for a range of business challenges; training and networking opportunities; referrals to business support services, including business incubators, government programs and shared workspaces; Starter Company and Summer Company Programs; and the Xcelerate Summit.
- **Arts and culture:** Raise the capacity and profile of the Arts community through the delivery of an annual awards program, offering educational workshops and training for arts businesses and organizations, and providing connections to mentors, support programs for emerging artists, public art program and an Arts & Culture Investment Fund.

Business Retention & Expansion Programs

Barrie Cont'd

- **Tourism development & Municipal Accommodation Tax:** Working with the local Destination Marketing Organization to execute on the recommendations of the Tourism Master Plan to maximize the success of tourism related businesses and the contribution of the tourism sector as an economic driver as well as to increase Municipal Accommodation Tax (MAT) collection for re-investment into the tourism industry through increased overnight stays.
- **Employment Land Strategy:** To meet the City of Barrie's employment targets and wider growth management vision, the city must have available serviced, shovel-ready parcels of employment land ready for development. The goal of the Employment Lands Strategy is to identify feasible options of appropriately sized, serviced, shovel-ready employment land ready for business investment, which will improve Barrie's economic competitiveness and provide options for local business expansion.
- **Foster a vibrant Downtown Economic Corridor:** Position the downtown as a creative and employment hub for creative and knowledge-based industries and a showcase for the city's historical, architectural, artistic and cultural assets. Foster the growth and creation of projects and assets, such as the Sandbox Centre, Small Business Centre, Five Points Theatre, a permanent market, etc., that support a vibrant city centre. Develop a strategic partnership with the Downtown BIA to address business needs, promote the downtown as an investment destination, and cultivate programming and initiatives that continue support for the downtown and downtown businesses.
- **COVID-19 Business Recovery Support:** Execute on the COVID-19 Business Recovery Action Plan built through consultation with local businesses, stakeholders and the general public, to identify local initiatives to help the recovery process such as support local campaigns, the Patios Everywhere Program, Business in the Parks initiative, downtown video series, and Digital Main Street program delivery, to name a few.

Business Retention & Expansion Programs

Belleville

- **Pop-ups on the Bay project:** 13 new popup businesses have been located in West Zwicks Park servicing refreshments, food and selling items such as clothing and pre-packaged baked goods. The project has developed into a destination on our waterfront and supports local business by allowing new businesses an inexpensive way to get started as well as allowing some existing businesses to branch out of their existing location or existing offering
- **Industrial Land Expansion:** The Environmental Assessment (EA) process has started for the expansion of the North East Industrial Park – when complete it will double opportunities to attract new employers
- **Doctor Recruitment:** The City has been running a successful family physician recruitment for more than ten years now and we will continue to incent these family doctors to practice here but we are now putting together a report for Committee and Council consideration that will make recommendations around incenting other ‘in-demand’ health care professionals to choose Belleville as their place to practice
- **Holiday Market:** The City is working with their partners at the BDIA and Chamber to plan and implement a Holiday Market in downtown in 2021. This marketing will involve small ‘pop-up’ type structures located in downtown that will house local vendors selling their goods and services during mid November to mid December
- **Skills Development Fund Apprenticeship Support Project:** A \$550,000 project funded almost entirely by the Provincial Skills Development Fund to implement a one year program that will provide wrap around supports to apprentices and businesses supporting apprentices to increase the rate of local people successfully completing their entire apprenticeship program through to licensing. The City has partnered with the College on this project
- **Work in Quinte Project:** The City of Belleville is the lead community working on a project to redevelop the current “Work in Belleville” program as a regional project – “Work in Quinte”. The existing program involves the completion and updating of a regional data base that collects resumes from anyone looking to work in the region. At present, Belleville staff categorize these resumes and screen and provide these resumes to Belleville employers looking for the skills sets identified in the resumes. Belleville received \$145,000 in funding from the Province, some through the Rural Economic Development (RED) and some through the Ontario Labour Market Partnership (OLMP) fund. Other regional partners in the project include the City of Quinte West, the Quinte Economic Development Commission and the Bay of Quinte Regional Marketing Board. Belleville City staff are taking the lead on this project and the funds will flow through the City of Belleville

Business Retention & Expansion Programs

Belleville Cont'd

- **Rural Business Marketing Initiative:** Staff is working with businesses in Thurlow ward to develop a marketing strategy for businesses north of Highway 401. This work will help to create partnerships and joint experiences in this valuable region of the City
- **Ontario Immigrant Nominee Pilot Project (OINP):** Belleville was chosen by the Province to be one of three communities in Ontario to participate in the OINP which will secure at least 100 new Canadian spaces for Belleville/Quinte West. This pilot program participation is intended to test a program that will encourage newcomers to settle in rural Ontario. Our labour needs are extreme and this program is extremely helpful. We have almost exceeded the allocation provided to Belleville
- **E-Commerce Project:** The City provides services of an e-commerce consultant free of charge to local businesses that were looking to develop or improve their on-line presence
- **MAT Implementation:** Staff is continuing to work with the accommodations sector to boost Municipal Accommodation Tax revenues. A report will be coming forward to Council for consideration regarding the implementation of a licensing/regulation proposal for Short Term accommodators. Currently most STA's are not collecting or remitting the MAT and our process to license will ensure all accommodators in the City are collecting and remitting MAT funds to the City
- **Choose Belleville:** Multi-media campaign aimed at encouraging locals to buy and experience everything local. Campaign will continue until at least the end of 2021

Business Retention & Expansion Programs

Bracebridge

- **Building Improvement Grant/Loan**
 - Offered in the Central Business District only
 - Provides building owners up to 50% of construction costs to a maximum municipal contribution of \$10,000. Of this amount, 50% will be grant and 50% will be an interest free loan.
 - Projects can include structural repairs, roofing, windows, doors, mechanical systems upgrades, insulation, accessibility improvements, etc.
- **Tax Increment Equivalent Grant**
 - The purpose is to defer (for a period of time) a property tax increase resulting from a significant developments or redevelopment of an eligible property
 - Offered for all lands zoned M1 or M2, Bracebridge Power Centre North, Bracebridge Power Centre South, District shopping Area, and lands zoned C1 through C6 as well as properties in the Commercial Tourism Zone
 - Grants may be equal to up to 100% of the municipal portion of the tax increase in year one, decreasing by 10% in the following years for a 10 year period
- **Housing Rehabilitation Grant/Loan**
 - Offered in the Central Business District and mixed use areas only
 - The purpose is to increase the number of residential units in this area by rehabilitating upper floor/rear building residential units; create new residential rental units on properties containing existing commercial buildings; and, rehabilitate existing multi residential units in the Central Business District and mixed use areas
 - Provide building owner with up to 50% of project costs to a municipal maximum of \$6,000 per unit. Of this amount, 50% will be grant and 50% will be an interest free loan.
 - Building owners can apply for 4 apartment units per application.
- **Façade Improvement Grant/Loan**
 - Available in the Central Business, the District Shopping Area and mixed use areas
 - Provides building owners up to 50% of the cost of approved facade improvements to a municipal contribution of \$10,000. Of this amount, 50% will be grant and 50% will be an interest free loan.
 - Projects can include restoration or replacement of brickwork/cladding, windows/doors, cornices/eaves and parapets, accessibility improvements, etc.

Business Retention & Expansion Programs

Bracebridge Cont'd

- **Signage Improvement Grant**
 - Available in the Central Business District, The District Shopping Area, Special Purpose Commercial Area and Mixed Use Areas
 - Available to building owners or tenants
 - Provides the applicant up to 50% of the cost of a new sign to a municipal maximum of \$2,000. Property Improvement Grant/Loan
 - Extended to include all industrial, commercial and business areas of the urban core (except home-based businesses)
- **Property Improvement Grant/Loan**
 - Available to all existing commercial, industrial, institutional or mixed-use buildings within the Central Business District, the District Shopping area, Business Areas and Industrial Areas.
 - Provides up to 50% of the approved property improvement project to a municipal maximum of \$8,000 of which 50% will be grant and 50% will be an interest free loan
 - Projects can include landscaping, addition of new parking or upgrades to existing parking, addition of walkways, fencing, benches, lighting and planters
- **Energy Efficiency Retrofit Grant / Loan Program**
 - Available to all industrial property owners with the Community Improvement Project Area
 - Provides up to 50% of the cost of a retrofit up to a municipal maximum of \$10,000 (50% grant and 50% loan)
 - Projects include improvements such as insulation, weatherization, and window and door upgrades. As well as new energy efficient lighting systems

Property owners can apply for any two programs in a calendar year. They are eligible to apply with new projects in any subsequent year. All applications must be accompanied by two competitive quotes that encompass every element of the proposed project. Staff will do a pre-consultation with applicants prior to the submission of an application to ensure eligibility criteria are met. Completed applications are reviewed and assessed by the Community Improvement Plan Implementation Committee.

Separate from our Community Improvement Program, the Town of Bracebridge also has put a hold on municipal development charges for all non-residential development.

Business Retention & Expansion Programs

Brampton

Brampton Economic Development & Culture

Provides assistance to help guide businesses, investors and stakeholders increase the level of jobs and investment in Brampton. Whether businesses are looking for expert sector advice, assistance with large investments or access to funding programs, we have services to support them.

Economic Development Services

- Business expansion and relocation support
- Site selection services
- Workforce and employment development
- Private consultations
- Strategic partnership guidance
- Access to in-market research, market trends and demographics
- Information on and access to incentive programs
- Export and foreign investment and development
- Brampton Business Directory
- Grand openings

Entrepreneurial Services

Delivered through the Brampton Entrepreneur Centre:

- Guidance on business start-up
- Free workshops and seminars
- One-on-one consultations
- Leading-edge information, resources and templates
- Business plan reviews
- Counsel on growth and change issues
- Professional development and networking
- Starter Company + and Summer Company grant programs

Business Retention & Expansion Programs

Brampton Cont'd

Economic Development Master Plan

The City's Economic Development Office has developed an Economic Development Master Plan (EDMP) that provides guidance to the City's leadership and the business community on possible options and partnerships to achieve the desired economic results.

Culture Master Plan

In support of a prosperous and culturally vibrant community, the City is developing its first Culture Master Plan to set the strategic direction of arts and culture in the city.

Sector Lead

As Brampton moves to take a prominent position as a major urban centre, our Economic Development approach is transforming to match. Brampton's Economic Development Office has a new sector-based approach, anticipating the skills and industries of tomorrow, while accounting for traditional strengths

Expeditor

The newly created role of Expeditor in the Economic Development Office will work across the key sectors, supporting activities, and working to streamline client service by acting as a facilitator and conduit to municipal services for the business community.

Brant County

County of Brant Economic Development Strategy and Action Plan contains four pillars including: Growing a More Diversified Local Economy, Driving Investment to the County of Brant, Building County of Brant's Downtown Core Areas, and a renewed focus on Communication and Engagement

- **Site Selection** – County staff assist site selectors and businesses looking for available land in the County and providing key information such as demographics and relevant population statistics. County website is equipped with a Brant specific site selection tool.
- **Business Visitation** – Staff actively visit businesses to discuss opportunities for growth, obstacles and potential partnerships.
- **Development Liaison Position** – staff position to help guide and be single point of contact for development application that create or retain employment in the County of Brant.
- **Promotion of Tourism** – active promotion of tourism businesses through a variety of channels including social media, print advertisement, promotions, and marketing to group tour operators.
- **Value Reports** – ongoing communication to the business community to demonstrate the work undertaken by County of Brant staff to achieve components of the strategy and contains economic development metrics around industrial and commercial building permits, community improvement plan uptake, and visitor spending.

Business Retention & Expansion Programs

Brockville

- The **Leeds and Grenville Small Business Enterprise Centre**—Offers information and advice to anyone starting or managing a business. Working in partnership with the local **Community Futures Development Corporations** provides expertise and start-up capital.
- Economic Development programming includes: Investment attraction initiatives, outbound and inbound promotional missions/trade shows, Aftercare Programming including corporate call programs/BR&E, residential relocation programs, community register, local and regional partnerships, public relations and community communications and image building, newsletters/media releases, website development, data base management, industrial park management, advocacy, festival coordination, tourism investment and investment attraction, waterfront development, anchor attraction development, Investment/Market Readiness Initiatives, Award Recognitions Program, Direct Marketing, Infrastructure Assessment and Strategy, Professional Training, Ambassador Program/Speaking Engagements, Economic Impact Analysis, Advisory Board Participation and Facilitation, Branding, Performance Measurement and Tracking, Sector Development, Special Projects, Print Advertising, Gateway Signage.

Burlington

- The **Burlington Economic Development Corporation (BEDC)** is a public/private partnership providing economic development services for Burlington. They provide a company calling program to assist business retention and growth. Burlington has a “Jobs Burlington Campaign” which includes a website for high tech businesses to link to labour and workforce development.
- Tourism Burlington operates active programs to support tourism and has a destination marketing fund in operation with local hoteliers.

Caledon

The Town of Caledon 2020-2030 Economic Development Strategy is underpinned by the following four priorities, intended to anchor and qualify all ensuing actions on the part of the Town: (1) Support an entrepreneurial and small business economy; (2) Focus on business retention and growth; (3) Improve quality of place, and (4) Enhance investment readiness. These priorities are supported with the following programs and initiatives:

- **Tourism Strategy**—Visitor and business attraction
- **ICI Attraction** - Key sectors: manufacturing; food and beverage, agriculture, finance & insurance and professional and scientific and technical services
- **Business Retention and Expansion** – Annual programs to assess the well being and needs of key industrial sectors
- **Industrial and Commercial Development Review** – Inquiry meeting, Planning Application Review Committee to streamline development application process
- **Workforce Development**— Partnership - Peel Halton Workforce Development Group and Jobs Caledon

Business Retention & Expansion Programs

Caledon Cont'd

- **Community Partnerships**—Bolton BIA, Caledon Chamber of Commerce, Peel Federation of Agriculture, Excellence in Manufacturing Consortium, Altitude Accelerator and Partners in Project Green
- **Networking** —Business Breakfast, business forums and business meetups to encourage networking, mentorship, innovation and collaboration
- **Marketing and Communications**—Dedicated business website caledonbusiness.ca, monthly business newsletter, business directory and sector profiles
- **Green Development Program**—Development charge discounts for new green commercial and industrial buildings/technologies

Cambridge

- **Business Ambassador Program**— Ambassadors are provided marketing materials to assist them in promoting our community as they travel both domestically and abroad.
- **Business Concierge Service**— Invest Cambridge works cooperatively with our business, community and government partners to provide guidance and assistance throughout the development process, ensuring that issues are dealt with efficiently and streamlining the customer experience. Utilizing the “one-point of contact” model for our business community allows us to create positive interactions and build stronger relationships with our employer base.
- **Invest Cambridge Newsletter**— A monthly publication celebrating recent successes and informing our business community of upcoming events and opportunities.
- **Community Liaison Supportive Services**— Invest Cambridge works cooperatively with our Cambridge Chamber of Commerce to provide tourism and doctor recruitment services. We are working closely with the new Grand Innovations hub to provide assistance, support and incubator space to scaling businesses and Conestoga College as they build a research hub and centre for manufacturing excellence within the Grand Innovations building.
- **Corporate Visitation Program**— Outreach to local businesses to gather information, meet business leaders, connect our local supply chain, tour facilities and identify areas of improvement for city processes (from a business perspective).
- **Online Business Directory**— This online database lists companies, locations and descriptions of services, and is searchable by business name or key word. The directory incorporates GIS mapping, making it easier for customers to find local establishments.
- **Small Business Centre**— The City of Cambridge works cooperatively with the Waterloo Region Small Business Centre, providing information, seminars, and consultations to assist new and existing small business clients find success.

Business Retention & Expansion Programs

Centre Wellington

- **Shop Local Program**
 - Encourages shopping in locally owned shops and businesses
- **Centre Wellington Small Business Centre, in partnership with the Guelph Wellington Business Centre, and is located in Fergus**
 - Start-up and small business support
 - Small business training program

Chatham-Kent

- **Corporate Visitation Program** – staff actively complete an aggressive visitation program with over 600+ company visits conducted annually with the purpose of gathering intelligence and data to support and foster the development of the local economy. Information is also provided on these visits on potential government and municipal funding opportunities while determining the needs, concerns and opportunities of the existing local businesses.
- **Small Business Centre** – staff provide access to business registrations, business planning, consultations, research, mentorship, seminars and workshops and government funding programs including Summer Company, Starter Company Plus and Foodpreneur.
- **Investment Attraction and Site Selection Services** – municipal staff assist investors, site selectors and provincial attraction staff looking for available land and buildings in the community and provide key relocation factors such as inventory, demographics, local labour information and municipal supports and incentives.
- **Marketing and Communications** – utilize the www.investck.ca website, social media and celebrating local business success in order to showcase businesses and initiatives that tell the “Chatham-Kent Story” and provide local business promotion and position Chatham-Kent as a desirable destination to conduct business.
- **Business Networking/Information Seminars** – hosts a variety of specialized educational programming events to targeted business sectors as well as the local community.
- **Business Concierge Program** – staff undertake a Project Manager role to provide a “one-point-of-contact” in the Department’s pro-business approach to facilitate and issue resolutions to help ensure that projects or issues are dealt with in an efficient manner.
- **Digital Main Street** – squad members work closely with Chatham-Kent brick and mortar businesses to improve their online presence. This program includes enhancement of social media representation and providing support of basic website and e-commerce setups. Participants are also offered extensive online digital training modules as well as having the opportunity to apply for a \$2,500 grant.

Business Retention & Expansion Programs

Clarington

- **Visitation Program**—Surveys a large sample of our local companies to determine the needs, concerns and opportunities of existing local companies
- **BR&E Implementation Program** —Sets out to implement the actions to help businesses become more competitive
- In **Partnership** with the Board of Trade, the municipality is working on a “**shop local**” program.
- The Municipality has a contract with the Clarington Board of Trade for the purpose of providing **Economic Development and Physician Recruitment** services.

Cornwall

- **Investment Attraction** – Economic Development staff assist site selectors and businesses looking for available land and buildings in Cornwall as well as provide key information such as demographics and utility rates via a number of brochures and maps.
- **Business Retention** - Staff actively visit businesses to discuss opportunities for growth.
- **Communication and Engagement** – Local business and community leaders are kept informed of relevant news via the ChooseCornwall.ca website and regular email newsletters.
- **Resident Attraction** – Efforts are made to attract new residents to Cornwall, in particular young workers that can meet the needs of local employers.
- **Development Charges** – Cornwall does not levy development charges for industrial development.
- **Strategic Plan** – Economic Development efforts are guided by a 5-year Economic Development Strategic Plan.
- **Cornwall Business Park** – Development, maintenance, and sale of employment lands to attract investment.
- **Cornwall Business Enterprise Centre** – CBEC offers a wide variety of programs and support for small business including Starter Company Plus, Summer Company and Digital Consult, in addition to a webinars and workshops.
- **Cornwall Tourism** – markets Cornwall to attract visitors, supports local tourism partners and supports the Tourism Development Fund which provides financial assistance to tourism projects.
- **Doctor Recruitment** – The City spearheads a Medical Recruitment Task Force which works to attract physicians to Cornwall.
- **Strategic partnerships** – Cornwall maintains strategic partnerships with a variety of organizations including the Chamber of Commerce, the Eastern Ontario Training Board, Community Futures Development Corporation and St. Lawrence College.
- **Regional Marketing** – Cornwall works with other regional municipalities to promote Ontario East both locally and abroad.

Business Retention & Expansion Programs

Dryden

Municipal Accommodation Tax – implemented January 1, 2020

- City funds from the tax (50%) are earmarked for Waterfront Development (we created a Waterfront Development Reserve fund)
- The other 50% of the funds are provided to the Dryden Chamber of Commerce through an agreement we have in place and the agreement stipulates that they will use their share of the funds to advance the City as a tourist destination by supporting and promoting local events, initiatives and infrastructure that bring people to the City.

East Gwillimbury

- **Business Advantage Program:** A review and expansion of EG's business development concierge service continues with a focus on enhancing business friendliness and supporting a customer-centric corporate culture. The Business Advantage Program supports the Municipality's economic growth and job creation objectives through the provision of highly responsive, customized support to business and investors.
- **Downtown Mount Albert Revitalization:** Extensive community engagement and a Commercial & Retail Gap Analysis is under way as part of a project that will entail municipal infrastructure upgrades that support business vitality and the creation of vibrant public spaces.
- **Holland Landing Downtown Revitalization:** Extensive community engagement and a Commercial & Retail Gap Analysis is under way as part of a project that will entail municipal infrastructure upgrades along a portion of Yonge Street.
- **Broadband Expansion:** In partnership with the Broadband Working Group efforts continue to expand broadband connectivity to a level that meets the needs of all residents, business, prospective new investors, and municipal service providers.
- **Business Incubation & Acceleration:** Jointly with York University YSpace and the Town of Georgina, a series of customized programs and supports are being developed and offered to new and emerging entrepreneurs.

Business Retention & Expansion Programs**Erin**

- Promote workforce training and business support workshops
- Monthly “Erin Business” newsletter
- Continue to raise the profile of the equine sector in the Town of Erin by creating the 3rd edition of Horse & Country in the Hills of Erin.
- Continue working with the Business Centre Guelph-Wellington to promote the small to medium size business support one day a month in the Town
- Formalize and streamline in house processes for new and relocating businesses
- Co-ordinate the Doors Open Erin
- Continue to support youth and entrepreneurs by having a Town booth available to promote entrepreneurial ideas at the Erin Farmers Market
- Produce a new Community Profile/Annual Report to attract business and investment

Business Retention & Expansion Programs

Fort Erie

- **Business Directory** of all local businesses and services. The directory also allows businesses to communicate with the public the status of their business and if they are offering modified services.
- **Business Licencing:** Economic Development and Tourism Services is responsible for working with businesses to obtain a licence to operate in the Town of Fort Erie along with all business renewal licences. EDTS will coordinate grand opening events and media coverage. In addition to business licencing, EDTS is responsible for the administration and issuance of short-term rental licences.
- **Business Retention & Expansion:** Business outreach to better understand and support the needs of businesses including referrals to key resources, training and funding opportunities. EDTS will act as a liaison for business expansion to help businesses navigate the municipal approval process.
- **Community Liaison:** EDTS is responsible for the coordination and approval of special events, festivals and Farmer's Markets in the community.
- **Development Assistance:** Site location studies, analysis, land inventory, market research, and business/developer support through the planning and development process.
- **Downtown Core Areas Community Improvement Plan:** Fort Erie offers commercial façade and residential intensification programs.
- **Incremental Marketing Program:** Financial assistance for marketing and advertising initiatives is provided in accordance to the marketing plan and budgets of the local Business Improvement Associations (BIAs).
- **Niagara Foreign Trade Zone:** The designated Canada Foreign Trade Zone Point provides businesses with one-window access to information, programs and incentives to improve international trade efforts. Specifically, companies who export can apply for tax, duty and tariff exemptions that can significantly improve their bottom line.
- **Niagara Development Corridor Partnership Inc. (NDCPi):** NDCPi is a not-for-profit organization and the collaboration of economic development professionals from Fort Erie, St. Catharines, Niagara Falls, Lincoln, and Port Colborne to encourage economic growth across the Region. The NDCPi leverages the experience and skill set of economic development staff to benefit member communities, business constituents, and community development stakeholders.
- **Niagara Gateway Economic Zone and Centre Community Improvement Plan:** Fort Erie is one of only five communities that are included in the program which provides eligible projects with property tax reductions between 40% and 100% for five to ten years as well as grants to cover Regional Development Charges.
- **Physician Recruitment & Retention:** Fort Erie has a dedicated Community Health Care Services Coordinator who leads the recruitment and retention of quality physicians. Fort Erie offers lucrative incentive packages for new physicians coming to the community.
- **Shop Local Programs:** EDTS coordinates shop and support local marketing campaigns through traditional and digital advertising methods, along with Virtual Pop-U Markets hosted by EDTS staff.
- **Tourism Product Development and Destination Marketing**

Business Retention & Expansion Programs

Georgina

- **Entrepreneurship Development** – Town staff, in partnership with York University’s YSpace and the Town of East Gwillimbury have designed a series of educational programs to support entrepreneurship development. These programs will be delivered virtually and in person and at Georgina’s recently created incubator/accelerator hub.
- **Choosegeorgina.ca** – the Town has developed a number of videos and specific marketing initiatives to promote Georgina as a place to work, live, invest and play.
- **Economic Development Print and Electronic Newsletter** – The e-newsletter is published bi-weekly and a printed newsletter is published quarterly.
- **Business Visitation Program** – The Economic Development Officer conducts virtual and in-person visits to new and existing businesses to strengthen the Town’s BR+E efforts.
- **Business Research and Development** – The Town provides research on local statistics, land inventory and other relevant site selection information. Economic Development staff act as a point of contact for business expansion and new development to help businesses navigate the municipal approval process.
- **Business Class Program** – Town Staff have developed a series of initiatives to support investors as they investigate development opportunities and proceed through the development approval process.
- **York Small Business Enterprise Centre** – The Town works with the YSBEC to provide businesses and entrepreneurs with training, professional consultation, networking, community outreach programs and disseminates information through their newsletter.
- **Development Application Fee Rebate Program** - The purpose of the development application fee rebate program is to encourage development and redevelopment in the Industrial, Commercial (excluding retail and service commercial) and Institutional Sectors. The program is to reduce the financial burden on landowners and business owners who are expanding/relocating or creating new businesses.
- **Economic Development and Community Building Grants** – The Economic Development and Community Building Grant Program provides financial assistance to programs/events that serve to promote the Town of Georgina externally, generates economic opportunities for the local business community and provide for the betterment of the Community.
- **Broadband** – Town Staff have developed a Broadband Strategy and Action Plan to support increased connectivity for business and residents in Georgina. Promotions of the ongoing efforts will include the hosting of the Rural Broadband Conference in September 2022.

Business Retention & Expansion Programs

Gravenhurst

- **Business Visitation Program** – Visit businesses on a regular basis to create and maintain relationships with local proprietors and learn about current challenges or successes.
- **Business and Investment Concierge Program** - This includes;:
 - Community Information and Investment Packages
 - Site Selection Coordination (including land and building listings and real estate market data)
 - Internal Department Navigation and Meeting Coordination
 - New Business Packages
 - Grand Opening Coordination
 - Business Directory Listings
- **Annual Business Review Survey** – Starting in 2015 the economic development division undertook a program that involved created a hybrid of data collection and visitation. At the end of each year the team reaches out to each business to talk to them about how their year has been, ways to improve and provide any assistance that we can. This real time data is useful to both existing and potential businesses and informs the development of project, initiatives and strategies the town can implement to assist and support the local business community.
- **Visitor Information Collection Program** – Started in 2017, this survey allows us to collect visitor demographics and insights at a local level which had not been previously available. The program sets a baseline to future growth and provides valuable data and trends related to our local tourism economy which can be compared and corresponded to regional data sets. It also helps to inform future initiative, programs and KPI's related to tourism development.
- **Gravenhurst Destination Plan** – Completed in 2020, this strategic plan sets out insights and actions items over the next 5 years to increase and improve tourism offerings in Gravenhurst all year round.
- **Wharf Revitalization Plan** – Completed in 2020, this strategic plan sets out insights about the current challenges and opportunities related to the Muskoka Wharf development and contains a number of action items for the future to increase business investment, investment capacity, residential mix as well as usage by residents and visitors all year round.
- **Partnership Development** – The Economic Development Team leads partnerships with local, regional, provincial and national organizations to ensure that our businesses have the resources that they need. These partnerships can lead to additional services such as small business start-up, business financing, legislation assistance and business education.
- **Open Door Policy** – The economic development division maintains an open door policy to local residents, business owners and potential investors to ensure that all issues are handled in a timely manner.

Business Retention & Expansion Programs

Greater Sudbury

- **Company Visitation Program** - City staff regularly visit local companies to ensure that they are aware of programs and supports available for business expertise as well as expansion, investment or relocation. This is done in person through one-on-one visits as well as through the hosting of networking events and other initiatives.
- **Development Approvals and Support for Growth** - Economic Development staff collaborate with the City's Planning and Building Services teams to support streamlined development processes and engage the investment and development sectors advancing growth in the community
- **Market Research** - Staff use proprietary databases to provide customized research queries for local companies.
- **Export Development** - The City of Greater Sudbury delivers the Northern Ontario Exports Program which assists companies to evaluate their potential for exporting goods and services, and provides support to initiate export market development including trade missions and attendance at marketplaces.
- **Regional Business Centre** - Provides a one-stop service location for small business expertise at every stage of the business cycle. Seminars and workshops are provided as well as confidential counselling services. The Regional Business Centre also coordinates the Innovation Quarters downtown business incubator, launching in 2022, to accelerate the growth of tech-enabled start-ups
- **Immigration and Workforce Development** - The City of Greater Sudbury works in partnership with the federal government, local post-secondary institutions and other settlement organizations to support newcomers to the community and to identify ways to enhance skills and marketability for our population. Greater Sudbury is also a participant in the Rural & Northern Immigration Pilot program designed to bring in eligible newcomers with permanent job offers and the intention to reside long-term in the community.
- **Greater Sudbury Development Corporation** - Economic Development works hand in hand with their 18-member ec dev corporation to advance common goals related to economic development and job creation locally and to administer a number of grant programs to various sectors.

Grimsby

- The Town conducts a **Business Visitation Program**
- Hosts business breakfasts to provide the opportunity for the local Chamber of Commerce in this regard.

Business Retention & Expansion Programs

Guelph

- **Economic Development and Tourism Strategy:** a five-year strategic plan for the realigned Economic Development and Tourism department including the functions of economic development, tourism and the Guelph Junction Railway (GJR).
- **Investment Attraction:** implements investment attraction in partnership with other Ontario municipalities through provincial consortiums in targeted growth sectors.
- **Business Retention and Expansion:** business census and visitation program to interview local businesses and industries. The program provides business assistance outreach services to better understand and support the needs of local business.
- **Workforce Development and Talent Attraction:** supporting local businesses with labour market intelligence, resources and supports to navigate the current labour market conditions.
- **City-owned Land development:** the Hanlon Creek Business Park Phase 3 land parcel (~180 acres) is being sold by the City to a private developer. It is zoned for business park and industrial use and will add to Guelph's available employment land inventory.
- **Land development support:** dedicated economic development support and resources to make it easy for businesses and developers to work through municipal processes.
- **Business Centre Guelph Wellington:** The Business Centre Guelph-Wellington located in Guelph City Hall to create and manage programming, training, resources, and advisory support services for small businesses and entrepreneurs; including benefit programs for priority audiences such as women, refugees, newcomers, students, low income and 55 plus individuals.
- **Partnerships:** where possible, EDT leverages funding and resources with a wide range of local, regional, provincial and national partners to further the economic goals of the community.
- **Committees:** City of Guelph Economic Development Advisory Committee and Tourism Advisory Committees provide guidance and business consultation for municipal programming and policy development that affects business.
- **Findyourjob.ca:** in partnership with The Workforce Planning Board of Waterloo Wellington Dufferin, Dufferin County, Wellington County, and the Region of Waterloo the site builds awareness of local job opportunities that are available. Local job seekers can search for jobs by location, proximity to amenities, and more.
- **Mind Your Business e-newsletter and Special Bulletins:** distribute monthly newsletters with relevant business news, events, funding opportunities, updates, and more. Special Bulletin emails share new programs, provide specialized updates.

Guelph-Eramosa

- First annual Mayor and Council Breakfast with Local Business
- Implementation of the Community Improvement Plan utilizing BR+E funds with municipal funds to launch the program

Business Retention & Expansion Programs

Haldimand

- **Business Retention and Expansion** - Maintain an effective Business Retention and Expansion program including referrals to key resources, training and funding opportunities.
- **Respond to Business Development Inquiries** - Responding to business start-up and investment inquiries; conduct research to gather information and identify resources to assist business and entrepreneurs in addition to provincial requests for information.
- **Business Development Concierge Service** - A pro-business approach to development which helps ensure that projects or issues are dealt with in an efficient manner with a focus on employment generating projects that are high profile and/or complex commercial development projects.
- **Implementation of the approved Economic Development and Tourism Strategies** - Lead and facilitate economic development and research projects to support business and community development and support the continued success of key economic sectors including Agriculture, Tourism and Manufacturing.
- **Business Excellence Awards** – An annual business breakfast and networking event. At this event staff present the Business Excellence Awards to exceptional businesses across the County.
- **Community Improvement Plans** – The division oversees the successful Downtown Community Improvement Plan and the Rural Business Improvement Plan that provides grants for property improvements to qualifying properties.
- **Committees**
 - **Haldimand Business Network** – Quarterly networking and information sharing sessions with the 5 Chambers of Commerce, 3 Business Improvement Areas and 1 Board of Trade organizations. This group coordinates and leads the annual Small Business Week breakfast.
 - **Agricultural Advisory Committee** - Staff liaison for this Committee of Council which advises Council on matters, issues and policies pertaining to agriculture and agribusiness in in order to sustain the vitality of the municipality’s economic base.
 - **Tourism Network Meetings** – A quarterly meeting that brings tourism stakeholders together for networking, identifying synergies, training and capacity building.
 - **Business Development and Planning Advisory Committee** – Working with members of the business community to provide input in business attraction, retention, and expansion strategies.
- **Business Improvement Area Support** – Working closely with the 3 Business Improvement Areas to support their operations and assist them in maintaining compliance with the Municipal Act.
- **Development of Tourism Haldimand (Destination Management Organization)** – Defining the parameters and key priorities and focus of Tourism Haldimand and communicating this broadly to Tourism stakeholders. Some key activities include:
 - Tourism Experiential and Product Development
 - Annual Communications Plan – marketing plan, social media, website development
 - Tourism Data Collection
 - Tourism Information Centres (in partnership with local Chambers of Commerce)

Business Retention & Expansion Programs

Haldimand Cont'd

- **Community Profile** – Ensuring key demographic and community information is updated and readily available for site selectors and businesses wishing to locate in Haldimand County.
- **Filming Inquiries** – Facilitating filming inquiries.
- **On Street and Sidewalk Patio Program** – A program that provides establishments with the opportunity to install a sidewalk on municipal property. During and post-pandemic staff have facilitated a private patio program to assist restaurants.
- **Signage Program** – Oversee an extensive signage program that includes Wayfinding signage, Tourism and Agricultural Directional Signage, Gateway Signage, TODS, Cycling Signage and the Emily Project. A comprehensive signage strategy is currently underway.
- **Development and distribution of tourism information:**
 - **Maps and Guides** – Maps and guides distributed to key locations and tourist information centres internal and external to Haldimand County. Collateral includes a variety of niche tourism guides.
 - **TourismHaldimand.ca** – Maintaining and creating content for the DMO site as the destination for all digital marketing initiatives, and to inform the visitor planning/purchase cycle.
 - **Real.Haldimand. Marketplace** – COVID-19 restrictions have compelled small businesses to make the shift to offer online sales. With the Real Haldimand Marketplace, businesses are now able to reach new audiences and stay connected with their customers through a convenient and accessible platform.
- **Partnership Development** - Establish meaningful contact with other levels of government, business community, educational institutions and key stakeholders to develop and further economic initiatives and goals. Some partnerships include – Employer One Survey, Manufacturing Month Tours, We Make It Here video series, Ontario’s Southwest, Mohawk College Mobile Classroom, and Grand Erie District School Board (career fairs and events).
- **Marketing and Promotion of Tourism and Businesses in Haldimand County** – Development of annual marketing plans to promote Businesses and Tourism assets in Haldimand County across media channels.
 - Increasing focus on social media promotions through three social media channels (a.) Tourism Instagram, (b.) Tourism Facebook, and (c.) Business Facebook
 - Business E-Blasts – businesses are circulated via email on an as needed basis based with applicable industry information and opportunities
 - Business Marketing Toolkit – Real.Haldimand Local is a toolkit with stickers, decals, posters and customizable templates to support local businesses with marketing
 - Creation of niche print publications such as holiday wish books and culinary guides to encourage residents and visitors to shop and eat locally
- **Farmers Markets** – Provide operational and marketing assistance to the three farmer’s markets located in Haldimand County.

Halton Hills

- Proactive company calling program
- New industrial areas are being developed along Highway 401
- Tourism support and an active “shop local” small business support program

Business Retention & Expansion Programs

Halton Region

- Halton Region's Economic Development Division offers one-window access to government programs and services, information on Halton's business environment and services to help establish, expand or consolidate a business within Halton's borders.
- Export and import resources
- Site selection resources and assistance
- Employment land development concierge services
- Access to market research, financing sources and training programs
- Provides a full service Business Enterprise Centre with Small Business and Business Start-Up assistance, including resources, one-on-one consultations, workshops and seminars
- Networks in the field of real estate, industry, government, business associations and community groups
- Support for all business sectors including Tourism and Agriculture
- Publications and reports

Hamilton

Hamilton's Investment & Expansion Programs consist of the following sections:

- Becoming an Investment Ready Community
- Identifying and targeting the prospects
- Marketing Hamilton for investment
- Tracking, working with and securing the investment
- After sales service—extension of our BR&E Program

Business Retention and Expansion within the City of Hamilton

- Program "Hamilton Calling" focuses on establishing long-term relationships with existing companies in order to address their needs and concerns.

One-Stop—Provides key planning and economic development functions into one area of City Hall

- The **Hamilton Small Business Enterprise Centre (SBEC)** has an extensive resource library, monthly newsletter, professional consultants, training, networking, youth programming, and community outreach to both new and existing small and medium businesses.
- The **Hamilton Technology Centre**—The Centre's mission is to maximize the success of emerging companies.
- **Hamilton's Regional Innovation Centre—The Innovation Factory**
 - The Innovation factory relies on public and private sector contributions to address six key areas:
 - Clustering of business resources
 - Accessing university research, colleges and key researchers
 - Providing business infrastructure support to grow businesses
 - Accessing business mentorship networks
 - Assisting with access to capital
 - Providing a Business Centre which will facilitate meetings in-person or online

Business Retention & Expansion Programs

Innisfil

- **Care Initiative**—The Town is actively working with partners to attract and retain new physicians, medical professionals and facilities to the area.
- **BR & E Study**—The Town of Innisfil is currently working with the Ministry of Agriculture, Food and Rural Affairs on the introduction of a BR&E Study. The Study will look at the key sectors in Innisfil to determine how the Town can support these businesses to help them succeed in Innisfil.
- **DMZ Innisfil & GovTech Accelerators** - start-up accelerator helping fuel, grow and graduate companies
- **Partnership with Nottawasaga Futures** - where businesses can access free support from experts in Human Resources, Accounting, Finance, Marketing, with e-Commerce as part of the Innisfil Online Market

Kenora

- **SBEC—Northwest Business Centre**
- **New Business Welcome Project**
- **Kenora Business Partners Group**—Chamber, CFDC, BIA and Economic Development
- **No Development Charges**

Kincardine

- **Meeting and Conference Planners FAM Tour**— The purpose of a “FAM” tour is to showcase what Kincardine has to offer meeting and conference Planners.
- **Rural Community Focus Forum Annual Gathering** to provide an opportunity for the CEDC to engage with a broad cross-section of stakeholders to:
 - Network with colleagues, establish new contacts and refresh community relationships
 - Report on implementation of plans and initiatives
 - Provide an update on the activities of the CEDC
 - Share information about industry trends, investment leads and opportunities
 - Provide input and suggestions on advancing the goal of retaining and attracting investment and new employment to the community
- **Economic Development Program (RED)**—Helps rural communities remove barriers to community economic development and provides cost-share funding to support evidence-based planning projects and implementation of projects that contribute to economic competitiveness.
- **Promote New Residential / Business / Industrial Development** by creating investment ready lands.
- **Support the Joint Nuclear Economic Development and Innovation Initiative**—Initiative with Bruce Power and the County to support the economic development opportunities that will accompany Life Extension program
- **Engagement with Local Stakeholders**—The Committee is engaging with local stakeholders to allow them an opportunity to foster strong partnerships with the municipality, stakeholders and agencies.

Business Retention & Expansion Programs

King

- **2021 Business Directory** - Represents the ninth consecutive year a directory has been developed and published in partnership with the King Chamber of Commerce. It is distributed to every household in King with 1,000 copies available for responding to inquiries.
- **ShopKING Shop Local Seasonal Campaigns** – In partnership with the King Weekly Sentinel newspaper and the King Chamber of Commerce, and with corporate sponsors’ financial support, a series of full-page advertisements and social media posts are developed and deployed to help some of the hardest-hit business sectors—including retail, restaurants, and personal services— as they re-emerge and reopen following closures related to the COVID19 pandemic and economic crisis.
- **Extended Private Patio Program** – As a COVID-19 response measure to help restaurants, and in compliance with the Provincial and AGCO-regulated permissions, the Township put in place an extended outdoor seating patio application and permitting process for the second year.

Kingston

Integrated Economic Development Strategic Plan - Kingston Economic Development will focus on the development of two main industry sectors – Health Innovation and Sustainable Manufacturing. One of the distinguishing characteristics in the development of Kingston’s new Integrated Economic Development Strategy has been the deliberate collaboration, integration and alignment of: City Council’s Strategic priorities and City work plans, key community stakeholder’s strategies including Queen’s University and St. Lawrence College and the mission and vision of Kingston Economic Development Corporation. Further development of the Creative Industries and Rural Economy are important components of the strategy.

Invest Kingston Initiatives - Kingston Economic Development’s lead generation activities include research to identify and target companies positioned for growth that best align with the strategic cluster and sectors. Based on research, Kingston Economic Development arranges virtual and in-person (if possible) meetings with targeted companies and include strategic partners and government officials to achieve a collaborative approach. Kingston Economic Development works with Ontario East Economic Development Commission and participates in sector specific tradeshow, delegations and outreach mission to generate leads and investment opportunities.

- **Trade Accelerator Program (TAP)** - In partnership with the Toronto Region Board of Trade, Kingston Economic Development offers a multi-sector TAP cohort which allows for inclusion of manufacturing, food & beverage producers/retailers, health sciences, technology, service-related businesses and to advance their export development plans to the next level. TAP supports businesses ready to go global or expand their exports with a customized plan.

Business Retention & Expansion Programs

Kingston Cont'd

- **Business Grant Support Program** - The intent of the Business Grant Support Program is to assist businesses access funding programs to support growth and expansion to new markets and assist with the cost of hiring a grant writer. The program will offer 50% up to \$2,000 to be used to cover costs associated with writing a grant application.
- **Other Investment Initiatives** - Kingston Economic Development receives the Invest Canada Community Initiatives funding to enhance FDI marketing initiatives and activities. Market and promote City Employment Lands to site selectors and investors. Coordinates familiarization tours and site visits for investors, site selectors, trade commissioners, provincial and federal industry associations. Supports the City of Kingston's Workforce Development and In-Migration Strategy through an annual funding contribution to address workforce challenges and attract new residents.

Small Business Centre

The Small Business Centre is funded by the provincial Ministry of Economic Development, Job Creation and Trade to deliver services and programs to small businesses in the Kingston area. Through the Small Business Centre, Kingston Economic Development offers confidential one-on-one advisory meetings, referrals, professional development workshops and events, resources and ongoing support for entrepreneurs at all stages of their business. Through the Small Business Centre, Kingston Economic Development offers multiple programs such as:

- **Summer Company** - The Summer Company program supports students aged 15-29 to start their own business through this program, with the help of experienced mentors, business leaders, and a \$3,000 grant. Through this summer-long program, students receive weekly training sessions from an experienced entrepreneur and the guidance of specifically chosen mentors. This program supports up to 10 young entrepreneurs grow and scale their businesses through guidance and support.
- **Starter Company Plus** - The Starter Company Plus program helps entrepreneurs start or grow their existing business. Successful program participants receive a grant up to \$5,000 to support their business. Through the program's one-week boot camp and support from Kingston Economic Development's small business team, entrepreneurs learn how to run a sustainable business.
- **Food Venture Program** - The Food Venture Program encompasses three bootcamps. The 12-week Food Venture Bootcamp includes weekly training sessions and mentorship for new food and beverage entrepreneurs to help them with business planning and receive mentorship from Canada's best food ventures mentors. The 5-week Restaurant Pivot to Consumer-Packaged Goods, is focused on pivoting restaurant products to consumer selling. The 5-week Tourism Recovery Initiative teaches business owners of the food and beverage industry how to capitalize on tourism to maximize revenues.
- **Digital Main Street** - Through a partnership with Digital Main Street, Kingston Economic Development offers free digital marketing support to local businesses to help them serve customers at home through e-commerce, social media, and more. A Digital Transformation grant offers \$2,500 for main street businesses to transform their business online. A Digital Service Squad undertakes outreach and referrals to a dedicated Digital Business Advisor.

Business Retention & Expansion Programs

Kingston Cont'd

- **WE-CAN** - The WE-CAN Project is led by Queen's University and is made possible with support from the Government of Canada via the Women Entrepreneurship Strategy Ecosystem Fund. As one of the partner organizations, Kingston Economic Development is responsible for four programs that support women entrepreneurs in Kingston and the surrounding region. The four programs include Leadership Excellence and Development, Hire Yourself, Rural Mentorship, and Fast Track Exporting. Delivered in partnership with Centre of Social Innovation.
- **Social Enterprise Fundamentals** - Social Enterprise Fundamentals is an 8-week, part-time online program that covers the foundations of social entrepreneurship, from making identifying the right problem, to developing a solution, to turning an idea into a sustainable business model.
- **Queen's Career Apprenticeship: Kingston** - The Queen's Career Apprenticeship: Kingston is a privately funded program that connects recent graduates from the arts, humanities and social science disciplines from the Faculty of Arts and Science at Queen's University with a Kingston employer. Employers who hire through this program and commit to a 12-month contract, are reimbursed for 4 months of the gross salary up to a maximum of \$4,000 per month. The program piloted in Kingston in 2018 and recently expanded nationally to Guelph, London, Hamilton, and Okanagan and has shown over 80% retention rates.

COVID-19 Relief and Recovery Programs

Kingston Economic Development presented to City Council a COVID-19 Response & Recovery Plan on May 5, 2020 and rapidly responded to COVID-19 by prioritizing staff resources and budgets to focus on supporting our local business community.

- **Tourism Business Support Program** - Kingston and 1000 Islands' tourism industry are fundamental to the region and a major contributor to the economy. FedDev's Tourism Business Support Program concluded with \$1 million disbursed to support local eligible businesses. No administrative fees were charged to FedDev Ontario with all monies going directly to businesses in need. 197 businesses received grants for projects adding up to \$1,502,117. Businesses reported that funding supported retention of over 2,000 jobs. Further funding opportunities are being explored.
- **Kingston Pandemic Business Recovery Grant** - The City of Kingston and Kingston Economic Development Corporation partnered to provide a funding program to support small to medium sized businesses in the City of Kingston that have been negatively affected by COVID-19. Kingston Economic Development Corporation administers the program with the overall objective to support business recovery and transformation. The City of Kingston has contributed \$600,000 and Kingston Economic Development Corporation has contributed \$500,000 for a total fund of \$1.1M. The Kingston Pandemic Recovery Program received 264 applications requesting \$2.4 million in funding. 111 local businesses will receive funding through the Kingston Pandemic Recovery Program to support projects adding up to approximately \$2.5 million.
- **Kingston Economic Recovery Team** - To support the Kingston Economic Recovery Team and its working groups, Kingston Economic Development offers administrative support to the group.

Business Retention & Expansion Programs

Kitchener

- **Corporate Calling Program** – Assist the local business community with retention and expansion initiatives, including talent attraction, financial incentives, land and building acquisition, key business and municipal contacts, and supply chain solutions.
- **Small Business Centre** – The Waterloo Region Small Business Centre (WRSBC) has locations in Kitchener, Cambridge and Waterloo to serve small businesses. The Centres provide advisory services, training, networking, business programs and events for new and existing small business. A monthly newsletter informs entrepreneurs and small business of current initiatives and activities.

Lambton Shores

- Economic Development, especially Industrial/Commercial land is promoted by the Sarnia-Lambton Economic Partnership on behalf of Lambton Shores.

London

London Economic Development Corporation is a partnership between the city and the private sector, contracted to perform economic development activities including:

- new foreign investment attraction: providing site selection data, acting as a liaison for municipal permitting,
- retention and growth services: information on government grants/subsidies programs, trade and export development,
- entrepreneurship support: helping growing entrepreneurs access capital, space, mentorship and other supports in the community,
- workforce development: academic/industry partnerships, recruitment events, connecting job seekers and employers, improving workforce capacity marketing and promotion: social media, campaigns in external markets, raising visibility for LEDC clients, media coverage
- Some development charge rebates.

Business Retention & Expansion Programs

Mapleton

The Township of Mapleton has an Economic Development Coordinator that works with an Economic Development Committee consisting of Councillors, staff and community members representing various economic sectors. Together, they support the following initiatives:

- Business retention and expansion
- Support and encourage existing businesses
- Economic development advertising and marketing
- Service/Commercial/Industrial site selection
- Competitiveness issues, policy and programs
- Job Prosperity Programs
- Tourism

Markham

- **IBM Innovation Space** – Markham Convergence Centre: a collaborative innovation hub located inside the IBM Canada Headquarters, ventureLAB manages 50,000 square feet, housing over 40+ tech companies and 250+ tenants.
- **ventureLAB:** critical to Markham’s innovation ecosystem and dedicated to supporting innovation activities by assisting technology entrepreneurs scale up and bring to market their business ideas through key advisory programs and network services.
- **Markham’s Economic Alliance Program (EAP):** established to create a global network of business relationships with communities and business groups in strategic market locations and to create an international awareness of Markham's business assets and locational benefits. EAP is key to support Global Markham, a key priority of the City’s 10 Year Economic Strategy: Markham 2020 to to promote itself internationally and assist its businesses in capitalizing on global trading and investment opportunities.
- **Markham Small Business Centre:** MSBC provides advisory and consultative support services and programs to small businesses and entrepreneurs seeking to set up a new business.
- **Markham Online Business Directory:** interactive online business directory with maps to facilitate customized business search.
- **Markham Board of Trade:** a local business association, MBT’s goal is to help business members grow through network events and opportunities, marketing and promotion, and preferred saving and discounts program to support business operations.
- **TechCONNEX:** a technology business association established in Markham and has expanded network and membership beyond the York Region boundary to include the broader GTA. It is a dynamic member driven community offering opportunities for peer education, networking and knowledge sharing in the technology space.

Business Retention & Expansion Programs

Meaford

- **Building & Lands Improvement Grants & Loans** - These programs are intended to encourage the rehabilitation, repair, and/or improvement of buildings and lands for commercial, industrial or value-added agricultural purposes. This program is also intended to support the restoration and rehab of non-residential buildings that exhibit significant heritage value, as identified by the Municipality of Meaford.
- **Façade & Exterior Improvements** - Available as a grant or loan and include projects such as re-pair of visible facades/masonry/cladding; replacement of windows/doors; barrier-free entrance modifications; store-front re- design; installation or repair of exterior lighting; agricultural fencing in certain circumstances; similar improvements.
- **Interior & Structural Improvements** - Available as a loan only for projects such as re-purposing of agricultural buildings for farm-related commercial/industrial or value-added occupancy; repair/ replacement of roof; structural repairs to walls, ceilings, floors and foundations; extension and upgrade of plumbing & electrical services for retail, industrial or value-added agricultural space; similar improvements.
- **Energy Efficiency & Retrofit Grants & Loans** - These programs are intended to encourage property owners to improve energy efficiency or existing commercial, mixed-use, agricultural and industrial buildings, and to facilitate installation of small scale renewable energy systems, where appropriate.

Middlesex Centre

Community Improvement Plan for Ilderton settlement area. The components of this plan include:

- Grant facade program
- A potential for reduction in DCs
- Possible tax reductions (lower tax rate) as a result of multifamily residential properties.

These components are subject to Council approval.

Milton

- The City operates a proactive visitation and company calling program.
- **Milton Economic Development Advisory Committee— (MEDAC)** was established in order to obtain strategic advice from the business community.
- The Economic Development Office works closely with the development community and the major landowners in the 401 Industrial Park to ensure that economic development prospects are serviced.

Business Retention & Expansion Programs

Minto

- **LaunchIT Minto**
 - Start-up and small business support
 - Small business training and mentorship program
 - Incubator Space
- **Residential Attraction Programs**
 - A "Move to Minto" campaign including video
 - Partnerships with Developers to promote community and developments
- **Industrial Land Attraction**
 - Transitioning to encourage more private sector development
- **Other**
 - Provincial and Regional association participation
 - Clifford Celebration Square upgrades
 - Continued support for Cultural activities and Youth Action

Mississauga

The City of Mississauga Economic Development Office (EDO) provides information and services to help businesses grow and prosper in Mississauga.

In 2021, the City of Mississauga was in the midst of the Covid-19 pandemic and had to deal with the ongoing unprecedented economic impacts of the pandemic. As with municipalities across Canada, EDO pivoted its services to help our businesses and entrepreneurs sustain their operations throughout the disruptions caused by the health crisis, related government restrictions and shifting consumer and business behaviour. EDO service delivery during the pandemic has been guided by an Economic Recovery Plan for Small Businesses and an Economic Recovery Plan for Broader Industry (the Economic Recovery Plans).

In conjunction, a key focus for EDO was to sustain sector growth and innovation. Additionally, EDO began to place an emphasis on place-making to support economic objectives. The City of Mississauga Economic Development Strategy 2020-2025 (Strategy) remained the overarching document for EDO. The Strategy outlines three priorities to guide EDO service delivery; supporting globally-minded, innovative businesses, developing distinctive places; and delivering durable infrastructure.

EDO implements priorities from the Economic Recovery Plans and the Strategy through the following program streams:

Business Outreach, Communication & Promotion - EDO engages in a range of tactics and media channels to communicate critical information to the local business community and promote Mississauga as a place to do business. In addition, targeted outreach programs are used to gather information and business perspectives that can inform EDO service delivery. Core outreach, communication and promotion initiatives include the following:

Business Retention & Expansion Programs

Mississauga Cont'd

- **Local Business Communication:** Social media channels (Twitter, LinkedIn, Instagram and Facebook), local news media, local physical signage, subscriber newsletters and information webinars (developed in partnership with internal and external partners such as the Region of Peel, Mississauga Board of Trade, City Enforcement, Tourism and Culture divisions, and the Mayor's Office) are used to communicate health and safety guidelines, financial support programs, local business success stories and business development opportunities for the business community.
- **Economic Partnerships, Engagement & Promotion:** EDO builds relationships with key stakeholders (including business, education and industry association representatives) and promotes regional and global awareness of Mississauga's location benefits through a dedicated program of partnership, engagement and promotion. Activities include; sponsoring and supporting industry initiatives and events, working with the Mayor's Office to promote significant business investments, and developing promotional material for publication in targeted media channels (including paid promotion campaigns in Perspective Magazine, Twitter, LinkedIn and Facebook)
- **COVID-19 Business Resource Centre:** EDO developed and maintains a central one-stop shop web resource to help businesses access information, programs and funding to support their response to COVID-19. The Centre includes a Business Relief Portal (a library of business support programs) and Health & Safety Guidelines (including sector-specific guidelines and resources for vaccination, testing and personal protective equipment).
- **COVID-19 Business Outreach Program:** During the pandemic, regular EDO business outreach programs have been enhanced with the adoption of business roundtables and a dedicated COVID-19 business outreach program which delivered one-on-one consultations with owners and senior executives from both small and large businesses.
- **Business Training and Recovery Support Webinar:** Hosted a series of COVID-19 related information and training webinars covering various topics aimed at supporting businesses during the Pandemic. Notable webinars include Business Recovery After COVID and Digital Marketing.
- **MississaugaMade:** Led by Tourism Mississauga, EDO has supported a shop local campaign which promotes Mississauga products, businesses, stories, activities and experiences.
- **EDO CHATBOT "ECO":** EDO developed an automated AI Chatbot to assist website users. The AI encourages engagement. Downtown Placemaking, Marketing, Promotion and Investment Attraction: Developed targeted investment marketing campaigns to attract office investment to Downtown Mississauga. The goal is to drive place-making in Downtown to ensure a proper balance between residential and employment uses.
- **Innovation Marketing Campaign:** Develop marketing campaigns to position Mississauga as a global innovation centre that connects and strengthens the regional innovation corridor. Campaigns will strategically organize branding efforts across Mississauga's innovation ecosystem and business investment opportunities, where the Innovation Hub will be positioned as a central coordinating asset.

Business Retention & Expansion Programs

Mississauga Cont'd

Business Retention, Expansion & Attraction - EDO delivers a suite of programs to support the retention and expansion of established local businesses and attract foreign direct investment from across the globe. Business retention, expansion and attraction programs are targeted towards industries of competitive strength and strategic importance for the city.

- **Sector Development:** The City of Mississauga Economic Development Strategy (2020-2025) identified four key sectors to sustain economic growth and prosperity: Life Sciences, Advanced Manufacturing (Aerospace, Automotive, Cleantech and Food & Beverage), Higher Value Business Services (Information and Communications Technology (ICT) and Financial Services), and Smart Logistics. EDO works with sector business representatives as well as key stakeholders such as education institutions to identify and address challenges and opportunities within the key sectors.
 - **Inclusive Growth:**
 - **Women in Mississauga Manufacturing Initiative:** This is an ongoing initiative is designed to have more women apply for available employment positions with Mississauga manufacturing companies. It is also intended to assist Mississauga manufacturers with improving retention and advancement of women in their companies.
 - **Equity and Diversity Collaborative:** The Equity and Diversity Collaborative (EDC) is the first of its kind initiative in Canada. It brought together health care and life sciences companies dedicated to advancing gender equity and diversity in the workplace.
 - **Sector Councils & Working Groups:** In partnership with local business, EDO has developed industry councils and working groups in Advanced Manufacturing, Aerospace and Life Sciences to provide opportunities for industry leaders to network, share best practices, identify priority issues and collaborate on solutions to challenges. Issues covered include technology adoption, workforce development, access to government support and continuous improvement. Groups are membership-based and meet on an ongoing basis.
 - **Workforce Development:** EDO has worked with local post-secondary institutions and industry representatives to facilitate collaboration and delivery of initiatives addressing workforce disruptions from the COVID-19 pandemic. Initiatives have included connecting local businesses to workforce development programs and funding, and connecting new graduates, students and workers in transition to local opportunities.
- **Business Outreach Program:** The City hosts a proactive business outreach program across key industry sectors. EDO and senior executives of Mississauga companies discuss current operations, future plans and assistance needed to do business in Mississauga. Elected officials and senior staff from the City visit major new companies to the city each year to develop a rapport with the business community, determine the level of satisfaction with City services and address issues.

Business Retention & Expansion Programs

Mississauga Cont'd

- **Business Investment Attraction:** EDO follows an international marketing strategy with the goal of developing a compelling global brand to attract business investment and jobs to Mississauga. In order to attract foreign direct investment (FDI) and to build global awareness of Mississauga, EDO participates in a number of investment missions across key target markets, such as Japan and the United States. EDO (sometimes in partnership with key partners such as Toronto Global) goes in market to identify leads, build relationships and promote Mississauga as a location for business investment. In response to public health restrictions on activity and travel during the pandemic, EDO has pivoted its investment strategy and launched several digital marketing campaigns to promote investment in Mississauga's key industry sectors.
- **Strategic Investment Initiatives:** Recognizing the importance of the Downtown and Lakeview districts to the city's overall economic growth, EDO works with internal City partners and economic stakeholders (including land owners, developers and business partners) to develop and promote the Downtown and Lakeview districts as viable places to invest and locate business operations.

Small Business, Entrepreneurship & Innovation - Through the Mississauga Business Enterprise Centre (MBEC), EDO offers a suite of programs delivering support to small businesses and entrepreneurs across the business development continuum, from ideation, to start-up and scale-up growth stages. MBEC programs are designed to develop Mississauga's global identity as a premier location for innovation and entrepreneurship. MBEC programs include the following:

- **Innovation Programs:** MBEC works with local innovation stakeholders, including regional and post-secondary innovation service providers, venture capital organizations and established companies to coordinate support for entrepreneurs at each stage of business development. To facilitate coordination, MBEC is currently in the process of developing a central innovation hub within Mississauga.
- **Entrepreneurship Programs:** MBEC delivers the provincially funded Starter Company Plus and Summer Company programs for start-ups and existing small businesses. These programs provide free training, business skills development, mentorship and guidance, and the opportunity to apply for grant funding. In 2021, MBEC is also piloting a mentorship program that brings graduates of the Starter Company and Summer Company programs together to provide ongoing opportunities for networking, problem-solving and business guidance.
- **Scale-Up Program:** Scale-up Program is a 4-month program that supports innovative and inclusive companies to grow and overcome barriers. Participants, have the opportunity to attend workshops and seminars that address common challenges faced by scaling companies, connect with experienced mentors, speakers, and peers, and present to investors, funders, and industry partners to get started towards your next round of funding, sale, or partnership.
- **Business Advisory Services:** Small businesses and entrepreneurs are offered free consultations with a qualified business consultant to support business registration & licensing, business plan development, marketing & sales, digital technology adoption and access to government support programs. During the pandemic, MBEC advisory services were expanded to offer free consultations with professionals in legal, accounting, business operations, sales and marketing, as well as an entrepreneur-in-residence expert.

Business Retention & Expansion Programs

Mississauga Cont'd

- **Workshops and Seminars:** MBEC hosts a series of information workshops and seminars geared towards developing small business owner and entrepreneur skills, facilitating networking opportunities and expanding access and adoption of business development intelligence. During the pandemic, MBEC's workshop offer has pivoted towards supporting business adaptation and recovery from COVID-19 (i.e. Business Training and Recovery Support Webinars).
- **Digital Main Street:** In partnership with the Government of Canada, the Ontario Business Improvement Area Association and Digital Main Street, MBEC delivers a series of programs to assist small businesses with adoption of digital technologies and marketing strategies. Examples of programs include Digital Service Squad, ShopHERE and Futureproof.

Muskoka District

Muskoka Enterprise Centre servicing all of Muskoka

- The Muskoka Affordable Housing Initiatives Program (MAHIP) is a multi-year program geared to low and modest-income households. The District recognizes that current supply of housing options across Muskoka does not fully respond to the range of needs in the housing market, particularly for low and moderate income households living or working in Muskoka. Through MAHIP, the District offers funding to eligible developers, builders, buyers and landlords to develop and provide affordable housing in Muskoka.
- Programs offered through MAHIP include:
 - The Rent Supplement Program for Tenants and Landlords,
 - The Retirement Home Fee Assistance Program,
 - Capital Incentive Programs, and
 - Gateway Homeownership Program. For more information please follow the link to their website: www.muskoka.on.ca/housing

Muskoka Tourism Marketing Agency

- Muskoka Tourism provides a one window shopping experience to access information related to Ontario's premier four season vacation destination and is an invaluable resource for cottagers as well as visitors to the area and promotes many exciting vacation experiences including first-class attractions, accommodations and businesses.
- Muskoka Tourism provides up-to-the-minute tourism information for travelers looking for cottage rentals, camping, B&Bs, resorts or other types of accommodation. Visitors have access to the latest information about recreational activities including golf, boating, fishing, canoeing and many other outdoor activities. The list of fun family things to do is endless: hiking and biking along Muskoka's nature trails, snowmobiling and skiing or just taking in some shopping, a spa treatment or festival...in Muskoka, you have so much choice.
- Muskoka Tourism provides three main services: Visitor Services, Membership Services and Marketing Services.

Business Retention & Expansion Programs

Muskoka District cont'd

Muskoka Employment Partnership

- The District Municipality of Muskoka is launching a two-year Muskoka Employment Partnership project in conjunction with the Simcoe Muskoka Workforce Development Board and with the support of a Local Labour Market Partnership grant provided through the Ministry of Labour, Training and Skills Development.
- The purpose of this initiative is to facilitate a broad industry and community-wide partnership process to address a significant lack of job candidates for employment vacancies in Muskoka by developing innovative strategies among a range of stakeholders to achieve the following:
 - Prepare more Muskoka residents further removed from the labour market to qualify for local jobs;
 - Enhance the HR skills of local employers, to improve job retention rates;
 - Introduce Muskoka students to career options in Muskoka, through more experiential learning experiences, in this way making local jobs more appealing to them; and
 - Attract more workers from outside Muskoka to work in Muskoka;
- The main deliverables of the newly created Muskoka Employment Partnership (MEP), which is being led by a steering committee representative of various key stakeholders, are to oversee sub-committee working groups, to convene an annual Muskoka Employment Summit, to enlist supporters and to develop further solutions to local employment challenges.

Muskoka Economic Recovery Task Force

- In response to the COVID-19 pandemic, The District Municipality of Muskoka, in partnership with local economic development and small business stakeholders, and including representatives from all lower tier municipalities, the Province and the local MP's office, launched the Muskoka Economic Recovery Task Force (MERTF) to address economic impacts of the COVID-19 pandemic on local businesses and business communities.
- The MERTF is working collaboratively to minimize the effects of the pandemic on businesses across Muskoka, and undertaking strategic actions that will enable recovery, as well as future prosperity.
- A key role of the MERTF is to gather local knowledge and understand local context for decision making, as well as coordinate information, communications, recommendations and actions to support business continuity and relief efforts across Muskoka. A key focus of the MERTF that quickly emerged is improving access to adequate broadband internet services across Muskoka.
- The MERTF also provides assessment on support, stimulus and recovery measures needed by local businesses to help get businesses, across all sectors, back to "new normal" operations, in both the immediate and long-term.
- Where possible and available, the Task Force will seek, leverage and advocate for Provincial and Federal government funding to support Muskoka-based businesses.

Business Retention & Expansion Programs

New Tecumseth

Development Application Review Team

The Town's Economic Development Office (EDO) is a part of the municipality's Development Application Review Team (DART) to assist development applicants in making the appropriate submissions to the Town.

Development Charge Reductions

New Tecumseth offers the following exemptions to municipal development charges to eligible commercial and industrial developments:

- Urban Commercial Core Exemption
- Industrial Expansion Exemption
- Small & Medium Sized Business Expansion Exemption
- Redevelopment of Land Exemption

Nottawasaga Futures Business Excellence Centre Consulting Services

The Town provides financial support to Nottawasaga Futures for its free business consulting program to assist local business owners and entrepreneurs. In addition to supports for business planning, financials, and accounting, businesses can access help with confidential mental health support services, applying for funding programs being offered by the federal government, website optimization for ecommerce activities, and more.

Site Selection Support

The Town's EDO provides support to entrepreneurs and prospective investors in identifying potential sites/locations for their business ventures. The EDO also provides community demographic, workforce, and development related data and information to assist clients in their market assessment and due diligence processes.

Support for Business Portal

Throughout the pandemic, the Town has maintained a Support for Business portal on its website to provide the local business community with a centralized hub of information on the various financial and operational support programs available to business owners/operators and their employees.

Support Local Marketing

Over the course of the pandemic, the Town has been encouraging residents and workers in New Tecumseth to safely support local and "Make It New Tec" when they shop, dine, or unwind through a multi-platform marketing campaign.

Temporary Restaurant Patios Program

Introduced in 2020, the Town's Temporary Restaurant Patio Program provides establishments with the opportunity to establish or expand patio spaces to take advantage of the summer weather and offer safe outdoor dining areas to their customers. To assist the local business community in its recovery from the economic impacts of the COVID-19 pandemic, no municipal fees for administration of the program were charged to participating restaurants in 2020 and 2021.

Business Retention & Expansion Programs

Niagara Falls

- **Niagara Gateway Economic Zone Community Improvement Plan and Municipal Employment Incentive Program**
 - Offers a tax increment based grant, planning application fee waivers, building permit fee rebates and study grants to stimulate investment in new or existing employment uses.
 - Municipal Development Charges are waived for Industrial land uses.

North Bay

- The **Economic Development Department** assists existing businesses, prospective investors, and community partners with business growth and development related initiatives. Activities include, but are not limited to:
 - Investment attraction, development facilitation and investment aftercare;
 - Business retention and expansion;
 - Government liaison to support business and help facilitate innovation and growth, market development, export and trade opportunities;
 - Municipal marketing, promotion and community familiarization;
 - Municipal industrial land sale marketing and facilitation;
 - Sector specific capacity development initiatives;
 - Film & TV production attraction, support, and municipal permit administration;
 - Supporting workforce development, capacity, resiliency, job creation and skills building, including immigration and talent attraction;
 - Support for small business and entrepreneurs (Small Business Enterprise Centre partnership with Province); and
 - Community development, capacity and marketing partnership projects.
- **Business Development Process** - The City works to streamline the development process for existing and new companies. To expedite the process, the City has created the Development Application Review Team (DART). The DART reviews all development applications, including Site Plan Control Agreements, Committee of Adjustment Applications, Official Plan Amendments, Rezoning, Subdivision and Condominium Applications in a planned and coordinated approach.
- **Sale/lease of municipally-owned land** - In addition to its low industrial tax rate, North Bay offers several financial incentive programs that help support new development in Community Improvement Plan areas. For qualified projects, municipal industrial parks offer fully-serviced land at competitive rates.
- **The Business Centre Nipissing Parry Sound** - is a not for profit organization that offers information, programs, training and resources to entrepreneurs, start-ups and expanding businesses in the districts of Nipissing and Parry Sound as part of the Ontario Small Business Enterprise Centre (SBEC) Provincial Network.

Business Retention & Expansion Programs

North Grenville

- **2022 Mayor’s Address Event** - The North Grenville Chamber of Commerce in partnership with the Municipality of North Grenville hosted a Mayor’s Address event on March 31, 2022. This in-person event provided a spotlight on issues of key importance to the community, such as job creation and growth, affordable housing, rural broadband and rebuilding the local economy post-COVID. The event attracted 40 participants online and 80 attended in person.
- **NG Green** - The NG Green Card program is an initiative of the Municipality of North Grenville in partnership with the Old Town Kemptville BIA and the North Grenville Chamber of Commerce. The new NG gift card program was launched in early 2022 and offers shoppers an easy way to support their favourite local retail shops, beauty salons, restaurants, cafes and more. The gift cards are available for purchase at the Municipal Centre and can be used at participating businesses on www.loveng.ca. This program is part of the Municipality’s COVID-19 business support initiatives.
- **Hamlet Signs** - The 2022 Municipal budget included \$11,000 to be allocated towards the design and installation of 7 new community welcome signs. A request for tender was distributed and the contract was awarded to Gordon Signs. The following signs were replaced:
 - Welcome to Heckston x2
 - Welcome to Bishop’s Mills
 - Welcome to Oxford Station
 - Welcome to East Oxford
 - Welcome to Oxford Mills x2
- **Service Club Signs** - The 2022 Municipal budget included \$24,000 to be allocated to the design and installation of 4 new service club signs. A request for tender was distributed and the contract was awarded to Classic Graphics. The 4 new signs were installed on September 12, 2022.
- **Digital Service Squad** - Economic Development staff was successful in securing \$75,000 from the OBIAA to continue the Municipality’s Digital Service Squad Program. With this funding, the Municipality will be able to assist 200+ businesses with their digital needs. North Grenville's Digital Service Squad will work with local businesses to provide one-on-one support with digital assessments, website creation, social media advertising and e-commerce platforms. The Digital Service Squad is offering the following services for free:
 - Applying for up to \$4,900 in grants
 - Exploring social media
 - Learning about e-Commerce
 - Providing feedback on your current digital presence
 - One-hour consulting sessions for advice on Google my Business, Facebook, Instagram, LinkedIn, email marketing and more
 - Free 360° photos of your business
 - The program will run from May 2022 to January 2024.

Business Retention & Expansion Programs

North Grenville Cont'd

- **International Plowing Match** - Economic Development staff spent months working with community partners and stakeholders to plan for the 2022 IPM. Staff acted as the liaison between the Municipality and the IPM's local planning committee. The Municipality secured a 150x100 foot section at the IPM to showcase what North Grenville has to offer. The showcase included a mix of entertainment, displays and local food. The IPM Committee has reported that 67,128 people passed through the admission gates.
- **Economic Development Strategy** - The Municipality has engaged StrategyCorp to help create a community economic development strategy that helps cultivate representative and resilient economic activity in the Municipality of North Grenville. This strategy will provide relevant direction, outlining goals and outcomes for the Municipality's Economic Development initiatives that will assist the Municipality in improving the economic and social well-being of North Grenville's diverse residents.
- **North Grenville Historical Society** - Economic Development staff helped the North Grenville Historical Society find a new location downtown to establish a History Hub. The History Hub offers innovative programs for all ages, including activities designed to engage young people and children. The North Grenville Historical Society is a group of dedicated volunteers whose first objective is to engender and promote public interest in the heritage and history of the people and places of the North Grenville area.

Business Retention & Expansion Programs

Economic Development Corporation of North Simcoe

Economic Development Corporation of North Simcoe—Midland, Penetanguishene, Tay, Tiny

- **Mission:** The Economic Development Corporation of North Simcoe (EDCNS.ca), established in 2014, is a non-profit organization governed by a Board of Directors. The mission is to create sustainable economic growth in North Simcoe. North Simcoe consists of the four founding municipalities: Midland, Penetanguishene, Tay and Tiny. The Corporation includes representation from each of the four municipalities on the Board of Directors.
- **Community Partner Support & Liaison:** EDCNS collaborates with community partners including: County of Simcoe, Georgian College, North Simcoe Community Futures Development Corporation, Business Improvement Associations, and North Simcoe Tourism.
- **Ambassador Program:** The program is led by EDCNS Board Directors appointed as ambassadors to focus on lead generation, business development, retention and expansion in Advanced Manufacturing, Agriculture and Healthcare.
- **Broadband Gap Analysis:** The North Simcoe Community Futures Development Corporation (NSCFDC.on.ca), championed broadband (high-speed) Internet development in the North Simcoe region through a collaborative approach with North Simcoe partners including the Beausoleil First Nation and four municipalities: Midland, Penetanguishene, Tay and Tiny. Using GIS-based data inventory, the broadband gap analysis identified bandwidth availability.
- **Business Attraction:** The Business Attraction Committee created a strategy with three key tactics central to the EDCNS Scorecard: lead generation, contacting businesses for investment, and leveraging relationships with brokers. EDCNS.ca lists all available sites and site selector data and demographics to facilitate investment.
- **Agriculture:** An agriculture economic profile is available on edcns.ca. A website (farmfreshfoodfest.ca) showcases the inaugural agri-business sector event in 2017.
- **Healthcare:** Two of the County of Simcoe’s top 100 employers are in North Simcoe: Waypoint Centre for Mental Health Care and Georgian Bay General Hospital. EDCNS’ Prosperity Summit 2018, ignited the pillar with the theme “Convergence of Healthcare with Manufacturing.”
- **Manufacturing:** Manufacturers’ Roundtables enable business retention and expansion (BR&E), funding, growth, innovation and joint local talent recruitment initiatives, “Blue Collar Cool,” in media channels across Ontario.
- **Tourism:** EDCNS incorporated North Simcoe Tourism (gbay.ca) as a self-governing not-for-profit corporation in 2016. North Simcoe Tourism “the Heart of Georgian Bay” promotes the tourism pillar in North Simcoe. Governance and partnerships include Tourism Simcoe County and North Simcoe’s renowned world-class tourist attractions.

Business Retention & Expansion Programs

Norfolk

- **Architectural and Design Grant (DCS-15):** Purpose is to offset the costs associated with preparing the necessary plans and drawings that will outline the extent of the improvements being applied for. The program is available in the urban, hamlet, agricultural, and lakeshore areas. Norfolk County will provide a one-time grant, per property, based on a 50/50 matching cash contribution of the applicant to a maximum of \$1,500.
- **Planning Application Fee and Building Permit Fee Grant (DCS-20):** Purpose is to stimulate and encourage development and property improvements, and to provide assistance with the associated costs. The program is available in the urban, hamlet, agricultural, and lakeshore areas. Grants will be provided in the amount of 50% of the eligible planning and building permit fees, to a maximum of \$3,000 in building permit application fees; and a maximum of \$1,000 in planning application fees. This provides for a potential total grant of \$4,000 to cover application fees.
- **Landscaping, Signage and Property Improvement Grant (DCS-17):** Purpose is to provide assistance for upgrading the open areas associated with the property. The program is available in the urban, hamlet, agricultural, and lakeshore areas. Norfolk County will provide a one-time grant, per property, based on a 50/50 matching cash contribution of the applicant to a maximum of \$2,000.

North Perth

- Launch of a Pre-apprenticeship Training program with regional training partner in the field of Welding, Metal Fabrication and General Machining. To support workforce supply to area employers. Program includes in-class training and placements with local employers. Planned for Fall 2020.
- Implementation of Youth Attraction and Retention Strategic Plan including design and installation of a social space for youth in the renovated Elma Logan Recreation Complex/Daycare/Library. Complete in September 2020.
- Wayfinding and Gateway signage program – Implementation of current phase with new Gateway signage to North Perth completed in Spring 2020.

Oakville

- The Oakville Economic Development Department provides a proactive company visitation program. In addition, the Department provides site information, economic data and acts as the lead advisor to the Oakville Council, Chamber of Commerce and developers on expansion opportunities/constraints.

Business Retention & Expansion Programs

Orangeville

- **Investment Readiness and Attraction**—Promotion of Orangeville as an investment and business location of choice completed through strategic marketing. Dedicated staff are available to provide customized one-to-one services and support to new investors and expanding businesses. Economic development staff serve as first point of contact for expansion and new business inquiries to facilitate the development process.
- **Business Retention + Expansion Program**—Sector-specific BR+E programs completed periodically. Initiative is designed to identify areas of concern and examine opportunities to help local businesses with their growth and expansion efforts. Ongoing and regular outreach and interaction with business community in place.
- **Development Charge Exemption**—A 100% percent exemption of non-residential development charges for certain industrial uses exists to encourage industrial development and employment in Orangeville.
- **Business Research and Development Assistance**— Community-specific information readily available through up-to-date inventory of available, serviced commercial and industrial lands and vacant ICI buildings. Detailed site selection research and information, economic data, statistics and other relevant information on Orangeville’s business environment readily available.
- **Workforce Development**—Collaboration with employers, local college, local high schools and with partners in regional Workforce Development Committee exists to support initiatives that will strengthen access to trained workforce.
- **Networking, Events and Partnership Development**—Liaison services are available to connect business owners with access to provincial and federal partners, programs and funding opportunities. Networking opportunities are also available at events delivered throughout the year, including specialized business seminars, the annual Economic Outlook Breakfast, and collaborative events with the local Board of Trade.
- **Dedicated Entrepreneurial Development/ Orangeville & Area Small Business Enterprise Centre (SBEC)**—Start-up and existing small business owners are supported with free guidance, support and resources during their initial years of operation. Services include business registration assistance, business related inquiries and one-on-one consultations, and access to affordable workshops and seminars throughout the year. Specialized programs that include the Summer Company and Starter Company Plus provide specialized training, mentorship and possible grants to support start-up and expansion-ready small business owners, including youth.
- **Tourism and Cultural Development**—Ongoing implementation of the 202 tourism Strategy and Action Plan and the Municipal Cultural Plan to support growth of tourism and cultural initiatives, programs and businesses. Includes visitor information services with information on attractions, events, accommodations, and shopping and dining options in Orangeville and the surrounding region.
- **Publications and Information**—Current news, updates and opportunities are shared through website (orangevillebusiness.ca and orangevilletourism.ca), an active social media program, videos, and through community and investment profiles.

Business Retention & Expansion Programs

Orillia

- **Orillia Area Community Development Corp. (Orillia Area CDC)** – The Orillia Area CDC assists businesses with business plans, marketing plans, loans and grants and business counselling. The CDC also features a strong professional development series of business workshops.
- **Orillia & Area Online Business Directory** – The directory is promoted by the City and community partners as a source for local products, businesses and services.
- **Moratorium on Industrial Development Charges** – In 2011 Council initiated a moratorium on Industrial Development Charges. This successful program has resulted in significant expansions within the community, benefitting both the growing businesses and the community through new employment. The moratorium has been extended to until the end of 2023.
- **Explore the Trades** – The City of Orillia Business Development Division supports the trades, in partnership with the Orillia Manufacturers' Association and the Orillia District Construction Association and other regional organizations, the City of Orillia collaborates in hosting an annual Skilled Trades Expo, which brings together local employers in the trades, together with over 5,000 local elementary and secondary students. The event showcases career opportunities in the trades, both regionally and in the Orillia area.
- **Economic Development Partnership Development** – Business Development staff regularly assist in the development of partnerships throughout the community. This includes everything from business-to-business partnerships to connections between post-secondary institutions and business leaders.
- **Business Information Seminars** – The Business Development Division partners with other community organizations to offer informative workshops and events throughout the year including industry specific speakers, job training seminars and funding workshops in partnership with community partners.
- **Orillia & Lake Country Destination Marketing Organization** – The OLC is the destination marketing organization for Orillia & Area and focuses efforts on promoting local tourism attractions and events, while attracting visitors to the area. They administer 50% of the City's Municipal Accommodation Tax.
- **Physician Recruitment Activities** – In Orillia, physician recruitment is a community-wide effort led by Orillia's Soldiers Memorial Hospital that includes support from the Business Development Division. The City of Orillia provides annual funding to the committee and BDO staff assist with marketing initiatives.

Business Retention & Expansion Programs

Oshawa

- **Cluster Development Strategy**—Oshawa has identified five priority growth sectors (Advanced Manufacturing, Health & BioScience, Energy, Multimodal Transportation & Logistics, and IT).
- **Innovation Support**—Oshawa is home to a Regional Innovation Centre called Spark Centre. Spark Centre offers support for technology-based businesses to grow from an idea through various stages of growth. The City provides financial support to Spark Centre to support access to incubator space and programming for entrepreneurs.
- **Fast Tracking Development Approvals Process**—The City’s Development Services Team offers a fast tracking development approvals process to accommodate approvals when timelines are tight.
- **Partnerships**—Oshawa partners with a number of local, regional and provincial partners both from the public and private sector to promote our area’s business opportunities and make those strategic connections. Partnerships include: the Greater Oshawa Chamber of Commerce, the Greater Toronto Marketing Alliance, Durham Economic Development Partnership and Durham Workforce Authority in addition to others.
- **Site Selection Tools**—Location assistance, navigating the development approvals process, access to critical information, and connections with other relevant organizations.
- **Business Connections**—Regular contact with local businesses to provide support for a variety of issues including support for expansion, hiring, financing, access to other levels of government, etc.
- **Development Charge Exemption**—There are no City development charges for industrial development.
- **Workforce Development**—The City works closely with its local post-secondary institutions, Durham College, Ontario Tech University and Trent University Durham GTA), that develop leading-edge programs to train the workforce that employers need.
- **Publications**—Online Business Directory, a quarterly e-newsletter, a monthly downtown stakeholder e-newsletter, shop local guide as well as a Consolidated Community Profile and Development Insider annually.
- **Networking and Business Education**—Economic Development Staff bring a variety of workshops and networking opportunities to businesses.

Business Retention & Expansion Programs

Ottawa

- **Economic Development Long Range Planning Services:** facilitates economic growth in Ottawa by setting the direction and managing the evolution of the City. The service area delivers programs, services, and initiatives that advance job creation and economic diversification while managing the growth of the City through the Official Plan. The following are services offered:
- **Economic Development:** Create and promote economic development strategies to capitalize on assets and opportunities. Developing partnerships with key ED stakeholders to develop and deliver various programs to support investment attraction, business retention/expansion, entrepreneurship, tourism development.
- **Sponsorship and Advertising:** Develop and market sponsorship and advertising for City facilities and develop partnership opportunities to provide supports for Economic Development initiatives.
- **Research & Forecasting:** Centre of expertise for population, employment, land use, development of travel demand input data, and for monitoring and forecasting related to population, employment and housing.
- **Rural Affairs:** Provides for the continuation of the rural affairs office services to the rural community while positioning the office to support the development and implementation of a rural Economic Development strategy.
- **Policy Planning:** is responsible for developing the planning policy framework for directing and managing the growth of the City through the official Plan, secondary plans, natural systems plans and policies, and community plans and in developing and maintaining regulatory tools including the City's Zoning By-law, DC By-law and others for implementing these.
- **Zoning & Interpretation:** is responsible for developing zoning provisions to implement Official Plan policy, undertaking issue-or area-specific zoning amendments at the direction of Council, initiating land use studies and zoning by-law amendments in response to evolving land use issues and undertaking administrative updates to correct errors and ensure the efficient function of the Zoning By-law. Additionally, prepares by-laws for the approval of Council and providing formal interpretations regarding how the Zoning By-law is to be implemented and enforced.
- **Community Planning:** is responsible for preparing the City's Official Plan (the blueprint for the City's future growth and evolution), and neighbourhood planning in all its aspects, including but not limited to Community Design Plans, Secondary Plans, Transit-Oriented Development Plans, and Neighbourhood Revitalization Plans.

Business Retention & Expansion Programs

Ottawa Cont'd

- **Natural Systems & Environmental Protection:** provides strategic policy expertise and coordination to the City in the areas of natural systems & climate change mitigation and adaptation, while delivering clear, consistent environmental policies to support planning and growth management of the City while minimizing negative impacts and building resilience. It also fosters a positive public persona of Ottawa as a healthy live-able city through policy, strategies, public engagement by promoting stewardship of the natural environment and a sustainable, resilient city by developing and facilitating the implementation of watershed strategies, environmental plans, protocols, guidelines, by-laws and other tools to inform and influence the corporation's environmental and city building objectives.

Parry Sound

- **FAM (Familiarization) Tours:** Economic Development Department of the Town of Parry Sound brings business people from the GTA, southern Ontario, and overseas to Parry Sound District to experience what the area has to offer in terms of investment opportunities. The tours are organized as a one day event, with visits to Parry Sound Downtown and Waterfront, Parry Sound Municipal Airport Business Park, Parry Sound Industrial Park, as well as meetings with various local stakeholders. FAM Tour Program was on hold due to COVID-19 between January 2021 – April 2022. Since its resumption in May 2022, we have already hosted 3 FAM tours (2 domestic and 1 with a company from Ukraine), and plan to host 7 – 10 more by the end of this year.
- **BR&E (Business Retention and Expansion) Survey:** Economic Development Department of the Town of Parry Sound in partnership with West Parry Sound Economic Development Collaborative has been conducting a BR&E survey since 2021 (with pauses due to COVID-19 lockdowns). To date, 38 businesses in Parry Sound have participated. Surveys are currently paused during the summer months and are expected to resume in September, with an online option for those who are unable to arrange an in-person visit. The survey is expected to be concluded by the end of the year.

Business Retention & Expansion Programs

Peterborough

Peterborough and the Kawarthas Economic Development ("PKED")

- Peterborough and the Kawarthas Economic Development is here to help you invest and grow in Peterborough. Peterborough's strength in advanced manufacturing, aerospace, agriculture, cleantech, small business and tourism is buoyed by business support programs for real results. PKED is governed by a volunteer board of directors consisting of up to 13 local community members representing key business sectors, for 4 divisions:
 - Tourism:
 - responsible for tourism activities and working with companies to create new experiences to offer visitors,
 - responsible for operating the regional Visitor Centre and complementary visitor services
 - Marketing and Communications
 - Official Destination Marketing Organization, promoting the region as a destination for visitation
 - Promotes and positions Peterborough & the Kawarthas as a destination of choice to live, work, invest, study and visit
 - Promotes business opportunities and programming to support business growth and investment
 - Business Development
 - Operates the Small Business Enterprise Centre to support entrepreneurs and new start up companies
 - Supports the retention and growth of existing companies
 - Attraction efforts to promote this region as an attractive location for new business
 - Focus on key industries; Aerospace, Agriculture, Advanced Manufacturing, Tourism
 - Works with City and County teams to ensure that infrastructure and a steady stream of employment lands are available to manage growth
 - Research and data collection to respond to changing trends and economic conditions
 - Operations
 - Ensures that systems, policies and procedures are in place to support programming
 - Support to staff and the Board of Directors
 - Human Resources – hiring and contract negotiations

Cleantech Commons

- Peterborough is building Canada's premier cleantech destination in partnership with Trent University. Cleantech Commons will be host to a cluster of world-class companies and start-up enterprises in the fields of clean technology, agro-biotechnology, water treatment and advanced materials.

Peterborough Airport

- The Peterborough Airport offers fully serviced industrial and commercial lands airside and groundside. Lands are fully serviced with hydro, natural gas, communications fibre, water, and sewer services, ideally situated for aviation and aerospace related businesses.

Business Retention & Expansion Programs

Pickering

Pickering Economic Development and Strategic Projects Services:

- Business Development & Marketing
 - New business start-ups (planning, registration, licensing etc.)
 - Grand Opening Ceremonies
 - Expansion and retention of existing businesses
 - Corporate engagement
 - Business data
 - Social media marketing and promotions
 - New investment and developments
- Strategic Projects
 - Employment lands
 - City Centre vision
 - Toronto East Aerotropolis
 - Durham Live entertainment hub
 - Kingston Road re-development

Resources

- **BizPaL Business Permits and Licences:** An online, one-stop service for entrepreneurs that conducts searches for all potential permits and licences required according to your proposed business
- **Business Advisory Centre Durham:** Whether you are looking to start your own business or grow your business, the Business Advisory Centre Durham (BACD) can provide you with the roadmap, guidance, tools and resources to make it happen. Their services to support small business include:
 - Business Advisory Services (free for Durham Region)
 - Business Training
 - Mentoring & Workshops
 - Entrepreneurship Funding Programs
 - Networking Opportunities
- **Ajax-Pickering Board of Trade:** is a not-for-profit, membership-based association representing businesses in Ajax and Pickering. Some of their service include:
 - monthly networking events;
 - an annual Business Expo (trade show);
 - educational seminars;
 - member-to-member discounts;
 - print and electronic member directories;
 - access to an exclusive group health benefits plan

Port Colborne

- **Corporate Visitation Program**—The Economic Development Office assists firms in developing new export markets and expanding existing companies.

Business Retention & Expansion Programs

Prince Edward County

- **Business Retention and Expansion Programs (yearly)** – 2016-2017 Construction and Manufacturing; 2017-2018 Health Care and Professional Services; 2018-2019 Arts, Entertainment and Recreation
- **Partnerships** with:
 - Small Business Centre and Community Futures for “Winter Survival Workshops” to ensure businesses are equipped with the tools they need to survive.
 - Annual Prince Edward County Job Fair.
- **Websites and social media:**
 - Buildanewlife.ca – investment attraction
- **Tourism:**
 - Conduct Ambassador Training program for tourism industry
 - Work with museums to develop and market experiential tourism attractions to enhance and maintain their viability in the community.
 - Signage – Way finding signage and Millennium Trail signage.
- **Inter-Departmental Partnerships** to address:
 - Short Term Accommodation Licensing, Accommodations Tax, various by-laws, developments etc.
- **Real Estate:**
 - Manage Municipal Property purchases and sales
 - Maintain inventory of municipal properties

Puslinch

- Comprehensive Zoning By-law Update – Rezoning of Industrial and Commercial lands to allow for more economic development
- The implementation of the new Township logo/brand – Phase 1 Signage implementation in the Township’s main street
- The implementation of the new Township logo/brand on the Township’s website including a fully responsive website

Sarnia

Sarnia Economic Development: As the first point of contact for companies looking to locate, relocate or expand in Sarnia, Sarnia Economic Development services include:

- Site selection assistance and continued support through planning and development process
- Confidential one-on-one consultations
- Strategic partnership guidance
- Grant and financing information & application assistance
- Access to in-market research, market trends and demographics
- Business visitation program to support BR&E efforts

Business Retention & Expansion Programs

Sarnia Cont'd

Sarnia Economic Development: As the first point of contact for companies looking to locate, relocate or expand in Sarnia, Sarnia Economic Development services include:

- Workforce and employment development support
- Build awareness of Sarnia's value proposition
- Sarnia Community Improvement Plan for Downtown and Mitton Village

Partnership Development: This department establishes meaningful contact with other levels of government, the business community, educational institutions, and key stakeholders to develop and further economic initiatives and goals.

Sault Ste. Marie

Business Retention and Expansion

- Focus is on existing business in the City
- Retention
 - Business support
 - Funding programs
 - Navigating the various levels of government
- Expansion
 - Identification of growth industries
 - Funding programs
 - Support

Business Attraction

- Focus is attraction of business to the City
- Dedicated resource
- Targeting desirable industries, understand new trends and opportunities i.e. Biomass, Hydrogen
- Third party lead generation
- Effectively "pitch" the benefits of SS Marie

Community Development Fund

- The City of SSM operates a Community Development Fund which includes an Economic Development Program stream
- The purpose of the Economic Development Program of the Community Development Fund is to support job creation, increased tax assessment and the implementation of strategic economic development projects.
- Applicants apply to receive this funding for Council approval and recommendation comes from the Economic Development Corporation Board of Directors
- An annual allocation of \$500,000 supports the EDP

Business Retention & Expansion Programs

Sault Ste. Marie Cont'd

Millworks Entrepreneurial Centre

- Founded May 2016 at old St Mary's Paper site
- Mandate is to support new and existing business
- Tools, education, capital and mentorship
- Collaborative office space
- **Summer Company** – funding and support for student summer businesses – up to \$3000 grant to qualified individuals
- **Starter Company Plus** – up to \$5000 grant to start, purchase or expand a business
 - Business planning support
 - Workshops
 - Mentoring
- **Start-Up Visa program** – attract foreign entrepreneurs who wish to establish high growth businesses in the City
- **Business Counselling** – business planning, cash flow projections and other business related topics
- **Business Incubation Services** – high-speed internet, video conferencing, business mailing address, meeting rooms etc.

Scugog

One of the major economic development projects to be undertaken by the Township of Scugog over the next two years will be the **BR&E (Business Retention & Expansion) Program**. The Township will be using the Ontario BR+E model which is a structured, action-oriented approach to business and economic development. It promotes job growth by helping communities learn about issues and opportunities for local businesses as well as sets priorities for projects to assess these needs. A BR+E project consists of trained volunteers who visit businesses and conduct confidential interviews with senior-level management, business owners or managers. Data analysis and action planning is then undertaken to address issues and opportunities facing businesses.

Business Retention & Expansion Programs

South Bruce Peninsula

- South Bruce Peninsula is supportive of a strong and diversified business environment and works with partners to continually improve on the health of the local business economy.
- **Open-door policy**—The Economic Development Office has a welcoming open-door policy for residents, business owners, entrepreneurs, & investors to ensure all business-related inquiries are addressed in a timely manner.
- **Pre-consultation**—South Bruce Peninsula takes a progressive approach to development, as such, there is a stream-lined pre-consultation process where staff work closely with residents, businesses, developers and neighbourhood groups and other community members to ensure the successful completion of development projects. Staff review proposals to determine what documentation is required to support planning applications for your development. Meetings will be arranged with proponents if required.
- **Corporate Calling Program**—The municipality has a robust corporate calling program. For many local businesses exposure to the municipality is very limited and in many cases corporate calling is the first contact many of them have had with the Town.
- **Collaborative Partnership Development**—The Economic Development Officer establishes and maintains collaborative partnerships with local residents, Chamber of Commerce regional, provincial and national organizations to ensure businesses have the resources they need.
- **Façade Improvement**—The Town partners with the County of Bruce to deliver the Spruce the Bruce program for facade improvement. The program is based on guidelines from our Community Design Toolkits for businesses within the Municipality’s Community Improvement Plan areas. Toolkits have been designed to promote individual community brands while maximizing consistency and developing a sense of place in the community’s downtowns.
- **Physician Recruitment**—Actively implement ongoing programs for physician recruitment and retention for medical students, locums, or resident physicians or other incentives as deemed appropriate by the Town of South Bruce Peninsula and Committee.

Springwater

Economic Development Strategy Implementation

- In 2010, The Township of Springwater adopted its first Economic Development Strategy to assist and inform the economic development efforts of the municipality. The strategy outlines five (5) key goals with an overall vision of the municipality being “known as a prosperous community with market opportunities that enable new business investment and economic growth across a broad range of industry.” Staff will continue to work on achieving these goals in 2022.

Tourism

- The Township will continue to advertise the municipality for the purposes of tourism year round, highlighting our natural/recreational assets throughout the municipality. In addition, the Township will continue to support community/special events that occur within the municipality for the purposes of tourist attraction.

Business Retention & Expansion Programs

Springwater Cont'd

Economic Development Marketing Plan Implementation

- In January 2018, the municipality completed the Township of Springwater Economic Development Marketing Plan (EDMP). The main goal of the EDMP is to raise awareness about the economic development opportunities in the Township of Springwater among key audiences, as well as support the economic development vision of becoming a prosperous community that enables tourism and attracts sustainable business while maintain the quality of life that is valued by its citizens. In 2021, staff invested in new/additional video and photo content which will aid in the marketing initiatives executed in 2022.

General Business Support Services

- Since the onset of the pandemic, adaptive changes have occurred to shift the Township's economic development efforts towards business support and recovery methods. A large part of this shift was providing additional information on available incentive programs to our local businesses. This will continue in 2022 while also looking at resuming some more traditional business expansion and retention efforts in the future (either late 2022 or 2023).

St. Catharines

- **Corporate Calling Program** – focused on building strong relationships w/ industry through a coordinated corporate visitation schedule aimed at identifying challenges and growth opportunities (business retention and expansion BR+E).
- **Project Expeditor Services** - provides certain land development projects with expertise, guidance, resources, and conflict resolution services to move land development projects forward and address challenges and obstacles to a planning or building permit approval.
- **Government Relations** - develop and maintain relationships with elected and unelected government officials, research and advise on public policy, legislation, and programs.
- **Site Selection Assistance Program** – offering an array of services ranging from workforce development to shovel-ready land to help investors/businesses or relocate in St. Catharines.
- **Physician Recruitment Program** – the St. Catharines medical community is leader in providing collaborative care to its residents. City staff works closely with the medical community to assist with the recruitment and retention of medical professionals.
- **Tourism marketing and promotion** – staff work with tourism/industry partners and colleagues to develop and deliver marketing programs that increase visitor attraction/participation.
- **St. Catharines Enterprise Centre (SCEC)** - provides business advisory services, training, networking, youth programming, events, monthly newsletters, and community outreach to both new and existing small and medium sized businesses.

Business Retention & Expansion Programs

St. Thomas

- The St. Thomas EDC—oversees the Elgin/St. Thomas Small Business Enterprise Centre, Railway City Tourism and the Horton Farmer's Market and provides high quality economic development services across St. Thomas and Elgin County, under the leadership of a volunteer Board of Directors comprised of representatives from business and industry in St. Thomas, along with 3 Members of City Council
- **Corporate Visitation Program**
- **Site Selection Services**—Full array for new and expanding businesses, while also serving as a liaison between multiple levels of government and the business community
- **Investment Attraction**—The St. Thomas EDC is a founding member of the Southwestern Ontario Marketing Alliance (SOMA), an association which provides services for foreign investors looking to locate in a region that includes Ingersoll, Tillsonburg, Woodstock, Perth County, Stratford and St. Thomas
- **Free Employment Assistance**—is offered through Employment Services Elgin and Fanshawe Employment Services, reducing the burden on employers as they look to find the most suitable candidates for available positions and look for any available funding to support employment growth
- **Publications**—The Economic Development Corporation publishes an annual Industrial and Business Directory, a comprehensive Community Profile and a periodic newsletter.
- **Elgin Business Resource Centre (EBRC)**—is a Federally-funded agency that offers business support and provides loans to small businesses looking to grow
- There are no Industrial Development Charges in the City of St. Thomas and Building Permit fees are capped at \$25,000.

Stratford

- **Stratford Economic Enterprise Development Corporation (investStratford/SEED Co.)**—investStratford/SEED Co. provides a professional value-added business service to keep and grow Stratford business and attract new investment. investStratford/SEED Co. operates in partnership with business, education and government sectors.
- **Stratford Municipal Development Incentives**—The City has no industrial development charges.
- **Stratford Perth Centre for Business**—Offers free one-on-one confidential business consulting services. Also offered are entrepreneurial training and support through workshops, special events, mentoring programs, business plan development and public and private sector referrals.
- **Investment Attraction**—investStratford/SEED Co. and the City of Stratford are founding members of the Southwestern Ontario Marketing Alliance (SOMA), an association which leverages the City of Stratford on an international level.

Business Retention & Expansion Programs

Stratford (cont.)

- **Workforce Development** - investStratford/SEED Co. is a partner with local and regional organizations involved with labour force research, training and programming. The JobsStratford page on the investStratford website is a portal for local/regional job boards, employer resources and training and support programs. investStratford/SEEDCo. also leads the work being done on Stratford's Attainable Housing strategy and inventory.

Thunder Bay

- **The Thunder Bay & District Entrepreneur Centre** - Located within the CEDC's administration office and funded by the City of Thunder Bay and Ministry of Energy, Northern Development and Mines; the centre provides seminars, workshops and free and confidential business counselling services for new and existing small business. The centre also provides business grants through the Starter Company Plus and Summer Company that is funded by the Ministry of Economic Development, Job Creation and Trade. As well as the Digital Main Street program, the Ontario Business Improvement Area Association (OBIAA) supports this program with local squad team members to provide one on one support to improve their online presence/skills. For those eligible businesses, there are grant funds available to achieve their digital transformation.
- **The Rural and Northern Immigration Pilot (RNIP)** - Is a community-driven immigration program lead by the Thunder Bay Community Economic Development Commission. It is designed to spread the benefits of economic immigration to smaller communities by creating a path to permanent residence for skilled foreign workers who want to work and live in Thunder Bay. The RNIP allows eligible employers to make full time permanent job offers to skilled foreign workers who can help fill identified labour shortages in our city. The Thunder Bay Community Economic Development Commission (CEDC) recommends people for permanent residence who have the skills and experience that the Thunder Bay economy needs, and the Government of Canada makes the final decision to approve applications for permanent residence.
- **The CEDC Tourism Development Fund (TDF)** - The Community Economic Development Commission Municipal Accommodation Tax Fund (CEDC MAT Fund) consists of tax revenues collected annually by the City of Thunder Bay through the administration of the Municipal Accommodation Tax (MAT). The MAT is levied on short-term hotel, motel and other commercial establishment stays in the City of Thunder Bay, at a rate of 4%. The Thunder Bay Community Economic Development Commission (CEDC) utilizes 50% of this tax revenue to support continued tourism growth by providing funding through two funding streams, an Event fund and a Product Development fund.

Business Retention & Expansion Programs

Thunder Bay

- **The Thunder Bay Community Economic Development Commission (CEDC)** - Promotes business development, retention and expansion, entrepreneurial support, opportunity, promotion and collecting and assessment of key business data in a way that is project based, business led, community supported and partner driven.
- **Physician Recruitment**—The Thunder Bay Physician Recruitment and Retention program is a partnership of community, medical, government and academic institutions.
- **Community Futures Development Corporation (CFDC)**— Locally the CFDC is known as Thunder Bay Ventures' Finances new businesses and expansions, provides business services and referrals and funds economic development projects in the Thunder Bay Census Metropolitan Area.
- **PARO Centre for Women's Enterprise**—PARO is one of Canada's most successful business support and networking organizations. As a not-for-profit social enterprise, we collaborate to empower women, strengthen small business and promote community economic development across Northern, Northeastern, Eastern, South Eastern, and Central Ontario (excluding the Greater Toronto Area).
- **Northwestern Ontario Innovation Centre** - The Innovation Centre's goal is to help the innovative companies of Northwestern Ontario to start, grow, and succeed. They act as support system for innovation and strongly believe in collaboration and helping.
- **Ingenuity** – Ingenuity is Lakehead University's first business incubator. They offer space and resources for students who are looking to start a business or develop their idea. Along with providing space for budding entrepreneurs, Ingenuity also offers a learning environment to help develop knowledge and skills that help support business development and growth.

Business Retention & Expansion Programs

Tay

(see Economic Development Corporation of North Simcoe)

Tillsonburg

- **Accessibility Renovation Grant**—This program is intended to improve accessibility to existing commercial buildings and properties. This grant is up to \$3,000 in 50/50 matching funds
 - See Downtown and Area Specific Section for more detail on programs.
-

Timmins

- Services include site selection, exporting information, community statistics, demographics and assistance on government assistance programs. There is a **Business Enterprise Centre (BEC)**.
 - The City has formed a **Community Development Committee** which is comprised of a team of senior staff who meet weekly to deal with matters relating to land acquisitions/purchases, development proposals, special projects and are available to meet face-to-face with residents and business people to discuss issues and proposals relating to community development.
 - **Timmins and Area Business Self-Help Office** offers a walk-in resource library of business information with a knowledgeable Business Consultant. Council has eliminated development charges in the City for all classes of development.
-

Tiny

(see Economic Development Corporation of North Simcoe)

Toronto

- Economic Development manages **Enterprise Toronto** www.enterprisetoronto.com—A public-private alliance assisting entrepreneurs and small business. Its four business centres provide one-on-one assistance to those starting or growing an early stage business.
- Toronto cost-shares capital improvement in designated retail business districts and traditional employment areas.
- Toronto's Economic Development team provides specialized business knowledge and information on Toronto's key industry clusters

Business Retention & Expansion Programs

Vaughan

- Tourism Vaughan Corporation (Municipal Services Economic Development Corporation) – Municipal Accommodation Tax (MAT) Program (Financial)
- Collection and dissemination of economic, market, business, demographic, real estate, cost competitiveness data (Non-financial)
- Vaughan Summer Company entrepreneurship Grant Program (Financial)
- Vaughan Starter Company Entrepreneurship Grant Program (Financial)
- Small Business Counselling, Training, Mentorship and Access to Resources (Non-financial)
- Economic Development Strategies, programs and initiatives (Non-Financial)
 - VMC Business Marketing Program
 - Vaughan Enterprise Zone Site Selection and Marketing Program
 - International Business Development Program
 - Industry Sector Promotion Program
 - Vacant Employment Lands Site Selection
- Public Art Placemaking and Art Exhibition Curation (Non-financial)

Waterloo (City)

- **Tax Deferral Application Program** - Application-based property tax deferral program to continue in 2022 to defer property tax due dates by 60 days for residents and businesses who qualify (as determined by the City Treasurer).
- **City of Waterloo's SOLER Initiative (Support Our Local Economic Recovery)** - intended to support our local economic recovery as businesses gradually and strategically reopen with a continued focus on the health and safety of customers and workers.
- **The Waterloo Region Small Business Centre's** small business advisors are available to meet with you to confidentially discuss your business idea or plan. This meeting can be used to help you through any roadblocks in the planning process, to develop specific areas of your plan, or as a review prior to talking to lenders or investors. This service is confidential and free of charge. Appointments are preferred, and consultations typically last for one hour and can be made in advance by phone or e-mail. Choose the advisor at the location most convenient to you to set up a consultation. Contact a Business Advisor at any of our 3 locations including Waterloo City Hall
- Waterloo Business Directory at businessdirectory.waterloo.ca

Waterloo (Region)

- **The Office of Economic Development** provides corporate and community based services including: Smart City initiatives, Air Service and Business Development at the Region of Waterloo International Airport, Economic Cluster Development Strategies, Employment Land Assembly and Site Readiness, Land Development Incentives (Brownfields, Development Charges, etc), Economic Development project marketing and branding, Waterloo Region Small Business Enterprise Centre, Economic Development Data and Market Research Services, Facilitating strategic investment opportunities that require Regional approval
- **Industrial Use Strategy:** The Region provides a 60% reduction in the development charge for a new industrial building or an enlargement of more than 50% of the gross floor area of an existing industrial building.

Business Retention & Expansion Programs

Welland

- Welland offers Site Location, Business Facilitation, Venture Niagara, Club 2000 services.

County of Wellington

Wellington County Economic Development Three-Year Plan (2019-2021) reaffirms goals and actions for the department for the next three years. Key priority and action areas include: growing key industries, attracting talent, supporting businesses, planning for the future, and promoting Wellington County.

Ride Well Rural Transportation

On October 1, 2019, Wellington County launched a county wide, demand based, public transit service available to all residents and visitors. This pilot service is funded by the Government of Ontario and offers a safe, affordable option for people to move throughout the County. The programme was awarded two additional years of funding, and is now set to complete in 2025.

RIDE WELL^{OM} is a public transit service that uses a rideshare model of operation. The County has partnered with a technology company (RideCo) to provide on-demand shared rides. RideCo's software optimizes the rides such that as many people with as few vehicles possible are getting to their destinations in a reliable way. It provides an alternative option to owning and using a personal vehicle in a rural setting and for those who cannot access vehicles for regular needs.

Business Retention and Expansion (BR+E)

Business Retention and Expansion (BR+E) is a community-based economic development programme that focuses on supporting existing businesses. It helps communities understand the local business needs and respond - so that businesses stay, grow and become more competitive in the community.

- Short Term Objectives
 - Build and improve relations with existing businesses
 - Build capacity within the community and strengthen relationships between organizations
 - Identify the positive and challenging attributes of the community as a place to do business
 - Identify and address immediate concerns and issues of individual businesses through an assessment and referral process
 - Collect business and market data to support economic development planning
 - Establish and implement a strategic action plan to support existing businesses
- Long Term Objectives
 - Increase the competitiveness of existing businesses
 - Enable business development, investment and job creation
 - Foster and enhance the environment for business development

Business Retention & Expansion Programs

County of Wellington Cont'd

Talent Attraction

One of the Wellington County's top priorities is to help businesses access the labour force they need to thrive and grow. The Talent Attraction Initiative aims to meet labour market needs in the County of Wellington and support strategic economic growth through a variety of employment focused projects. This new initiative for businesses is a component of the Wellington Business Retention and Expansion implementation work, and is offered by the department of Economic Development of the County of Wellington. Project partners include the University of Guelph, Conestoga College, Immigrant Services Guelph-Wellington, and the Guelph-Wellington Local Immigration Partnership.

Some project activities include:

- Raising awareness of employment opportunities in Wellington County to local, regional and international audiences.
- Developing employment based pathways with post-secondary institutions to connect students with employers in Wellington County.
- Working with the settlement sector to help global talent explore employment opportunities in Wellington County.
- Advising employers about; immigration programmes which could be used to meet their labour force needs and the important role global talent can play in their future economic growth.
- Attracting new residents to Wellington County.

Attainable Housing Strategy

- Wellington County has amended its Official Plan to allow for Additional Residential Units (ARUs) and all County municipalities have also changed their bylaws to accommodate at least one additional rental unit on properties.
- The County is currently reviewing and updating Official Plan policies to prepare for added growth and to ensure that the Plan is supporting healthy, compact and complete communities in Wellington County.
- The County is undertaking a Municipal Comprehensive Review to provide recommendations on amendments that align with the Attainable Housing strategy and these imperatives.
- The County meets regularly with developers and builders and is encouraging proposals that align with the goals of the Attainable Housing strategy.

Southwest Integrated Fibre Technology (SWIFT)

Southwestern Integrated Fibre Technology Inc. (SWIFT) is a non-profit regional broadband project initiated by the Western Ontario Wardens' Caucus to subsidize the construction of an open-access, high-speed broadband network in Southwestern Ontario, Caledon and the Niagara Region. The project's approach strives towards the overarching goals of narrowing the digital divide and making small-town Ontario more competitive in the information economy. Wellington County is one of 18 partners across southwestern Ontario in the regional SWIFT initiative, bringing broadband to our rural communities. SWIFT's innovative approach to funding open access broadband networks will aim to connect business facilities, public buildings and residential homes in underserved areas within the project region. Currently, SWIFT Network has enabled four projects totaling \$12.1 million for improving high speed internet in Wellington County. Learn more about local SWIFT projects.

Business Retention & Expansion Programs

County of Wellington cont'd

April 2020 the **Keep Well Business Emergency Fund** was established in partnership with the Wellington Waterloo Community Futures and the Saugeen Economic Development Corporation to assist businesses during the COVID-19 pandemic. The Keep Well Fund totaled \$891,400, with 60 agreements finalized, an average loan amount of \$15,108 and 290 jobs supported.

Wellington County Municipal Economic Development Group Meetings.

Monthly Wellington Economic Development meeting includes each member municipality, OMAFRA, MEDEI, GWLIP, two Community Futures Corporations, Workforce Planning Board, Wellington Federation of Agriculture, Innovation Guelph and the Business Centre Guelph Wellington. These meeting continued in 2020 in an online format.

Western Ontario Warden Caucus (WOWC)

Councillor Bridge, Chair of the County Economic Development Committee, led the creation of a regional Economic Development Strategic Plan for Southwestern Ontario that was completed in 2017. In 2021, Council Bridge was re-appointed as Chair of the WOWC Economic Development Sub-Committee. The County continues to play an active role in WOWC advocacy and projects.

Wellington North

In 2018 the Township of Wellington North completed a Community Growth Plan. The document is a local strategy for managing and directing the planned population and employment growth in Wellington North. The plan contains strategies and initiatives that along with the Wellington County Economic Development Strategic Plan, and the Township of Wellington North Strategic Plan, will help to guide our Economic Development efforts through to the end of this term of council in 2022.

Business Retention and Expansion

- Primary focus of our BR+E efforts during the past couple of years of Covid continued to be on the Downtown/Retail Sector. Construction, Manufacturing and Health Care sectors were exceptionally strong over the past year with a specific focus on Housing, Transportation and Talent Attraction. Major employers supporting these efforts include Musashi, All Treat Farms, Golden Valley Farms, Quality Homes, Vintex and Dana Long.
- Monthly Wellington Economic Development meeting includes each municipality, Wellington County, OMAFRA, MEDEI, GWLIP, two Community Futures Corporations, Workforce Planning Board, Wellington Federation of Agriculture and Guelph Wellington Business Enterprise Centre.
- Saugeen Connects partnership with Minto, West Grey, Aaran-Elderslie, Brockton, Town of Hanover, and the Saugeen Economic Development Corporation expanded to include South Bruce. Focus includes Youth Entrepreneurship, advancement of women and workforce development/attraction programs.
- Rural Economic Development (RED) grant funding of \$30,000 obtained to support Mount Forest Streetscape improvements.
- Digital Main Street grant funding of \$54,000 received to establish a Digital Service Squad to support Main Street businesses in Minto, Mapleton, and Wellington North.

Business Retention & Expansion Programs

Wellington North Cont'd

Youth Entrepreneurship Programs

- Saugeen Student Start Up program to promote Youth entrepreneurship continued and we provided 58 youth with upwards to \$500 in funding to start-up 51 businesses in our region. These students, from grades six to 12, have started various businesses which include lawn care, dog walking, babysitting, selling hand-made merchandise, working a concession stand and other creative business ideas.

Whitby

- Information on available development sites, industrial and office properties
- Demographics and statistics relevant to businesses and investors
- An online Business Directory
- Corporate calls with the local business communities to learn about their products/services and their markets to assist in promoting them
- Staff also provide local businesses with information about financial incentives, new developments and upcoming events

Whitchurch-Stouffville

- **Visitation Program**
- **Rural Development Consultations** – These are used to identify appropriate and realistic ways in which rural areas can participate in the Town's overall economic growth.
- General promotion for both business and tourism attraction. Continuous data collection and revisions to facilitate investment decisions in favour of Whitchurch-Stouffville.

Windsor

Economic Revitalization Community Improvement Plan (City-wide)

- Offers financial incentives in the form of a tax increment-based grants to new, existing and small businesses.
- Grants may be approved by City Council for up to 100% of the municipal property tax increase created by the project for up to 10 years after project completion
- **Invest Windsor Essex - formerly WEEDC** is the lead economic development agency representing the Windsor-Essex Region and works to positively impact the Region by providing services including business attraction, retention, and expansion, small business and entrepreneurial development, and community development activities. WEEDC provides Regional Economic Data, Site Selection Property Search, Assisting Windsor-Essex Region Companies to Expand Locally and Internationally, Development Charges Exemptions. There are no Industrial Development Charges in the City of Windsor, **Windsor Essex Small Business Centre**

Business Retention & Expansion Programs

York Region

Economic Development Action Plan - Supporting Business:

- Regional Business Retention, Expansion and Attraction (BRE&A) advisory services delivered to established companies focused primarily on knowledge-based sectors and customized to client needs
- **York Small Business Enterprise Centre** - small business start-up and growth services in the Northern Six communities of the Region
- York Link marketing campaign - to promote high value business growth and placemaking
- Marketing of office development opportunities in Centres and Corridors with a focus on financial incentives
- Foreign direct investment program - York Region digital marketing and awareness (eg. Web Summit/Collision Conference)
- Agriculture and Agri-Food Advisory Committee (AAAC)

Economic Development Action Plan - Supporting Innovation:

- **Innovation Investment Fund** - to attract and support major transformational investments and drive innovation in the community. It is an annual contribution Council will make to a reserve fund, with initial contribution in 2019 of \$1,000,000.
- **Entrepreneurship and Innovation Fund** - to develop the regional innovation network by supporting companies, initiatives, incubators and accelerators. It is a \$100,000 annual contribution from the Economic Strategy budget to ventureLab.
- **Regional Smart City Working Group** - to guide and evaluate Intelligent Community efforts and to seek senior government funding programs opportunities
- **YorkNet** - the Region-owned dark fibre service provider to build economic and innovation capacity in all parts of the Region
 - Annual signature technology event/summit within the Greater Toronto Area
 - Innovation portal to drive community engagement
- **Economic Development Action Plan - Talent:**
 - Post-secondary/business connection activities
 - Post-secondary investment opportunities
 - Talent attraction placemaking marketing
 - Tech job board
 - Designated Referral Partner for the Federal Global Skills Program
 - Marketing of financial incentives for purpose built rental affordable housing

Downtown/Area Specific Programs

Ajax

The Town of Ajax has two Community Improvement Plan (CIP) areas which have been designated in the Town of Ajax Official Plan. The two areas are the:

- **Downtown Community Improvement Plan area**
 - Municipal Property Acquisition, Investment and Partnership Program helps establish public and private partnerships to clean-up and rehabilitate properties within Downtown CIP area
 - Reduced Parkland Dedication Requirements Program provides financial relief in the form of a reduction in the parkland dedication requirements for eligible residential development
 - Exemption from Parking Requirements Program reduces parking requirements in the Downtown CIP area
- **Pickering Village Community Improvement Plan area**
 - Façade Improvement Grant Program is to promote sensitive redesign and restoration of existing building facades to enhance the existing image of the area
 - Sign Grant Program is to promote new signage that is sensitive to the character of Pickering Village and improve the streetscape

Aylmer

The following are descriptions of the financial incentive programs offered at the discretion of Town Council within all or parts of the identified Community Improvement Project Areas:

- **Planning Application and Building Permit Fees Grant Program** - can equal up to 50% of the planning and building permit fees paid on applications to the Town for the project
- **Development Charges Grant Program** - can equal up to 50% of the fees paid under the Town of Aylmer's Residential Development Charges By-law (By-Law 24-12)
- **Cash-in-Lieu of Parkland Grant Program** – can equal up to 50% of the fees paid for cash-in-lieu of parkland.
- **Property Tax Increment Equivalent Grant Program** - shall begin following project completion at a percentage of up to 50% of the increase of in the municipal portion of property taxes and diminish each year over 5 years
- **Façade Improvement Program** - available for 50% of the construction costs to a maximum grant of \$5,000 per applicant which can be used to offset design and other professional costs and construction costs

Downtown/Area Specific Programs

Barrie

The purpose of the **Community Improvement Plan (CIP)** is to provide financial incentives to support key planning and growth management objectives, development of affordable housing units across the City, development of a mix of uses within the Urban Growth Centre (UGC) as well as support for built heritage preservation. Broadly, the objectives of this CIP are to: Facilitate the development of a mix of land uses within the UGC; Support built heritage preservation; and support the provision of a variety of affordable housing units by offering financial support based on a continuum of housing options.

There are three incentive programs offered through the CIP:

1. Redevelopment Grant Program;
2. Preservation of Built Heritage Grant Program; and,
3. Affordable Housing Development Grant Program.

The incentive programs include things such as a rebate on certain fees and permits (such as planning application fees and building permit fees), affordable residential units per door incentive, a tax increment based grant on eligible brownfield redevelopments and a grant for renovation and restoration work on buildings on the Municipal Heritage Register.

Bracebridge (see business retention and expansion section from program details)

- **Building Improvement Grant/Loan**
- **Housing Rehabilitation Grant/Loan**
- **Façade Improvement Grant/Loan**
- **Signage Improvement Grant**
- **Property Improvement Grant/Loan**
- **Energy Efficiency Retrofit Grant/Loan**

Brampton

Central Area Community Improvement Plan

The Central Area Community Improvement Plan (CIP) establishes programs to provide financial and other incentives to meet the City's Central Area land use planning objectives, including the Building and Façade Improvement Program, Development Charges Incentive Program and Sign Permit Fee Subsidy Program.

Downtown Brampton BIA

The Downtown Brampton BIA promotes the commercial area as a vibrant business and shopping district. Using promotional activities such as special events, advertising, and beautification programs, the BIA aims promote the area as an attractive, pleasant place to shop, to be entertained, to work, and to live. The organization is a not-for-profit association where the property owners, and commercial tenants who pay a portion of the property tax, pay a special levy that funds the organization.

Downtown/Area Specific Programs

Brant County

Community Improvement Plans are in place for the historical downtown areas of Burford, Paris and St. George. County of Brant Community Improvement Plans include a comprehensive suite of grant that assist property owners and tenants with:

- Facade improvement
- Signage improvement
- Property and Private Parking Area Improvement
- Upper Story Apartment Improvement
- Property and Private Parking Improvement
- Planning and Building Application
- Adaptive Commercial Reuse Grant
- Tax Increment Equivalent Program
- Brownfield Study
- Brownfield Property Tax Assistance

Brockville

- **Tax Increment Equivalent for Rehabilitation and Redevelopment (TIERR) Grant Program**
 - The amount of the grant provided will depend on the amount of the municipal portion of property taxes that has increased as a result of the improvements
 - Offers a grant of 100% of the increase in municipal realty taxes paid annually for a maximum period of five years
- **Building and Plumbing Permit Fee Grant Program**
 - A grant equivalent to the fees paid for Building Permits and Plumbing Permits within a designated area. The program is meant to stimulate and encourage development and property improvements in downtown Brockville.
 - The grant represents 100% of equivalent fees paid for building permits and plumbing permits for approved properties.
- **Heritage Signage Grant Program**
 - A grant to owners or tenants of buildings who construct a 'Heritage' sign on their buildings. A grant of \$1000 or 50% of the cost of the sign, whichever is lesser, will be paid to the property owner or tenant by the City following submission and review by the Planning Department of the detailed bill as provided by the sign maker and endorsed by the owner or tenant
- **Residential or Commercial Conversion/Rehabilitation Grant (RCCR) Program**
 - A grant to owners or tenants of buildings who choose to upgrade existing space on upper floors to create new or improved residential and/or commercial space in keeping with the original goals of the Downtown CIP
 - Provides the property owner or tenant with a grant equal to 50% of the costs for space converted or rehabilitated up to Twenty Thousand Dollars (\$20,000.00) per property subject to the approval of the Planning Department.

Downtown/Area Specific Programs

Brockville Cont'd

Façade Improvement Grant (FIG) Program

- A grant to owners or tenants of buildings who undertake restoration and/or rehabilitation of Program Area buildings in a fashion consistent with the original design or with the City's Urban Design Guidelines and the requirements of the Ontario Building Code
- Offers a grant of up to 50% of the total cost of façade improvements where a project has a value of more than Two Thousand Dollars (\$2,000.00), said grant being not more than Ten Thousand Dollars (\$10,000.00) per annum, per property, per façade

Caledon

- **Development Charges Exemption** - Caledon East Commercial Core Area and the Bolton Business Improvement Area
- **Community Improvement Plans (CIP)** - Includes the communities of Alton, Bolton, Caledon East, Caledon Village, Cheltenham, Inglewood, Mono Mills and Palgrave. The CIP provides a framework for a series of proposed improvements to public infrastructure and outlines the financial incentives -grants - made available to private property owners and tenants. The purpose of the grants is to encourage investment in commercial and mixed-use and industrial properties and contribute towards the revitalization and beautification of the CIP areas.
- **Downtown Bolton Revitalization** - The goal of the Bolton Downtown Revitalization Plan is to improve the historic downtown area for residents, business owners and visitors. Adopted by Council on March 30, 2021, the plan is being implemented by the Town of Caledon and a Task Force of committed residents, partners and stakeholders. Incentives such as micro-grants of up to \$3,000 is provided to anyone committed to supporting revitalization efforts to the community in a free and accessible manner

Cambridge

Incentives - Core Areas

- **Commercial Building Restoration, Renovation and Improvement Grant (CBRRIG)** - Matching grant of up to 50% of eligible costs up to a maximum grant amount. If the building is a single floor commercial, the maximum grant amount will be \$50,000 per property. If the building is two or more floors of commercial use, the maximum grant amount will be up to \$100,000 per property. The maximum grant may increase by \$5,000 for the inclusion of enhanced accessibility elements.
- **Mixed Use Conversion and Restoration Grant Program (MUCRG)** - aimed at attracting new investment and interest in converting currently non-residential vacant or underutilized upper storey space to residential units and renovating the existing commercial space located below. The total amount combined of the grant of the eligible costs is up to a maximum grant of \$150,000 per property. The total amount for projects that include accessible residential units as well as enhanced accessibility elements on the ground floor is a maximum grant of \$177,500 per property.
- **Core Areas Waiver of Application Fees**
- **Tax Increase-based Equivalent Grant Program (TIEG)** - offers grants to eligible applicants whose City property tax has increased as a result of the planning or replanning, design or redesign, resubdivision, clearance, development or redevelopment, reconstruction and rehabilitation of a property within one of the designated Core Areas Community Improvement Project Areas, resulting in the incremental improvement of the built character of these areas. Annual grants may be equal to 75% of the City's portion of the property tax increase.

Downtown/Area Specific Programs

Cambridge Cont'd

- **Commercial Property Improvement Grant Program (CPIG)** - to provide financial assistance for commercial property owners/authorized tenants within the Core Areas as identified within the Official Plan with a maximum funding amount of any property to \$45,000
- **Incentives – Heritage Properties** - Designated Heritage Property Grant Program— Owners may qualify for a grant for up to one half the cost of the work carried out to conserve the heritage elements of the building, up to a maximum of \$5,000 per calendar year.
- **Incentives – Affordable Housing**
 - **Application Fee Exemptions**— All new affordable housing units in the defined geographical areas are entitled to Application Fee Exemptions for: Pre-consultation Meetings; Official Plan Amendments (minor/major); Zoning By-law Amendments (minor/major); Site Plans; Building Permits and Sign Permits; Plan of Subdivision; Plan of Condominium; Condominium Conversion; Part Lot Controls.
 - **Deferral of Development Charges**— The Development Charge Deferral will postpone the collection of Development Charges for a period of 20 years or until the units cease to be affordable, whichever comes first.
 - **Affordable Housing Tax Increment Grant**— An Affordable Housing Tax Increment Grant is available to property owners building affordable housing in the defined geographic areas.

Centre Wellington

- **Community Improvement Plan with Grant/Loan Programs for:**
 - Façade, Building and Property Improvement
 - May provide up to 50% if the eligible costs by providing an interest free and/or grant to a maximum Township contribution of \$10,000. If both loans and grants are provided, they will be equally apportioned, meaning the maximum Township contribution for the facade improvement would be a \$5,000 interest free loan and a \$5,000 grant
 - Additional funding may be available under certain conditions and in the Fergus BIA area
 - Housing Rehabilitation
 - May provide up to 50% of the eligible construction costs, to a maximum of \$4,000 per unit. If both loans and grants are provided, they will be equally apportioned, with the maximum Township contribution would be a \$2,000 interest free loan and/or a \$2,000 grant. Maximum of 2 units are eligible
 - Tax Increment Equivalent Grants
- County of Wellington Invest Well CIP has been added to the Township CIP and is available to businesses eligible for Township CIP incentives.
- **Business Visitation and Business Retention and Expansion Programs**
- **Downtown Fergus Action Plan**— Marketing and beautification assistance to downtown Fergus

Downtown/Area Specific Programs

Chatham-Kent

Subject to Council approval, the following municipal incentives may be awarded for new construction:

- Up to 10 year 100% tax abatement for major employment projects
- Up to 10 year 100% tax abatement for major rental or affordable housing developments
- Grant of to a maximum of \$20,000 for building permit fees levied
- Grant equivalent of up to a maximum of 100% of Planning Application Fees
- No maximum dollar amount on building permit fees for affordable housing developments
- Façade Improvement Program provides a grant of 50% of the eligible costs associated with the redesign, renovation or restoration of facades of commercial use and missed use commercial/residential buildings

Downtown/Area Specific Programs

Clarington

The following apply to Orono, Newcastle and Bowmanville downtown areas:

- **Upgrade to Building Code Grant Program**—Intended to assist property owners with the financing of building improvements required to bring existing older buildings into compliance with the current Ontario Building Code. It will provide a grant for up to 50% of the costs for eligible work per building to a maximum of \$5,000 per municipal street address or storefront. There is a maximum of \$45,000 per property owner for a building with multiple street addresses or storefronts.
- **Signage Program**—Assist business owners with financing the design and installation of new signage within the Community Improvement Plan area. Provides a grant equivalent to 50% of the cost, up to a maximum of \$2,000
- **Façade Improvement Grant Program**—Provides a grant for up to 50% of the costs for eligible work per building to a maximum of \$5,000 per municipal street address or storefront. There is a maximum of \$45,000 per property owner for a building with multiple street addresses or storefronts.
- **Building Permit Grant Program**—Provides a one-time grant to offset the amount of the building permit fee to a maximum of \$3,000
- **Infill Project Grant Program**—Assist property owners within the Community Improvement Plan area with financing the cost of the development process. The program allows the Municipality of Clarington to provide a one-time grant to offset the cost of the construction to a maximum of \$10,000 per property.
- **Revitalization Area Incentives**—For existing commercial buildings or multi-story mixed-use building, there may be development charge exemption or 50% reduction.

Cornwall

- **Rehabilitation Tax Increment Grant Program**—Reimbursement of part or all of the increase in municipal taxes paid as a result of improvements made to a building
- **Building Restoration & Improvement Program**—Loan to help with interior improvements to buildings
- **Project Design Grant**—Grant for such things as feasibility studies or concept drawings/architectural plans
- **Façade Improvement/Sign Grant, Discretionary Municipal Tipping Fees Grant**
- **Municipal Planning/Development Fees Grant**—A landowner upgrading or re-developing a property can receive full reimbursement for such things as an Official Plan/Zoning Amendments and Building Permit fees.

Downtown/Area Specific Programs

Dryden

- **Accessibility Grant** - A grant for up to half (50%) of the construction costs, to a maximum of \$15,000.
- **Affordable Housing and Seniors Housing Grant** - A grant for up to half (50%) of eligible project costs, to a maximum of \$5,000.
- **Commercial and Rental Housing Conversion and Expansion Grant** - A grant to a maximum of \$5,000 per project and/or property.
- **Energy Efficiency Grant** - A grant for up to half (50%) of eligible project costs, to a maximum of \$15,000.
- **Façade Improvement Grant** - A grant for up to half (50%) of the construction costs, to a maximum of \$15,000.
- **Landscaping and Parking Area Improvement Grant** - A grant for up to half (50%) of the construction costs, to a maximum of \$15,000.
- **Municipal Land Disposition Program** - A program for the disposition of municipally owned lands below market value.
- **Planning, Building, Demolition, and Landfill Fee Grant** - A grant for up to 100% of the City's fees to cover the cost of minor variance applications, zoning by-law amendment applications, site plan applications, building permit fees, demolition permit fees, and landfill tipping fees.
- **Public Art Grant** - A grant for up to half (50%) of eligible project costs, to a maximum of \$5,000 per property.
- **Signage Improvement Grant** - A grant for up to half (50%) of the construction costs, to a maximum of \$4,000.
- **Tax Increment Equivalent Grant** - Up to 100% rebate of the municipal portion of a property tax increment resulting from redevelopment or building improvements, paid in increments over a maximum duration, as established on a case-by-case basis.
- **Urban Agriculture Grant** - A grant for up to half (50%) of eligible project costs, to a maximum of \$2,500 per property.

Georgina

- **Community Improvement Plan Grants** – The Town of Georgina has released four CIP grant programs that business owners and commercial property owners within the designated BIA boundaries can apply for to revitalize the area, attract tourists and new businesses: Façade Improvement Grant, Heritage Building Grant, Landscape Improvement Grant, Accessibility Improvement Grant.
- **Madein.georgina.ca** – Town Staff have developed a marketing initiatives specific to the promotion of products made in Georgina and those businesses who sell these products.
- **Grown in Georgina** – The Town has developed and continues to evolve a campaign to support agriculture and agri-tourism in Georgina.
- **Business Improvement Area Support** – The three BIA's: Uptown Keswick, Sutton, and Jackson's Point are provided support and assistance from Economic Development staff.
- **Discover Georgina Tourism** – The Town is actively promoting local events to increase tourism to the area. Accessing partnership opportunities through Central Counties Tourism, York Region Arts Council and Destination Ontario helps the Town to maximize the marketing reach and increase tourism interest.

Downtown/Area Specific Programs

Gravenhurst Cont'd

Downtown Community Improvement Plan (CIP)

- The Town of Gravenhurst has developed a downtown Community Improvement Plan(CIP). This program provides grants to business and building owners to improve the viability, appearance and safety of their downtown buildings. Each of the 14 categories allows applicants to receive up to 50% of non-repayable grant money. The Town has invested over \$ 300,000 into this program over the last 7 years. The Town has also commissioned a set of façade guidelines and streetscape improvements which they are committed to rolling out over time. Below are the grant categories that are available:
 - Planning and Design Study/Drawings Grant
 - Planning Application and Building Permit Fees Rebate
 - Building Façade Improvement (Front)
 - Building Façade Improvement (Rear or Side)
 - Structural Improvement Grants (Building Code, Fire Code or accessibility improvements)
 - Heritage Restoration Grant
 - Residential Conversion/Rehabilitation Grant
 - Landscaping and Property Improvements Grant
 - Signage Improvement Grant
 - Property Tax Increment Grant
 - Development Charge Rebate/Exemption
 - Heritage Property Tax Relief
 - Outdoor Patio Grant
 - Downtown Tomorrow - Digital and Technology Improvement Grant
- Downtown Dollars is a Centralized retail management technique administered in partnership between the Town and the chamber. This Town wide gift certificate program encourages residents and visitors to shop locally by providing \$10 dollar gift certificates that can be spend at participating merchants through the town.

Greater Sudbury

Six financial incentive programs are available under the Downtown Sudbury CIP to help stimulate development and redevelopment. The available programs are:

- Tax Increment Equivalent Grant Program
- Façade Improvement Program
- Planning and Building Fee Rebate Program
- Residential Incentive Program (Per-door grant)
- Feasibility Grant Program
- Downtown Sudbury Multi-Residential Interest-Free Loan Program

Downtown/Area Specific Programs

Guelph

- **Guelph Shops:** a campaign that encourages shoppers keep dollars in Guelph and provide a convenient way to support local. Guelph Shops has also been expanded to feature business spotlight profiles on small businesses.
- **Seasonal Patio Program:** a three-year Seasonal Patio Program that converts parking spaces for commercial use during the summer months.

Guelph/Eramosa

Community Improvement Plan

In 2019 / 2020 the Township of Guelph/Eramosa Implemented the Community Improvement Plan utilizing BR+E funds with municipal funds to launch the program

Networking with business community

First annual Mayor and Council Breakfast with Local Business

Financial Incentive Programs

- Design, Study and Application Fee Grant
- Building and Property Improvement Grant
- Downtown Rental Housing Grant
- Commercial Conversion and Expansion Grant
- Tax Increment Equivalent Grant

County of Wellington Invest Well CIP has been added to the township CIP and is available to businesses eligible for Township CIP Incentives.

Haldimand

- **Downtown Community Improvement Plan**
 - Tax Increase-Based Equivalent Program
 - Application and Permit Fees Refund Program
 - Downtown Housing Grant Program
 - Heritage Improvement Grant Program
 - Façade Improvement Grant (includes accessibility improvements)
 - Building Restoration, Renovation and Improvement Grant
- **Rural Business Tourism Community Improvement Plan**– Eligibility is restricted to Value-Added Agriculture, Businesses Operating in Hamlets, Commercial Roofed Accommodations, and Heritage Designated Properties with a Commercial Use. Grants include:
 - Façade, Landscape and Signage Improvement Grant
 - Building Restoration, Renovation and Improvement Grant
 - Development Charge, Planning Fees and Building Permit Grant
 - Tax-based Redevelopment Grant
 - Heritage Property Commercial Use Grant

Downtown/Area Specific Programs

Haldimand Cont'd

- **Tourism & Agriculture Directional Signage** – A partnership program whereby eligible business can purchase signage to be installed in the right of way to direct visitors to their locations
- **Operating Grants** – To assist downtown organizations in offsetting costs associated with maintaining the new enhanced downtown areas (street-scaping)
- **Rural Water Quality Program** – A voluntary grant program for rural landowners to implement agricultural beneficial management practice projects to protect and improve water quality. Grants include:
 - Livestock Access Restriction
 - Erosion Control Structures
 - Tree planting/Natural restoration
 - Living Snow Fence
 - Water well Decommissioning
 - Sediment Basins/Wetland Creation Cover Crops
- **On Street Sidewalk Patio Program** – A program that permits local businesses to open a seasonal patio on in public areas (the sidewalk or in an on-street parking area). In 2021 staff also ran a pilot program offering the same service for private property (to combat COVID-19 closures).
- **Emily Project** - In collaboration with the Planning division facilitate a program to allow property owners with vacant land to purchase a 911 Sign. In the event of any emergency, Farm 911 signs assist First Responders in locating individuals on vacant agricultural land who require emergency assistance in a timely manner.

Downtown/Area Specific Programs

Halton Region

- All of the local municipalities in Halton have active partnerships with Downtown Business Improvement Area Associations (BIA's) to maintain and improve Downtown areas. Burlington, Milton and Oakville have specific urban areas designated as Urban Growth Centres under the Provincial "Place to Grow" legislation and plans.

Hamilton

- The City of Hamilton offers financial incentive programs in the form of loans and grants to assist with various costs associated with development in Downtown Hamilton, Community Downtowns, Business Improvement Areas (BIAs), the Mount Hope/Airport Gateway, and the commercial corridors as identified in the Revitalizing Hamilton's Commercial Districts Community Improvement Project. There are also financial incentives for properties designated under the Ontario Heritage Act. The Revitalizing Hamilton's Commercial Districts Community Improvement Project provides the basis through which these programs are provided. In addition, municipal Development Charges (DC) are reduced within the defined Downtown Hamilton Community Improvement Project Area. Developers are also provided the option to receive an additional exemption of 10% of the municipal development charges in this area where a dollar for dollar contribution is made to the Downtown Public Art Reserve. Programs such as:
 - **Barton/Kenilworth Planning and Building Fees Rebate (BKPBFRR); Revitalization Grant (BKRGR), Tax Increment Grant (BKTIG)**
 - **Commercial District Revitalization Grant (CDRG); Housing Opportunities (CDHO); Vacancy Assistance (CVA)**
 - **Downtown & Barton/Kenilworth Housing Opportunities (DBKHO)**
 - **The Hamilton Community Heritage Fund Loan (HCHFL)**
 - **Hamilton Heritage Conservation Grant (HHCG), Heritage Property Grant (HHPG)**
 - **Revitalizing Hamilton Tax Increment Grant (RHTIG)**
 - **Start-up & Office Tenant Attraction (SOTA)**

Downtown/Area Specific Programs

Huntsville

In March 2011 the Town of Huntsville adopted the Downtown Community Improvement Plan Bylaw which provides a long term vision for Downtown Huntsville in terms of redevelopment, revitalization and beautification of the Area. In December of 2012 the Town of Huntsville adopted the Community Improvement Plan Implementation Bylaw 2012-116 which details the grants that are available to encourage property owners to redevelop their properties in the Downtown Area.

CIP Financial Incentives Brochure: <http://www.huntsville.ca/en/townHall/resources/CIPBrochure.pdf>

Implementation By-law 2012-116: <http://www.huntsville.ca/en/townHall/resources/GrantImplementationBylaw2012-116-CIP.pdf>

Small Community Grants Program

Program designed to support Not-for-Profit organizations with delivery of community events or programs. Organizations are eligible to receive up to \$1000.00 from the municipality to support their efforts

Ingersoll

- **Façade Improvement Program** - All façade improvements must adhere to the Central Area Design Guidelines. The loan will be a maximum of \$10,000 interest free and amortized over a 5 year period with a grant of \$2,000 to be awarded upon successful completion of all requirements of the program.
- **Residential Conversion, Rehabilitation and Intensification Program** - This program is intended to provide a loan or grant to encourage property owners to create one or more new residential dwelling units within and near the Downtown core through the rehabilitation, renovation or addition to an existing building(s). The Town will grant back 50% of the building permit fees associated with residential conversion, rehabilitation and intensification. The Town will provide a tax incremental grant on improvements that create an increase in assessment over a 5 year period with 80% of the tax increase granted back in year 1, 70% in year 2, 60% in year 3, 40% in year 4 and 20% granted back in year 5.
- **Update to Building Code Program** - to ensure older buildings comply with current health and safety to conform with Municipal, Provincial and Federal requirements. The Town will grant back 50% of the building permit fees associated with updating buildings to conform with current Municipal, Provincial and Federal health and safety requirements.
- **Design Grant Back Program** - The Town will grant back 50% of the eligible costs to a maximum of \$1,500 for anyone successful in receiving funding for other programs within the Community Improvement Program.
- **Tax Increment Equivalent Grant Program** - This program is intended to provide a grant to owners of lands and buildings who undertake development, improvements or redevelopment that result in an increased property assessment. The grant will be calculated by subtracting the municipal portion of property taxes before reassessment from the municipal portion of taxes after the increase in assessment, but takes into calculations any increase in property tax due to a general tax increase or decrease, or change in assessment for any other reason.

Downtown/Area Specific Programs

Innisfil

The Town of Innisfil has recently launched a Community Improvement Plan for the neighbourhood of Cookstown.

- Façade, Building and Signage Improvement Grant
 - Accessibility Improvement Grant
 - Building Code Compliance Grant
 - Landscaping and Property Improvement Grant
 - Building Permit and Planning Application Fee Rebate Program
 - Tax Increment Equivalent Grant Program
-

Kenora

- Harbourtown Centre Community Improvement Plan (CIP) - Façade improvement, Signage, landscaping
 - Former Mill Site CIP– Tax program, building improvements
 - Keewatin CIP– Façade improvement, landscaping, tax program, affordable housing
-

Kincardine

- Bruce County Economic Development Grants The County of Bruce launched “Economic Development Grant” Similar to “Spruce the Bruce” these grants are for lasting downtown revitalization community improvements i.e. Community signage, destination infrastructure, streetscape beautification which the municipality supports

Downtown/Area Specific Programs

King

- **Community Improvement Plan (CIP)** A new and broader Township-wide program was adopted by Council in March 2021. Building on the success of the first program that focused on the commercial cores of King City, Nobleton and Schomberg, this new program includes eligible properties in five precincts and provides incentives to commercial, agricultural and agri-business enterprises to make physical improvements to their properties. The new CIP Plan outlines financial incentives for property owners and tenants to invest in their property and outlines how the Township will roll out the plan. Financial incentive grants are offered for the following property improvements:
 - **Signage Improvements:** 50% of project cost or \$2500 whichever is less
 - **Façade Improvements:** 50% of project cost or \$10,000 whichever is less
 - **Property Improvements:** 50% of project cost or \$10,000 whichever is less
 - **Building Accessibility:** 50% of project cost or \$5000 whichever is less
 - **Motor Vehicle and Bicycle Parking:** 50% of project cost or \$5000 whichever is less
 - **Property Conversion, Reuse and Repurposing:** 50% of project cost or \$10,000 whichever is less
 - **Planning and Building Permit Fee Rebate:** 100% up to \$5000
 - **Tax Increment Equivalent Grant:** for major redevelopments, additions etc.; 100% of assessed value increase amount paid annually in decreasing amounts for up to 10 years.
 - The **NEW Rural Resiliency Grant** program, that is available Township wide, will match up to 50% of property improvement expenses for qualifying projects related to agritourism, on-farm dining, sale of local produce and value added activities.

It is anticipated the CIP Financial Incentive Program will continue for a minimum additional five year period and reevaluated in 2025 for effectiveness and impact.

- **Main Street Schomberg Public Right of Way (ROW) Pop-Up Patio Program** – As a COVID-19 response measure to help restaurants, and in compliance with Provincial and AGCO-regulated permissions, the Township put in place an extended outdoor seating patio application and permitting process for the second year. Two businesses participated in the program in 2020 and four in 2021. This helped create a vibrant Main Street while allowing physical distancing and safe outdoor dining.
- **Schomberg Main Street Revitalization Strategy** - Council endorsed a Downtown Revitalization Strategy for Main Street in Schomberg in May 2019. The Township secured additional Provincial funding in the second quarter of 2021 to support 65 action items into March 31, 2023. This downtown revitalization plan focuses on Marketing and Promotion, Economic Development, Physical Designs and Improvements and Management and Organization.

Downtown/Area Specific Programs

Kitchener

- Façade Improvement Grant Program

Lincoln

To date the Town of Lincoln has approved four Community Improvement Plans. They include the CIP for the Industrial Lands and Rural Area CIP, the Mixed Use and Residential Intensification CIP, the Vineland Central Business District and the CIP for the Beamsville Central Business District and the Ontario Street Commercial Area CIP.

- **Industrial Lands and Rural Area CIP** - Adopted on April 15, 2019
 - Contains financial incentive programs which are designed to promote private sector development on industrial designated and zoned lands
 - Contains financial incentive programs which are designed to encourage the development of value-added agricultural uses and/or agriculture-related uses on designated and zoned agricultural lands or equivalent uses to these in the Niagara Escarpment Plan Area
- **Mixed Use and Residential Intensification CIP** - Adopted on December 5, 2016
 - Contains financial incentive programs which are designed to promote private sector mixed use development and intensification in the areas
- **Vineland Central Business District CIP** - Adopted on November 17, 2014
 - Recommends public realm improvements including physical improvements to the area to help stimulate private sector investment and improvement of the area
 - Contains financial incentive programs to promote private sector building rehabilitation and redevelopment in the area
- **Beamsville Central Business District and The Ontario Street Commercial Area CIP** - Adopted on November 21, 2011
 - Recommends public realm improvements including physical improvements to the area to help stimulate private sector investment
 - Contains financial incentive programs designed to promote private sector building rehabilitation and redevelopment
 - Goal is to implement a vision for the Beamsville Central Business District and the Ontario Street Commercial Area

Downtown/Area Specific Programs

London

- **Façade Improvement Loan Program** – Downtown, Old East Village, SoHo, and Hamilton Road properties improving the building façade may be eligible for a 10-year interest-free loan up to a maximum of \$50,000 or half the value of the façade improvements being proposed. In certain areas of Downtown, Old East Village, and Hamilton Road, 25% of the annual loan repayment may be forgivable in the form of a grant.
- **Upgrade to Building Code Loan Program** – Assists Downtown, Old East Village, SoHo, and Hamilton Road property owners with interior improvements that relate to Fire and Building Code requirements. May be eligible for a ten-year interest-free loan up to a maximum of \$200,000, or half the value of the work proposed. In certain areas of Downtown, Old East Village, and Hamilton Road, 12.5% of the annual loan repayment may be forgivable in the form of a grant.
- **Rehabilitation and Redevelopment (Tax) Grant Program** – Provides grants to property owners in defined areas of the Downtown and Old East Village who undertake renovation or redevelopment projects, which result in a supplementary reassessment of their property. The annual grant amount is calculated based upon the increase in the municipal portion of property tax directly related to the redevelopment project. Annual grants are provided on a declining scale over a 10-year period.
- **Residential Development Charge Grant** – Provides a grant equal to a rebate of Development Charges (DC) for residential units constructed in the Downtown and Old East Village. DCs are required to be paid “upfront” at the time the building permit is issued. The program grants back a portion of the residential DCs paid by the applicant over an approximately 10-year schedule until 100% of the residential DCs have been repaid to the applicant.
- **Industrial Development Charge Grant** – Provides a grant for Targeted and Non-Targeted industrial uses to reduce the amount of Development Charges (DC) paid by the applicant. The program offers a 100% DC grant for Targeted industrial uses. For Non-Targeted industrial uses, a grant equivalent to 50% of the DCs to be paid, up to a maximum grant of \$250,000, with the remainder of the DCs to be fully paid by the applicant is available.
- **Industrial Corridor Enhancement Grant** – Provides a grant to enhance the public realm of industrial lands directly abutting the Highway 401/402 Investment Corridor. This program provides a grant equal to 50% of the cost of eligible landscaping, fencing, berming, screening, and public art on industrial properties that sufficiently improves the aesthetics of industrial sites, and/or provides effective screening of outside storage areas. The maximum grant per property is \$20,000.

Downtown/Area Specific Programs

Mapleton

- In 2017, the Township created a Community Improvement Plan (CIP). This CIP is a Township-wide, strategic planning tool that is focused on making Mapleton a more inviting destination and ensuring that it is a business friendly community. We are currently working towards achieving the goals and objectives outlined in this plan.
- Amended Municipal CIP to align with County CIP and maxed out municipal funding for the year

Meaford

- **Façade Improvement Grant & Loan Programs**—These programs are intended to assist property owners of lands and buildings within the CIP area with the financing of building façade improvements; provides 50% matching funds up to \$7,500 per project.
- **Façade Improvement & Accessibility Upgrade Loans:**
 - No interest loan with 10 year amortization
 - Fully open with early payment discount (forgiveness) of 2.5% per year
 - Minimum \$10,000, Maximum \$50,000 loans available
 - Repayment deferred for 6 months (Façade) or 8 months (Accessibility) with installments due monthly thereafter
- **Commercial Development Charge Grant** - This program is intended to assist owners with financing the construction of new commercial units through redevelopment and/or expansion of existing buildings within the Downtown CIP area. Grants are available in the amount of up to 100% of the Commercial Development Charge, to a maximum of \$25,000.
- **Tax Incremental Equivalent Grant** - This program is intended to provide incentive for the rehabilitation and redevelopment of properties within the Downtown CIP Area. It's effect is to provide a grant for a portion of the Municipal taxes attributable to the increased assessment arising from improvements. Phase-in of the tax increase occurs over a 10 year period, representing a grant of 100% of the increase in year one and 10% in year ten.

Minto

- **Community Improvement Plan with Grant/Loan Programs** for:
 - Façade & Signage Grant
 - Structural Grant
 - Tax Increment Equivalent Grants
 - Brownfield Tax Grants
- **Downtown Revitalization**
 - On-going work to revitalize the downtowns
 - PitchIt Minto Business Plan Competition
 - Business Recruitment Tours
 - Shop Local - "Think Minto First" campaign
 - Numerous Christmas and other festivities
 - Expanded downtown murals

Downtown/Area Specific Programs

Newmarket

- **Façade Improvements & Restoration Program**—Grant program will of a matching grant of up to 50% of eligible costs to a maximum of \$15,000 per property, except for corner and laneway properties which shall be eligible to receive a matching grant of up to 50% of eligible costs to a maximum of \$20,000 per property.
- **Project Feasibility Study Program** - intended to undertake studies necessary to determine project feasibility be they adaptive re-uses of existing facilities or complete redevelopment projects in the CIP. The grant program will see property owners receive matching grants of up to 50% of eligible costs to a max. of \$10,000 per property.
- **Interior Renovation and Improvement Program**— Promotes upgrading of and improvement to the interior of deteriorated or functionally obsolete buildings in order that they may be brought into compliance with the Building Code and the Fire Code. Grant program provides a matching grant of up to 50% of eligible costs to a maximum of \$15,000 per property.
- **Business Sign Program**—Program is directed at commercial and industrial properties within the CIP area to update their signs consistent with the neighbourhood. Grant program provides up to 50% of eligible costs to a maximum of \$2,500 per business.
- The **Redevelopment and Rehabilitation Tax Incremental Program** is intended to provide financial incentives in the form of grants to property owners who undertake appropriate redevelopment of properties that increases property assessment resulting in increased Town property taxes. This program will function as an annual grant for up to 10 years equivalent to a portion of the tax increase the property will experience as a result of the improvement/redevelopment.
- **Residential Conversion and Intensification Program**—The loan program will provide property owners with an interest-free loan to pay for up to 50% of eligible costs to a maximum of \$100,000 of the conversion of commercial/industrial space to residential units and construction of new units on vacant land or as part of an existing structure along Main Street.
- **Parking Requirement Program**—Allows for relief or reduction or waiving of standard parking requirements.

New Tecumseth

Administered by the Town's Planning Department, New Tecumseth's Community Improvement Plan (CIP) program promotes the conservation, enhancement, and beautification of buildings and properties in the historic downtowns of Alliston, Beeton, and Tottenham through development incentive grants and loans.

Downtown/Area Specific Programs

Niagara Falls

- **Downtown Community Improvement Plan and Historic Drummondville Community Improvement Plan**
 - Offers grants for façade and commercial building improvements; residential loans for the creation of new residential units and a tax increment based grant for redevelopment.
 - A Municipal residential development charge exemption of 75% is available for properties within these CIP areas.
- **Lundy's Lane Community Improvement Plan**
 - Offers grants for the improvement of commercial facades, landscaping and property; grants for an adaptive reuse and motel revitalization and a tax increment based grant for redevelopment

Norfolk

- **Agricultural Buildings and Facilities Improvement Program (DCS-16):** Purpose is to provide assistance towards the conversion and re-use of existing agricultural buildings for new or expanded value-added agricultural activities. The program is available in the agricultural area. Maximum loan amount is \$20,000 per property (excluding HST) and is based on a 50/50 matching cash contribution of the applicant. Loans will include a forgivable portion (grant) of 25% of the total loan amount. The loan will be interest free and carry a five year term. The forgivable (grant) portion will be conditional on the full repayment of the repayable portion of the loan.
- **Building Façade Improvement Program (DCS-03):** Purpose is to assist property owners of existing buildings to maintain their long-term viability and to assist property owners of vacant properties/spaces in increasing the marketability of their property in order to secure tenants. The program is available in the urban, hamlet, and lakeshore areas. Maximum loan amount is \$15,000 per property (excluding HST) and is based on a 50/50 matching cash contribution of the applicant. Loans will include a forgivable portion (grant) of 50% of the total loan amount. The loan will be interest free and carry a five year term. The forgivable (grant) portion will be conditional on the full repayment of the repayable portion of the loan.
- **Agricultural Buildings and Facilities Improvement Program (DCS-16):** Purpose is to provide assistance towards the conversion and re-use of existing agricultural buildings for new or expanded value-added agricultural activities. The program is available in the agricultural area. Maximum loan amount is \$20,000 per property (excluding HST) and is based on a 50/50 matching cash contribution of the applicant. Loans will include a forgivable portion (grant) of 25% of the total loan amount. The loan will be interest free and carry a five year term. The forgivable (grant) portion will be conditional on the full repayment of the repayable portion of the loan.
- **Building Façade Improvement Program (DCS-03):** Purpose is to assist property owners of existing buildings to maintain their long-term viability and to assist property owners of vacant properties/spaces in increasing the marketability of their property in order to secure tenants. The program is available in the urban, hamlet, and lakeshore areas. Maximum loan amount is \$15,000 per property (excluding HST) and is based on a 50/50 matching cash contribution of the applicant. Loans will include a forgivable portion (grant) of 50% of the total loan amount. The loan will be interest free and carry a five year term. The forgivable (grant) portion will be conditional on the full repayment of the repayable portion of the loan.

Downtown/Area Specific Programs

North Bay

North Bay's Growth Community Incentive Program is designed to help support growth through city wide programming for industrial development, targeted intensification for housing and downtown waterfront commercial projects with a number of financial incentives for qualified projects.

- **Industrial Target Area Incentives Include:**

- Tax Increment Rebate • Up to 5 years incremental municipal tax rebate
- Municipal Fee Rebate • 100% rebate for applicable municipal fees
- Development Charges Rebate • 100% rebate for applicable development charges
- Professional Study Grant • Up to 50% to a maximum of \$5,000 towards eligible third party professional fees

- **Housing Target Area Incentives Include:**

- Tax Increment Rebate • Up to 5 years incremental municipal tax rebate
- Municipal Fee Rebate • 100% rebate for applicable municipal fees
- Development Charges Rebate • 100% rebate for applicable development charges
- Professional Study Grant • Up to 50% to a maximum of \$5,000 towards eligible third party professional fees
- Public Art Grant • Up to 50% to a maximum of \$2,500 towards eligible public art where applicable

- **Downtown Target Area Incentives Include:**

- Tax Increment Rebate • Up to 5 years incremental municipal tax rebate
- Municipal Fee Rebate • 100% rebate for applicable municipal fees
- Development Charges Rebate • 100% rebate for applicable development charges
- Professional Study Grant • Up to 75% to a maximum of \$5,000 towards eligible third party professional fees
- Façade Improvement Grant • Up to 50% to a maximum of \$15,000 towards eligible façade improvements
- Building Improvement Grant • Up to 50% to a maximum of \$30,000 towards eligible building improvements
- Public Art Grant • Up to 50% to a maximum of \$2,500 towards eligible public art
- Parking and Landscaping Grant • Up to 50% to a maximum of \$5,000 towards eligible parking and landscaping
- Parking and Transit Fee Rebates • 3 year 50% rebate towards parking or transit passes for new commercial businesses; and • 1 year 50% rebate towards parking or transit passes for net new residential units
- Parking Requirement Exemption • Provides a reduction in the parking requirements where applicable
- Sidewalk Patio Grant • Up to 100% grant to a maximum of \$1,000 towards eligible third party professional fees • Up to 100% grant to a maximum of \$1,000 towards eligible construction costs

Downtown/Area Specific Programs

North Bay Cont'd

- **Waterfront Target Areas Incentives Include:**
 - Tax Increment Rebate • Up to 5 years incremental municipal tax rebate
 - Municipal Fee Rebate • 100% rebate for applicable municipal fees
 - Development Charges Rebate • 100% rebate for applicable development charges
 - Public Art Grant • Up to 50% to a maximum of \$2,500 towards eligible public art
 - Parking and Landscaping Grant • Up to 50% to a maximum of \$5,000 towards eligible parking and landscaping

North Perth

- RED Grant approved for Façade Improvement Program – Aug 2020 to Nov 2021. Developing Commercial property guidelines for the downtowns of North Perth and the development of a Façade Improvement program based on our CIP and public consultation.
- Development of a Downtown Wifi Implementation Plan for downtowns across North Perth. In progress.

Orillia

- **Downtown Orillia Management Board-DOMB (BIA)** – The DOMB represents over 200 merchants in the downtown core and works with community partners to advocate on behalf of members, and development new events and programs.
- **Downtown Tomorrow Report** – The Downtown Tomorrow Report is the culmination of extensive research and community consultation on the future of the downtown core. The final report helps guide and direct future development of this unique community asset.
- **Downtown Tomorrow Community Improvement Plan** – The Downtown Tomorrow Community Improvement Plan (DTCIP) encompasses the broader downtown core and is focussed on providing financial incentives for new development. This comprehensive program includes grants for a range of development costs related to feasibility and design studies, permit and application fees, facades, signage, renovations, creation of residential units, large catalytic projects and brownfield redevelopment.
- **Downtown Retail Mix Analysis** - The Retail Mix Analysis project included the development of a comprehensive inventory of available space and properties in the downtown Orillia core. The study describes the current composition of the retail market in the downtown and identify gaps and opportunities for the purposes of business attraction. The study provides valuable information for those looking to invest in downtown Orillia.
- **See You on the Patio Program** – The See You on the Patio Program promotes restaurant patios throughout the City. The program includes a downtown street closure throughout the summer allowing restaurants and retailers to spill into the streets and provides for greater pedestrian use.

Downtown/Area Specific Programs

Oshawa

There are a total of 4 Community Improvement Plans specific to areas or downtown. They are as follows:

- **Harbour Road Area Community Improvement Plan**
 - Increased Assessment Grant Program: provides a grant for part or all of the increase in City taxes as a result of development or redevelopment of a property. Applications are accepted year round and require Council approval. The Increased Assessment Grant Program will run until December 31, 2023.
- **Simcoe Street South Renaissance Community Improvement Plan**
 - Offers four financial incentive programs to encourage development and redevelopment along Simcoe St. S. (between John St. and Bloor St.):
 - Increased Assessment Grant
 - Façade and Accessibility Improvement Grant
 - Upgrade to Building and Fire Codes Grant
 - Economic Stimulus Grant
 - Applications for Increased Assessment grants are accepted year-round and require Council approval. Applications for all other grant programs are accepted twice a year. The next application deadline is March 1, 2023.
- **Urban Growth Centre Community Improvement Plan**
 - Offers five financial incentive programs to encourage development and redevelopment in the Downtown Oshawa Urban Growth Centre:
 - Increased Assessment Grant
 - Façade and Accessibility Improvement Grant
 - Conversion to Residential Grant
 - Upgrade to Building and Fire Codes Grant
 - Economic Stimulus Grant
 - Applications for Increased Assessment Grants are accepted year-round and require Council approval. Applications for all other grant programs are accepted twice a year. The next application deadline is March 1, 2023.
- **Wentworth Street West Community Improvement Plan**
 - Offers three financial incentive programs to encourage development and redevelopment along Wentworth Street West:
 - Increased Assessment Grant Program
 - Façade and Accessibility Improvement Grant
 - Economic Stimulus Grant
 - Applications for Increased Assessment Grants are accepted year round and require Council approval. Applications for all other grant programs are accepted twice a year. The next application deadline is March 1, 2023.

Downtown/Area Specific Programs

Ottawa

The City of Ottawa offers the following incentives:

- No development charges for residential construction in the Central Area and Centretown
- Reduced parking requirements for mixed use development on selected downtown streets
- Expedited development approval process
- Community Improvement Plans (CIPs) - tax incentives to commercial property owners in specific areas to improve and upgrade their properties

Owen Sound

The City of Owen Sound completed a Strategic Plan Refresh in 2021 with many key objectives focusing on economic development. This includes a City that Grows, Prosperous City, City Building, Safe City, Green City, A City that Moves and Collaborative City.

The City completed an Official Plan Update. The Official Plan is Council's contract to our City's residents, containing the goals, objectives and policies intended to guide land use development and growth in the City over a 20-year time horizon. The Official Plan contains goals, objectives and policies to manage and direct physical development within the context of social, economic, built and natural environmental matters in the City.

Council approved a new Community Improvement Plan, allocating funds annually to

- façade & structural improvement,
- accessibility improvements, and
- startup space leasehold improvements

The City, in partnership with the Owen Sound Downtown Improvement Area completed a three-year River District Action Plan with the focus on branding, management, marketing and promotion.

Peterborough

- There are several programs under the **Affordable Housing Community Improvement Plan**, including:
 - Municipal Incentive Program – refunds municipal fees such as planning application fees, parkland fees, and cash-in-lieu of parking fees for affordable housing projects.
 - Development Charges Program – refunds development charges for any new affordable housing units, subject to available funding.
 - Tax Increment Grant Program – an annual grant to property owners, reimbursing a portion of the municipal property tax increase resulting from increased assessment over a period of nine years.
- Heritage Property Tax Relief
 - Owners of designated heritage properties in the Central Area may be eligible for tax relief in the amount of 40% for residential properties or 20% for commercial properties.

Downtown/Area Specific Programs

Peterborough Cont'd

- Through the **Central Area Community Improvement Plan**, we provide financial incentives to stimulate private-sector investment and revitalization of the Central Area (Defined as the Schedule J area in the Official Plan). We provide grant programs to:
 - help improve the appearance and the structure of commercial buildings;
 - encourage the conversion of upper floor space for residential use; and
 - to stimulate the environmental clean-up and redevelopment of older, abandoned industrial and commercial sites that may be contaminated.

Pickering

- **Business Visits**
 - Main point of contact for downtown businesses for development and expansion to navigate municipal approvals.
 - Gather information and update from businesses to support development.
- **Downtown Redevelopment**
 - Partnering with businesses and developers to revitalize downtown area and support business and residential intensification.
- **Municipal/ Regional Partnership**
 - Work in collaboration with Durham Region to promote Downtowns of Durham
- **Incentives**
 - Assist businesses in navigating and identifying support and grant programs such as Digital Main Street program.
- **Shop Local**
 - Direct marketing to promote developments and local businesses.

Port Colborne

- Refunds of the taxes for up to 10 years for City municipal purposes on all improved residential and commercial properties in the Community Improvement Plan Areas
- Loans of up to \$1,000 per project for design projects and up to \$10,000 per project for improvement projects for commercial facades
- Exemptions for the creation of new residential or commercial units of building and planning fees as well as an exemption of parkland dedication fees and parking and loading space requirements

Prince Edward County

- Downtown Revitalization Program with five Communities within PEC.
- Holiday shop local programs.

Downtown/Area Specific Programs

Puslinch

Community Improvement Plan with Grant Programs for:

- Façade, Signage and Landscape Improvements
- Planning and Building Permit Fees
- Tax Increment Equivalent Grants

Programs completed:

- The purchase and implementation of a Community Engagement Platform
- Development of a Broadband Strategy
- Implementation of Shop Local Puslinch

Quinte West

- **Planning and Design**— One-time grant of 50% to a maximum of \$1,000 toward cost of preparation of architectural plans for building facade improvements. Also, one-time similar grant of 50% (maximum \$1,000) for cost of preparation of a site plan. The City may provide a grant equivalent to the amount of the applicable Development Charge for approved projects in accordance with the City's Development Charges By-law.
- **Building Façade Improvements**—One-time grant of 50% to a maximum of \$5,000 of the costs to improve building façade. Secondary grant for improvements to each exterior side and rear of buildings, where building fronts onto a street, river or public area to a maximum of \$5,000. The City will provide a grant equal to the amount of the property tax increases, as a result from the development, for up to a maximum of three years.
- **Improved Signage** —Grant of 50% to a maximum of \$1,000.
- **Landscaping and Property Improvement** – Grant of 50% to a maximum of \$1,000 for improving landscape between parking areas and the roadway.
- **Building Retrofit Program** – 50% no interest matching loan to a maximum of \$5,000 for the purpose of bringing buildings up to the minimum standards of the Building Code and Fire Codes.

Downtown/Area Specific Programs

Sarnia

Asset Development: Economic Development is responsible for the business development of city-owned assets that have the potential to drive the city's economy. These assets include:

- Sarnia Downtown Waterfront Area
- Sarnia Chris Hadfield Airport
- Sarnia Harbour and Oversized Load Corridor
- Andrew S. Brandt Marina at Sarnia Bay
- Business Park development and marketing for 2 city-owned sites:
 - a. Sarnia 402 Business Park - an Ontario Investment Ready: Certified Site
 - b. Sarnia Business and Research Park

Sault Ste. Marie

- The City has three Community Improvement Plans (CIPs) in effect.
 1. **Rental Housing Community Improvement** - provides for tax rebates on a declining basis over a three-year period for new rental housing projects. There is an additional incentive for facilities which support assisted-living programs or where additional barrier free units are constructed.
 2. **Downtown Community Improvement Plan** - allows tax rebates for major new development in the downtown.
 3. **Economic Growth Community Improvement Plan** - provides a benefit for new and expanding companies that are in those emerging sectors that have been identified in the Growth Plan for Northern Ontario. This program allows City Council to approve a one-time grant of up to \$100,000; or a grant of up to 100% of the incremental increase in the municipal portion of the property taxes for a maximum of three years.

South Bruce Peninsula

- **Community Improvement Plan**—Council adopted a Community Improvement Plan for the Town's Community Improvement Areas. The purpose of the plan is to establish a framework for the Town's support and implementation of programs to encourage development in the downtown and waterfront areas of its four main urban areas.
- **Façade Improvement/ Community Improvement Plan**—The Town partners with the County of Bruce to deliver the Spruce the Bruce program for facade improvement.

Downtown/Area Specific Programs

Springwater

The CIP is intended to support local businesses while encouraging investment and improving the physical appearance of the municipality by providing financial incentive programs including but not limited to:

- Façade Grant Program max amount of grant is \$5,000 or 50% of the eligible costs, whichever is lesser
- Signage Improvement Grant max amount of grant is \$1,500 or 50% of the eligible costs, whichever is lesser
- Building Restoration, Renovation or Improvement Grant max amount of grant is \$5,000 or 50% of the eligible costs, whichever is lesser
- Development Charge Rebate
- Planning and Building Permit Rebate max amount of grant is \$2,500 or 100% of the eligible Township fees, whichever is lesser
- Historic Property Improvement Grant
- Tax Increment Equivalent Financing Grant
- Accessibility Improvements Grant max amount of grant is \$1,500 or 50% of the eligible costs, whichever is lesser

St. Catharines

- **Tax Increment Finance (TIF) Program** - for redevelopment projects.
- **Facade Improvement (FIP) Program**—Building facade, store front enhancements.

St. Thomas

- The City operates a Community Improvement Program whereby grants, interest-free loans, financial aid for façade and residential improvements and the waiving of building permit fees are offered to pre-approved applicants. The City's CIP offers incentives in a variety of areas that include funding for Facade improvement, Residential Intensification and Brownfield Projects, along with Tax Increment Grants for relevant projects.

Stratford

- **Heritage Conservation District Façade Improvement Loan Program** – financial assistance in the form of a loan for 50% of the cost, to a maximum of \$25,000, for façade improvements in the Heritage Conservation District.
- **Heritage Conservation District Building Code Upgrade Loan Program** – financial assistance in the form of a loan for 50% of the cost, to a maximum of \$50,000, for building improvements in the Heritage Conservation District to ensure buildings comply with today's standards.
- **Heritage Conservation District Rehabilitation Grant Program** – a grant covering the difference between the municipal portion of taxes prior to work being completed and the municipal portion of the taxes after completed of the works. The amount of the grant is pro-rated over 10 years.

Downtown/Area Specific Programs

Thorold

- **Façade Improvement Grant Program** – Grants will be available for the Downtown Thorold Area equal to 50% of the eligible costs to a maximum of \$10,000 per building.

Thunder Bay

- **Building and Planning Fee Rebate:** The Building Permit and Planning Fee Grant is available to applicants of commercial and mixed use properties who complete improvement projects within one of the 3 Project Areas, at a rate of 100% rebate to a maximum of \$10,000 dollars.
- **Commercial Conversion – Main floor:** The purpose of the commercial conversion grant is to encourage the redevelopment of existing main floor space to a commercial use. Although other uses such as residential may be permitted on the main floor of a subject location, the objective of this grant is to stimulate the revitalization of properties located within commercial cores for uses that contribute to the economic vitality of these areas. This grant could also be used to provide financial support to rehabilitate vacant commercial properties into viable commercial uses for prospective tenants. The grant provides 50% of the cost of renovating and converting main floor residential for commercial use up to a maximum of \$10,000. Eligibility for renovation costs is intended to provide for the improvement of a space to enable occupancy for a commercial use, where the condition of a commercial space may have deteriorated to the extent that it is vacant or not favorable for commercial occupancy. The grant may be used for rental or ownership units. Eligible costs include improvements related to accessibility in accordance with the Accessibility for Ontarians with Disabilities Act (AODA).
- **Residential/Office Conversion – 2nd floor:** The residential/office conversion grant is intended to encourage property owners to repair, renovate, and create new second storey or higher, residential dwelling units within the commercial core areas through new development. Eligibility is contingent on the use of the main floor being commercial. This grant could also be used to provide financial support to rehabilitate vacant units into viable residential/office uses for prospective tenants. The grant will cover 50% of the cost of renovating and converting second floor or higher units for residential or office use up to a maximum of \$10,000. Eligibility for renovation costs is intended to provide for the improvement of a space to enable occupancy for residential use, where the condition of an existing residential space may have deteriorated to the extent that it is vacant or not favorable for occupancy. The grant may be used for rental or ownership units. Eligible costs include improvements related to accessibility in accordance with the Accessibility for Ontarians with Disabilities Act (AODA).
- **Commercial Façade Improvement Grant:** The commercial façade improvement grant is intended to provide a grant to owners or tenants who rehabilitate and improve façades of buildings within the Project Areas. Works may include lighting, awnings, and other features that contribute to an increase in property value, represent an improvement to the building, and the public realm. The purpose of the grant is to achieve aesthetic improvement to the streetscape while respecting the character of the street and historical features of the building. Examples of eligible façade improvements include but are not limited to: masonry cleaning, restoration, installation of storefront awnings/signs, redesign of storefronts including installation of siding or stucco, replacement or repair of cornices, parapets and other architectural features. The grant will provide 50% of the cost of improvements to the façade of commercial storefront buildings up to a maximum of \$10,000.

Downtown/Area Specific Programs

Tillsonburg

- **Alleyway Façade Improvement Grant Program**—This program is intended to provide grants to property owners in the Central Area to assist with non-street front façade improvements to be consistent with the Central Area Design Study. Offers 50/50 matching funds up to a max of \$10,000 per project
- **Architectural Design Grant Back Program**—This program is intended to offset cost of retaining professionals to provide acceptable design(s), in accordance with the Central Area Design Study for eligible properties in the Central Area. Offers 50/50 matching funds up to a max of \$2,500 per project.
- **Façade Improvement Grant**—This program is intended to provide a loan or grant to encourage exterior renovations which are in keeping with the desired aesthetic effect and historical/heritage characteristics of buildings within designated areas. Offers 50/50 matching funds up to a max of \$10,000 per facade
- **Tax Increment Equivalent Grant Program**—This program is intended to provide a grant to owners of lands and buildings who undertake improvements or redevelopment that result in an increased property assessment. Such improvements or redevelopment are also to be generally in-keeping with the objectives of the Town’s Strategic Plan and design principles of the Central Area Design Study. Rebate of 100% of increased taxes in year 1, 80% in year 2, 60% in year 3, 40% in year 4, 20% in year 5, fully taxable in year 6.
- **Grant in Lieu of Permit Fes Program**—Grant to rebate the cost of fees for Building Permits for commercial and industrial properties in the CIP area. Commercial Properties outside of the Central Area are not eligible for building permit grants.
 - Industrial - Small
 - Minimum project value of \$150,000 and maximum project value of \$500,000
 - Grant of 100% of the applicable building permit fees offered as a rebate once the project is completed
 - Industrial – Large (Project value of \$500,000 or more)
 - Grant of 50% of the applicable building permit fees offered as a rebate once the project is completed
 - Commercial (Central Area)
 - Minimum project value of \$150,000
 - Grant of the applicable building permit fee offered as a rebate once the project is complete as follows:
 - 25% Rebate – General renovations/rehabilitations
 - 50% Rebate – Projects that will improve the overall attractiveness of the streetscape and downtown;
 - 75% Rebate – Projects that meet above criteria and provide exemplary attention to detail and a high level of design.

Legal and Registration Costs

Grant to reimburse legal costs and costs associated with the registration of agreements associated with the above programs. This may take the form of Town staff registering applicable agreements on title, or a grant to a maximum of \$200 to reimburse legal costs of having a solicitor register the applicable agreements on title.

Downtown/Area Specific Programs

Timmins

- A Community Improvement Plan for the downtown core areas of the City is currently underway and will identify a variety of incentive programs to encourage investment and improvements.

Toronto

- Supplementary programs in Streetscape Improvement, Commercial Facade Improvement, Banner and Mural, Commercial Research, and Community Festivals and Special Events are also offered.

Vaughan

- **Major Office and Mixed Use Development Incentives in Vaughan Metropolitan Centre (Downtown Vaughan CIP)**
 - Development Charge (DC) Grant/Reduction Program (Financial)
 - Development Charge Deferral Program (Financial)
 - Tax Increment Equivalent Grant (TIEG) Program (Financial)
 - Cash-in-Lieu of Parkland Exemption/Reduction Program (Financial)
 - Podium Parking Incentives Program (Non-financial)
 - Expedited Development Approvals Program (Non-financial)
- **Major Office and Mixed Use Development Incentives in W&7 Primary Centre (Weston Road and Hwy 7 CIP)**
 - Development Charge (DC) Grant/Reduction Program (Financial)
 - Tax Increment Equivalent Grant (TIEG) Program (Financial)
 - Cash-in-Lieu of Parkland Exemption/Reduction Program (Financial)
 - Expedited Development Approvals Program (non-financial)

Waterloo (City)

- **Uptown Community Improvement Plan** - Facade improvement grant to improve appearance of streetscape and buildings, and conserve heritage features. Grants between \$10,000 - \$20,000
- **Northdale Community Improvement Plan** - The Northdale Community Improvement Plan is a TIG to encourage green and sustainable investment in the Northdale neighbourhood. The annual grant offsets increases in property taxes while improving properties in the neighbourhood over time.
- **Uptown sidewalk patios** - Council approved the uptown sidewalk patio project which allows local businesses to apply for patios on sidewalks in the uptown area. This project encourages patio culture in the uptown.
- **City-wide COVID-Relief CIP** - The COVID-Relief CIP was undertaken in an effort to provide support to businesses across the city to respond to the impacts of COVID-19. The program was launched in 2021 and operated throughout the year and has been extended for 2022. Grants of up to \$2,500 to recover COVID-19 related expenses dating back to March 2020 or \$7,500 for qualifying large venue applicants

Downtown/Area Specific Programs

Waterloo (Region)

- **Revitalization Area Incentives**
 - The Region provides a development charge reduction for development occurring within a core area of the City of Cambridge, provided City of Cambridge also provides the reduction.
 - The Region provides a 50% reduction in the development charge for the portion of an office building that is the third floor or above, having a gross floor area of at least 20,000 sq. ft., and located within an Urban Growth Centre.

Welland

- Welland's Downtown and Health and Wellness Cluster CIP promotes revitalization, reinforces Downtown as a mixed use, transit supportive area, and encourages uses in the Health and Wellness Cluster that strengthen Welland's health and wellness resources. The CIP includes a Public Realm Improvement Plan which identifies opportunities to improve the overall image and sense of community within the Project Area. Several financial incentive programs designed to stimulate private sector investment activity in the revitalization and redevelopment of the Project Area are also included.
- **Façade Improvement Loan Program**—Provides assistance to rehabilitate and improve facades of commercial buildings in the Downtown Community Improvement Area. The loan covers 50% of the eligible improvement costs to a maximum of \$15,000 per municipal address.
- **Downtown Building Improvement Grant Program**—This program provides a financial incentive in the form of a grant to promote interior and exterior maintenance and improvement works to existing commercial, institutional and mixed use buildings and properties. The program is structured as a matching grant program where the City will provide a grant equal to 50% of the cost of certain types of building maintenance and improvement works, up to a maximum grant of \$12,500 per property/project
- **Residential Grant Program**—The City will provide a grant equal to the cost of rehabilitating existing residential units and/or constructing new residential units on the basis of \$15 per square foot of habitable floor space rehabilitated or constructed, to a maximum grant of \$15,000 per unit, and a maximum of 4 units per property/ project (total maximum grant of \$60,000 per property/project).
- Residential DC exemptions in the downtown
- Refunding most planning and building permit fees and parkland dedication fees. Assistance will be 50% for projects other than those creating new residential units and 100% for new residential rentals.
- Interest free loans to pay for conversion of existing commercial space to residential units and the construction of new units on vacant land. The maximum loan amount is to be calculated based on \$10 per square foot of habitable space, with a maximum term of 10 years.
- Tax Increment Grant Program is structured as a “pay-as-you go” program. The owner is expected to initially pay for the entire cost of the project. Then, as the municipality receives the increased property taxes that result from the project, the City will reimburse the owner in the form of an annual grant. The grant is equivalent to 80% of the municipal tax increment (the increase in City and Regional property taxes) that results from the project for up to 10 years or up to the time when total grant payments equal the total eligible program costs.
- Waiving or reduction in residential parking requirements for improvements or change of use to existing buildings and additions or new building construction as set out in the Zoning by-law.

Downtown/Area Specific Programs

Wellesley

Community Improvement Plan (CIP) for settlement areas outlines a series of improvements and design guidelines for community spaces. The CIP also provides financial incentives (grants) for private property owners and tenant to encourage investments in commercial and mixed use properties towards revitalization and beautification within the settlement core areas. Financial incentives include:

- façade improvement programs,
- planning and building permit fee grants,
- design study grants,
- property tax increment equivalent program and
- accessibility grants.

County of Wellington

Invest Well - Community Improvement Programme (CIP)

In 2018 The County of Wellington approved its first ever County-wide Community Improvement Programme (CIP) and branded the initiative “Invest Well”. The Invest Well Community Improvement Programme establishes a framework for support and implementation of programmes that will allow the County to participate financially in local grant and loan programmes aimed at revitalizing, beautifying, and attracting investment in Wellington.

The Invest Well CIP Programme is based on countywide goals, guided by priorities identified in the Official Plan, Economic Development Strategy, Business Retention and Expansion findings, the Taste Real programme and the Investment Attraction Strategy. Countywide priorities include:

1. Using land strategically
2. Provide rental housing
3. Improve building infrastructure
4. Diversify the economy
5. Promote Tourism

Grants Available:

- **Invest READY Incentives:** aims to help prepare properties that have a high potential for development/redevelopment by making them development ready. Phases of Invest READY include:
 - **Pre-Development Design/ Study Grant** - Financial funding up to 100% of the total value of eligible costs, to a maximum of \$20,000 per project and/or property
 - **Tax Increment Equivalent Grant (TIEG)** - Financial funding which is equal to the County portion of a property tax increase that is incurred as a result of a major community improvement project. Grant value ranges from 100% coverage of the County portion tax increment in year one to 20% in year five

Downtown/Area Specific Programs

County of Wellington Cont'd

- **Invest MORE Grant:** aims to support a broad range of improvements to existing buildings/properties and contribute to the overall beautification and revitalization of built-up areas. Financial funding up to 50% of the total value of eligible costs, to a maximum of \$20,000 per project and/or property

Smart Cities Our Food Future

Our Food Future is Guelph-Wellington's \$10 million federally-funded partnership, focused on building Canada's first circular food economy. The project officially launched in January 2020, with plans revised during the first COVID-19 lockdown in order to bring business and community support to the forefront of five-year project. The Grow Back Better plan launched in May 2020, with a ten-point plan committed to funding programmes, partnerships, and challenges for Guelph-Wellington. The plan reflects our circular economy principles of food access, waste reduction, and small business support. The highlights include:

- Increased emergency food relief, through support of a local not-for-profit food project, The SEED
- Community Urban Agriculture Challenge grants
- Kids Get Growing home garden kits
- Seeding Our Food Future small business grants available through Innovation Guelph
- Harvest Impact's Social Finance Fund zero-interest loans offered through partnership with 10 Carden
- Waste reduction training for businesses by Provision Coalition Inc.

Looking ahead, Our Food Future continues to focus on achieving the following three bold goals by 2025:

- ✓ 50% increase in access to affordable, nutritious food
- ✓ 50 new circular food businesses, collaborations and social enterprises
- ✓ 50% increase in economic benefit by unlocking the value of waste

To achieve these, in 2021 our work will include a public awareness campaign focused on minimizing food waste, a local food hub feasibility report, an exchange marketplace for waste from the food system, on-farm pilots, and other initiatives.

This Way to Wellington Signage Programme

The County of Wellington approved the, "This Way to Wellington Signage Programme" in February 2016. This initiative is designed to promote greater awareness of Wellington's boundary communities, to generate new investments, attract tourism and strengthen County pride. The programme has installed gateway signage, established an annual pay-to-play tourism directional signage programme and installation of community directional signage.

Downtown/Area Specific Programs

County of Wellington Cont'd

Ontario Food Cluster, Investment Attraction

The County of Wellington is a member of the Ontario Food Cluster (OFC). The OFC is a cost-sharing partnership of government and economic development organizations in southern Ontario that pool their resources together to attract agri-food company investment to the participating Ontario communities.

Festivals and Events Guide

Each year in partnership with Wellington's seven member municipalities, the Economic Development division produces the Festivals and Event Guide. Wellington County boasts over 200 local festivals and events annually. Top events include the Hillside Music Festival, Fergus Scottish Festival and Highland Games, and the Mount Forest Fireworks Festival. Events did not run in 2020 but in 2021 the Experience Wellington website has been refreshed and we are promoting online and in person events throughout web based calendar of events.

Taste Real Local Food Programme

Guelph Wellington is a region deeply rooted in agriculture, with a long tradition in food preparation and processing. The Taste Real programme helps to build connections within the region to make it easy for residents and visitors to access local food and local food experiences. Wellington County is home to a number of excellent food events and festivals, engaging on-farm experiences and seven farmers' markets.

In response to the COVID-19 pandemic, interest in locally grown food has increased significantly. To support local farms and food businesses, Taste Real created an updated business list highlighting the different purchasing procedures for each business, making it easier for customers to access local foods. Additional shop local initiatives included a Food Take Out Map to support the local restaurant sector. Various shop local campaigns were carried out, such as a Local Food Box containing products from local producers and seasonal food and gift guides.

While in-person events were cancelled, Taste Real promoted self-guided tours, outdoor experiences through the Taste Real Summer Campaign, and the Fall Flavours Map. In 2021 an Online Picnic Map identifying all the verified locations to enjoy a picnic in Wellington County was developed as part of a Picnic promotion.

Downtown/Area Specific Programs

Wellington North

Community Improvement Programs & Downtown Revitalization

- Since 2012 our Community Improvement Plan (CIP) has enabled the Municipality to provide grants in an effort to support revitalization activities in our community. In 2021 we received seventeen applications and approved \$60,798 in grant funding. To date in 2022 six applicants have submitted applications for funding. The total dollar value of the overall improvements made in our Community through the Community Improvement Program is conservatively estimated at \$3.1 million. Eighty-six percent has been covered by the applicants with fourteen percent covered by grants.
- Partnering with the local Chambers and BIA's we held three Sidewalk Saturday Shop Local Programs where we closed our Main Street to vehicle traffic on one Saturdays in July, August & September enabling our community to come out and shop local in a safe physical distancing environment.

Cultural Development

- In 2021 The Township of Wellington North updated our Municipal Cultural Plan to ensure continued support for cultural development within the Township. The 2021 Municipal Cultural Plan reflects on the mandate of the Cultural Roundtable and considers the lasting impact of COVID-19 on local businesses and the community as a whole. Four goals and a more targeted action plan have been developed to further invest in cultural resources and to serve as a strategic guide for leveraging these resources to advance our economic and community development objectives.
 - Goal 1: Broaden Municipal Roles and Partnerships
 - Goal 2: Leverage Cultural Resources to Grow and Diversify the Economy
 - Goal 3: Build a Shared Identity and Increase Collaboration
 - Goal 4: Increase the Vibrancy and Aesthetic Appeal of Downtowns

Whitby

CIP - The Downtown Whitby Community Improvement Plan (CIP) provides a “toolbox” of incentive programs to help transform the Downtown into a dynamic, social, and cultural district.

- **Development Charge (DC) Exemption**—This program provides full or partial exemption from a portion of the Town's Development Charges for eligible developments within the Community Improvement Project Area (CIPA) specific to:
 - Retail and Office Expansion provides a 100% DC exemption for existing retail commercial and office buildings enlarged by up to 50% of existing Gross Floor Area up to a max of 929m² (10,000 sf) within the Historic Downtown Whitby Priority Area (HDWPA). It also gives a 100% DC exemption for existing retail commercial and office buildings enlarged by up to 50% of existing Gross Floor Area up to a max of 464m² (5,000 sf) outside the HDWPA.
 - New Office Development receive a 75% DC exemption for new office development that exceeds 90m² (968 sf) in the HDWPA and a 50% DC exemption for new office development that exceeds 90m² (968 sf) outside of the HDWPA.

Downtown/Area Specific Programs

Whitby (cont.)

- **Tax Increment Equivalent Grant (TIEG)** - This program is used when a property improvement results in an increase of the property's assessed value. The TIEG provides a rebate equal to a portion of the increase in municipal taxes on non-residential development. There is a 45% rebate on the municipal tax increment on a declining basis over a five year period within the HDWPA for eligible non-residential (commercial and office) development and redevelopment.
- **Façade Improvement Grant**—This grant provides property owners and tenants of commercial or institutional zoned buildings with financial assistance to enhance and improve the aesthetic quality of their building and property.
- There is a 50% rebate of the costs of external improvements in the HDWPA, up to \$10,000.
- Additionally there is a 50% rebate of the costs of external improvements outside of the HDWPA, up to \$7,500.
- Finally, there is a 50% rebate for the costs of external improvements of designated heritage properties outside of the HDWPA, up to \$10,000.
- **Sign Grant**—This financial tool provides assistance for owners and tenants of commercial or institutional zoned buildings to partially offset the cost of maintenance, restoration, and improvement of signage and associated lighting. The rebate equals 50% of the cost of signage and associate lighting within the CIPA, equalling up to \$2,000.
- **Interior Heritage Building Grant**—This grant provides owners and tenants of listed or designated heritage buildings an incentive to partially offset the costs of eligible interior building improvements up to \$10,000 in the HDWPA or designated properties outside the HDWPA.
- **Design Grant**—The Design Grant provides additional funding to assist with professional fees associated with the Façade Improvement, Sign and Interior Heritage Building Grant programs up to \$2,000.
- **Brooklin**—The Downtown Brooklin Community Improvement Project Area is centred along Baldwin Street and applies to commercially zoned properties. The Downtown Brooklin CIP includes 2 programs, all of which provide financial incentives to achieve current community goals and priorities located in the boundary: 1) Façade Improvement Grant up to \$5,000; 2) Design Assistance Grant up to \$1,500.

Downtown/Area Specific Programs

Whitchurch-Stouffville

- **Downtown Community Improvement Program** – Aims to revitalize the downtown area restoring the ‘country town’ feel and centrality to the community. The program has been designed to brand the downtown area, and create an atmosphere that encourages the consumer to visit and stay longer in downtown Stouffville.

Windsor

- **Development Feasibility Rebate Program**—Eligible projects, grant of up to 50% to max. of \$20,000 per property
- **Parkland Dedication Fee Rebate Program** – 100 % grant
- **Property Improvement Rebate Grant Program**—Tax rebates of up to \$200,00 are available
- **Commercial Façade Improvement Program**—Grant of 50% to maximum of \$15,000
- **Development Charges and Building Fee Rebate Grant Program**—Rebate of up to 100% of eligible costs for development charges and building fees
- **Sale of City Land at Less Than Market Value**—Sold to developers at less than market value
- **Downtown Windsor BIA—Façade Improvement Grant**—Grant of up to 50% of eligible costs to a maximum of \$10,000 or \$15,000 for corner properties
- **Downtown Windsor Business Improvement Area Broken Window Program**—Reimburse members for 50% of cost of glass repairs/replacement to a maximum of \$500
- Tourism Windsor Essex Pelee Island (regional tourism promotion agency)

Brownfield Redevelopment

A “Brownfield site” is considered to be a property with or without buildings or structures, having a history of either industrial or commercial uses and which, as a result of these uses, has become environmentally contaminated under circumstances where there is no reasonable prospect that the remediation of such contamination will be accomplished solely by the private sector. Brownfields are viewed by many as opportunities for revitalizing urban communities. Some of the advantages of Brownfield Redevelopment include:

- Revitalization of the downtown core and surrounding neighbourhoods
- More effective use of existing municipal infrastructure
- Reduction in pressure for suburban expansion
- Clean-up of environmentally contaminated sites
- Increased tax revenue
- Create jobs
- Improve the overall liveability of urban neighbourhoods

Tax assistance and grants are the most commonly offered incentives for remediation. These include but are not limited to grants, fee exemptions, reductions, loans and tax assistance.

Brownfield Redevelopment

Barrie

The Redevelopment Grant will provide financial incentives for development/redevelopment projects which provide affordable housing; remediate and redevelop brownfield sites within the Built Boundary, and develop ground related commercial in combination with the appropriate density and built form to support transit, walkability and animated streets in the intensification areas identified on Schedule I on the Official Plan. Depending on the redevelopment project the grant includes:

- % of planning application fees;
- % of building permit fees;
- % of the development charges;
- Costs of environmental studies for brownfields and some remediation costs may be included;
- Tax increment payments paid in decreasing increments over a 5 year period.

Brockville

- **Tax Increment Equivalent Grant Program**

- Grant represents foregone income. Site redevelopment creates tax income which is foregone, a portion of which is foregone under this program. At expiry of the program, 100% of municipal property tax is retained by the City at expiry of the agreement. Foregone income is limited to maximum of 10-years following which the municipality retains 100% of property tax. City should be cognizant of potential increase in growth-related annual municipal operating costs to the City as a result of redevelopment of vacant or unused sites

- **City of Brockville Environmental Remediation Tax Cancellation Assistance Program**

- **City of Brockville Environmental Site Assessment (ESA) Grant Program**

- City of Brockville will reimburse owner for costs associated with eligible studies. Maximum individual grant is \$15,000 or 50% of the cost of the ESA, whichever is less. The Maximum assistance per property of: (i) Maximum of 2 studies per property; and (ii) Maximum of \$25,000 per property.

- **City of Brockville Brownfield Building Permit Fees Grant Program**

- The property owner or assignee pays for all building permit costs. These costs, to a maximum of 100%, are reimbursed to the owner, in the form of a grant based on the completion of the building as determined by the City. Grant may be less than 100% and in all cases is limited by the 100% cap or total eligible cost, whichever is less.

- **Key Sites Marketing Database**

- Create market-ready information for key potential brownfield sites to assist would-be developers and tenants involved in redevelopment, renovations or re-use; and to provide on-going assistance with redevelopment efforts in the existing Community Improvement Plan for Downtown.

Caledon

Environmental Study Grant Program offers grants to eligible property owners for the completion of Phase II Environmental Site Assessment (ESA), a Phase III ESA, Remedial Work Plan, and/or Risk Assessment Plan for properties that are within the designated Community Improvement Project Area for Bolton.

Brownfield Redevelopment

Cambridge

- **Joint Tax Increment Grant**— A grant to assist property owners with the remediation of brownfield sites throughout Cambridge. Payments are made after the site has been remediated, redeveloped and reassessed. Total amount is generally based on eligible remediation costs. Yearly payments are made to successful applicants (each application for a maximum of 10 years) based on post-development tax assessment increases.
- **Development Charge Reduction for Contaminated Sites**— Where a property owner proposes to develop or redevelop a contaminated site that requires remediation, an amount can be credited against the development charge otherwise payable equal to the amount of the costs to clean-up the site. Reduction equal to the costs of assessment and cleanup of the property, up to the total municipal portion of the otherwise payable development charge. Note: Development Charges collected by School Boards are not included in reductions.

Centre Wellington

- **Contaminated Site Assessment Grant, Brownfield Grants**
 - May provide up to 50% of the cost to complete one or more eligible contamination assessment studies, to a maximum of \$10,000 per property

Chatham-Kent

- The Chatham-Kent Brownfield and Bluefield Community Improvement Plan can significantly reduce the cost of rehabilitation and development projects on brownfield sites. Incentives include:
 - Feasibility Study Grant
 - Environmental Study Grant
 - Tax Assistance Program
 - Rehabilitation Tax Increment Based (TIB) Grant

Clarington

- No development charge shall be imposed with respect to developments or portions of developments that result in the addition of a single unit within the existing footprint.
- Brownfield credits are available equal to the costs of assessment and cleanup

Brownfield Redevelopment

Cornwall

- **Brownfields Rehabilitation Tax Increment Grant**—The City will reimburse the developer an annual grant equivalent to all or part of the municipal tax increase
 - **Environmental Site Assessment and Project Feasibility Study**—Assistance is provided to specify the extent of contamination through partial funding of an Environmental Site Assessment
 - **Municipal Planning/Development Fees Grant**—A program to assist developers by rebating up to 100% of municipal planning and development fees
 - **Discretionary Municipal Tipping Fees Grant**—Reduction of tipping fees related to removal and disposal of non-hazardous material at the City landfill site
 - Brownfield Property Tax Cancellation Assistance
 - Payment-in-Lieu of Parkland Dedication Program
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Dryden

- **Brownfield Property Tax Assistance Grant**
 - Cancellation, deferment, or freezing of municipal and provincial portions of property taxes for properties undergoing environmental remediation.
 - **Environmental Site Assessment Grant**
 - A grant equivalent up to half (50%) of the cost of undertaking an eligible study, to a maximum of \$3,000 per study, and a maximum of two (2) studies per property / project.
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Gravenhurst

- The Town of Gravenhurst has waived all development charges for Industrial and Commercial development as well as the redevelopment of building under 9 residential units.
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Greater Sudbury

- Four financial incentive programs are available under the Brownfield CIP to help stimulate the remediation and redevelopment of urban brownfields. The available programs are:
 - Tax Assistance Program
 - Landfill Tipping Fee Rebate Program
 - Planning and Building Permit Fee Rebate Program
 - Tax Increment Equivalent Grant Program

Brownfield Redevelopment

Guelph

- Brownfield Community Improvement Plan: a number of financial incentive programs that are intended to stimulate private sector investment in the reuse and redevelopment of brownfield sites and partially offset the costs associated with the site assessment and remediation.

Haldimand

- **Rural Water Quality Program** – A voluntary grant program for rural landowners to implement agricultural beneficial management practice projects to protect and improve water quality. Grants include:
 - Livestock Access Restriction
 - Erosion Control Structures
 - Tree planting/Natural restoration
 - Living Snow Fence
 - Water well Decommissioning
 - Sediment Basins/Wetland Creation Cover Crops

Halton Region

- Halton Region’s Program for Community Improvement Plans (CIPs) allows the Region to provide grants to Halton Local Municipalities in support of applications to their CIP programs on the condition that these applications meet the Regional Program requirements, including implementing Regional Official Plan objectives

Hamilton

Environmental Programs—The Environmental Remediation and Site Enhancement (ERASE) Community Improvement Plan is a comprehensive set of programs designed to encourage and promote brownfield redevelopment. Most ERASE programs are available in the entire urban area of the City of Hamilton.

- ERASE Redevelopment Grant Program (ERG), Development Charge Reduction Option Program, Education Tax Assistance Program, Municipal Acquisition and Partnership Program, Study Grant Program
- LEED Grant Program
- Downtown/West Harbourfront Remediation Loan Program (RLP)

Brownfield Redevelopment

Innisfil

- **Barrie Road Community Improvement Plan**—Developed to stimulate high quality redevelopment along the Barrie Road corridor, this CIP features a property improvement tax grant program.

Kitchener

- The City in conjunction with the Region of Waterloo have a Brownfield Financial Incentive Program. They include a series of financial incentives that will assist property owners and developers with eligible costs associated with the environmental investigation, remediation and ultimate redevelopment of brownfield sites.

London

Community Improvement Plan for Brownfield Incentives offers 4 programs to assist property owners with remediating and redeveloping brownfield sites:

- **Contamination Assessment Study Grant** – This program provides a grant for 50 percent of the cost to conduct a Phase II Environmental Site Assessment, Remedial Action Plan and/or Risk Assessment in accordance with the requirements under the Environmental Protection Act. The maximum grant provided is \$10,000 per property, subject to available funding.
- **Property Tax Assistance Program** – This program provides for the cancellation of 25% of the municipal property taxes for up to three years during which rehabilitation and development activity is taking place. The property would also be eligible to receive matching education tax assistance from the Province, subject to available funding and approval by the Minister of Finance.
- **Development Charge Rebate** – This program provides a grant for up to 50% of the normal development charges to cover eligible remediation costs. This rebate is intended to reduce the “up-front” development costs and encourage investment by landowners.
- **Tax Increment Equivalent Grant** – This program provides a grant equal to the increase between the pre-development and post-development municipal property tax after rehabilitation and development has taken place. The grant can be provided for a maximum of three years from the date of the increase in assessed value.
- Cumulative value of the three programs cannot exceed the eligible remediation costs. Municipal Council approval is required.

Brownfield Redevelopment

Niagara Falls

Brownfield Community Improvement Plan

- Offers grants to help offset the cost of environmental studies such as Phase II ESA, and a Rehabilitation Grant to freeze property taxes during remediation with a tax increment based grant to offset the costs of remediation and redevelopment.
- A residential development charge exemption of up to 75% with a further 25% possible based on eligibility requirements including intensification, creation of mixed uses or walkable design is available

Norfolk

- **Environmental Site Assessment Grant (DCS-12):** Purpose is to promote the undertaking of Environmental Site Assessments (ESAs) so that more and better information is available with respect to the type of contamination and potential remediation costs on eligible properties. Phase I ESAs are not eligible for funding under this program. The program is designed for Phase II and Phase III ESAs. The program is available in the urban, hamlet, agricultural, and lakeshore areas. The maximum Environmental Site Assessment grant amount is \$15,000 per property (excluding HST) and is based on a 50/50 matching cash contribution of the applicant.
- **Property Tax Increment Grant (DCS-07):** Purpose is to provide an economic incentive for the rehabilitation of properties by providing a grant to the owner of the property to pay a portion of the local taxes (excluding education taxes) attributable to the increased assessment over a five year period. The program is available in the urban, hamlet, agricultural and lakeshore areas. The grant is calculated based on the increased assessment value after the renovation/construction, as determined by the Municipal Property Assessment Corporation (MPAC), at the tax rate that was applicable in the year the renovation or construction was completed. The site specific funding agreement will stipulate the pre-improved and post-improved assessed value, applicable municipal tax rate of that year, the amount of the grant in that year, the method to be used to calculate the grant in the subsequent four years using municipal tax rates to be determined in each of those years, and the anticipated delivery dates of the grant.

Brownfield Redevelopment

Oakville

- This program provides for a grant equal to 50% of the cost of eligible environmental studies to a maximum:
 - Grant \$30,000 for Phase 1 EAS
 - Grant of \$20,000 for any eligible environmental study
 - Of two studies per project and \$30,000 per project
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Orillia

- **Tomorrow CIP Brownfield Tax Assistance Program** – encourages the remediation and rehabilitation of brownfield sites by providing a cancellation of property taxes on a property to assist with payment of the cost of environmental remediation. This program applies only to properties requiring environmental remediation and/or risk assessment/management.
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Oshawa

Brownfields Renaissance Community Improvement Plan and offers the following programs:

- **Brownfields Study Grant Program:** this program is administered on a first come first served basis and is designed to stimulate the undertaking of private sector environmental studies of brownfield sites in the project area as shown below.
 - **Brownfields Property Tax Cancellation Program:** this program is intended to provide incentives to encourage the rehabilitation of brownfield sites by utilizing the tax cancellation provisions in the Municipal Act, 2001. The City may also apply to the Region of Durham for regional property tax assistance, and to the Province for matching education property tax assistance.
 - **Brownfields Redevelopment Grant Program:** this program starts after the Brownfields Tax Cancellation Program ends and will provide an annual City and Regional grant to property owners who undertake redevelopment of their properties in the project area as shown below that will result in an increase in assessment
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Owen Sound

- Brownfields Financial Tax Incentive Program (City-wide)
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St. Catharines

- **Brownfield Tax Increment Finance (BTIF) Program** - for redevelopment projects with soil remediation.
- **Brownfield Tax Assistance (BTA) Program** - for remediation of contaminated soils

Brownfield Redevelopment

Stratford

- **Phase 2 Environmental Site Assessment Grant Program** – a grant covering 50% of the cost of a Phase 2 Environmental Site Assessment, to a maximum of \$10,000, to owners and bona fide purchasers of brownfield sites.
- **Tipping Fees Grant Program** – a grant covering tipping fees for materials which can be accepted at the City of Stratford’s Landfill site in accordance with the City’s Certificate of Approval from the Ministry of the Environment.
- **Brownfield Fees Grant Program** – a grant covering Zoning By-law Amendment, Minor Variance, Site Plan Amendment, Change of Use Permit and Demolition Permit application fees related to the redevelopment of brownfield properties.
- **Brownfield Redevelopment Grant Program** – a grant covering the difference between the municipal portion of taxes prior to work being completed and the municipal portion of the taxes after completed of the works. The amount of the grant is pro-rated over 10 years.

Thorold

- A property tax assistance that provides for the exemption of up to 100% of taxes levied, subject to budget consideration, for the period immediately following the approval of the Property Tax Assistance By-Law and continuing during the Rehabilitation Period and Development Period.

Thunder Bay

The Port Authority Community Improvement Plan provides eligible property owners or tenants with the following three financial incentive programs, designed to stimulate investment and encourage redevelopment in the Project Area:

- **The Port Tax Increment-Based Grant Program** provides a grant equal to 100% of the increase in municipal taxes that result from reassessment of improved properties.
- **The Port Development Grant/Load Program** makes it possible for the City to offer direct grants or loans, on an individual project basis, to offset the costs associated with major developments on lands in the Project Area.
- **The Planning and Building Fee Grant Program** provides a grant equal to 100% of the fees paid for most planning approvals and building permits.

The Thunder Bay International Airport Community Improvement Plan provides for the Aerospace Tax Increment-- Based Grant Program which is a grant equal to the incremental municipal property taxes resulting from the introduction, expansion or improvement of any aerospace activity.

Tillsonburg

- This program is intended to stimulate private sector investment in the reuse and redevelopment of brownfield sites and partially offset the costs associated with the site assessment and remediation. Incentives offered by the Town include a grant equivalent to 50% of the cost of a Phase II Environmental Site Assessment, designated substances and hazardous materials survey, remedial work plan or risk assessment. Offers a 50/50 matching funds and a maximum grant of \$5,000 is recommended per environmental study and per property.

Brownfield Redevelopment

Waterloo (City)

- The **Brownfields Community Improvement Plan (BCIP)** is a joint tax increment grant provided by the Region of Waterloo and the City of Waterloo. The program is designed to offset costs that brownfield properties incur due to their industrial, manufacturing or commercial past. Originally approved in 2013, the plan has been extended until September 2024.

Waterloo (Region)

- Joint Tax Increment Grants (with City of Cambridge, City of Kitchener, City of Waterloo, Township of Wellesley)
- A grant to assist property owners with the remediation of brownfield sites throughout the cities of Cambridge, Kitchener, and Waterloo. Payments are made after the site has been remediated, redeveloped and reassessed.
- Total amount is generally based on eligible remediation costs. Yearly payments are made to successful applicants (each application for a maximum of 10 years) based on post-development tax assessment increases.
- Regional Development Charge (RDC) Exemptions (available Region wide)-All developments on brownfield sites are eligible for a Brownfield RDC Exemption. The value of the RDC Exemption is based on the total eligible costs of remediation (100% from August 1, 2019 to December 31, 2021 and 50% from January 1, 2022 to July 31, 2024) to a maximum of \$1 million.

Welland

- Welland's Brownfield Community Improvement Plan (CIP) provides a framework of financial incentive programs, strategies and actions to encourage and promote remediation and redevelopment of Brownfield properties within the defined project area. Redeveloped Brownfield sites add value to the community with combined social, environmental and economic benefits.
 - Environmental Site Assessment Grant Program
 - Brownfields Tax Assistance Program
 - Brownfields Rehabilitation Grant Program.

Windsor

- **Feasibility Study Grant Program** – 50% of cost of study, maximum \$7,500
- **Environmental Site Assessment Grant Program** – 50% to maximum \$15,000 per study, maximum 2 studies per property/project, maximum \$25,000 per property/project
- **Brownfields Tax Assistance Program** – Cancellation of municipal and education property tax increase for up to 3 years
- **Brownfields Rehabilitation Grant Program** – 70% (no LEED certification) or 100% (any LEED certification) of the municipal property tax increase for up to 10 years after project completion.
- **Brownfields Development Charge Exemption Program** – Up to 60% reduction of development charge payable on a brownfield site approved under the Brownfields Rehabilitation Program.